Annex No 1

to Decision of the Government

of the Republic of Armenia No 2045-L

of 19 December 2024

Annex No 1

to Decision of the Government

of the Republic of Armenia No 1902-L

of 18 November 2021

THE 2021-2026 ACTION PLAN OF THE GOVERNMENT OF THE REPUBLIC OF ARMENIA

Ministry of Labour and Social Affairs						
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Defining the main preferences/priorities of the state policy in the field	1.1 Submitting the draft Decision of the Government of the Republic of Armenia "On	Availability of the approved strategy, wherein main priorities/preferences, objectives		1st ten-day period of July 2022	No funding is required

	of labour and social protection, increasing the management effectiveness of the field	approving the 2022-2026 Strategy in the field of labour and social protection" to the Office of the Prime Minister	for the development of the social protection field, key reforms and policy tools required for the achievement thereof, as well as barriers to development and main risks for the upcoming 5 years will be enshrined.			
2	Simplifying and improving the mechanisms for regulation of labour relations by bringing them into compliance also with the requirements of the international commitments assumed by the Republic of Armenia, introducing flexible mechanisms for settling labour disputes, as well as replenishing the toolkit for non-state supervision over fulfilment of the requirements of the labour legislation and developing and extending social partnership at all levels	2.1 Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Labour Code of the Republic of Armenia" to the Office of the Prime Minister	1. Regulations of the labour legislation are reviewed, especially those related to the following: (1) social partnership and collective agreements (clarifying collective bargaining procedures, emphasising the role of the institute of social partnership) (2) role of trade unions (reviewing the powers of the trade unions with the purpose of increasing the role of trade unions, envisaging regulations relating to the protection of employees elect at employee representative bodies (3) strike (reviewing regulations relating to taking a decision on organising a strike and going on strike, envisaging regulations not conditioning the right to strike by only the existence of a collective labour dispute) (4) annual leaves (stipulating active mechanisms for the exercise of the	Ministry of Economy	3rd ten-day period of June 2022	No funding is required

			right to annual leave) (5) conclusion of employment agreement (envisaging alternative methods for conclusion) and content (reviewing the scope of binding requirements included in the content) (6) child labour (especially reviewing the duration of working hours), as well as a number of other regulations relating to the labour relations. 2. Problems identified in law enforcement practice are regulated, also, in case of reducing the number of employees and (or) staff positions, the right of priority to remain on the job is defined for certain groups (former military servicemen having the right to military disability pension, as well as family member (spouse, child, father, mother, blood sister, blood brother, grandmother, grandfather) of a person having 1st group disability who receives military pension or of a dead (deceased) military serviceman), rights of employees with children are expanded (providing opportunity to work for shorter working hours, setting flexible			

			mechanisms for using the breaks provided them conditioned by their status), regulations aimed at developing the professional skills and promoting the productivity of the employees are envisaged (envisaging comprehensive regulations for organising the professional training of employees). 3. The employer-employee relations have been improved as a result of simplification of regulations for labour relations.			
		2.2 The relevant legal acts with the purpose of bringing the labour legislation of the Republic of Armenia in line with the requirements of the EU directives within the scope of the "Comprehensive and Enhanced Partnership Agreement" concluded between the Republic of Armenia and the European Union and the European Atomic Energy Community and their Member States are adopted.	Regulations of labour legislation of the Republic of Armenia are brought in line with the requirements of the EU directives, the compliance with which is planned to be implemented in 2025.		2nd ten-day period of December 2025	No funding is required
		2.3 Submitting an analysis of the model and financial assessment for introducing an extrajudicial system for resolution of labour disputes to the Office of the	Recommendation on the preferred model for introducing an extrajudicial system for resolution of labour disputes and assessment off financial means needed for introducing the model are	Inspection Bodies' Coordination Bureau	3rd ten-day period of September 2022	Financial donor organisations

Prime Minister	available.			
2.4 Taking into account the results of the analysis of the model and financial assessment for introduction of an extrajudicial system for resolution of labour disputes, in case of possibility to allocate relevant funds from the State Budget as a result of discussions of interested parties by the 2025-2027 mid-term expenditure programme or after the adoption thereof for introducing an extrajudicial system for resolution of labour disputes, the Decision of the Government of the Republic of Armenia on approving the laws aimed at introducing an extrajudicial system for resolution of labour disputes is adopted	Protecting labour rights has become possible without judicial processes — within possible short terms and without additional expenses.	Inspection Bodies' Coordination Bureau Health and Labour Inspection Body	2nd ten-day period of December 2025	No funding is required
2.5 Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On trade unions" to the Office of the Prime Minister	1. Regulations are envisaged aimed at forming active trade unions, which will also effectively cooperate with employers within the framework of collective labour relations. 2. Legislation regulating the activities of the trade unions is brought in line with the requirements of the international commitments (International Labour	Ministry of Economy Inspection Bodies' Coordination Bureau	2nd ten-day period of December 2022	No funding is required

			Organisation Conventions and the Revised European Social Charter) assumed by the Republic of Armenia. Particularly, regulations are envisaged which will provide an opportunity for representing more than one union at sectoral, territorial and republican levels, which will ensure relevant grounds for developing and expanding social partnership at all levels.			
		2.6 Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On employers' unions" to the Office of the Prime Minister	1. Regulations are defined aimed at forming active employers' unions, which will also effectively cooperate with trade unions within the framework of collective labour relations. 2. Legislation regulating the activities of the employers' unions is brought in line with the requirements of the international commitments (International Labour Organisation Conventions and the Revised European Social Charter) assumed by the Republic of Armenia. Particularly, regulations are envisaged which will provide an opportunity for representing more than one union at sectoral, territorial and republican levels, which will ensure relevant grounds for developing and expanding social	Ministry of Economy Inspection Bodies' Coordination Bureau	2nd ten-day period of December 2022	No funding is required

			partnership at all levels.			
3	Expanding social guarantees for employees of the public sector	3.1 the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1691-N of 27 December 2012" is adopted	Expanding the scope of beneficiaries of the social package, as a result whereof the following persons shall also have the right to social package: (1) persons deprived of the right to social package because of the change of organisational-legal form (from non-commercial organisation reorganised into foundation) of the organisations which were beneficiaries of the social package, (2) payroll employees of educational institutions implementing secondary vocational education programmes, sports college, sports school for children and the youth, as well as employers of the field of education, sports, (3) payroll employees of high schools within the universities, state political, state administrative and other officials (around 500 persons in total) within the meaning of the Law of the Republic of Armenia "On public service".		3rd ten-day period of May 2025	In case of relevant opportunity provided by the mid-term expenditure framework for 2025-2027, AMD 36,000.0 thousand will be additionally required from the State Budget of the Republic of Armenia
4	Stipulating unified legal mechanisms regulating volunteering and volunteer work for the purpose of	4.1 Submitting the draft Law of the Republic of Armenia "On volunteering and volunteer work" and package of draft laws	Complex and unified legislative regulations necessary for volunteering and volunteer work, as well as for accomplishment of the		3rd ten-day period of March 2022	No funding is required

	disseminating and encouraging the culture of volunteerism	envisaging amendments to a number of laws of the Republic of Armenia deriving therefrom, to the Office of the Prime Minister	volunteer institute, development and dissemination of the culture of volunteerism are stipulated.			
		4.2 Launching an information platform (website) regulating the field of volunteering in case of existence of relevant opportunity envisaged by the 2024-2026 mid-term expenditure programme	Both the citizens and the persons engaged in volunteering and performing volunteer work will regularly have the opportunity to be informed about the existing legislative regulations from an official source, as well as a flexible platform will be formed, which will ensure links between the volunteers and the bodies or organisations that need to involve volunteers.		During a period of three months after the Law of the Republic of Armenia "On volunteering and voluntary work" is adopted	To discuss the issue of possibility to earmark a relevant amount of funds within the framework of the funds of the State Budget of the Republic of Armenia for each year (AMD 1,5-3 million will be needed for complete development of the website, posting the content, technical maintenance support, provision of a security certificate and for the purchase and technical support of a domain).
5	Continuously increasing minimum monthly salary taking into account the macroeconomic indicators of the country	5.1 v The Decision of the Governments of the Republic of Armenia "On approving the Law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia "On minimum monthly salary" " is adopted in case of existence of relevant opportunity to increase the minimum salary upon the	1. The amount of the minimum monthly salary will increase, which will promote the following: (1) reduction of poverty, (2) reduction of the ratio between the minimum and average salaries, improvement of the social life of the population. 2. Up to 2026, the amount of the		2nd ten-day period of December 2022	To discuss the issue of possibility to earmark a relevant amount of funds within the framework of the funds of the State Budget of the Republic of Armenia for each year

		results of the discussion of the state mid-term expenditure programme for 2025-2027.	minimum monthly salary is defined to be AMD 85 000.			
6	Raising the level of purposefulness and effectiveness of the state programmes for regulating employment, introducing new programmes where appropriate, creating larger opportunities for parents with children to combine work and childcare Improving and expanding the scope of services provided in the field of employment	6.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 534-N of 17 April 2014" to the Office of the Prime Minister	State programmes for employment are implemented more purposefully, effectiveness of the programmes has increased by the regulation of problems identified in law enforcement practice, where appropriate, new programmes aimed at increasing the competitiveness of the young people, persons with disabilities, women in the labour market, as well as those promoting the "education-labour market" relations are introduced.		3rd ten-day period of October 2022	No funding is required
		6.2 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 1326-L of 12 August 2021" to the Office of the Prime Minister	Implementing actions for provision of state support to the employers having placed in job former military servicemen (persons equated with them) declared as persons having gotten injury (wound) or having become disabled in consequence of military operations, also to employers having submitted a request or an application for vacancy in 2022. In 2022 about 200 former military servicemen will also be provided with an opportunity to take up a job		3rd ten-day period of March 2022	State Budget of the Republic of Armenia Volumes of funding provided from the State Budget for each year shall be adjusted based on the amounts provided for those purposes from the State Budget for the given year

			through the action.			
7	Developing a comprehensive system for professional orientation and workforce formulation in the Republic of Armenia	7.1 Developing professional orientation skills and providing methodological support in the system of general education	For the purpose of implementing activities aimed at professional orientation in the general education schools of the Republic of Armenia, about 1500 pedagogues represented by the Ministry of Education, Science, Culture and Sport of the Republic of Armenia have been trained with technologies based on the demands of the current and future labour market and receive continuous methodological support and consultation.	Ministry of Education, Science, Culture and Sport	1st ten-day period of September 2026	State Budget of the Republic of Armenia Donor organisations
		7.2 Introducing services for professional orientation and career guidance in the system of integrated social services	All the 49 territorial centres of Unified Social Services have professionals, having undergone relevant training, who implement services of professional orientation and career guidance.		3rd ten-day period of May 2022	
		7.3 Introducing services for professional orientation at institutions providing round-the-clock care and protection of children	Services for professional orientation and career guidance are introduced at all institutions providing round-the-clock care and protection of children, there are professionals having undergone relevant training.		1st ten-day period of October 2022	
		7.4 Developing centres for professional orientation and career guidance introduced at	The activities for introducing a comprehensive system for professional orientation and career	Ministry of Education, Science, Culture and Sport of the Republic of	2021-2022	State Budget of the Republic of Armenia

		preliminary and secondary vocational education and training institutions (PSET)	guidance will continue at all levels of formal education, based on the demands of the current and future labour market. Particularly, the effectiveness of centres for professional orientation and career guidance at all the 96 PSET institutions of the Republic is assessed upon the monitoring criteria developed in advance and tested in application.	Armenia		
8	Improving the living standard and social standing of citizens, as well as upgrading the quality of social services provided	8.1 Submitting the draft Laws of the Republic of Armenia on making amendments and supplements to the Law of the Republic of Armenia "On social support" and in related laws to the Office of the Prime Minister	1. The legal base necessary for the variety and provision of social services equivalent to the needs of socially vulnerable, poor families is formulated;		3rd ten-day period of September 2022	Sources not prohibited by law
			(2) Social work standards are approved		(2) 3rd ten-day period of February 2026	
			(3) A mechanism for continuous training of social workers in the field of social protection is available.		(3) 3rd ten-day period of May 2026	
		8.2 The Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decisions of the Government of the Republic of Armenia No 1061-N of 10 May 2015 and No 145-N of 30 January 2014" is adopted	A new system for social (vulnerability) assessment of a family is launched, the characteristics of the assessment are reviewed, procedures of granting and paying benefits aimed at the improvement of the social life of families are clarified, models for step-by-step poverty reduction are		3rd ten-day period of September 2023	

	introduced				
8.3 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the targeted programme of state support for the acquisition of an apartment or a house by families in need of housing" to the Office of the Prime Minister	A social mortgage system has been developed to create decent living conditions for families belonging to certain social groups each year.		2nd ten-day period of December 2022	No funding is required
8.4 The Decision of the Government of the Republic of Armenia "On approving the unified social strategy and the five-year action plan for provision of housing" is adopted	Mechanisms for providing low-income families, as well as vulnerable families and other vulnerable groups with permanent or temporary housing, and a unified social policy for housing are available.	Urban Development Committee Ministry of Territorial Administration and Infrastructure Yerevan Municipality (upon consent)	3rd ten-day period of March 2026	
8.5 Introducing mechanisms for rapid response and resistance of the system for social protection in emergency situations	(1) The social emergency aid system is fully operated	Ministry of Territorial Administration and Infrastructure	1st ten-day period of February 2026	
	(2) Social case management information subsystem includes programme package of rapid response mechanisms in emergency situations		3rd ten-day period of March 2026	
	(3) A system of food stamps has been introduced, which operates in the whole territory of the Republic		(3) 3rd ten-day period of February 2026	
8.6 The Decision of the	(1) social case management		3rd ten-day period	The 2nd Programme for

		Government of the Republic of Armenia "On approving the strategy for improving the integrated social services system and the five-year action plan for the development of a unified social service" is adopted	information subsystem is launched, content description of the subsystem for social assessment of a family has been developed		of January 2026 (1) 3rd ten-day period of October 2022	Social Security Administration implemented with support of WB — AMD 1,751,398,100 (from which AMD 1, 424,709,100 - loan and AMD 326,689,000 - co-financing) Other funds not prohibited by law of the Republic of Armenia
			(2) the building conditions of the unified social service are improved, and the territorial centres are technically re-equipped		(2) 3rd ten-day period of October 2022	
			(3) all the social workers of the unified social service have undergone professional training		(3) 2nd ten-day period of December 2022	
			(4) a unified information system is available, procedures for the provision of services are simplified and automated		(4) 3rd ten-day period of March 2026	
9	Improving care services provided to the elderly, introducing and enhancing the community-based services and upgrading the sector-specific legislation regulating the field	9.1 Assessing the social needs of elderly people under the care of social protection institutions and outside of those institutions	(1) needs of 1000 elderly people are assessed (2) the list of the serviced provided to the elderly people is drawn up (3) By the year 2023, the following will be established: 1) day-care centres in all marzes of the Republic — with a calculation of at least 50 visitors at each day-care centre 2) 3 crisis centres — with a calculation of at least 20 elderly people at each centre 3) home care services will be	Ministry of Health Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and Sport Non-governmental Organisations (upon consent)	1st ten-day period of December 2022	No funding is required

			expanded in all marzes of the Republic by introducing also every-day care services at home			
		9.2 The Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1112-N of 25 September 2015" and "On approving the main principles of care provided to the elderly people and (or) persons with disabilities and the criteria for services and staff-list units" is adopted	1. Forms and types of services provided to the elderly people are clarified and distinguished according to the groups and status of beneficiaries, the procedure for care provision is simplified 2. The criteria necessary for the care and other social services provided to the elderly people and the number of staff-list units of professionals providing services is defined		2nd ten-day period of February 2023	
		9.3 The Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1069-N of 10 September 2015"is adopted	Three types of services for providing asylum to homeless persons is distinguished and defined: temporary shelter (accommodation), specialised accommodation (generally have two directions — for persons having tuberculosis and (or) sexually transmitted infections (including HIV/ AIDS) and having problems with mental health (presbyophrenia, dementia, psychosis, mental and (or) psychical health problems) and a receiving-diagnostic centre, which is an intermediate link between the other services and is intended for		3rd ten-day period of March 2023	

			providing rapid social support to non-identified homeless persons, who obviously demonstrate non-adequate conduct and have disputable mental health.			
10	Excluding the demonstration of discrimination on the ground of disability, ensuring independent life for persons with disabilities	10.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2027 complex programme for social integration of people with disabilities" to the Office of the Prime Minister	Elaborating secondary legislative acts arising from the Law "On the rights of persons with disabilities", ensuring the application of the Law. Ensuring equal opportunities, social integration and independent life for persons with disabilities, introducing and expanding community-based services.		3rd ten-day period of April 2022	No funding is required
		10.2 1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the procedure for ensuring reasonable adjustments" to the Office of the Prime Minister	Ensuring equal opportunities and accessible conditions for persons with disabilities, excluding demonstration of discrimination on the ground of disability.	Urban Development Committee	3rd ten-day period of March 2022	
		10.3 The Decision of the Government of the Republic of Armenia "On the provision of care and social-rehabilitation services for persons with disabilities through state certificates" is adopted	Strengthening social-rehabilitation services provided to the persons with disabilities, introducing new mechanisms for provision of services.		1st ten-day period of December 2024	
11	Ensuring the application of a new model for disability assessment	11.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the procedure for	Availability of a new model for disability assessment based on the comprehensive assessment of the needs of a person, digitisation of	Ministry of Health Ministry of High-Tech Industry	3rd ten-day period of March 2022	No funding is required

		assessing the functionality of a person and repealing Decision of the Government of the Republic of Armenia No 276-N of 2 March 2006" to the Office of the Prime Minister	the assessment process			
		11.2 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the criteria and instruments for assessing the functionality of a person and repealing Decision of the Government of the Republic of Armenia No 780-N of 13 June 2003" to the Office of the Prime Minister	Availability of a new model for disability assessment based on the comprehensive assessment of the needs of a person, approving the assessment criteria		3rd ten-day period of March 2022	
		11.3 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the procedure for drawing up and implementing the individual programme of services and repealing Decision of the Government of the Republic of Armenia No 1535-N of 24 December 2015" to the Office of the Prime Minister	Upgrading the mechanisms for determining services based on the comprehensive assessment of the needs of a person.		3rd ten-day period of March 2022	
12	Enhancing mechanisms for protecting the rights of children for fully exercising	12.1 The Decision of the Government of the Republic of Armenia "On approving the package of Law of the Republic of	In 2023, at least four discussions on the package of draft have been ensured with the participation of organisations providing care	Ministry of Justice Ministry of Territorial Administration and	During 2022-2026, end-date 1st ten-day period of	No funding is required

	the rights of children	Armenia "On making amendments and supplements to the Family Code of the Republic of Armenia" " is adopted	services to children, interested bodies, at least once it has been discussed within the scope of the working group established by Decision of the Prime Minister of the Republic of Armenia No 1197-A of 26 August 2019, the session of the National Commission for Protection of Child Rights, as a result of recommendations the revised draft has been forwarded to the Ministry of Justice In 2024, the package of law is adopted, according to which: 1. Procedure for alternative care for children, especially the procedures for foster care and adoption are improved 2. Clear mechanisms for considering a child's opinion are available	Infrastructure Ministry of Education, Science, Culture and Sport	December	
		12.2 The Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On the rights of children", as well as draft Law "On making amendments and supplements to	In 2023, at least four discussions on the package of draft have been ensured with the participation of organisations providing care services to children, interested bodies, at least once it has been discussed within the scope of the session of the National Commission for Protection of Child Rights, as a result of recommendations the			

		the Civil Code of the Republic of Armenia" " is adopted	revised draft has been forwarded to the Ministry of Justice In 2024, the package of Laws of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On the rights of the child" as well as "On making amendments and supplements to the Civil Code of the Republic of Armenia""" has been adopted, which are brought in line with the international commitments assumed by the Republic of Armenia, and the priority of the best interest of the child is ensured, according to which" 1. A clear distribution of the roles of those responsible for the field is available in the field of protection of the rights of children 2. Processes of detecting, guiding and providing services to children in difficult life situation is improved			
		12.3 The Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On social	In 2023, the package of Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On social protection of children left without parental care" has been adopted, according to which:			

		protection of children left without parental care" is adopted	1. Favourable conditions for realising the right to education of children left without parental care, as well as persons falling under the category of children without parental care are ensured 2. Conditions for passing to an independent life for children left without parental care receiving care in round-the-clock care institutions and persons falling under the category of children without parental care deemed to be a graduate of round-the-clock care institutions have been improved			
13	Improving building conditions of state non-governmental organisations providing round-the-clock and day care services	13.1 Monitoring and assessing the building conditions of at least 3 state non-commercial organisations providing round-the-clock care	Building conditions are preliminary assessed, priorities of reconstruction are determined	Urban Development Committee Ministry of Territorial Administration and Infrastructure Yerevan Municipality (upon consent)	1st ten-day period of December 2022	No funding is required
		13.2 Drawing up, by relevant specialists, of design and estimate documentation of the building conditions of at least 3 state non-commercial organisations providing round-the-clock and day care services, through an organisation selected on a	The amount of necessary financial means is clarified as a result of design and estimation activities		1st ten-day period of December 2023	Funding is required in the amount of 5% of construction activities to be performed.

		competitive basis				
		13.3 Organising the process of improving the building conditions of at least 3 state non-commercial organisations providing round-the-clock and day care services	Improvement works are carried out by organisations selected on a competitive basis		2nd ten-day period of December 2024	State Budget and International organisations
14	Providing favourable conditions for realising rights and opportunities of women and men in various spheres of public life	14.1 The Decision of the Government of the Republic of Armenia "On approving the 2024-2028strategy and action plan for the implementation of the gender policy" is adopted	Availability of equal participation of women in all fields of public life, including in the field of governance and decision-making, availability of programmes promoting the entrepreneurship of women in the economic sector, availability of programmes ensuring equal access in the field of education and healthcare, availability of measures aimed at strengthening the national mechanisms for promoting women.	Ministry of Environment Ministry of Education, Science, Culture and Sport Ministry of Justice Ministry of Territorial Administration and Infrastructure Ministry of Foreign Affairs Ministry of Economy Ministry of Health Ministry of Internal Affairs Ministry of Defence Statistical Committee Yerevan Municipality Human Rights Defender Non-governmental organisations (upon	2nd ten-day period of March 2024	No funding is required

				consent) International organisations (upon consent)		
		14.2 Establishing co-operation network of "Women's Resource Centres" in 8 marzes of the Republic of Armenia.	Availability of cooperation network of "Women's Resource Centres" in 8 marzes of the Republic of Armenia, which will be based on the implementation of educational and other support programmes aimed at developing necessary skills and abilities of women	Non-governmental organisations (upon consent) International organisations (upon consent)	During 2022-2026	State Budget and other funds not prohibited by law
			In 2023, availability of cooperation network of "Women's Resource Centres" in 2 marzes of the Republic of Armenia, which will be based on the implementation of educational and other support programmes aimed at developing necessary skills and abilities of women			
			In 2024, availability of cooperation network of "Women's Resource Centres" in 4 marzes of the Republic of Armenia, which will be based on the implementation of educational and other support programmes aimed at developing necessary skills and abilities of women			

			In 2025, availability of cooperation network of "Women's Resource Centres" in 6 marzes of the Republic of Armenia, which will be based on the implementation of educational and other support programmes aimed at developing necessary skills and abilities of women			
			In 2026, availability of cooperation network of "Women's Resource Centres" in 8 marzes of the Republic of Armenia, which will be based on the implementation of educational and other support programmes aimed at developing necessary skills and abilities of women			
15	Implementing legislative changes within the scope of the fight against human trafficking and exploitation in compliance with the changing situation and international commitments assumed, improving social-psychological rehabilitation services for persons subjected to trafficking, exploitation and sexual abuse — provided by the State, introducing	15.1 The Decision of the Government of the Republic of Armenia "On approving the seventh — 2023-2026 National programme for fight against human trafficking and exploitation and the list of actions arising therefrom" is adopted	Availability of implementation of comprehensive measures within the framework of the fight against human trafficking and exploitation and the most effective prevention of the phenomenon, availability of improved legislative framework, availability of active interagency cooperation by those engaged in the problem, availability of qualified specialists of the first circle related to the problem, availability of more detected cases, clarification of mechanisms for support and	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs Ministry of Health Ministry of Justice State Migration Service of the Ministry of Territorial Administration and Development National Security Service	3rd ten-day period of March 2023	No funding is required

	sustainable mechanisms for cooperation with interagency, international and non-governmental organisations.		protection	Police Investigative Committee (upon consent) Prosecutor General's Office (upon consent) Health and Labour Inspectorate Office of the Human Rights Defender (upon consent) Non-governmental organisations (upon consent) International organisations (upon consent)		
		15.2 Expanding social-psychological rehabilitation services for persons subjected to human trafficking and exploitation	Assessing social-psychological rehabilitation services for persons subjected to human trafficking and exploitation	Non-governmental organisations (upon consent) International organisations (upon consent)	3rd ten-day period of March 2023	State Budget and other funds not prohibited by law
			2. Establishing co-operation relations between the territorial centres of the Unified Social Service within the context of social-psychological rehabilitation services for persons subjected to human trafficking and exploitation		2nd ten-day period of November 2024	
			3. Availability of mechanisms aimed at social-psychological rehabilitation		3rd ten-day period	

			services for persons subjected to human trafficking and exploitation		of October 2025	
			4. Assessing the results of social-psychological rehabilitation services for persons subjected to human trafficking and exploitation		1st ten-day period of May 2026	
16	Implementing complex actions and programmes aimed at preventing the phenomenon of domestic violence	16.1 Expanding the types of support and the services provided by centres functioning in all marzes and in the city of Yerevan providing support to persons subjected to domestic violence, especially, by adding new types of support aimed at developing and empowering women	1. Availability of expanded system for services provided on the basis of the assessment of individual needs by the specialised organisations providing support to persons subjected to domestic violence on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently in 3 marzes.	Non-governmental organisations (upon consent) International organisations (upon consent)	3rd ten-day period of October 2023	State Budget and other funds not prohibited by law
			2. Availability of expanded system for services provided on the basis of the assessment of individual needs by the specialised organisations providing support to persons subjected to domestic violence on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently in 6 marzes.		1st ten-day period of May 2024	
			3. Availability of expanded system for services provided on the basis of the assessment of individual needs		1st ten-day period of May 2025	

			by the specialised organisations providing support to persons subjected to domestic violence on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently in 9 marzes.			
			4. Availability of expanded system for services provided on the basis of the assessment of individual needs by the specialised organisations providing support to persons subjected to domestic violence on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently in all the marzes of the Republic of Armenia and in the city of Yerevan.		1st ten-day period of May 2026	
		16.2 Expanding shelter providing services to persons subjected to domestic violence	Adding one shelter for persons subjected to domestic violence with the introduction of mechanisms aimed at organisation of one's own life independently.	Non-governmental organisations (upon consent) International organisations (upon consent)	1st ten-day period of March 2024	State Budget and other funds not prohibited by law
			Adding one more shelter for persons subjected to domestic violence with the introduction of mechanisms aimed at organisation of one's own life independently.		1st ten-day period of March 2025	

			Assessing the quality and effectiveness of adding the quantity of shelters for persons subjected to domestic violence and expanded system for services provided on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently.		1st ten-day period of May 2026	
17	Creating preconditions for ensuring sustainable increase in births in the upcoming years and in the long run — for recording essential population growth of the Republic	17.1 Submitting new strategy and 2022-2026 action plan for improving demographic situation of the Republic of Armenia to the Office of the Prime Minister	Availability of an approved strategy and 2022-2026 action plan for improving the demographic situation, wherein steps to be taken in the coming five years to improve the demographic situation will be enshrined		3rd ten-day period of April 2022	No funding is required
		17.2 Submitting the draft Law "On making amendments and supplements to the Law "On state benefits" to the Office of the Prime Minister	From 1 January 2023, benefit for taking care of a child under the age of two will be designated to all mothers regardless of the place of their registration (residence). As a result, the number of beneficiaries will increase, on account of about 10000 temporarily unemployed mothers living in urban areas — for taking care of children born on and after 1st January 2023		1st ten-day period of June 2022	State Budget of the Republic of Armenia, in 2023 the expenses will increase by about AMD 1.2 billion (the amount of benefit for care — AMD 30,700)
		17.3 Submitting the draft Decision of the Government of the Republic of Armenia "On	A new type of financial support is defined. Financial support in the amount of AMD 50,000 will		1st ten-day period of December 2021	State Budget of the Republic of Armenia, during 2023-2026,

		designating and paying financial assistance for the birth of the third child and for each next child in the family" to the Office of the Prime Minister	monthly be provided to families for the third child and next children born after 1st January 2022 until they attain the age of 6			each year the expenses will increase by AMD 5.4 billion as compared to the previous year
		17.4 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2026 state support programmes for provision of assistance to young families living in rural areas and those having children" to the Office of the Prime Minister	2023-2026 state support programmes are defined, which are aimed at providing social-economic support to young families living in rural areas and those having children	Ministry of Economy Ministry of High-Tech Industry Ministry of Territorial Administration and Infrastructure State Revenue Committee	3rd ten-day period of September 2022	State Budget of the Republic of Armenia, expenses will be estimated further on based on the programmes
18	Improving the quality of services provided to pensioners and persons receiving benefits, as well as improving the processes of designating and paying pensions and benefits, expanding the scope of on-line services	18.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 665-N of 5 May 2011" to the Office of the Prime Minister	Registration of the time period — having worked after the designation (recalculation) of pension on the basis of an on-line application — in the employment records and recalculation of the pension of an employed pensioner is ensured		3rd ten-day period of November 2021	No funding is required
		18.2 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 670-N of 5 May 2011" to the Office of the Prime	The method of paying the pension (benefit) of an employed pensioner (person receiving benefits) on the basis of an on-line application is ensured		3rd ten-day period of March 2022	No funding is required

		Minister				
		18.3 Launching a subsystem for state-registration of amounts of pensions and benefits recovered — mistakenly paid (by the violation of the legislation of the Republic of Armenia) more than needed to the State Budget of the Republic of Armenia	The process of making decisions has become automatic.	Ministry of High-Tech Industry	2nd ten-day period of February 2026	State Budget of the Republic of Armenia
		18.4 The Decision of the Government of the Republic of Armenia "On approving the Laws of the Republic of Armenia "On making amendments and supplements to the Law "On state benefits" and "On making amendments and supplements to the Law "On temporary incapacity and maternity benefits" " is adopted	Designating and paying maternity benefit by the Unified social service is ensured based on the data of electronic healthcare system.	Ministry of Health Ministry of High-Tech Industry State Revenue Committee	2nd ten-day period of June 2024	State Budget of the Republic of Armenia The need for additional expenses will be possible to assess in the implementation phase of the process
19	Amounts of state pensions and benefits will regularly be reviewed (increased)	19.1 The Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 1734-N of 30 December 2010, Decision of the Government of the Republic of Armenia No 1489-N of 26 December 2013 and to Decision of the Government of the	1. In 2026, the amounts of minimum pension and average pension have been equated to the price of the food basket and the consumer basket — AMD 37 000 and AMD 68 000. 2. In 2026, the amounts of the old-age benefit, disability benefit, loss-of-breadwinner benefit, care benefit have been equated to the prices of food basket —		3rd ten-day period of December of each year during 2021-2026	State Budget of the Republic of Armenia In case the expenses are provided for by the 2023-2026 State Budget

		Republic of Armenia No 1566-N of 29 December 2015" is adopted	AMD 37 000.			
			The amounts of minimum pension and average pension have been increased compared to the previous year in order to ensure the equalisation to the price of the food basket and the consumer basket in 2026, respectively.		3rd ten-day period of December 2023	State Budget of the Republic of Armenia In case the expenses are provided for by the 2023 State Budget
			The amounts of the old-age benefit, disability benefit, loss-of-breadwinner benefit, and care benefit have been increased compared to the previous year in order to ensure the equalisation to the price of the food basket in 2026.		3rd ten-day period of December 2024	State Budget of the Republic of Armenia In case the expenses are provided for by the 2024 State Budget
					3rd ten-day period of December 2025	State Budget of the Republic of Armenia In case the expenses are provided for by the 2025 State Budget
			1. The amounts of minimum pension and average pension have been equated to the price of the food basket and consumer basket, respectively. 2. The amounts of the old-age benefit, disability benefit, loss-of-breadwinner benefit, care benefit have been equated to the price of the food basket.		3rd ten-day period of December 2026	State Budget of the Republic of Armenia In case the expenses are provided for by the 2026 State Budget
20	Increasing social	20.1 Submitting the draft Law	Procedure for revised calculation	Ministry of Defence	1st ten-day period	State Budget of the

	protection (pension security) of military servicemen and their family members, military servicemen and their families, expanding guarantees for social security for military servicemen	"On making amendments to the Law "On state pensions" to the Office of the Prime Minister	of military pension in compliance with the amendments (in case there are amendments in the mentioned laws) made to the system for remuneration of military servicemen upon the Laws "On military service and the status of a serviceman" and "On remuneration for persons holding state positions and state service positions"	Police National Security Service Ministry of Emergency Situations Ministry of Justice	of December 2022	Republic of Armenia Calculations may be submitted after the adoption of the amendments made to the mentioned law conditioned by the changes in the system for remuneration of servicemen
21	Programme for providing consultation with the purpose of improving credit histories of persons having bad credit history because of formerly taken out and unrecovered agricultural credits	21.1 Submitting the draft decision of the Government of the Republic of Armenia "On approving the Programme for providing consultation with the purpose of improving the credit histories of persons having bad credit history because of formerly taken out and unrecovered agricultural credits" to the Office of the Prime Minister	The draft decision of the Government of the Republic of Armenia "On approving the Programme for providing consultation with the purpose of improving the credit histories of persons having bad credit history because of formerly taken out and unrecovered agricultural credits" is submitted to the Office of the Prime Minister	The Central Bank Ministry of Finance Ministry of Economy	Within a three-month period after the adoption of the five-year action plan deriving from the programme of the Government	No funding is required
22	Identifying the existing problems for the purpose of defining the priorities of the policy in the field of labour and social protection, raising the level of purposefulness and effectiveness of the programmes being implemented, assessing the level of satisfaction of	22.1 Introducing a system for monitoring and assessing (MA) the programmes implemented and services provided in the field of social protection	(1) The procedure for MA of the programmes and the methodology has been approved by the relevant Order of the Minister of Labour and Social Affairs of the Republic of Armenia. (2) Monitoring and assessing one programme included in the State Budget of the Republic of Armenia. (3) Monitoring and assessing up to		(1) 3rd ten-day period of June 2022 (2) 1st ten-day period of December 2022 (3) 1st ten-day period of December 2023	No funding is required

	beneficiaries and other interested parties with the programmes, targetedly using the funds of the State Budget of the Republic of Armenia and reducing corruption risks		four programmes included in the State Budget of the Republic of Armenia. (4) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia. (5) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia. (6) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia.		(4) 1st ten-day period of December 2024 (5) 1st ten-day period of December 2025 (6) 1st ten-day period of December 2026	
23	Ensuring performance of actions provided for by the Concept Paper on State Management of Migration of the Republic of Armenia, aimed at settling integration and re-integration issues, management of migration flows, crisis management of the mass influx of forced migrants and promoting repatriation	23.1 Submission of the finalised draft Decision of the Government of the Republic of Armenia "On approving the 2025-2035 Strategy for the Settlement of Integration and Re-integration Issues of the Migration Policy of the Republic of Armenia and the 2025-2026 Action Plan deriving therefrom" to the Office of the Prime Minister of the Republic of Armenia	Submission of the draft Decision of the Government of the Republic of Armenia "On approving the 2025-2035 Strategy for the Settlement of Integration and Re-integration Issues of the Migration Policy of the Republic of Armenia and the 2025-2026 Action Plan deriving therefrom" to the Office of the Prime Minister of the Republic of Armenia		2024-2025	Grant funds
24	Effectively organising readmission processes	24.1 Implementation of programmes aimed at re-integration of citizens returning to	Provision of annual re-integration support to 38 families of citizens of the Republic of Armenia returning	Ministry of Internal Affairs Ministry of Education,	2024-2026թթ	State Budget of the Republic of Armenia — AMD 13680.0 thousand

		the Republic of Armenia	to the Republic of Armenia	Science, Culture and Sport Ministry of Health Ministry of Economy Armenian Office of the International Centre for Migration Policy Development (upon consent)		grant funds

Ministry of Health						
N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Ensuring accessibility and availability of medical care and services for the population	1.1 Submitting the draft decision of the Government "On approving the concept paper on comprehensive health insurance" to the Office of the Prime Minister	Enshrining the main principles of comprehensive health insurance, the packages of services, the actions for introduction of insurance and the periods for introduction of the actions under the concept paper on comprehensive health insurance	Ministry of Finance Ministry of Labour and Social Affairs Ministry of Economy State Revenue Committee Central Bank (upon consent)	2nd ten-day period of December 2021	Additional resources are not required
		1.2 Submitting the draft Law "On comprehensive health insurance" to the Office of the Prime Minister	Regulating the legislative framework ensuring introduction of comprehensive health insurance. Enshrining the legislative grounds, as a result of which every insured citizen in need of medical care and		3rd ten-day period of March 2022	Additional resources are not required

	services will be provided with the opportunity to use healthcare services free-of-charge, within the scope of the approved packages.			
1.3 Establishing a Comprehensive Health Insurance Fund and its management board, developing a package of secondary regulatory legal acts regulating the activities of the latter, adopting secondary acts ensuring introduction of comprehensive health insurance	Establishing the Comprehensive Health Insurance Fund and electing members of its management board through an established procedure, adopting a package of secondary regulatory legal acts regulating the activities of the management board, through which the functions for medical services will be carried out, for the purpose of ensuring introduction of comprehensive health insurance.		3rd ten-day period of November 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (approximately AMD 5.098.000.000 for 2023-2025)
1.4 Developing an automated system for assessment of the package of the main medical services, assessing the packages of the main services through actuarial calculations and projections	Introducing medical services for assessment of the package of the main medical services through which projections will be automatically made regarding financial expenses, inclusion of necessary services in the main package of services, different risks.	-	2022-2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 30.000.000)
1.5 Adopting the Order of the Minister of Health "On approving the unified methodology of prices for medical care and services, the procedure for the establishment and activities of a commission for regulation of the prices of medical care and services, as well as the	Introducing a unified methodology of prices of medical care and services, establishing a commission for regulation of the prices of medical care and services and adopting the rules of procedure, as well as adopting procedures for monitoring and review, approving	-	3rd ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 12.000.000)

		procedure for monitoring and review and the formats for collection of necessary data"	the formats for collection of necessary data, as result of which the formats for data collection, the establishment of a commission for regulation of prices will be regulated; this will have a positive impact on the market of services, and it will become more projectable for the population.			
		1.6 Adopting the Order of the Minister of Health "On approving the automated information system for calculation of the prices of medical care and services and the prices of services included in the package of the main services"	Terms of reference approved by the Ministry of Health, package of developed programmes, introducing an automated information system for calculation of the calculated prices of medical services and the prices of medical care and services	-	3rd ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 32.000.000)
		1.7 Adopting the Order of the Minister of Health "On approving the competition procedure for procurement of medical services"	Raising the level of availability and accessibility of medical care and services, as well as optimising the prices of services and lowering general expenditures. As a result, the ratio of private expenditures in general health care expenditures will be reduced by 40%.	-	3rd ten-day period of August 2022	Additional resources are not required
2	Combating more common infectious diseases of social significance	2.1 Adopting the Order of the Minister of Health "On approving the 2023-2026 Action Plan for Prevention and Control of Extravisceral Viral Hepatitis"	Combating extravisceral viral hepatitis approved under the Order: - inclusion of at least 1000 persons with Hepatitis C in the	-	1st ten-day period of December 2022	Approximately AMD 100 million annually Through "12001. Provision of medicine to recipients of

			treatment plan, 100% provision of free drugs, growth of viability indicators — 96% recovery in case of early detection, and 75% improvement in case of late detection			ambulatory-polyclinic, in-patient medical care and natural persons included in special groups" Action of the "1188. Provision of Medicine" Programme of the State Budget of the Republic of Armenia
		2.2 Adopting the Order of the Minister of Health "On approving the Action Plan (2022-2026) for Combating HIV/AIDS"	- Detection of at least 80% of patients with HIV/AIDS — Inclusion of at least 90% of detected patients in treatment plans	-	3rd ten-day period of January 2022	Additional resources are not required
3	Combating malignant neoplasms	3.1 Implementing actions for combating malignant neoplasms, providing drugs free-of-charge	Reducing the rate of mortality from malignant neoplasms by 2.5% at the end of implementation of actions, improving the early detection indicator by 5% — improving viability indicators for 5 years and 10 years by 25% and 10%, respectively Mortality from malignant neoplasms in 2023 (deaths per 100 thousand residents) — 178.4. Mortality from malignant neoplasms in 2024 (deaths per 100 thousand residents) — 177.2.	-	2021-2024	"11004. Medical care and services for oncologic and hematologic diseases" Action of "1202. Providing medical care for non-infectious diseases" Programme of the State Budget of the Republic of Armenia 2023 AMD 6,2 billion Increasing financing for chemotherapy — with the calculation of AMD 300.000 for 1 course, AMD 3.6 billion

						annually Additional funds will be projected within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		3.2 Starting from 2022, provision of the expensive "Trastuzumab solution 600mg/5ml subcutaneous injection" drug of the new generation to patients with the HER positive sub-type in the 1st-3rd stage of diagnosis of oncologic disease, particularly breast cancer	Due to free provision of the drug, the quality of life of nearly 205 patients will be improved during 2024, particularly reduction of the level of mortality and extension of up to 5 years of viability of lifespan. In 2023, it is planned to provide the expensive anti-cancer drug "Trastuzumab" of the new generation to patients with the HER positive sub-type in the 1st-3rd stages of diagnosis of breast cancer from the allocated financial means.	-	2022-2024	Through "12001. Provision of medicine to recipients of ambulatory-polyclinic, in-patient medical care and natural persons included in special groups" Action of the "1188. Provision of Drugs" Programme of the State Budget of the Republic of Armenia, approximately AMD 750.0 million or USD 1.500.000 is envisaged
4	Continuing to provide free drugs to the beneficiaries of social or special groups of the population and beneficiaries included in the list of diseases	4.1 Adopting the Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 642-N of 30 May 2019"	Adding four new diseases and symptoms, as well as reviewing, expanding the list of drugs envisaged for treatment of 12 already included diseases and increasing the number of drugs that are being acquired.	-	3rd ten-day period of October 2024	"12001. Provision of medicine to recipients of ambulatory-polyclinic, in-patient medical care and natural persons included in special groups" Action of the "1188. Provision of

			As a result of the action, increasing the level of provision of medicine for nearly 200000 beneficiaries to 100%, and due to the addition of 4 new diseases, providing 350 beneficiaries, including children with 100% of drugs not previously provided by the State. As a result, providing a total of nearly 200350 beneficiaries with 100% of drugs, increasing the number of diseases in case of which drugs are provided free-of-charge from 12 to 16, easing the burden on hospitals, reducing the disability and mortality rates by nearly 4% due to prevention of advancement of the disease.			Drugs" Programme of the State Budget of the Republic of Armenia, AMD 4.1 billion is annually planned as a new initiative and shall be implemented starting from 2024
		4.2 Adopting the Order of the Minister of Health "On making amendments to Order of the Minister of Health No 56-N of 28 July 2021	As a result of the action, increase of the level of provision of drugs to 220.000 beneficiaries included in the list of social or special groups of the population by 80 % under Annex No 1 to Decision of the Government of the Republic of Armenia No 642-N of 30 May 2019 and ease of the financial burden allocated to drugs by patients.	-	3rd ten-day period of May 2023	Additional resources are not required
5	Prevention and early detection of more common non-infectious diseases	5.1 Introducing a screening plan for early detection of colorectal cancer	As a result of introducing a screening plan for early detection of colorectal cancer, increase of early detectability of colorectal	Ministry of Territorial Administration and Infrastructure Yerevan Municipality (upon	2022-2026	Within the scope of planned sector-specific allocations under the State Budget of the

			cancer, lowering of mortality indicator. The aim of the specified action is to stabilise early mortality emerging as a result of colorectal cancer and reduce it by at least 1.5%. Number of researches conducted in 2023 — 3700; Number of researches conducted in 2024 — 3900; Number of researches conducted in 2025 — 4000; Number of researches conducted in 2026 — 4100.	consent)		Republic of Armenia for the current year
		5.2 To continue and expand the involvement of women in the PAP-smear testing for cervical cancer	Expanding involvement of women in the 30-60 age group in the PAP-smear testing for cervical cancer by nearly 5% In 2023, expanding involvement of women in the PAP-smear testing by nearly 1%. In 2024, expanding involvement of women in the PAP-smear testing by nearly 1%. In 2025, expanding involvement of women in the PAP-smear testing by nearly 1%.	-	2021-2024	"11001. Ambulatory-polyclinic medical care and services" Action of the "1099. Primary Health Care" Programme of the State Budget of the Republic of Armenia Funds allocated by international organisations Other funds not prohibited by the law of the Republic of Armenia
		5.3 Continue and enhance women's involvement through	Expanding the involvement of women aged 30-60 included in		2025-2026	"Primary Health Care"

HPV testing for cervical cancer detection	socially disadvantaged and separate (special) groups of the population in HPV testing by around 1%			Programme, Funds allocated by international organisations Other funds not prohibited by the law of the Republic of Armenia
5.4 Conducting a study on the prevalence of risk factors contributing to the evolvement of non-infectious diseases	The system of monitoring the prevalence of risk factors contributing to the evolvement of non-infectious diseases is established.	-	3rd ten-day period of March 2023	Other donors or within the scope of the 2023-2025 Mid-Term Expenditure Plan of the Republic of Armenia AMD 58 million
5.5 Implementing monitoring activities for the purpose of ensuring the implementation of the Law "On reduction and prevention of the damage caused to health as a result of use of tobacco products and the substitutes thereof"	Monitoring at least 1000 facilities annually for implementation of the provisions of the Law "On reduction and prevention of the damage caused to health as a result of use of tobacco products and the substitutes thereof"	Market Surveillance Inspection Body Health and Labour Inspection Body Police	2022-2026	Within the scope of the funds provided for by the State Budget (action 11005 of programme 1003)
5.6 Implementing measures for fight against cardiovascular diseases	Decrease of rate of mortality from diseases in the blood circulation system at the end of implementation of the measures provided for by the Programme by 5%	-	2022-2023	"11005. Urgent heart surgeries" Action of the "1202. Providing medical care for non-infectious diseases" Programme of the State Budget of the Republic of Armenia (AMD 1,65 billion for the year of 2023)

5.7 Expanding services for transplantation of organs and/or tissues	Increasing the total number of transplantations to 200 in the course of 5 years, up to 40 transplantations annually	-	2022-2026	Through "11007. Transplantation Services" Action of the "1207. Medical care for socially insecure persons and separate groups" Programme of the State Budget of the Republic of Armenia additional funds amounting AMD 203,0 million for 2023 shall be envisaged within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year Additional funds will be projected within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
5.8 Organising public awareness events with regard to a healthy lifestyle, including healthy nutrition, promotion of physical activity, harmful impact of the use of tobacco, cigarette smoke and abuse of alcohol (through	Implementing at least 3 events a year with regard to a healthy lifestyle and the risk factors of non-infectious diseases. The aim of the specified action is to stabilise and reduce, by at least 1,5%, the number of persons exposed to the	Ministry of Environment Ministry of Education, Science, Culture and Sport Ministry of Labour and Social Affairs	2021-2026	Within the scope of "11005. Promotion of healthy lifestyle and actions for combating smoking" Action of the "1003. Public healthcare" Programme

electronic communication, implementation of educational programmes, as well as dissemination of printed materials)	risk factors for emergence of four more common non-infectious diseases	Yerevan Municipality (upon consent) Staffs of Marzpets of the Republic of Armenia International organisations (upon consent) Non-governmental organisations (upon consent)		of the State Budget AMD 100.0 million annually
5.9 Studying international practice for restriction of the quantities of fats/transfats, free sugars and salt in food and submitting recommendations for implementation of relevant actions	Establishing regulations for raising the level of awareness of consumers about the quantities of fats/transfats, free sugars and salt in food, including regulation of labelling of existence and quantities of the aforementioned ingredients in food.	Ministry of Economy	1st ten-day period of November 2024	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
5.10 Adopting the Order of the Minister of Health of the Republic of Armenia "On prescribing the profiling of nutrients"	Order approved by the Minister of Health of the Republic of Armenia "On prescribing the profiling of nutrients". Availability of a tool developed for regulating advertisement of food for children.	Ministry of Economy Food Safety Inspectorate	1st ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
5.11 Studying the legislative regulations for healthy nutrition, identifying the gaps and adopting the Order of the Minister of Health “On defining the schedule for submitting recommendations	Availability of a timetable for submitting proposals for amendments to legal acts approved under the Order of the Minister of Health for implementation of legislative	Ministry of Economy	3rd ten-day period of November 2025	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year

		for amendments to legal acts for healthy nutrition"	regulations for healthy nutrition			
		5.12 Conducting screening tests for prevention and early detection of breast cancer among risk groups of the populations of the Lori, Tavush and Syunik Marzes of the Republic of Armenia	Conducting nearly 26.000 screening tests. The aim of the specified action is to stabilise early mortality emerging as a result of breast cancer and reduce it by at least 1,5%. About 2000 researches conducted for 2023.	-	2nd ten-day period of January 2020 - 2nd ten-day period of March 2023	"Prevention of and improvement of control over non-infectious diseases in the primary circle of healthcare" grant programme financed from the funds of the Eurasian Fund for Stabilization and Development (nearly AMD 156 million)
6.	Improving the mental health of the population, protection of the rights of persons with mental health problems, enhancing the system of protection and improvement of mental health, preventing the emergence of mental health problems of the population, psycho-social recovery of persons with long-term mental health problems and ensuring social engagement, enhancing personnel potential	6.1 Adopting the Order of the Minister of Health "On approving the action plan for protection and improvement of mental health"	The list of actions for protection and improvement of mental health for the years of 2022-2026 is developed	Ministry of Labour and Social Affairs Ministry of Territorial Administration and Infrastructure	1st ten-day period of July 2022	Additional resources are not required
7	Ratifying the Protocol to Eliminate Illicit Trade in	7.1. Ratification of the Protocol to Eliminate Illicit Trade in	The Protocol to Eliminate Illicit Trade in Tobacco Products of the	Ministry of Foreign	1st ten-day period	Within the scope of planned sector-specific

	Tobacco Products of the Framework Convention of the World Health Organization on Tobacco Control	Tobacco Products of the Framework Convention of the World Health Organization on Tobacco Control by the National Assembly of the Republic of Armenia	Framework Convention of the World Health Organization on Tobacco Control is ratified	Affairs	of May 2022	allocations under the State Budget of the Republic of Armenia for the current year
8	Implementing actions for prevention of resistance to antimicrobial drugs	8.1 Adopting the Decision of the Government "On approving the Strategy on Control and Prevention of Resistance to Antimicrobial Drugs and the 2023-2027 Interagency Action Plan"	The Strategy on Control and Prevention of Resistance to Antimicrobial Drugs and the 2023-2027 Interagency Action Plan is developed	Ministry of Economy Ministry of Education, Science, Culture and Sport Ministry of Environment Food Safety Inspection Body Healthcare and Labour Inspection Body	3rd ten-day period of November 2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
9	Updating the lists of professions for professional activity in the field of healthcare	9.1 Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On medical care and services" to the Office of the Prime Minister	Availability of legislative grounds for introducing a system for approving the lists of main professions and narrow specialisations and individual licensing of medical workers in the field of healthcare	Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure	1st ten-day period of April 2022	Additional resources are not required
		9.2 Adopting the Order of the Minister of Health "On establishing the lists of main professions and narrow specialisations for professional activity in the field of healthcare"	The updated and specified lists of main professions and narrow specialisations for professional activity in the field of healthcare are established in line with the requirements of the world healthcare practice	Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure	3rd ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year

		9.3 Adopting the Order of the Minister of Health "On approving the professional characteristics of medical workers"	General professional descriptions of medical workers approved by the Minister of Health, which prescribe the theoretical and practical knowledge, the working skills and capabilities, as well as professional rights, the scope of duties and functions of the specialist	-	3rd ten-day period of November 2024	Additional resources are not required
10	Increasing birth rate conditioned by the maternity, reproductive health and healthcare factor	10.1 Adopting the Decision of the Government "On approving the 2024-2026 Programme for Improving Reproductive Health, Reducing Perinatal Losses and Increasing Birth Rate Conditioned by the Healthcare Factor"	The course and effectiveness of the existing programme for increasing the birth rate conditioned by the healthcare factor are assessed, the new programme for reducing perinatal losses and improving reproductive health on the basis of the programme is developed	-	3rd ten-day period of February 2024	Additional resources are not required
		10.2 Ensuring access (geographical and financial) to services provided through assisted reproductive technology	Centres/cabinets providing service for intrauterine insemination are established in at least 3 marzes. 2023 — Establishing legal grounds for the insemination cabinet (licensing requirements, training programme for specialists), selecting marzes. 2024-2026 —Establishing 1 centre/cabinet each	Ministry of Territorial Administration and Infrastructure Staffs of Marzpets of the Republic of Armenia	2023-2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 60 million for ensuring equippedness of three centres)
		10.3 Intensifying prenatal diagnostic services in marzes	Acquiring modern equipment for ultrasound diagnosis of fetus, training of medical personnel in at	Ministry of Territorial Administration and	2023-2025	Other funds not prohibited by the law of the Republic of

			least 2 marzes. As a result of implementation of the Action, in 2023-2024, 1 prenatal diagnostic service will be established in the beneficiary marzes per year In 2025, 90% of pregnant women identified through the current diagnostic service were referred to medical organisations that provide prenatal consultation.	Infrastructure Staffs of Marzpets of the Republic of Armenia International donor organisations		Armenia, within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
11	Improving maternal health	11.1 Conducting a study on the reasons for the tendency of growth of Caesarean sections in the Republic of Armenia	The findings of the study are summed up, the main reasons for the tendency of growth of Caesarean sections are identified	United Nations Population Fund (upon consent)	2022-2023	Targeted financing from international organisations
		11.2 Adopting the Order of the Minister of Health "On approving the action plan aimed at terminating and reducing the growth of Caesarean sections in the Republic of Armenia"	The reasons for the growth of Caesarean sections in the Republic of Armenia are analysed, the actions for reducing the impact of the latter — prescribed. As a result of implementation of the Actions, a comprehensive programme aimed at stopping and reducing the growth of Caesarean sections will be approved	-	1st ten-day period of December 2023	Additional resources are not required
		11.3 Providing methodical support to marz medical organisations providing obstetric aid by the 3rd level medical organisations of Yerevan obstetric aid	The order of the Minister of Health is adopted, the prescribed actions are launched. Starting from 2024, reduction of the rate of maternal mortality by 18% (by 6% per year).		2023-2026	Other funds not prohibited by the law of the Republic of Armenia, within the scope of planned sector-specific allocations under the State Budget

						of the Republic of Armenia for the current year
12	Improving health indicators of children, early detection and correction of innate developmental disorders, preventing disability and mortality	12.1 Introducing a programme for post-natal screening of Adrenogenital Syndrome	Determining 17OH progesterone in all newborns, detecting children with Adrenogenital Syndrome in the pre-clinical period and organising hormonal treatment, as a result of which the prevalence of the Adrenogenital Syndrome in our population will be revealed. During the years following screening, reduction of the cases requiring reanimation treatment conditioned by the specified disease and cases of death is expected	Ministry of Territorial Administration and Infrastructure Staffs of Marzpets of the Republic of Armenia Yerevan Municipality (upon consent)	1st ten-day period of December 2023	Through the "11007. Conducting post-natal screenings for early detection of innate hypothereosis, phenylcentonuria, hearing and eyesight (retinopathy of prematurity) disorders, hip joint fracture" Action of the "1200. Protection of health of mother and child" Programme of the State Budget of the Republic AMD 300.0 million is allocated annually
		12.2 Enhancing knowledge and quality of services for intensive therapy provided by the medical personnel for children within regional medical organisations	Assessing the services for intensive therapy for children in all marzes of the Republic of Armenia, rearming, if necessary, developing, printing and distributing algorithms of common conditions of children that are subject to intensive therapy, organising outgoing training devoted to children's intensive therapy at medical centres of the marzes.	United Nations Population Fund (upon consent)	2022-2024	Targeted financing by international organisations

			2023 —10 algorithms are approved and published. 2024 — improving the knowledge of specialists of marzes by 50%. Reduction of the mortality rate of children under 1 by 15% will be ensured as a result of implementation of the Action.			
		12.3 Creating a children's palliative pilot outpatient service in the Republic of Armenia — for beneficiaries of Yerevan and the nearby marzes	Providing palliative service through a mobile medical brigade to children with diseases in the final stage of life and/or significantly limiting the quality of life — at home, significantly improving the quality of their life	-	2022-2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 30 million annually)
		12.4 Creating, launching, running and regularly updating an informational/advisory on-line platform regarding services provided in the mother and child healthcare sector, care of pregnant women, childcare, more common diseases and conditions	Raising awareness about services available in the mother and child healthcare sector, raising awareness about care of pregnant women, childcare and frequently occurring diseases and conditions, correct guidance, as a result of which they will obtain sufficient knowledge in order to assess the condition of the child correctly and apply the right practice in the pre-hospital stage. Regular updating of the website for the purpose of increasing	United Nations Population Fund (upon consent) Armenian EyeCare Project Charitable Foundation (upon consent)	2021-2024	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year

			knowledge of mothers/caregivers.			
13	Introducing services provided to adolescents to the system of primary healthcare	13.1 Developing a fact-based and cost-efficient model of healthcare services provided to school-aged children and adolescents	Presenting proposals regarding the integration of services provided to adolescents within the system of primary healthcare — at the municipal and rural levels, clarifying the descriptions of their jobs to the role-players and the medical personnel providing services to adolescents	Ministry of Education, Science, Culture and Sport United Nations Population Fund (upon consent)	1st ten-day period of December 2022	Targeted financing from international organisations
		13.2 Adopting the Order of the Minister of Health "On approving the procedure for medical aid and services to school-aged children and adolescents within medical organisations of primary healthcare and general education institutions"	The procedure for providing services for school-aged children and adolescents on the basis of the submitted proposals regarding the integration of a service for adolescents in the existing system of primary healthcare is developed; creating preconditions for introducing service for adolescents	-	1st ten-day period of December 2023	Additional resources are not required
14	Modernising electronic healthcare	14.1 Implementing the actions approved by Order of the Minister of Health No 456-L of 16 February 2020 1. Developing and introducing a module of an electronic pass, prescription, sick leave certificate. 2. Developing and introducing a module for disease registries. 3. Digitising medical	The modules constituting a part of the system within the electronic healthcare system are developed, and the system is introduced. Increasing the number of licensed and connected to the system organizations carrying out medical and pharmaceutical activities by 5 times.	Ministry of High-Tech Industry -	3rd ten-day period of March 2024	Additional resources are not required

		documents, reports and books. 4. Activities for raising awareness about the patient record.				
15	Ensuring unimpeded operation of the healthcare system in emergency situations and in the conditions of martial law	15.1 Reviewing the mechanisms and plans for cooperation between the Ministry of Health and the Ministry of Defence	The mechanisms and plans for cooperation are adjusted during peace. In the conditions of martial law, the healthcare system cooperates harmoniously. In the conditions of martial law, there are flexible mechanisms for rapid reaction, active systems for expansion of mobilisation resources.	Ministry of Defence	3rd ten-day period of September 2022	Additional resources are not required
		15.2 Reviewing the mechanisms and plans for cooperation between the Ministry of Health and the Ministry of Emergency Situations	The issues, directions and mechanisms for cooperation are adjusted, and a developed and approved plan is available, In emergency situations, the healthcare system cooperates harmoniously. In emergency situations, there are flexible rapid response mechanisms, active systems for introducing reserve logistics resources, professional potential, necessary capacities and opportunities.	Ministry of Emergency Situations Ministry of Defence	3rd ten-day period of November 2023	Additional resources are not required
16	Improving cross-border	16.1 Creation and international	A medical rapid response team	Ministry of Emergency	3rd ten-day	Directorate General

	co-operation within the healthcare system of the Republic of Armenia and Georgia	accreditation of a Medical Rapid Response Team (MRRT)	(MRRT) is created in Armenia, which has undergone relevant training, has participated in international staff and field drills and has been accredited by the World Health Organization (WHO)	Situations	period of November 2021 - 3rd ten-day period of November 2023	for European Civil Protection and Humanitarian Aid Operations (DG ECHO)
17	Preventing infectious diseases	17.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy on the Development of the National Laboratory System and the 2022-2026 Action Plan arising from the Strategy" to the Office of the Prime Minister	The Strategy on the Development of the National Laboratory System and the 2022-2026 Action Plan arising from the Strategy are approved; the key priorities, goals, the main actions for achieving the goals for the next 5 years are enshrined. Enhancing conduct of scientific research in the healthcare sector and introducing the findings in practice.	Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Justice Ministry of Defence National Security Service Police	3rd ten-day period of June 2022	Additional resources are not required
		17.2 Developing a draft amendment to the norms concerning the quality of drinking water	The Order of the Minister setting the quality requirements in line with the EU standards for drinking water supplied to the population is approved	Ministry of Environment Ministry of Territorial Administration and Infrastructure Health and Labour Inspection Body Water Committee "Veolia Djur" CJSC (upon consent)	1st ten-day period of November 2023	Additional resources are not required
		17.3 Submitting the draft Decision of the Prime Minister "On making amendments and supplements to Decision of the	Bringing the individual composition and rules of procedure of the inter-agency commission for applying the	Ministry of Labour and Social Affairs Ministry of Emergency Situations	3rd ten-day period of July 2022	Additional resources are not required

		Prime Minister of the Republic of Armenia No 22-A of 17 January 2013" to the Office of the Prime Minister	international healthcare (medical-sanitary) rules, preventing and combating infectious diseases and coordinating the actions of the universal laboratory network into compliance with the current conditions	Ministry of Justice Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Nuclear Safety Regulatory Committee Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
		17.4 Ensuring implementation of the actions provided for by the "2021-2025 National Immunoprevention Programme" approved by Decision of the Government of the Republic of	Complete involvement of 1-year-old children in vaccinations — 95% and more Complete involvement of 1-year-old children in vaccinations in 2023— 92%, in 2024 —93.5%, in	Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and	2022-2025	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year

		Armenia No 2129-N of 17 December 2020	2025 — 95% and more Complete involvement of 2-year-old children in vaccinations — 90% and more Complete involvement of 2-year-old children in vaccinations in 2023 — 90%, in 2024 — 90%, in 2025 — 90% and more Complete involvement of 6-year-old children In vaccinations — 90% and more Complete involvement of 6-year-old children in vaccinations in 2023 — 90% , in 2024 — 90% , in 2025 — 90% and more Involvement of persons subject to conscription in vaccinations — 95% and more. Involvement of persons subject to conscription in vaccinations in 2023— 95%, in 2024 —95%, in 2025 — 95% and more. Registering zero indicators of cases of measles, diphtheria and poliomyelitis. Local cases of measles, diphtheria and poliomyelitis in 2023 — 0, in 2024 — 0, in 2025 — 0.	Sport Ministry of Defence Ministry of Finance Local self-government bodies		(AMD 3billion 700 million annually)
		17.5 Introducing new	Involvement of the population	Ministry of Territorial	2022-2023	Through "11002.

		vaccinations according to necessity, increasing the demand for vaccinations	aged 18 and older in the vaccinations against the coronavirus disease — 70% and more. In 2023 — 70%. Reducing morbidity of controllable infectious diseases, including chickenpox and the coronavirus disease, preventing the cases of deaths caused by them and ensuring immunity of the population against infectious diseases. Involvement of persons in the risk group in coronavirus vaccinations: in 2024 — 5 %, in 2025 — 8%. Involvement of persons in the target group in chickenpox vaccinations: in 2024 — 10%, in 2025 — 50%.	Administration and Infrastructure Ministry of Education, Science, Culture and Sport Ministry of Defence Ministry of Finance Local self-government bodies	2024-2025	Immunoprevention Programme" Action of the "1003. Public healthcare" Programme of the State Budget of the Republic of Armenia 2023 AMD 3,7billion
18	Preventing and responding to the coronavirus pandemic	18.1 Testing of suspected cases of the coronavirus disease — early detection of cases	Testing of cases in accordance with standard description of a case is ensured	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport	1st ten-day period of December 2022	Conducting at least 600.000 tests — AMD 3.000.000.000

				Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspection Body Food Safety Inspectorate Civil Aviation Committee		
		18.2 Epidemiological examination of cases of the coronavirus disease	Preventive and anti-epidemic actions developed on the basis of conduct of epidemiological studies of in-home and organised hotbeds of the coronavirus disease and identification of risks and presented to interested agencies	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment	1st ten-day period of December 2022	Studies of at least 159.738 cases AMD 275.548.050 Studies of at least 25644 organised hotbeds AMD 115.167.204 Total: AMD 275.707.788

		Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
18.3 Revising legal acts, developing new legal acts based on the new approaches of the World Health Organization	The legal acts regulating the preventive and anti-epidemic actions for the coronavirus disease comply with the new approaches of the World Health Organization	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment	1st ten-day period of December 2022	Additional resources are not required

				Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
		18.4 Treatment of cases of the coronavirus disease	Reprofiling of medical organisations of Yerevan and the marzes for acceptance and treatment of patients diagnosed with the coronavirus disease according to necessity, modernising reprofiled medical organisations according to necessity — improvement of building conditions and equippedness	-	1st ten-day period of December 2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		18.5 Raising awareness of the population about preventive and anti-epidemic actions for the coronavirus disease	The population is informed about preventive and anti-epidemic actions for the coronavirus disease	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign	1st ten-day period of December 2022	Additional resources are not required

				Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
19	Public (human) healthcare — protecting and promoting health, preventing diseases	19.1 Submitting the draft Law of the Republic of Armenia "On public healthcare" to the Office of the Prime Minister of the Republic of Armenia	Availability of the draft Law "On public healthcare", which will prescribe the social relations connected to public healthcare and the principles of the state policy on public healthcare, the conditions and procedure for exercising and protecting the rights of natural and legal persons in the field of public healthcare, the restrictions on rights and	Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence	3rd ten-day period of November 2022	Additional resources are not required

			freedoms, their duties, the coercive measures and the procedure for applying those measures, the organisational, economic and legal grounds for public healthcare.	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Nuclear Safety Regulatory Committee Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee Bureau for Coordination of Activities of Inspection Bodies of the Office of the Prime Minister		
		19.2 Adopting the Decision of the Government "On approving the National Action Plan for Safety of Public Healthcare"	The legislative legal grounds for implementation of actions targeted at the safety of public healthcare are prescribed, the sustainability of introducing International Healthcare Rules in the Republic of Armenia and required ongoing capacity-building are secured	Ministry of Emergency Situations Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence	3rd ten-day period of October 2024	Additional resources are not required

				Ministry of Territorial Administration and Infrastructure Ministry of Economy Ministry of Finance Nuclear Safety Regulatory Committee Health and Labour Inspectorate Food Safety Inspectorate State Revenue Committee Civil Aviation Committee National Security Service Police of the Republic of Armenia		
		19.3 Identifying risks through environmental research and morbidity of the population, developing a package of recommendations on preventive measures	The risks conditioned by the impact of mining and metallurgy, as well as the operation of other industrial enterprises have been identified through studies on the environment and morbidity of the population, a package of recommendations on preventive actions is available	Ministry of Territorial Administration and Infrastructure Ministry of Environment	2022-2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year Study of 4104 samples of soil, water and food annually, total for two years —

						AMD 94.000.000
20	Ensuring the rapid and effective response of the healthcare system to outbreaks of infectious diseases and pandemics	20.1 Assessment on preparedness of response of the healthcare system to outbreaks of infectious diseases and pandemics	The resources for rapid response to outbreaks of infectious diseases and pandemics are mobilised based on assessed needs	-	3rd ten-day period of September 2022	(Grant programme of the Global Fund, projected cost — USD 21,410)
21	Improving the quality of medical care and services	21.1 Adopting the Order of the Minister of Health "On approving the Strategy on Improvement of the Quality of Healthcare Services and the Action Plan arising from the Strategy"	The Strategy on Improvement of the Quality of Healthcare Services and the Action Plan arising from the Strategy are developed	-	2rd ten-day period of April 2022	Additional resources are not required
		21.2 Developing and introducing the clinical guidelines, the rules of procedure and procedures for treating patients and other documents	Providing services for developing guidelines, rules of procedures, record-registration forms and other documents Activities for developing guidelines, rules of procedures and other documents for 2023-2025 — 25 per year	-	2nd ten-day period of January 2022-2nd ten-day period of November 2025 (regularly)	At the expense of funds allocated for the given action — 30,0 million drams.
22	Increasing the quality of medical care and services for the population, enshrining the result-oriented indicators	22.1 Increasing the salaries of doctors providing primary healthcare services and narrow specialists by 50% before 2026	Enshrining the legislative grounds, as a result of which financing for primary healthcare services per capita will be carried out under a differentiated principle, according to the age-gender composition of the recruited population and the specific weight of persons with disabilities. The remuneration of the doctor providing primary healthcare services will be carried	-	2021-2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year Starting from 2022-2026, it is necessary to increase financing for the circle of primary

			out through two components — the number of the recruited population and the indicators of the work completed on average annually — starting from 2023, in the amount of 25% of the projected increase.			healthcare by around AMD 2.0 billion annually
23	Managing the human potential and quality in the healthcare sector	23.1 Submitting the draft Decision of the Government "On approving the 2022-2026 Action Plan for Development of Human Potential of the Healthcare System" to the Office of the Prime Minister	Providing organisations providing medical care and services with quality specialists with higher and post-graduate and intermediate vocational education by preparing, effectively planning and managing the human potential in the healthcare sector	Ministry of Education, Science, Culture and Sport Ministry of Labour and Social Affairs Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2022	Additional resources are not required
		23.2 Developing and adopting a package of legal acts required for introducing the system of licensing of medical workers	Creating a legislative base required for introducing a system of individual licensing of medical workers in the Republic of Armenia	-	1st ten-day period of February 2024	Additional resources are not required
		23.3 Adopting legal acts required for introducing a clinical residency and implementing the pilot programme	Introducing a clinical residency	Ministry of Education, Science, Culture and Sport	3rd ten-day period of August 2022 Launch of pilot stage of the programme — 1st ten-day period of September 2024	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		23.4 Adopting the Order of the Minister of Health "On approving the Strategy on Development of Nursing and the Action Plan	The Strategy on Development of Nursing and the Action Plan arising from the Strategy are developed	Ministry of Education, Science, Culture and Sport Yerevan Municipality	1st ten-day period of February 2022	Additional resources are not required

		arising from the Strategy"		(upon consent) Staffs of Marzpets of the Republic of Armenia		
		23.5 Launching a register of medical workers and integrating them into the databases run by state bodies	Availability of a register of medical workers integrated with the systems of other state bodies	Ministry of Education, Science, Culture and Sport Ministry of High-Tech Industry State Revenue Committee Police of the Republic of Armenia	1st ten-day period of June 2023	Additional resources are not required
24	Modernisation, ongoing development and increase of effectiveness of primary healthcare	24.1 Adopting the Order of the Minister of Health "On approving the Action Plan for Reforms in Primary Healthcare in the Republic of Armenia"	As a result of implementation of the Actions, growth of the number of visits to primary healthcare facilities per capita up to 6 visits annually, reduction of cases of inpatient, as well as emergency and urgent medical care by 10%	Ministry of Territorial Administration and Infrastructure of the Republic of Armenia Ministry of Education, Science, Culture and Sport of the Republic of Armenia Yerevan Municipality (upon consent)	1st ten-day period of July 2022	Additional resources are not required
25	Establishing the principles for distributing healthcare services in the Republic of Armenia, envisaging specific mechanisms to ensure the contact between narrow specialists and	25.1 Developing and introducing an integrated model of a master-plan of the structure of inpatient services and provision of services, based on clearly formulated indicators	Introducing active mechanisms aimed at providing citizens of the Republic of Armenia with universal health coverage and providing quality healthcare services	-	1st ten-day period of December 2024	Grant funds financed by the Asian Development Bank

	primary healthcare					
26	Ensuring more prompt and rational organising of service for rapid response of the emergency service, management from one unified centre, calls for emergency and urgent medical aid in the whole territory of the Republic of Armenia	26.1 Adopting the Order of the Minister of Health "On approving the 2022-2025 Action Plan for Introducing Centralised Emergency Medical Service"	Approved plan for introducing emergency medical service, availability of a centralised emergency medical service	Yerevan Municipality (upon consent) Staffs of Marzpets of the Republic of Armenia	3rd ten-day period of November 2022	Additional resources are not required
27	Enhancement of primary healthcare services	27.1 Inventory-taking and assessing the building conditions, equipment and human resources of medical institutions providing primary healthcare services	The complete database of municipal polyclinics and rural primary healthcare institutions of Yerevan and the marzes (including medical-obstetric centres) is composed. As a result, improvement of at least 18 facilities is expected.	-	2nd ten-day period of September 2021 -2nd ten-day period of March 2022	Additional resources are not required
28	Modernising healthcare institutions	28.1 Building “Vayots Dzor Marz Hospital” of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	New hospital in line with modern standards in Vayots Dzor Marz of the Republic of Armenia	-	1st ten-day period of August 2021-1st ten-day period of December 2023	Carried out with the support of the World Bank Loan programme No 9202-AM "Additional Financing for Loan Programme Prevention and Control of Diseases", amount — around AMD 2 billion 600 million
		28.2 Building a new building of	Medical centre operating in line	-	1st ten-day	"Prevention and

		"Martuni Medical Centre" of Gegharkunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	with modern standards in Gegharkunik Marz of the Republic of Armenia		period of July 2020-1st ten-day period of December 2022	Control of Diseases" loan programme No 5222-AM being carried out with the support of the World Bank, amount — around AMD 2 billion AMD 847 million
		28.3 Building "Sisian Medical Centre" of Syunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical centre operating in line with modern standards in Syunik Marz of the Republic of Armenia. 2023 — Demolition works, maintenance foundations and roof covering, maintenance of iron concrete monolithic frames and elements 2024 — performance of construction works of the frame, internal engineering networks of the 1st block, performance of construction works of internal engineering networks of the 2nd block, 2025 — interior and exterior finishing, improvement	-	1st ten-day period of August 2021 1st ten-day period of December 2025	State Budget of the Republic of Armenia — around AMD 1 billion 861 million for building and AMD 660 million for re-equipment
		28.4 Reconstructing the buildings of "National Centre for Mental Healthcare" CJSC of the Ministry of Health of the Republic of Armenia and equipping them with medical furniture,	Medical centre providing mental healthcare services corresponding to modern standards in the Republic of Armenia 2023 — Reconstruction of	-	2nd ten-day period of August 2021 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 4 billion 765 million and AMD 525 million for

		equipment and supplies	treatment blocks, passages; construction of new boiler house block, special control block and pavilion for conversations 2024 — Construction of a narcology block, reconstruction of administrative and laundry blocks 2025 — Construction of narcology and special blocks , construction of a sewage treatment plant 2026 — Construction of external engineering networks, construction of a greenhouse system, improvement of the area and road construction, and re-equipment with medical furniture, equipment and supplies			re-equipment
		28.5 Reconstructing the buildings of "National Centre for Infectious Diseases" CJSC of the Ministry of Health of the Republic of Armenia and equipping them with medical furniture, equipment and supplies	Medical centre providing infection services in line with modern standards in the Republic of Armenia 2023 — Maintenance of roof covering, foundations, iron concrete monolithic frames and elements 2024 — Interior and exterior finishing, thermal insulation, maintenance of engineering networks 2025 — Interior and exterior	-	1st ten-day period of February 2022 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 3 billion 440 million for construction and AMD 600 million for re-equipment

	finishing 2026 — Maintenance of engineering networks, improvement, asphalting and fencing (installation of fences) of the area, equipping with medical furniture, equipment and supplies			
28.6 Constructing a new building for the infection service of "Vanadzor Medical Centre" of Lori Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	A new and equipped building for the infection service of Vanadzor Medical Centre of Lori Marz, adapted for providing infection services and in line with modern standards. 2023 — Preparatory and land works, maintenance of iron concrete structures, roofing works 2024 — Interior and exterior finishing, improvement	-	1st ten-day period of February 2022 1st ten-day period of December 2024	Grant programme; State Budget of the Republic of Armenia — around AMD 1 billion for construction and AMD 160 million for re-equipment
28.7 Reconstructing the branch of the National Centre for Disease Control and Prevention of Armavir Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	Increasing effectiveness of prevention and control of the virus being carried out by the National Centre for Disease Control and Prevention, reconstructed and equipped branch of the National Centre for Disease Control and Prevention in Armavir Marz of the Republic of Armenia, in line with modern standards 2023 — Preparatory and land works, maintenance of iron	-	1st ten-day period of February 2022 1st ten-day period of December 2024	Grant programme; State Budget of the Republic of Armenia — around AMD 465 million for construction and AMD 155 million for re-equipment

	concrete structures, roofing works 2024 — Interior and exterior finishing, improvement			
28.8 Reconstructing the National Centre for Disease Control and Prevention of Ararat Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	Increasing effectiveness of prevention and control of the virus being carried out by the National Centre for Disease Control and Prevention, reconstructed and equipped branch of the National Centre for Disease Control and Prevention in Ararat Marz of the Republic of Armenia, in line with modern standards 2023 — Preparatory and land works, maintenance of iron concrete structures, roofing works 2024 — Interior and exterior finishing, improvement	-	1st ten-day period of February 2022 1st ten-day period of December 2024	Grant programme; State Budget of the Republic of Armenia — around AMD 354 million for construction and AMD 145 million for re-equipment
28.9 Reconstructing "Charentsavan Medical Centre" of Kotayk Marz of the Republic of Armenia	Medical institution operating in line with modern standards in Kotayk Marz of the Republic of Armenia	Urban Development Committee	2nd ten-day period of July 2021 1st ten-day period of December 2022	State Budget of the Republic of Armenia — around AMD 219 million,
28.10 Reconstructing "Talin Medical Centre" of Aragatsotn Marz of the Republic of Armenia	Medical institution operating in line with modern standards in Aragatsotn Marz of the Republic of Armenia 2023 — Interior finishing 2024 — Mounting of internal and external engineering networks,	Urban Development Committee	2nd ten-day period of 2021 1st ten-day period of June 2024	State Budget of the Republic of Armenia — around AMD 1 billion 195 million

	construction of a morgue, improvement of the area			
28.11 Reconstructing "Tsaghkahovit Health Centre" of Aragatsotn Marz of the Republic of Armenia	Medical institution operating in line with modern standards in Aragatsotn Marz of the Republic of Armenia	Urban Development Committee	2nd ten-day period of July 2021 1st ten-day period of December 2023	State Budget of the Republic of Armenia — around AMD 615,2 million
28.12 Constructing "Etchmiadzin Medical Centre" of Armavir Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Armavir Marz of the Republic of Armenia 2023 — Maintenance of monolithic iron concrete constructions, roofing works 2024 — Interior finishing 2025 — Maintenance of monolithic iron concrete constructions, 2026 — Exterior finishing, improvement of the area, re-equipping it with medical furniture, equipment and supplies	Urban Development Committee	1st ten-day period of July 2022 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 4,5 billion for construction and AMD 1 billion 200 million for re-equipment
28.13 Constructing "Artik Medical Centre" of Shirak Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Shirak Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of June 2024 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 3.5 billion for construction and AMD 600 million for re-equipment
28.14 Constructing "Masis Medical Centre" of Ararat Marz of the Republic of Armenia and equipping it with medical	Medical institution operating in line with modern standards in Ararat Marz of the Republic of Armenia 2023 — Performing roofing works,	Urban Development Committee	1st ten-day period of June 2022 1st ten-day period	State Budget of the Republic of Armenia — around AMD 2,011 billion for construction and

furniture, equipment and supplies	exterior finishing 2024 — Interior finishing 2025 — Mounting of internal and external engineering networks, improvement of the area, equipping it with medical furniture, equipment and supplies		of July 2025	AMD 550 million for re-equipment
28.15 Constructing "Ashtarak Medical Centre" of Aragatsotn Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Aragatsotn Marz of the Republic of Armenia 2023 — Maintenance of monolithic iron concrete constructions of the polyclinic block, construction of walls and partitions 2024 — Roofing works, interior finishing 2025 — Construction of hospital block 2026 — Interior finishing, mounting of engineering networks, improvement of the area, equipping it with medical furniture, equipment and supplies	Urban Development Committee	1st ten-day period of June 2022 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD2.5 billion for construction and AMD 550 million for re-equipment
28.16 Constructing "Nairi Medical Centre" in Yeghvard community of Kotayk Marz of the Republic of Armenia and equipping it with medical furniture, equipment and	Medical institution operating in line with modern standards in Kotayk Marz of the Republic of Armenia. 2023 — Construction of monolithic iron concrete carcass	Urban Development Committee	1st ten-day period of June 2022 1st ten-day period of July 2026	State Budget of the Republic of Armenia — around AMD 2.6 billion for construction and AMD 500 million for re-

supplies	2024 — Performance of roofing works, interior finishing 2025 — improvement and landscaping 2026 — re-equipment with medical furniture, equipment and supplies			equipment
28.17 Constructing a new building of "Tashir Medical Centre" of Lori Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Lori Marz of the Republic of Armenia. 2023 — Launch of the construction of monolithic iron concrete carcass 2024 — Completion of the construction of monolithic iron concrete carcass, performing roofing works, launch of the interior finishing 2025 — Completion of the interior finishing, improvement and landscaping 2026 — Equipping with medical furniture, equipment and supplies	Urban Development Committee	1st ten-day period of June 2022 1st ten-day period of December 2025	State Budget of the Republic of Armenia — around AMD 1 billion 697.5 million for construction and AMD 550 million for re-equipment
28.18 Repair of the building of the Maternity Hospital of "Vedi Medical Centre" of Ararat Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Ararat Marz of the Republic of Armenia		1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 230 million for repair and AMD 550 million for re-equipment

28.19 Constructing the building of “Armavir Medical Centre” polyclinic of Armavir Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Armavir Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 450 for construction and AMD 250 million for re-equipment
28.20 Constructing the building of “Vardenis Medical Centre” of Gegharkunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Gegharkunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1.7 billion for construction and AMD 550 million for re-equipment
28.21 Constructing the building of “Jermuk Health Centre” of Vayots Dzor Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Vayots Dzor Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 707 million for construction and AMD 300 million for re-equipment
28.22 Reconstructing the Nor Hatchn Polyclinic of Kotayk Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards, providing primary healthcare services in Kotayk Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 300 million for construction and AMD 200 million for re-equipment
28.23 Reconstructing the building of “Gyumri Polyclinic named after A. Melikyan” of	Medical institution operating in line with modern standards, providing primary healthcare services in the	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around

Shirak Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	city of Gyumri of Shirak Marz of the Republic of Armenia			AMD 1 billion 450 million for construction and AMD 300 million for re-equipment
28.24 Reconstructing "Vanadzor Polyclinic #1" of Lori Marz of the Republic of Armenia	Medical institution operating in line with modern standards, providing primary healthcare services in the city of Vanadzor of Lori Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 450 million for construction and AMD 250 million for re-equipment
28.25 Constructing the polyclinic building of "Kapan Medical Centre" of Syunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards, providing primary healthcare services in the city of Kapan of Syunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 450 million for construction and AMD 250 million for re-equipment
28.26 Constructing the polyclinic building of "Goris Medical Centre" of Syunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards, providing primary healthcare services in the city of Goris of Syunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 300 million for construction and AMD 250 million for re-equipment
28.27 Constructing the polyclinic building of "Artashat Medical Centre" of Ararat Marz of the Republic of Armenia and equipping it with medical	Medical institution operating in line with modern standards, providing primary healthcare services in the city of Artashat of Ararat Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 347 million for construction and AMD

furniture, equipment and supplies				250 million for re-equipment
28.28 Constructing the polyclinic building of "Ararat Medical Centre" of Ararat Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards, providing primary healthcare services in the city of Ararat of Ararat Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 266 million for construction and AMD 200 million for re-equipment
28.29 Constructing the polyclinic of Vayk of Vayots Dzor Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards, providing primary healthcare services in the city of Vayk of Vayots Dzor Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 300 million for construction and AMD 250 million for re-equipment
28.30 Constructing buildings of50 medical organisations operating in the marzes of the Republic of Armenia providing primary healthcare services and equipping them with medical furniture, equipment and supplies	Ambulatories/primary healthcare centres operating in line with modern standards in the Marzes of the Republic of Armenia	Armenian Territorial Development Fund	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 8.5 billion for construction and AMD 1 billion 500 million for re-equipment
28.31 Constructing the building of a new medical centre providing multi-profile burns, dermatological and traumatological services in Yerevan	New medical centre operating in line with modern standards in Yerevan, which will provide the population of the Republic of Armenia with burns, dermatological and traumatological services	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 5 billion

		28.32 Constructing the polyclinic building of “Gavar Medical Centre” of Gegharkunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards, providing primary healthcare services in Gavar Community of Gegharkunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 1 billion 300 million for construction and AMD 250 million for re-equipment
		28.33 Constructing “Spitak Medical Centre” of Lori Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Lori Marz of the Republic of Armenia.	Urban Development Committee	1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 2 billion for construction and AMD 550 million for re-equipment
		28.34 Constructing forensic medical centres in Gegharkunik, Syunik and Tavush Marzes of the Republic of Armenia and equipping them with medical furniture, equipment and supplies	Constructing forensic medical centres meeting modern standards in Gegharkunik, Syunik, and Tavush Marzes of the Republic of Armenia in Sevan, Berd, Kapan, and Meghri Communities.		1st ten-day period of December 2026	State Budget of the Republic of Armenia — AMD 419 million for construction and AMD 120 million for re-equipment
		28.35 Constructing the new building of "Syunik Marz Neuropsychiatric Dispensary" CJSC of Syunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and supplies	Medical institution operating in line with modern standards in Syunik Marz of the Republic of Armenia		1st ten-day period of December 2026	State Budget of the Republic of Armenia — around AMD 400 million for construction and AMD 15 million for re-equipment

Ministry of Justice						
N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
1.	Reviewing the 2019-2023 Strategy on Judicial and Legal Reforms	1.1 The draft Decision of the Government of the Republic of Armenia for review of the Strategy on Judicial and Legal Reforms has been developed, has been put into circulation and submitted to the Office of the Prime Minister as prescribed	1.1 More targeted and measurable actions have been envisaged.	Bodies of the public administration system Supreme Judicial Council (upon consent) Central Bank (upon consent) Chamber of Advocates (upon consent)	3rd ten-day period of March 2022	No funding is required
		1.2 The amendments to the Strategy on Judicial and Legal Reforms have been adopted	1.2 The Strategy on Judicial and Legal Reforms has been brought into compliance with the 2021-2026 Programme of the Government of the Republic of Armenia, as a result of which it reflects the vision of the Government for justice reforms more completely and creates grounds for effective implementation of the sector-specific reforms.		3rd ten-day period of June 2022	
2.	Developing the drafts of the concept paper on constitutional reforms and amendments	2.1 Determining the format for organising the process of constitutional reforms and forming the determined model	2.1 The format for organising the constitutional reforms has been specified. The body ensuring implementation of the reforms has been established, the individual	Council/Commission for Constitutional Reforms (upon consent)	3rd ten-day period of March 2022	Credit or grant funds

			composition and rules of procedure of the body have been approved.			
		2.2 Organising at least ten inclusive discussions with wide circles of the public in Yerevan and the marzes in order to determine the expediency of and possible directions for the amendments	2.2 In light of the reforms, needs assessment was conducted after wide public discussions. The expediency of and directions for implementation of the proposed reforms have been considered and specified. The public is informed about the directions predetermined under the concept paper on constitutional reforms and has participated in the development of those directions.		3rd ten-day period of June 2022	
		2.3 According to the results of the discussions — developing, publishing the draft concept paper on the amendments by the Commission for Constitutional Reforms, at least 3 large discussions, approving and submitting to the Office of the Prime Minister	2.3 The draft concept paper on constitutional reforms was developed as a result of summarisation of the discussions, and the concept paper reflects the results of the public discussion.		3rd ten-day period of December 2022	
		2.4 Developing and publishing, discussing, approving, accepting the draft amendments to the Constitution, as well as approving the draft	2.4 As a result of the inclusive discussions on the draft amendments to the Constitution, the public is informed, and the political forces participated in the course of development and there is public perception of the need and substantiation of the		3rd ten-day period of December 2023	

			developed amendments			
3.	Resolving the problems identified during implementation of the electoral legislation	3.1 Identifying and invent-taking problems of the electoral legislation based on the results of the elections of the National Assembly and local self-government bodies, through the involvement of Deputies of the National Assembly and other interested agencies	3.1. Based on the results of the elections of the National Assembly and local self-government bodies held in 2021, the problems of the electoral legislation are identified, including problems that concern adjustment and effective management of voters' lists, the introduction of new toolkits for interoperability of identification of voters and databases.	Deputies of the National Assembly (upon consent) Police Ministry of High-Tech Industry "Ekeng" CJSC (upon consent)	3rd ten-day period of June 2022	No funding is required
		3.2 Developing the draft amendments to the electoral legislation for resolving the inventory-taken problems, putting them into circulation, discussing them as prescribed and adopting the Decision of the Government on approving the draft amendments to the legislation	3.2 Based on the identified problems, the draft for making amendments to the Constitutional Law Electoral Code of the Republic of Armenia has been developed, as a result of which new, active toolkits for adjustment and effective management of voters' lists, identification and interoperability of databases of voters have been introduced.		3rd ten-day period of December 2023	
4	Developing and introducing a unified platform for electronic justice (e-justice.am)	4.1 Introducing and launching a unified platform for electronic justice	4.1 The unified platform for electronic justice has been created and launched	Ministry of High-Tech Industry Supreme Judicial Council (upon consent) Prosecutor General's Office (upon consent) "Ekeng" CJSC (upon	3rd ten-day period of December 2024	Credit or grant funds AMD 4 billion 994 million

				consent)		
		4.2 Ensuring access to the electronic systems in the justice sector through the unified platform for electronic justice	4.2 The electronic systems of the bodies of the justice sector, including software of the judiciary, the law-enforcement system, the Compulsory Enforcement Service, the Penitentiary Service and the Probation Service have been revised. The unified platform for electronic justice allows presenting and receiving, through one electronic office, documents and information from different bodies of the justice sector, tracking the course of implementation of proceedings and participating in the processes being implemented.	Ministry of High-Tech Industry Supreme Judicial Council (upon consent) Prosecutor General's Office (upon consent) "Ekeng" CJSC (upon consent) "Information Systems Agency of Armenia" Foundation (upon consent)	1st ten-day period of December 2026	State Budget of the Republic of Armenia — AMD 1 billion 703 million
5.	Reviewing the procedural legislation for resolving the problems having arisen in law-enforcement practice and fully introducing electronic tools in proceedings	5.1 Developing the draft law providing for amendments to the Civil Procedure Code of the Republic of Armenia, putting the draft law into circulation, discussing it as prescribed and adopting the Decision of the Government on approving the drafts	5.1 The draft law providing for amendments to the Civil Procedure Code of the Republic of Armenia has been developed for prescribing comprehensive regulations regarding electronic proofs, electronic documents and data and electronic notifications, as well as for implementing simplified proceedings through the application of electronic tools. As a result of application of the	Supreme Judicial Council (upon consent)	3rd ten-day period of June 2024	No funding is required

			legal regulations prescribed by the draft, the level of availability and effectiveness of justice for persons involved in the civil procedure has been raised			
		5.2 Developing the draft law providing for amendments to the Administrative Procedure Code of the Republic of Armenia, putting it into circulation, discussing it as prescribed and adopting the Decision of the Government on approving the draft	5.2 The draft law providing for amendments to the Administrative Procedure Code of the Republic of Armenia has been developed for prescribing the comprehensive regulations regarding electronic proofs, electronic documents and data and electronic notifications, as well as for introducing simplified proceedings for certain types of administrative cases and implementing simplified proceedings through the application of electronic tools. As a result of application of the legal regulations prescribed by the draft, the level of access to justice for participants of administrative proceedings has raised, the participants of proceedings		3rd ten-day period of June 2024	
6.	Ongoing development of sub-specialisations of specialised courts and judges	6.1 The activities for formation of the specialised Anti-Corruption Court have been ensured	6.1 As a result of adoption of legal acts regulating the process of appointing judges of the specialised Anti-Corruption Court, as well as judges examining relevant cases in the Court of	Supreme Judicial Council (upon consent) Academy of Justice (upon consent)	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, credit or grant funds

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			Appeal, the cases regarding corruption offences are examined by specialised judges, ensuring effectiveness of examination of those cases.			
		6.2 The specialised Anti-Corruption Court examines cases.	6.2 The Anti-Corruption Court has been formed, and sufficient human, administrative and material resources are secured for ensuring activities of the specialised court		3rd ten-day period of December 2024	
		6.3 The training programmes for judges examining corruption cases have been developed and approved.	6.3 At least 50% of the judges of the specialised Anti-Corruption Court, as well as judges examining cases of corruption crimes have received necessary training		3rd ten-day period of December 2024	
		6.4 Forming a concept paper on judges examining small claims, judges examining certain types of administrative cases, the creation of a military tribunal and other specialised courts.	6.4 At least three discussions on the issues of sub-specialisation of judges examining small claims, as well as judges examining certain types of administrative cases have been organised with interested persons. At least 3 discussions on the opportunities for the creation of a military tribunal and other specialised courts have been organised with interested persons. The possibility of and directions for the aforementioned reforms have been clarified.		3rd ten-day period of December 2025	
		6.5 Establishing an Administrative Chamber in the	6.5 Examination of administrative cases in the Court of Cassation is		3rd ten-day period of March 2022	

		Court of Cassation	carried out separately by the Administrative Chamber, ensuring more specialised examination of administrative cases.			
		6.6 The process of examination of cases in the Administrative Chamber of the Court of Cassation has been implemented	6.6 The level of effectiveness of implementation of administrative justice in the Court of Cassation has risen. The periods of examination of cases in the Court of Cassation have been reduced, and the quality of judicial acts has been improved.		3rd ten-day period of December 2022	
7.	Increasing effectiveness of extra-judicial settlement of civil disputes (cases) under small claims	7.1 Developing a legislative package for enhancement of mechanisms for extra-judicial settlement of civil disputes (cases) under small claims, as well as for establishing effective mechanisms for the process of issuing a writ of execution and the processes of enforcement proceedings for disputes (cases) resolved through an extra-judicial procedure under small claims, putting it into circulation as prescribed and adopting the Decision of the Government on approving the legislative package	7.1.1 Out of the disputes regarding cases of monetary claims with a certain maximum threshold, 30 per cent of them are primarily settled through the extra-judicial method. 7.1.2 The workload of courts has eased, or the total workload has been redistributed, the periods of case examination have been reduced by 30 per cent in courts of general jurisdiction in general. 7.1.3 Effective mechanisms for issuance of writ of execution and enforcement for disputes (cases) settled through the extra-judicial procedure with small claims have been established. 7.1.4 There are no additional	Supreme Judicial Council (upon consent) Central Bank (upon consent)	1st ten-day period of September 2025	No funding is required

			obstacles for the parties to similar disputes to settle their disputes within the relevant bodies, and the level of access to justice has been improved.			
8.	Developing alternative methods for settlement of disputes	8.1 Developing the legislative package for review of the Law "On mediation", putting it into circulation, discussing it and submitting it to the Office of the Prime Minister as prescribed	8.1.1 Legislative solutions and necessary conditions have been created for engaging new mediators, conducting their instruction and training, running the register of mediators and implementing on-line mediation for selection, compulsory mediation has been introduced for domestic affairs,	Supreme Judicial Council (upon consent)	1st ten-day period of June 2022	Credit or grant funds
			8.1.2 As a result of adoption of the legislative package for review of the Law "On mediation", the number of actually practising mediators has grown by up to 40%		3rd ten-day period of December 2023	
			8.1.3 The number of cases of mediation for domestic cases has grown by up to 30% and the workload of courts for domestic cases has been lightened by up to 30%		3rd ten-day period of December 2026	
		8.2 Creating a new arbitration centre in Armenia	8.2.1 There is a new structure examining international, regional and local arbitration cases through the arbitration procedure	Central Bank (upon consent)	1st ten-day period of December 2024	Credit or grant funds AMD 490 million every year
			8.2.2 Out of the cases with small		1st ten-day period	

			claims (AMD million), 30% of them are settled through arbitration procedure,		of December 2025	
			8.2.3 A platform for effective consideration of information technology, investment and corporate disputes is active,		1st ten-day period of December 2026	
			8.2.4 The workload of courts		1st ten-day period of December 2026	
9.	Improving building conditions of courts	9.1 Ensuring the logistics conditions required for the activities of judges, conditioned by the increase in the number of judges	9.1 Courts are provided with the necessary building conditions	Supreme Judicial Council (upon consent)	3rd ten-day period of May 2022	AMD 345 from credit or grant funds
		9.2 Repairing the building allocated for the specialised Anti-Corruption Court and ensuring required logistics equippedness	9.2 The Anti-Corruption Court is provided with sufficient building conditions		2nd ten-day period of December 2022	AMD 2 billion 500 million from credit or grant funds and AMD 500 from the State Budget of the Republic of Armenia
10.	Developing the sphere of advocacy	10.1 Developing the legislative package for review of the Law "On advocacy", putting it into circulation, discussing it as prescribed and adopting the Decision of the Government on approving the legislative package	10.1.1 Pro bono legal services have been introduced and are active, and at least 3000 citizens have used them during three years after the introduction thereof,	Chamber of Advocates (upon consent)	1st ten-day period of June 2023	Credit or loan funds
			10.1.2 The workload of public defenders has been lightened by up to 30%,		3rd ten-day period of December 2024	

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			10.1.3 Differentiated procedures for the qualification of advocates have been introduced, within a year after the introduction whereof at least 20 percent of the participants of the qualification exam of advocates has received qualification through the differentiated procedure,	1st ten-day period of June 2023	
			10.1.4 The internal mechanisms of the Chamber of Advocates have been improved more within the scope of autonomy of the Chamber of Advocates	1st ten-day period of June 2023	
11.	Reforming the legislation on bankruptcy	11.1 Developing and discussing the concept paper on review of the legislation on bankruptcy based on the problems having arisen and identified in law-enforcement practice and the needs for introduction of electronic justice	11.1 Based on the adopted Code, solutions have been provided for at least 70% of the problems identified in law-enforcement practice of the bankruptcy sector,	3rd ten-day period of June 2026	No funding is required
		11.2 Developing the draft of the new Code on Bankruptcy on the basis of the concept paper, putting the draft into circulation, discussing it as prescribed and adopting the	11.2 There are opportunities for examination and settlement of transnational bankruptcy cases for legal and natural persons	3rd ten-day period of June 2026	
			11.3 There are special bankruptcy procedures for examination of the	3rd ten-day period of June 2026	

		Decision of the Government on approving the draft	cases of certain entities and transnational cases			
			11.4 The periods of examination of bankruptcy cases have been reduced by at least 20%,		3rd ten-day period of December 2026	
			11.5 The number of cases of financial recoveries has increased by nearly 10%		3rd ten-day period of December 2026	
12.	Launching the unified office for public services under the "One-Stop Shop" principle in all marzes of the Republic of Armenia where citizens will be provided with as many state and community services as possible, including the improved services in the sector of Civil Status Acts Registration	12.1 Developing and submitting a concept paper on the modern model of unified offices for services for the purpose of ensuring universal availability of state services	12.1 The stages of acceptance of applications and decision-making are clearly differentiated — in the front office and back office format, ruling out the citizen-decision maker contact. The services provided by the State have been gathered, the statistics has been developed, based on the study of the international practice, the model of a unified office for public services has been developed on the basis of the developed modern model of a unified office for public services, the action plan for installation of those offices at the central cities of all marzes has been developed and presented	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	1st ten-day period of December 2022	State Budget of the Republic of Armenia credit or grant funds
		12.1.1 Developing a roadmap			1st ten-day period of July 2022	
		12.1.2 Developing and approving an action plan			1st ten-day period of December 2022	No funding is required
13.	Adopting the 2023-2025 Action Plan arising from the National Strategy on Human Rights Protection	13.1 Developing the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2025 Action Plan arising from the National	13.1 The 2023-2025 Action Plan for Human Rights Protection has been adopted, which provides target solutions to the current problems in different fields of	Bodies of the public administration system Human Rights Defender (upon	3rd ten-day period of March 2023	No funding is required

		Strategy on Human Rights Protection of the Republic of Armenia" after discussions with interested bodies, partnering international organisations and civil society, organising at least 3 public discussions.	human rights protection through necessary and measurable actions and by way of addressing and co-ordinating	consent) Prosecutor General's Office (upon consent) Investigative Committee (upon consent)		
		13.2 Adopting the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2025 Action Plan arising from the National Strategy on Human Rights Protection of the Republic of Armenia"	13.2 The legislation has been improved in order to prevent the cases of violence, hate speech and hostility and ensure public solidarity, the active mechanisms for prevention of torture, inhumane and degrading treatment and persecution have been ensured.		3rd ten-day period of June 2023	
14.	Raising the level of personal data protection	14.1 Ensuring domestic procedures required for entry into force of the Protocol (108+ Convention) amending the Convention for the Protection of Individuals with regard to Automatic Processing of Personal Data (108 Convention)	The domestic procedures for the Protocol (108+ Convention) amending the Convention for the Protection of Individuals with regard to Automatic Processing of Personal Data (108 Convention) have been ensured		3rd ten-day period of June 2022	No funding is required
		14.2 Bringing the legal acts to be adopted, as well as the existing legal acts providing for processing of personal data into compliance with the Law of the Republic of Armenia "On personal data protection", with the principles of processing of	The national legislation providing for processing of personal data has mainly been brought into compliance with the principles and rules for processing of personal data, legal certainty for avoiding misreading with regard to processing of personal data has	Bodies of the public administration system	3rd ten-day period of December 2026, and later — regularly	No funding is required

		personal data as prescribed by law	been ensured			
		14.3 Building capacities (human resources, professional, technical) of the plenipotentiary body for personal data protection	The functional independence of the plenipotentiary body for personal data protection, the plenipotentiary body for personal data protection is provided with the toolkit required for effective implementation of personal data protection — staff lists, area, technical resources and funding		3rd ten-day period of December 2023	State Budget credit or grant funds AMD 50 million
15.	Implementing the Strategy on Reforms in the Penitentiary and Probation Sectors	15.1 Implementing legislative amendments for review of the status of the Probation Service as a certain type of state service and expansion of the social guarantees of probation officers	15.1.1 As a result of the legislative reforms implemented, the Probation Service acts as a certain type of state service. The differentiated approach between subordinate state bodies with the same status has been ruled out, and necessary preconditions have been created to make the service more inviting for motivated and competent personnel.		3rd ten-day period of September 2023	State Budget of the Republic of Armenia AMD 325 million
			15.1.2 The Probation Service has been replenished with 100 staff positions.		3rd ten-day period of September 2026	
			15.1.3 The social guarantees of probation officers have been expanded.		3rd ten-day period of August 2023	
		15.2 Arming the Probation Service with the resources and infrastructures required for	At least 100 pieces of electronic supervision devices and the necessary infrastructures for	Ministry of High-Tech Industry	3rd ten-day period of December 2023	State Budget credit or grant funds AMD 110

electronic supervision	operating them have been acquired. As a result of introduction of the electronic supervision resources, effective application of the new types of punishment and measures of restraint that are an alternative to deprivation of liberty have been ensured — economising the state funds, parallelly			million annually
15.3 Introducing and launching the e-probation electronic management system	15.3.1 The e-probation electronic management system is available and has been fully launched. .	Ministry of High-Tech Industry "Ekeng" CJSC (upon consent)	3rd ten-day period of October 2022	Credit or grant funds AMD147 million
	15.3.2 At least 30% of probation officers have undergone training in order to acquire the skills required for using the e-probation electronic management system.		3rd ten-day period of November 2022	
	15.3.3 Document circulation has been reduced in the Probation Service, and the work of the same service has become more transparent and accountable.		3rd ten-day period of December 2022	
15.4 Improving the building conditions of penitentiary institutions	15.4.1 According to the reviewed set, the building conditions of at least 5 penitentiary institutions have been improved, as a result of which persons deprived of liberty have been provided with dignified conditions for being held.		2nd ten-day period of December 2026	State Budget credit or grant funds AMD 35 billion
	15.4.2 The working conditions		2nd ten-day period	

			have been improved for penitentiary officers and the effectiveness of the service has been increased.		of December2026	
		15.5 Rearming penitentiary institutions with modern video surveillance systems, creating an operational management centre	15.5.1 According to the revised sets, at least 5 penitentiary institutions have been rearmed with modern video surveillance systems, and an operational management centre has been created. 15.5.2 The accountable and transparent practice of officers and the ability to manage possible crises effectively have been ensured through the video surveillance and operational management systems. 15.5.3 The attempts of disturbances within penitentiary institutions have been reduced.		2nd ten-day period of December 2026	State Budget credit or grant funds AMD 2 billion
		15.6 Introducing the model of telemedicine for persons deprived of liberty, corresponding to the volume and quality of medical consultations provided to the population and in line with the internationally recognised principles, by ensuring confidentiality of medical information	15.6.1 The model of telemedicine has been introduced and launched, eliminating the gap of doctors with sufficient experience and relevant specialisation at penitentiary institutions. 15.6.2 At least 50 representatives of the senior and middle medical personnel of medical units deployed at penitentiary	Ministry of Health	3rd ten-day period of December 2022	Credit or grant funds AMD 31 million

	institutions have undergone training for the purpose of applying the model of telemedicine effectively 15.6.3 Modernisation of exercise of the right of patients to receive proper medical aid has been ensured through the introduction of telemedicine, the effectiveness of timely diagnosis and treatment of diseases requiring narrow professional consultation has been increased.			
15.7 Envisaging and ensuring implementation of legislative mechanisms for carrying out general education for persons deprived of liberty, irrespective of age	15.7.1 As a result of legislative reforms, the mechanisms for implementing general education for persons deprived of liberty, irrespective of age, have been introduced.	Ministry of Education, Science, Culture and Sport	3rd ten-day period of June 2022	State Budget of the Republic of Armenia credit or grant funds AMD 127 million
	15.7.2 The educational and methodical materials for implementing general education for persons deprived of liberty have been prepared.		1st ten-day period of August 2022	
	15.7.3 General education for persons deprived of liberty, irrespective of age, is carried out, guaranteeing the right of persons deprived of liberty to education and creating wider opportunities to ensure successful social re-		1st ten-day period of September 2022	

			integration of persons deprived of liberty.			
		15.8 Implementing vocational education programmes based on demand at all penitentiary institutions	Based on demand, according to the revised sets, vocational education programmes are carried out at least 5 penitentiary institutions, according to the number of persons deprived of liberty.		3rd ten-day period of December 2025	State Budget of the Republic of Armenia credit or grant funds AMD 330 million
		15.9 Developing and adopting the draft Decision of the Government of the Republic of Armenia "On approving the 2024-2028 Strategy on the Penitentiary and Probation Sectors of the Republic of Armenia, the 2024-2028 Action Plan for Implementation of the Strategy, the procedure for establishing and organising the activities of the council responsible for coordinating the financial assessment and implementation of the programme.	15.9.1 As a result of discussions with interested bodies, international partner organisations and civil society, the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2026 Strategy on the Penitentiary and Probation Sectors of the Republic of Armenia and the 2023-2026 Action Plan for Implementation of the Strategy" has been adopted, at least 3 public discussions have been organised. 15.9.2 Measurable and targeted measures have been provided for by the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2026 Strategy on the Penitentiary and Probation Sectors of the Republic of Armenia and the 2023-2026 Action Plan for Implementation of the Strategy".		3rd ten-day period of June 2023	No funding is required

			Adoption of the draft has created grounds for ensuring sustainable implementation of the strategic directions, as well as visible and consistent development of the sector.			
16.	Implementing the Anti-Corruption Strategy	16.1 Developing the draft Decision of the Government of the Republic of Armenia "On approving the Anti-Corruption Strategy of the Republic of Armenia and the 2023-2026 Action Plan for Implementation of the Strategy", putting it into circulation and adopting it as prescribed	16.1.1 The draft Decision of the Government of the Republic of Armenia "On approving the Anti-Corruption Strategy of the Republic of Armenia and the 2023-2026 Action Plan for Implementation of the Strategy" was developed after discussions with interested bodies, partnering international organisations and non-governmental organisations and was adopted 16.1.2 The 2023-2026 Anti-Corruption Strategy has been adopted, by which a specific scope of responsible bodies, realistic monitoring indicators at the interim and factoral level have been envisaged through specific actions.	Bodies of the public administration system Corruption Prevention Commission (upon consent) Investigative Committee (upon consent) Prosecutor General's Office (upon consent) Supreme Judicial Council (upon consent) Investigative Committee (upon consent)	3rd ten-day period of October 2023	No funding is required
		16.2 Developing the drafts of the Decision of the Government of the Republic of Armenia on approving the sector-specific action plan based on assessment of the corruption risks after	The drafts of the Decision of the Government of the Republic of Armenia on approving the sector-specific action plan based on assessment of the corruption risks were developed after discussions	Bodies of the public administration system Corruption Prevention Commission (upon consent)	3rd ten-day period of July 2022	

	discussions with interested bodies, partnering international organisations and non-governmental organisations and submitting them to the Office of the Prime Minister	with interested bodies, partnering international organisations and non-governmental organisations and were submitted to the Office of the Prime Minister. The drafts prescribed the specific actions and the result-oriented indicators of the actions.	Supreme Judicial Council (upon consent) Prosecutor General's Office (upon consent)		
	16.3 Developing the draft Law "On making amendments and supplements to the Law "On public service"", putting it into circulation and submitting it to the Office of the Prime Minister as prescribed	16.3.1 The regulations for transferring the participation (share, stock, equity) of persons holding public positions and public servants in the statutory capital of commercial organisations to trust management have been reviewed. 16.3.2 A ban has been set on transferring the participation in the statutory capital of commercial organisations to the trust management of affiliated persons. 16.3.3 The regulations for conflict of interests of persons holding public positions and public servants and other restrictions have been clarified, based on international practice.	Corruption Prevention Commission (upon consent)	3rd ten-day period of May 2022	
	16.4 Developing the drafts of the Laws "On making amendments and supplements to the Laws "On public service" and "On the Corruption Prevention	16.4.1 The regulations regarding the ban on accepting gifts have been clarified. The functions of following observance of the ban on accepting gifts and establishing the	Corruption Prevention Commission (upon consent)	3rd ten-day period of May 2022	

		Commission"", putting them into circulation and submitting them to the Office of the Prime Minister as prescribed	procedure for running a register of gifts, registering and record-registering gifts have been reserved for the Corruption Prevention Commission.			
			16.4.2 Based on the adopted laws, a register of gifts will be introduced, as a result of which the record-registration of gifts received by persons holding public positions and public servants and the other processes prescribed by law shall be carried out through a unified methodology and shall ensure effective control mechanisms			
		16.5 Developing the draft Law "On making amendments and supplements to the Law "On the system of whistle-blowing"", putting it into circulation and submitting it to the Office of the Prime Minister as prescribed	16.5.1 It has been envisaged that the Corruption Prevention Commission will also have access to the electronic platform for whistle-blowing. 16.5.2 The scope of powers of the Corruption Prevention Commission has been reviewed in the context of applying relevant measures of influence in terms of record-registering, considering whistle-blowing and administrative measures entered into the unified electronic platform 16.5.3 A competent body has been	Corruption Prevention Commission (upon consent)	3rd ten-day period of June 2022	

			established, which ensures the activities for summarisation and publication of the reports received from state bodies.			
17.	Ensuring a judiciary free from corruption and favouritism	17.1 Assessment of the integrity of judges	17.1 The legislation on the system of integrity checks of judges has been fully regulated	Supreme Judicial Council (upon consent) Academy of Justice (upon consent) Corruption Prevention Commission (upon consent)	3rd ten-day period of December 2023	Grant funds
		17.2 Building capacities and raising awareness	17.2 There has been capacity-building for at least 100 judges within the scope of 10 actions.			
18.	Increasing the effectiveness of the notarial system	18.1 Reviewing the procedures required for application of the institution of writ of execution	18.1 The procedures for writ of execution have been specified Decision of the Government "On approving the draft Law "On making amendments to the Law of the Republic of Armenia "On notaries" and the related laws" was adopted	Notarial Chamber (upon consent)	3rd ten-day period of June 2024	No funding is required
		18.2 Reviewing the procedures for subjecting a notary to disciplinary liability and terminating his or her powers	18.2 The procedures for subjecting a notary to disciplinary liability and terminating his or her powers have been specified. Decision of the Government "On approving the draft Law "On making amendments to the Law of the Republic of Armenia "On notaries" and the related laws" was adopted			

19.	Implementing reforms in the compulsory enforcement system for increasing effectiveness of enforcement proceedings, including through digitisation and launch of electronic systems	19.1 Developing comprehensive legal regulations for execution of enforcement proceedings and enforcement operations, taking into consideration all the peculiarities of acts subject to compulsory enforcement, differentiating enforcement costs, reducing the time limits for proceedings, establishing a unified procedure and grounds for suspending enforcement proceedings.	19.1 Comprehensive legal regulations for enforcement proceedings have been established		3rd ten-day period of December 2023	State Budget grant or credit means
		19.2 Stipulating differentiated manifestations of enforcement costs	19.2 The differentiated manifestations of enforcement costs have been stipulated			
		19.3 Reviewing the grounds and procedure for suspension of enforcement proceedings.	19.3 The grounds for suspending enforcement proceedings have been reviewed			
		19.4 Expanding the means of application of the electronic toolkit in enforcement proceedings	19.4 The means of application of the electronic toolkits in enforcement proceedings have been expanded			
		19.5 Reducing the time limits for enforcement proceedings	19.5 The time limits for enforcement proceedings have been reduced			
		19.6 Completely digitising enforcement proceedings and introducing an electronic system	19.6.1 The electronic programme has been launched. 19.6.2 The reserve server has been obtained and the databases	Ministry of High-Tech Industry	3rd ten-day period of April 2023	State Budget grant or credit means
		19.7 Providing technical				

		maintenance equipment 19.8 Training and raising awareness of specialists	have been provided. 19.6.3 The personnel using the system have undergone at least one training. 19.6.4 The time limits for implementation of enforcement proceedings have been essentially reduced. 19.6.5 The prompt awareness of the parties to enforcement proceedings about enforcement operations has been ensured. 19.6.6 The uninterrupted work of the necessary channels with the electronic platform of the Compulsory Enforcement Service and other government agencies has been ensured. 19.6.7 The risks of possible loss and/or leakage of the personal data of the participants in proceedings and the digital database of the Service have been reduced. 19.6.8 The financial resources spent within the scope of enforcement proceedings have been cut by at least 10%.				
20.	Reforming the legislation on the mass	20.1 Study of international practice, organising discussions with the journalistic community	20.1 The best international practice is reflected in the legislation on the mass media in	Deputies of the National Assembly	3rd ten-day period of December 2022	No funding is required	

	media	and other interested persons for the purpose of developing new legislation on the mass media aimed at regulating the sector comprehensively, setting the rules of ethics of journalists and introducing tools for oversight over them and developing conceptual directions for reforms based on them	accordance with the current developments	(upon consent) National Commission on Television and Radio (upon consent)		
		20.2 Developing a legislative package for amendment to the legislation on the mass media on the basis of the prescribed conceptual directions, as well as supporting the development of the rules of ethics of journalists, conducting public discussion, summing up the drafts and adopting the Decision of the Government on approving the legislative package	20.2 Rules of ethics of journalists apply for mass media outlets. Tools for oversight over observance of the rules of ethics of journalists are available		3rd ten-day period of March 2024	
21.	Developing and deepening international cooperation in the field of mutual legal assistance	Conducting studies aimed at concluding international contracts in the field of extradition between the Republic of Armenia and other countries, mutual assistance in criminal and civil cases and transfer of convicts for the purpose of increasing effectiveness of fight against crime, protection of rights of the citizens, as well as	Bilateral contracts regulating the field of extradition, mutual legal assistance in criminal and civil cases and transfer of convicts have been concluded with other states	Prosecutor General's Office (upon consent)	1st ten-day period of December 2026	No funding is required

		cooperation				
22.	Improving the legislation on the legal assistance	Developing the draft Law "On legal assistance in criminal proceedings" and adopting the Decision of the Government on approving the draft for the purpose of prescribing legal regulations of the fields of extradition, mutual legal assistance in criminal cases and transfer of convicts in one unified legal act and facilitating the application of those norms as a result thereof	As a result of adoption of the Law, at least 80 percent of the problems revealed in the field of mutual legal assistance has been solved	Prosecutor General's Office (upon consent) Police	1st ten-day period of December 2024	No funding is required

Ministry of Foreign Affairs

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.1	Protecting the state interests of the Republic of Armenia. Establishing regional peace, advancing the peace agenda, lifting the blockade and ensuring the sustainable development in the region.	1.1.1 Conducting negotiations with the Azerbaijani side in order to establish peace and regulate relations. Carrying out works with the actors interested in peace and stability in the region in order to support the efforts exerted by the Republic of Armenia.	- Concluding an agreement on establishment of peace and regulation of relations. - Reaffirming the territorial integrity and inviolability of the borders of the Republic of Armenia. - Delimitating the state border with Azerbaijan on the basis of the principles defined by the Alma-Ata Declaration and the maps		2024-2026	No additional funding is required from the State Budget of the Republic of Armenia

			having legal grounds in the Armenian Soviet Socialist Republic and the Azerbaijani Soviet Socialist Republic at the time of collapse of the USSR. - Lifting the blockade of the regional transportation infrastructure and implementing the "Crossroads of Peace" programme. - Taking steps aimed at regional de-escalation.			
		1.1.2 Carrying out activities for releasing and repatriating the Armenian prisoners of war, hostages being held and other persons kept in Azerbaijan, for clarifying the fate of missing persons and enforced disappeared persons.	Releasing and repatriating prisoners of war and other persons kept and clarifying the fate of missing persons and enforced disappeared persons.	Ministry of Justice Office of the Representative on International Legal Matters	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		1.1.3 Co-operation in the sector of protection of cultural values, including with the UNESCO, aimed at guaranteed protection of the Armenian cultural and religious heritage.	Proper protection of the Armenian historical and cultural, as well as religious heritage.	Ministry of Education, Science, Culture and Sport	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		1.1.4 Efforts aimed at regulation of relations with Turkey.	- Opening the borders with Turkey, establishing diplomatic relations therewith. - Ensuring regional stability and		2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

			security. - Expanding the opportunities of economic growth.			
1.2	Addressing the needs of persons forcibly displaced from Nagorno-Karabakh.	1.2.1 Carrying out activities with international actors, organisations, including the UN Secretariat and specialised agencies aimed at addressing the humanitarian and long-term development needs of persons forcibly displaced from Nagorno-Karabakh.	Addressing the needs of people forcibly displaced from Nagorno-Karabakh by closely co-operating with the UN Secretariat and specialised agencies and other international donors.		2024-2026	Additional funding is required from the State Budget of the Republic of Armenia
2.	Establishing regional peace, advancing peace agenda, lifting of blockade of the region and sustainable development.	Providing support to the activities of the trilateral working groups aimed at full implementation of the trilateral statements signed by the leaders of the Republic of Armenia, the Russian Federation and the Republic of Azerbaijan on 9 November 2020 and on 11 January 2021.	- Lifting of blockade of the regional communications. - Taking steps aimed at the de-escalation in the region. - Promoting regional stability and peace.	Ministry of Defence National Security Service Ministry of Territorial Administration and Infrastructure State Revenue Committee	2021-2023	No additional funding is required from the State Budget of the Republic of Armenia
3.	Joining the efforts of the international community targeted at prevention of mass atrocities and genocides.	3.1 Providing support to the efforts of the international community targeted at prevention of genocides and mass atrocities against humanity, in particular, ensuring the regular adoption of the Resolution "On Prevention of Genocide" elaborated and being presented by Armenia in the UN Human Rights Council once in	Strengthening the role of the Republic of Armenia as a pioneer in the international fight against discrimination on the grounds of national and ethnic origin, religion and race and manifestations of intolerance.		It is planned to hold once in two years in 2021-2026.	No additional funding is required from the State Budget of the Republic of Armenia

		two years, as well as implementing other measures upon the international agenda on Commemoration and Prevention of Genocide.				
		3.2 Advancing the agenda on the international recognition of the Armenian Genocide aimed at strengthening the system of guarantees for security of Armenia.	Advancing the process of the international recognition of the Genocide and regional security.		2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
4.	Strengthening and enhancing the allied relations and strategic partnership with the Russian Federation. Mutually beneficial co-operation within the scope of the CIS, the Eurasian Economic Union (EAEU) and other multilateral formats.	4.1 Strengthening and expanding the allied relations and strategic partnership with Russia in all the directions on the agenda of bilateral cooperation between Armenia and Russia. Further intensifying Armenian-Russian political dialogue at the supreme and high level.	- Deepening multi-sector allied co-operation. - Ensuring a higher level of economic development and security. - Strengthening the defensibility of the Republic of Armenia.	Office of the Security Council Ministry of Defence Other state administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		4.2 Deepening co-operation with Russia within the EAEU, CIS and other multilateral formats.	- Advancing the interests of the Republic of Armenia within the formats of multilateral co-operation. - Effectively regulating the issues of bilateral and multilateral interests between the Republic of Armenia and the Russian Federation.	Ministry of Internal Affairs Ministry of High-Tech Industry Ministry of Economy National Security Service State Revenue Committee	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		4.3 Within the scope of the Eurasian Economic Union,	- Advancing the economic interests of the Republic of	Ministry of Economy	2021 -2026	No additional funding is required from the State

enterprising and mutually beneficial co-operation for maximum use of the opportunities provided by the structure, increasing the volumes of trade turnover between partnering countries.	- Armenia. - Strengthening the efficiency of the structure.	State Revenue Committee Ministry of High-Tech Industry Other state administration bodies of the Republic of Armenia		Budget of the Republic of Armenia
4.4.1 Involving in the activities of the CSTO, strengthening the mechanisms of the organisation for the benefit of member states and the regional security.	- Servicing the external security issues of the Republic of Armenia. - Improving the existing mechanisms of the CSTO.	Office of the Security Council Ministry of Defence Ministry of Internal Affairs National Security Service Ministry of High-Tech Industry	2021-2022	No additional funding is required from the State Budget of the Republic of Armenia
4.4.2 Continuing the positioning of Armenia within the CSTO taking into account the actual freezing of the involvement of the Republic of Armenia in the organisation.	- Raising the effectiveness of the mechanisms for addressing the external safety issues of the Republic of Armenia.	Office of the Security Council Ministry of Defence National Security Service Ministry of Internal Affairs Ministry of High-Tech Industry	2025-2026	No additional funding is required from the State Budget of the Republic of Armenia
4.5 Participating in the co-operation within the scope of CSTO and the current processes of the organisation. Developing bilateral relations with	- Strengthening bilateral and multilateral cooperation. - Advancing the economic interests of the Republic of	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

		the CIS countries.	Armenia.			
5.	Developing and deepening amiable partnership between the Republic of Armenia and the United States of America, expanding the mutual interaction with regard to democratic reforms, rule of law, the fight against corruption, activating the dialogue in the economic and political sectors.	5.1 Holding annual meetings of the Armenian-American Intergovernmental Commission (the Armenian-American Strategic Dialogue).	Establishing Armenian-American strategic partnership, expanding the co-operation in political, economic, high-technological, educational, democratic reforms, the fight against corruption, and other sectors.	Ministry of Justice Ministry of Economy Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of Labour and Social Affairs Ministry of High-Tech Industry State Nuclear Safety Regulatory Committee Other state administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		5.2 Implementing the agreement on the co-operation between the Republic of Armenia and the state of California of the U.S.	Promoting multi-sector co-operation and partnership with the state of California of the U.S	Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Labour and Social Affairs Ministry of Education, Science, Culture and Sport Ministry of High-Tech Industry	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia

6.	Strengthening and developing the preference relations with the French Republic.	6.1 Developing the existing co-operation in the political sector, deepening the economic relations, developing and implementing joint scientific and research and experimental design educational programmes with French organisations and educational institutions	Elevate the friendly relations with France to the level of a strategic partnership, with an emphasis on strengthening and developing economic collaboration and cooperation in the defence sector.	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		6.2 The active involvement of Armenia in the activities of the International Organisation of Francophonie.	- Presenting and advancing the political agenda of Armenia. - Raising the international reputation of Armenia. - Developing bilateral ties with the Francophone countries.	Ministry of Education, Science, Culture and Sport	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		6.3 Approving the bid for holding the 2027 Jeux de la Francophonie in Armenia and carrying out activities for the organisation of the games.	Properly organising the 2027 Jeux de la Francophonie in Armenia.	Ministry of Education, Science, Culture and Sport	2024-2026	The volume of funding was estimated at USD 36 million in the bid for holding the Jeux de la Francophonie
7.	Expanding bilateral and multilateral co-operation with the European countries and the European Union on the basis of the Armenia-EU Comprehensive and Enhanced Partnership Agreement (CEPA) and other documents.	7.1 Fully implementing the provisions of the Armenia-EU Comprehensive and Enhanced Partnership Agreement (CEPA), deepening sector-specific and institutional co-operation within the scope of the Eastern Partnership. Coordinating and adopting the new Armenia-EU Partnership	- EU support to the process of democratic reforms in Armenia. - Carrying out activities for overcoming the existing sector-specific challenges. - Carrying out short-term and medium-term priorities within the framework of the new Armenia-EU Partnership Agenda, in line with the key partnership	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

		Agenda.	objectives outlined in the EU-Armenia Comprehensive and Enhanced Partnership Agreement.			
		7.2 Carrying out activities for launching a dialogue over visa liberalisation for entry into the Republic of Armenia and the European Union.	Launching a dialogue over entry visa liberalisation for the citizens of the Republic of Armenia.	Ministry of Internal Affairs Ministry of Territorial Administration and Infrastructure/ Migration Service.	2021-2024	No additional funding is required from the State Budget of the Republic of Armenia
		7.2.1 Taking relevant steps following the official launch of the dialogue on Armenia-EU visa liberalisation, particularly developing and implementing a roadmap and actions.	The possibility of short-term visits to EU member states for citizens of the Republic of Armenia without the requirement of a visa.	Office of Deputy Prime Minister of the Republic of Armenia Mher Grigoryan Ministry of Internal Affairs /Migration and Citizenship Service Ministry of Foreign Affairs National Security Service Ministry of Health	2025-2026	The size of the required/ additional funding from the State Budget of the Republic of Armenia will be determined during further negotiations
		7.3 Developing bilateral relations with the European countries — active political dialogue, promoting economic co-operation, developing and implementing joint scientific and research and experimental design educational programmes. Opening embassies of the	- Strengthening political dialogue. - Expanding economic co-operation. - Deepening multi-sector co-operation with the European countries. - Sustaining relations of a new	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

		Republic of Armenia to the Republic of Cyprus and to Hungary, and strengthening the capacities of the Embassy of the Republic of Armenia to France and the Representation of the Republic of Armenia to the EU. 7.4 Promoting co-operation in Armenia-Greece-Cyprus trilateral format.	quality.			
8.	The active involvement and enterprising policy of the Republic of Armenia within the Council of Europe.	8.1 Within the scope of the structure, advancing the interests of the Republic of Armenia, carrying out democratic reforms in the Republic of Armenia in close cooperation with the Council of Europe, summarising the Armenia-Council of Europe 2019-2022 Action Plan, developing and coordinating the Armenia-Council of Europe 2023-2026 Action Plan, reciprocal visits of high-ranking officials.	- Presenting positions and protecting interests of the Republic of Armenia in the Council of Europe. - Co-operating in the sectors of protection of human rights, strengthening a legal state and democracy. - Providing support to the presentation and protection of the interests of the Republic of Armenia and the citizens of the Republic of Armenia before the European Court of Human Rights.	Ministry of Justice Office of the Representative on International Legal Matters Ministry of Internal Affairs Ministry of Territorial Administration and Infrastructure Other state administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
9.	Strengthening and developing amiable relations with neighbouring countries.	9.1 Further developing special and friendly neighbourly relations, strengthening mutual trust and continuous dialogue with Georgia. Deepening relations between Armenia and	- Advancing regional stability and development. - Implementing joint regional programmes. - Deepening sector-specific co-	Ministry of High-Tech Industry Ministry of Economy Other state administration bodies of	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

		Georgia in the political, economic, communication, cultural, humanitarian and tourism sectors.	operation. - Developing commercial and economic relations.	the Republic of Armenia		
		9.2 Improving the communication channels with Georgia. Joint efforts aimed at developing logistics and infrastructures, transport interconnection and implementing energy programmes and regional programmes of bilateral interest, including forming the North-South Energy Corridor. Co-operating within the scope of the programme the North-South Road Corridor. Carrying out activities for forming the Persian Gulf-Black Sea Transport and Transit corridor.	- Improving the communication channels, increasing the volume of trade turnover. - Diversifying the energy sources, strengthening the energy security.	Ministry of Territorial Administration and Infrastructure Ministry of Economy	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		9.3 Further developing the traditionally friendly neighbourly relations with Iran, attaching importance to the regional role of the Islamic Republic of Iran, conducting strategic dialogue.	- Advancing regional security and stability. - Developing co-operation in the economic and energy sectors. - Improving communications in the region.	Ministry of Defence Ministry of Internal Affairs	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		9.4 Increasing the economic component in the relations between the Republic of Armenia and the Islamic Republic of Iran,	Increasing the volume of the bilateral trade turnover between the Republic of Armenia and the Islamic Republic	Ministry of Economy Ministry of Territorial Administration and	2021-2026	No additional funding is required from the State Budget of the Republic

		including by considering raising the level of involvement of the IRI in multilateral economic co-operation within the scope of the Eurasian Economic Union.	of Iran.	Infrastructure Ministry of High-Tech Industry		of Armenia
		9.5 Joint efforts of the Republic of Armenia and the Islamic Republic of Iran aimed at developing logistics and infrastructures, transport interconnection and organising energy programmes and regional programmes of bilateral interest. Co-operation within the scope of the North-South Road Corridor programme. Carrying out activities for forming the Persian Gulf-Black Sea Transport and Transit corridor.	Improving the communication channels, developing commercial and economic relations between the countries party to the Agreement.	Ministry of Territorial Administration and Infrastructure Ministry of Economy	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		9.6 Deepening the energy co-operation between the Republic of Armenia and the Islamic Republic of Iran. Promoting practical stage of the four-party (Armenian-Iran-Georgia-Russia) North-South Power Transmission Corridor initiative.	Strengthening the energy security of the Republic of Armenia.	Ministry of Territorial Administration and Infrastructure	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
10.	Strengthening amiable and mutually beneficial ties and establishing new co-operational relations with	10.1 Continuous development of the political dialogue, deepening the economic ties between the Republic of Armenia and the	- Developing political and economic ties. - Promoting co-operation contributing to the regional	State administration bodies of the Republic of Armenia	2022 -2026	No additional funding is required from the State Budget of the Republic of Armenia

	China, India, Japan, Republic of Korea, Southeast Asian countries and Australia, developing co-operation, including co-operation in multilateral formats, with other countries of the Asia-Pacific region.	People's Republic of China.	security. - Deepening bilateral cooperation. vancing the development agenda.			
		10.2 Carrying out activities for attracting investment programmes from China (in the sectors of high and information technologies, copper-smelting infrastructures, energy).	Promoting economic development in Armenia.	State administration bodies of the Republic of Armenia	2022 -2023	No additional funding is required from the State Budget of the Republic of Armenia
		10.3 Deepening the co-operation with the Shanghai Cooperation Organisation, changing the status of Armenia from "dialogue partner" to "observer state".	Promoting multilateral co-operation.	State administration bodies of the Republic of Armenia	2022-2023	No additional funding is required from the State Budget of the Republic of Armenia
		10.3.1 Deepening the co-operation with the Shanghai Cooperation Organisation, changing the status of Armenia from “dialogue partner” to “observer state”.		State administration bodies of the Republic of Armenia	2025-2026	
		10.3.2 Deepening the co-operation with the Shanghai Cooperation Organisation.	Promoting multilateral co-operation.	State administration bodies of the Republic of Armenia	2024-2026	No additional funding is required from the State Budget of the Republic of Armenia
		10.4 Deepening the multi-sectoral co-operation with India. Expanding Armenian-Indian political dialogue, activating economic ties, fostering the	- Attracting investments. - Promoting economic development. - Ensuring co-operation for strengthening regional security.	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

growth of trade turnover. Realising the potential of co-operation with India in the field of information technologies and innovative technologies, artificial intelligence.	- Promoting high-tech progress in the Republic of Armenia.			
10.5 Within the scope of the International North-South transport programme, co-operation between the Republic of Armenia and India, forming legal and contractual grounds in the sector of multimodal transportation.	- Carrying out activities for developing communications. - Attracting investments.	Bodies of the state administration system of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
10.6 Co-operating with the Governments of Japan and South Korea, including with Japan International Cooperation Agency (JICA) and the Japan External Trade Organisation (JETRO), Korea International Cooperation Agency (KOICA), for the purpose of implementing programmes aimed at development of the economy of the Republic of Armenia, implementation of investments by Japanese companies in the Republic of Armenia, deepening co-operation in the fields of IT and innovative technologies, artificial intelligence, digitalisation, public	- Promoting digitalisation. - Organising investment programmes in the Republic of Armenia. - Developing the fields of IT and innovative technologies, artificial intelligence. - Exchanging experience with Japan and the Republic of Korea in the fields of public mobilisation management in military and emergency situations, natural and man-made disaster risk management - Raising awareness about the Republic of Armenia in Japan	Ministry of Economy Ministry of High-Tech Industry "Investment Support Center" Fund Other bodies of the state administration system of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

		safety and disaster risk management. Expanding Armenian-Japanese and Armenian-South Korean scientific-educational, cultural and humanitarian ties, promoting mutual tourist visits.	and the Republic of Korea. - Developing the tourism sector of Armenia.			
		10.6.1 Ensuring proper participation of the Republic of Armenia in the "World Expo" to be held in the city of Osaka, Japan from April to October 2025.	- Promoting bilateral commercial and business ties. - Encouraging investments from Japan to Armenia. - Raising awareness of Armenia in Japan. - Activating mutual tourist visits.	Ministry of Economy Other bodies of the state administration system of the Republic of Armenia	2025-2026	Additional funding has been allocated to the Ministry of Economy of the Republic of Armenia from the State Budget of the Republic of Armenia
		10.7 Developing co-operation between Southeast Asian countries and Australia	With South-East Asian countries and Australia: - Promoting economic interaction, - Exchanges and co-operation in military-technical, high-tech fields (Vietnam, Malaysia, Thailand, Singapore, Australia). - Performing works for at the establishment of a diplomatic representation of the Republic of Armenia in Australia. Fully using the potential of the Armenian community in Australia.	Ministry of Economy Ministry of High-Tech Industry Other bodies of the state administration system of the Republic of Armenia Office of the High Commissioner for Diaspora Affairs	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
11.	Expanding the co-operation with countries of the Middle	11.1 Continuously deepening and expanding partnering relations	- Deepening multi-sector co-operation.	Other bodies of state administration system of	2021-2026	Additional funding is required from the State

	East and Africa and developing in the field of mutual interest. Providing support for ensuring the continuity of everyday life of the Armenian communities.	with the regional countries. - Implementing high-level mutual visits - conducting political consultations - organising business conferences - creating educational, cultural and scientific ties - Opening an Embassy of the Republic of Armenia to Oman.	- Strengthening political and economic ties. - Engaging foreign investments in the Republic of Armenia. - Promoting export of high-tech and military industrial products of the Republic of Armenia. - Co-operation contributing to the regional security and improving the security environment of the Republic of Armenia.	the Republic of Armenia		Budget of the Republic of Armenia
		11.2 For the purpose of attracting investors and promoting investments, working actively with the investment fund operating in the regional countries (in particular, the United Arab Emirates, Qatar, Kuwait, Saudi Arabia).	Increasing the volumes of the foreign investments in the economy of the Republic of Armenia.	Other bodies of the state administration system of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		11.3 Providing assistance, as well as humanitarian assistance — where necessary — to the endangered Armenian communities (Syria, Lebanon, Iraq).	- Preserving identity and historical-cultural heritage. Deepening ties with community structures.	Other bodies of state administration system of the Republic of Armenia	2021-2026	State Budget of the Republic of Armenia Other funding not prohibited by law
		11.4 Developing relations with the countries of Sub-Saharan Africa. Deepening the partnership with Ethiopia. Advancing co-	- Strengthening political and economic ties - Raising the knowledge of the	Bodies of the state administration system of the Republic of Armenia	2025-2026	State Budget of the Republic of Armenia

		operation with other influential countries of the region.	Republic of Armenia and the reputation of the country in the region - Promoting cooperation in multilateral platforms			
12.	Developing the co-operation with the states of the American continent.	12.1 Developing political and economic relations and carrying out activities for simplifying visa policy with the Latin American countries.	Promoting mutual visits and tourism.	Ministry of Economy Ministry of Internal Affairs Ministry of Territorial Administration and Infrastructure Ministry of Justice National Security Service	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		12.2 Opening the Embassy of the Republic of Armenia in Uruguay.	- Developing bilateral political and economic relations. - Counteracting the anti-Armenian campaign in the countries of South America.		2022-2024	State Budget of the Republic of Armenia Other funding not prohibited by law
13.	Working actively within the scope of the UN, attaching importance to the role of the structure both from the perspective of solution of regional issues and formulation of global/universal challenges and organising activities for this.	13.1 Working actively within the scope of the United Nations. Advancing fundamental values and agenda of the United Nations. 13.1.1 Carrying out activities aimed at enhancing the UN capacities in preventing conflicts, gross violations of human rights and the international humanitarian law, as well as the	- Protecting the interests of the Republic of Armenia in multilateral format — in international peace and security development, human rights and other fields. - Presenting and advancing the political agenda of Armenia within the scope of the organisation.		2022-2026	No additional funding is required from the State Budget of the Republic of Armenia

		crime of genocide.	- Co-authorising the resolutions of the UN General Assembly, the Human Rights Council. - Advancing the 2030 agenda for sustainable development. - Participating in peacekeeping missions based on the fundamental values of the UN, including objectives and principles of the Charter of the organisation.			
		13.2 Strengthening the co-operation with the UNESCO, activating involvement of Armenia in different bodies of the organisation.	- Strengthening the co-operation with other specialised organisations and structures with regard to preserving cultural heritage.	Ministry of Education, Science, Culture and Sport	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		13.3 Holding the 17th meeting of the Conference of the Parties to Convention on Biodiversity (4th quarter of 2026)	Positioning Armenia in the field of international cooperation on climate action, particularly in responding to biodiversity loss, increasing the visibility of the Republic of Armenia and ensuring its active involvement		2025-2026	Additional funding is required from the State Budget of the Republic of Armenia
14.1	Actively participating in the processes unfolding within the scope of the OSCE, from the fact that the OSCE is a major platform for addressing regional security and peace issues.	14.1.1 Ensuring the participation in the activities of the OSCE structures and advancing priorities of the foreign policy of the Republic of Armenia within the scope thereof.	Presenting, protecting the interests of the Republic of Armenia and Artsakh within the scope of the structure.	-	2021-2023	No additional funding is required from the State Budget of the Republic of Armenia
		14.1.2 Deepening the co-operation with the participating	Advancing a comprehensive security agenda of the Republic of Armenia.	Ministry of Internal Affairs	2021-2023	No additional funding is required form the State

		states of the OSCE, providing necessary information in co-operation with other agencies in the context of the documents adopted within the scope of the OSCE.		Ministry of Defence Office of the Security Council		Budget of the Republic of Armenia
		14.1.3 Updating the programme of co-operation with Armenia, bringing it into compliance with the priorities of the Armenian side, initiating new programmes.	Advancing a comprehensive security agenda of the Republic of Armenia.	Ministry of Internal Affairs Ministry of Defence Office of the Security Council	2021-2023	No additional funding is required from the State Budget of the Republic of Armenia
14.2	Participating in the processes in progress within the scope of the OSCE.	14.2.1 Ensuring the participation in the activities of the OSCE structures and advancing the priorities of the foreign policy of the Republic of Armenia within the scope thereof.	Presenting and protecting the interests of the Republic of Armenia within the scope of the structure.		2024-2026	No additional funding is required from the State Budget of the Republic of Armenia
		14.2.2 Co-operating with the OSCE Member States, providing necessary information conditioned by the security and political interests of the Republic of Armenia at the moment, as well as geopolitical developments, within the context of the documents adopted within the scope of the OSCE.	Carrying out activities aimed at increasing the efficiency of the OSCE. Advancing the comprehensive security agenda of the Republic of Armenia.	Ministry of Internal Affairs Ministry of Defence Office of the Security Council	2024-2026	No additional funding is required from the State Budget of the Republic of Armenia
		14.2.3 Implementing the programme of co-operation with Armenia by serving it to the	Drafting programmes tailored to the needs of the Republic of Armenia within the framework of advancing	Ministry of Internal Affairs Ministry of Defence	2024-2026	No additional funding is required from the State Budget of the Republic

		foreign political priorities of the Republic of Armenia and the real needs of the Republic of Armenia.	the comprehensive security agenda of the Republic of Armenia. Capacity-development for addressing the specific needs of the Republic of Armenia across various sectors.	Office of the Security Council State Revenue Committee Central Bank		of Armenia
15.	Bilateral international co-operation in the sector of security, as well as continuation of political dialogue with NATO and EU, consistently implementing bilateral agreements and programmes.	15.1 Implementing the provisions prescribed by the bilateral agreements and programmes with NATO. Organising military-educational programmes in bilateral and multilateral formats within the scope of NATO. Providing support to the international peacekeeping mission being conducted upon the mandate of the UN by NATO.	Increasing the level of mutual co-operation with NATO. Ensuring increase of capacities of the relevant agencies of the Republic of Armenia through the participation in the events and programmes organised by NATO.	Ministry of Defence Ministry of Internal Affairs Ministry of High-Tech Industry Office of the Security Council	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.2.1 Domestic coordination of the Agreement between the Republic of Armenia and the European Union on the Participation of the Republic of Armenia in the European Union's Crisis Management Operations for the purpose of participation in the EU Common Security and Defence Policy (CSDP) missions and actions, as well as activities to secure support from the European Peace Facility.	Signing of the Agreement and participation of Armenia in the EU Common Security and Defence Policy (CSDP) missions and actions Enhancing the defence capacities	Ministry of Internal Affairs Ministry of Foreign Affairs Ministry of Defence	2025-2026	Additional funding from the State Budget of the Republic of Armenia will be required only with respect to participation in “CSDP” missions
		15.2 Participating — within the	Raising the awareness on the	Ministry of Defence	2022-2026	No additional funding is

UN, CIS, EU, relevant bodies — in the activities with regard to the fight against terrorism, violent manifestations of extremism, presenting statements on the topic of threat of terrorism,	perception of the threat of terrorism on the UN, OSCE, CoE, CIS, platforms. Engaging in discussions on joint efforts to combat terrorism and extremism and adopting decisions that contribute thereto. Participating on the mentioned platforms for elaborating/amending a number of documents, including legal ones, in particular conventions, and guides. Activities for establishing a common definition of "terrorism" within the framework of the CoE.	National Security Service Ministry of Internal Affairs Office of the Security Council		required from the State Budget of the Republic of Armenia
15.3 Carrying out comprehensive activities with the OSCE, UN bodies and the EU for establishing a system of Preliminary Information about Passengers (PIP) in Armenia.	Modernising the system of border control in the Republic of Armenia.	National Security Service Office of the Security Council Central Bank	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
15.4 Providing support to the activities of the interagency body with regard to the management of information and cybersecurity.	Coordinating the steps being taken in the field of management of information and cybersecurity at national and international levels.	Ministry of Defence National Security Service Office of the Security Council Ministry of High-Tech Industry	2022 -2026	No additional funding is required from the State Budget of the Republic of Armenia
15.5 Involvement in the activities carried out on the topic of information cybersecurity within the scope of the UN, OSCE, CoE,	- Raising the awareness of the cyberthreat of the Republic of Armenia on the UN, OSCE, CoE,	Office of the Security Council Ministry of Defence	2022-2026	No additional funding is required from the State Budget of the Republic

EU, accession to the Council of Europe Framework Convention on Artificial Intelligence and Human Rights, Democracy, and the Rule of Law.	CIS platforms. - Developing the national capacities in the fields of information and cybersecurity, including combating cybercrimes, within the scope of the UN, OSCE, and EU assistance mechanisms. - Capacity-building in the field of artificial intelligence in accordance with the European standards.	National Security Service Ministry of High-Tech Industry Ministry of Internal Affairs Ministry of Justice Investigative Committee Prosecutor General's Office of the Republic of Armenia		of Armenia
15.6 Active co-operation with the UN, EU, and NATO specialised structures for the management and reduction of the risk of natural and technogenic disasters. For the purpose of raising the awareness of the population organisation of events within the scope of the UN, OSCE, EU, NATO assistance mechanisms.	- Introducing a flexible and efficient disaster risk management system. - Increasing the level of protection of the population.	Ministry of Internal Affairs	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
15.7 Cooperation on the matters of non-proliferation, disarmament and test ban of nuclear weapons within the framework of international organisations	Providing support to the efforts of ensuring the global security, increasing the reputation and capacities of the Republic of Armenia in the mentioned fields.	Nuclear Safety Regulatory Committee	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
15.8 Ensuring an effective co-operation between the Republic of Armenia and the International	Increasing the level of security and safety of nuclear energy use for peaceful purposes, in particular the	Ministry of Territorial Administration and	2022-2026	No additional funding is required from the State Budget of the Republic

Atomic Energy Agency (IAEA).	safe long-term operation of the Armenian Nuclear Power Plant, securing the support of the IAEA in building new capacities, improving capabilities of the Republic of Armenia in the field, and developing co-operation with the IAEA in the field of healthcare and other fields.	Infrastructure Nuclear Safety Regulatory Committee Ministry of Health		of Armenia
15.9 Ensuring effective co-operation with the Organisation for the Prohibition of Chemical Weapons (OPCW).	Continuously performing the obligations of the Republic of Armenia deriving from the Convention. Developing the capacities of the Republic of Armenia for identifying, decreasing, responding and preventing chemical risks and threats.	Office of the Security Council Ministry of Internal Affairs Ministry of Environment Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Defence Ministry of Health National Security Service State Revenue Committee	2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
15.10 Participating in international co-operation within the framework of the Biological Weapons Convention.	Providing support to global initiatives to strengthen biosecurity. Continuously performing the obligations of the Republic of Armenia deriving from the Convention. Strengthening the capacities of the	Office of the Security Council Ministry of Health		

			Republic of Armenia in the field of biosecurity.			
		15.11 Bilateral and multilateral co-operation to ensure the engagement in international export control regimes.	Improving domestic mechanisms for export control. Exercising effective export control, increasing the capacities of the Republic of Armenia in the field.	Ministry of Economy National Security Service Ministry of Defence State Revenue Committee Ministry of High-Tech Industry	2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
		15.12 Bilateral and multilateral co-operation in the CBRN (chemical, biological, radiation, nuclear) fields.	Improving the legislation of the Republic of Armenia in the CBRN field, increasing the capacities to decrease, respond and prevent the CBRN risks.	Ministry of Health Ministry of Internal Affairs Ministry of Economy Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of Defence National Security Service State Revenue Committee Nuclear Safety Regulatory Committee	2022-2026	
16.	Protecting the rights and interests of citizens and legal persons of Armenia in foreign states.	16.1 Protecting the rights and interests of citizens and legal persons of Armenia in foreign states. Introduction of a biometric	- Protecting the rights and interests of citizens and legal persons. - Providing support to compatriots who are in emergency situations.	Ministry of Justice National Security Service Ministry of Internal Affairs	2021-2026	No additional funding from the State Budget of the Republic of Armenia is required Specific projects may be

		passport system. Digitisation of consular services. Creating the opportunity to access specific consular services through an external service provider.	Issuing biometric passports to citizens of the Republic of Armenia residing in foreign countries. Enhancing the accessibility of consular services. Ensuring the accessibility of consular services for citizens of the Republic of Armenia residing in countries not having consular offices of the Republic of Armenia or in other remote areas.			implemented with other funds not prohibited by law
17.	Developing the Armenia-Diaspora co-operation.	17.1 Actively co-operating with institutions and individuals of the Diaspora.	- Preserving identity in Armenian communities. - Promoting repatriation. - Efficiently engaging Diaspora communities in overcoming Armenian and Pan-Armenian issues.	Office of the High Commissioner for Diaspora Affairs Ministry of Education, Science, Culture and Sport	2021-2024	No additional funding from the State Budget of the Republic of Armenia is required
18.	Public diplomacy for the purpose of forming a positive image of Armenian in the international arena, popularising the cultural and historical heritage of Armenia, counteracting the anti-Armenian campaign.	18.1 International public awareness-raising on positions and approaches of the Republic of Armenia.	- Ensuring perception of positions, approaches of the Republic of Armenia. - Forming a positive image of Armenia in the international arena.	Ministry of High-Tech Industry Office of the Security Council Ministry of Education, Science, Culture and Sport "Public Relations and Information Center"	2021-2026 2025-2026	No additional funding from the State Budget of the Republic of Armenia is required
		18.2 Regular holding of "Yerevan Dialogue" International Forum.	Enhancing the visibility of the Republic of Armenia in the realm of foreign relations and diplomacy and presenting the approaches and positions of the Republic of Armenia			

			to the wider international public.	SNCO		
		18.3 Clarifying the positions adopted by the State on foreign policy directions of the Republic of Armenia and various international issues among the population of the Republic of Armenia.	Raising awareness of foreign policy and the functions of the MFA among the population of the Republic of Armenia.			
		18.4 Popularising the cultural and historical heritage of Armenia.	- Highlighting the investment and tourism attractiveness of Armenia.			
		18.5 Counteracting the anti-Armenian campaign led against Armenia and the Armenian people.	- Counteracting the anti-Armenian campaign.	Ministry of High-Tech Industry Office of the Security Council Ministry of Education, Science, Culture and Sport "Public Relations and Information Center" SNCO		No additional funding from the State Budget of the Republic of Armenia is required
19.	Expanding and enhancing international commercial and economic co-operation.	19.1 Promoting co-operation with international trade, economic and financial structures, promoting economic diplomacy, as well as summarising results, and, upon necessity, elaborating a decision of the Government Republic of Armenia "On approving the	- Protecting economic interests of the Republic of Armenia — Increasing volumes of investments and export — Developing international commercial relations	Ministry of Economy	2021-2026 completion — 2nd ten-day period of December 2026	No additional funding from the State Budget of the Republic of Armenia is required

		strategy for economic diplomacy"				
		19.2 Accession to the Permanent Court of Arbitration as a member state.	- Using the tool-kit provided through the membership; - Enhancing the investment attractiveness of the Republic of Armenia.	Ministry of Justice Office of the Representative on International Legal Matters.	2025-2026	

Ministry of High-Tech Industry

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1	Improving technology education in the high-tech sector	1.1 Reviewing educational programmes in the direction of information and communication technologies in higher education institutions, bringing them into compliance with the modern requirements, strategy for and needs of the sector and, where necessary, elaborating new educational programmes, including based on international co-operation	1. Defining priority technological directions and revising educational programmes within the scope of those directions 2. Improved educational programmes in the directions of information and communication technologies in higher education institutions	Ministry of Education, Science, Culture and Sport	2023-2025	State Budget of the Republic of Armenia, international donor organisations
		1.2 Promoting high-tech education at Gyumri Branch of the National Polytechnic University of Armenia	1. Educational programmes elaborated and introduced in priority technologies directions at Gyumri Branch of the National Polytechnic University of the Republic of Armenia		2022-2025	World Bank, international donor organisations

2	Expanding continuously the opportunities to engage necessary investments in high-tech companies (start-ups) and engaging financial tools for ensuring further development of the high-tech companies and their entry into the global market, including through State Support Programmes	2.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy for the Development of the High-Tech Sector" to the Office of the Prime Minister of the Republic of Armenia	1. Document defining the priority directions of the high-tech sector, issues existing on the way to their development, solution mechanisms and the roadmap thereof		3rd quarter of 2022	No funding is required
		2.2 Developing a strategy for the high-tech business environment and submitting it to the Prime Minister of the Republic of Armenia for approval	1. Document defining the priorities of and the roadmap for the development of infrastructures, institutions and other constituent parts of the ecological systems, necessary for the development of the high-tech sector		4th quarter of 2022	
		2.3 Promoting the introduction and application of support mechanisms for the establishment, development and competitiveness of high-tech enterprises	1. Providing at least 10 co-funded grants for the development of innovation 2. Providing marz co-funded grants; 400 newly employed in average		4th quarter of 2021	With WB support
		2. 4 Establishing a National Venture Fund	Launching activities of the National Venture Fund		1st quarter of 2022	
3	Implementing actions for promoting immigration of the technological potential	3.1 Establishing attractive conditions and promoting mechanisms for immigration of sought-after high-tech specialists	1. Around 2500 immigrated specialists sought after in the technological sector within 3 years		4th quarter of 2024	No funding is required
			2. Around 1000 immigrated specialists sought after in the technological sector		4th quarter of 2023	
		3.2 "NerUzh" component of the "Technological Entrepreneurial	1. Positioning Armenia as a realistic entrepreneurial environment among	Office of the High Commissioner for	3rd quarter of 2022	State Budget of the Republic of Armenia

		Ecosystem" Programme	the Diaspora-Armenian entrepreneurs 2. Providing funding to 10 enterprises; 400 newly employed in average per year	Diaspora Affairs		2022 — AMD 50,000.0 thousand
			1. Positioning Armenia as a realistic entrepreneurial environment among the Diaspora-Armenian entrepreneurs 2. Opening up opportunities for providing funding to 10 enterprises; 100 newly employed in average per year		3rd quarter of 2023	State Budget of the Republic of Armenia 2022 — AMD 70,000.0 thousand
4	Ensuring creation of a new value and application of technological solutions in the high-tech sector and all sectors of the economy by providing funding to newly established companies within the scope of grant programmes	Implementing a grant programme under the title "From Idea to Business" of the "Technological Entrepreneurial Ecosystem" Programme	1. Providing funding to up to 50 companies per year from Yerevan and the Marzes of the Republic of Armenia in various stages of development; 100 newly employed in average per year 2. Providing funding to up to 50 companies per year from Yerevan and the Marzes of the Republic of Armenia in various stages of development; 100 newly employed in average per year 3. Providing funding to up to 50 companies per year from Yerevan and the Marzes of the Republic of Armenia in various stages of development; 100 newly employed		4th quarter of 2023 4th quarter of 2024 4th quarter of 2025 4th quarter of 2026	State Budget of the Republic of Armenia — AMD 350,000.0 thousand State Budget of the Republic of Armenia — AMD 350,000.0 thousand State Budget of the Republic of Armenia — AMD 350,000.0 thousand State Budget of the Republic of Armenia 2022-2026 — AMD 350,000.0 thousand each year

			in average per year 4. Providing funding to up to 50 companies per year from Yerevan and the Marzes of the Republic of Armenia in various stages of development; 100 newly employed in average per year			
5	Implementing educational and acceleration programmes for the purpose of ensuring inflow of knowledge and skills from technological, educational and scientific-research centres of the world, promoting development and engagement of investments in the technology sector	5.1 Training of Armenian entrepreneurs within the scope of the "Talent Engagement Component" of the "Technological Entrepreneurial Ecosystem" Programme	1. Training of around 15 beginner entrepreneurs abroad 2. Conducting short-term workshops in selected Marzes of the Republic of Armenia for the purpose of transferring — by entrepreneurs having undergone training — of their knowledge		4th quarter of 2026	State Budget of the Republic of Armenia, 2022 AMD 130 000, 0 thousand
		5.2 Developing relations, establishing co-operation between Armenian and foreign accelerators/technological centres	1. Carrying out works aimed at revealing opportunities for co-operation and starting negotiations with at least 1 foreign accelerator(s)/technological centre(s)		4th quarter of 2023	No funding is required
			2. Revealing opportunities for co-operation and holding negotiations with at least 1 foreign accelerator(s)/technological centre(s)		4th quarter of 2024	
6	Improving capacities of technological centres, technoparks, accelerators and incubators existing in the Republic of Armenia, as	6.1 Implementation of the "Engineering City" Programme	Ensuring of the "Engineering City" with minimum necessary infrastructures		4th quarter of 2022	With WB support 2022 — AMD 5,567,172.3 thousand
		6.2 Establishing entrepreneurial	Carrying out preparation works for the formation of necessary	Ministry of Economy	4th quarter of 2026	State Budget of the Republic of Armenia,

	well as establishing new centres in the marzes of the Republic of Armenia for the purpose of proportionate territorial development, including on the basis of international co-operation	infrastructures	infrastructures for entrepreneurship in at least 1 marz			international donor organisations
			Carrying out preparation works for the formation of necessary infrastructures for entrepreneurship in at least 1 marz		4th quarter of 2024	
			Carrying out preparation works for the formation of necessary infrastructures for entrepreneurship in at least 1 marz		4th quarter of 2025	
			Carrying out preparation works for the formation of necessary infrastructures for entrepreneurship in at least 1 marz		4th quarter of 2026	
		6.3 Elaborating a programme for the purpose of establishing newly-founded technological centres, technoparks, accelerators and incubators, clarifying funding mechanisms	1. Elaboration of a concept paper for a new technological centre (technopark, accelerator or incubator) 2. Financial evaluating of establishing technoparks, accelerators and incubators on the basis of the concept paper elaborated		2nd ten-day period of December 2022	No funding is required
7	Creating and developing special engineering and industrial zones based on the example of the "Engineering City"	7.1 Establishing technological and industrial centres	1. Carrying out preparation works for establishing technological clusters in at least 1 marz		2nd ten-day period of December 2023	State Budget of the Republic of Armenia, international donor organisations
			2. Carrying out preparation works for establishing technological		2nd ten-day period of December 2024	

			clusters in at least 1 marz			
			3. Carrying out preparation works for establishing technological clusters in at least 1 marz		2nd ten-day period of December 2025	
			4. Establishing technological clusters in 4 selected marzes		2nd ten-day period of December 2026	
			5. Establishing 1 industrial zone		2nd ten-day period of December 2026	State Budget of the Republic of Armenia, international donor organisations
8	Ensuring and promoting the presence of the Armenian high-tech sector (companies) around the world, including at prestigious international exhibitions, events	8.1 Elaborating and implementing marketing programmes	1. medium-term framework with a schedule on how to implement the effective development of the market 2. regulated mechanisms for exporting and selling products and services	"Enterprise Armenia" Foundation (upon consent)	3rd ten-day period of December 2022;	No financial resources required
		8.2 Organisation works for international and bilateral business forums, challenges jointly with Armenian companies	1. 2-3 annual forums 2. return on investments (ROI) >100%		3rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 15,000,0 thousand
		8.3 Implementing organisation works for international and bilateral business forums, challenges jointly with Armenian companies	1. 3 forums: 1 — organiser, 2 — co-organiser 2. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the forums		3rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 30,000,0 thousand
			1. 3 forums: 1 — organiser, 2 —		3rd ten-day period of	State Budget of the Republic of Armenia,

			co-organiser 2. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the forums	December 2024	AMD 40,000,0 thousand
			1. 3 forums: 1 — organiser, 2 — co-organiser 2. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the forums	3rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 50,000,0 thousand
			1. 3 forums: 1 — organiser, 2 — co-organiser 2. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the forums	3rd ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 60,000,0 thousand
		8.4 Organisation works for ensuring the participation of the Armenian high-tech, jointly with the sector companies, in prestigious national and international exhibitions	1. 4-5 annual exhibitions 2. implementation of agreements generated>20% 3. conversion rate>7% 4. 15% turnover increase in the sector	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 155 000,0 thousand
			1. Participating in 1 Armenian exhibition	3rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 270,000,0

			2. Participating in at least 2 international exhibitions with a joint Armenian pavilion 3. At least 3 memorandums/agreements/contracts concluded between the participant organisations and companies during the exhibitions			thousand
			1. Participating in 1 Armenian exhibition 2. Participating in at least 4 international exhibitions with a joint Armenian pavilion 3. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the exhibitions		3rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 300,000,0 thousand
			4. Participating in 1 Armenian exhibition 5. Participating in at least 4 international exhibitions with a joint Armenian pavilion 6. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the exhibitions		3rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 298,200,0 thousand
			7. Participating in 1 Armenian		3rd ten-day period of	State Budget of the Republic of Armenia,

			exhibition 8. Participating in at least 4 international exhibitions with a joint Armenian pavilion 9. At least 4 memorandums/agreements/contracts concluded between the participant organisations and companies during the exhibitions		December 2026	AMD 500,000,0 thousand
9	Promoting effective co-operation of technological companies for the progressive development of the high-tech sector by preparing new specialists and providing other sector specialists with the opportunity to re-specialise	9.1 Teaching of up to 4000 beneficiaries per year in the city of Yerevan	Engaging up to 4000 specialists having professional skills corresponding to the market requirements in the labour market in the city of Yerevan	Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure; Ministry of Labour and Social Affairs	3rd ten-day period of December 2021	State Budget of the Republic of Armenia, AMD 380,000 0 thousand
		9.2 Creating proper conditions for teaching up to 4000 beneficiaries per year within the scope of the action for organising courses in Marzes and teaching thereof	Engaging up to 4000 specialists having professional skills corresponding to the labour market requirements in Marzes of the Republic of Armenia		3rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 280 000,0 thousand
		9.3 Creating proper conditions for teaching up to 2000 beneficiaries per year within the scope of the action for organising courses in Marzes and in the city of Yerevan and teaching thereof	Engaging up to 2000 specialists having professional skills corresponding to the labour market requirements in the Marzes of the Republic of Armenia and in the city of Yerevan		3rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 310 000,0 thousand
					3rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 613 000,0 thousand
			Engaging up to 2000 specialists having professional skills corresponding to the labour market requirements in the Marzes of the Republic of Armenia and in the city		3rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 310 000,0

			of Yerevan Engaging up to 2000 specialists having professional skills corresponding to the labour market requirements in the Marzes of the Republic of Armenia and in the city of Yerevan Engaging up to 2000 specialists having professional skills corresponding to the labour market requirements in the Marzes of the Republic of Armenia and in the city of Yerevan		thousand 3rd ten-day period of December 2026 State Budget of the Republic of Armenia, AMD 310 000,0 thousand
10	Implementing programmes for capacity-building of companies in the sector	Organising courses and seminars aimed at capacity enhancement for technological companies	1. Organising and implementing 1 incubation and 1 acceleration programme per year for the Armenian technological companies (particularly, for the beneficiaries of the Grand Programme “From Idea to Business”)		4th quarter of 2023 State Budget of the Republic of Armenia — AMD 30,000,0 thousand
			2. Organising and implementing 1 incubation and 1 acceleration programme per year for the Armenian technological companies (particularly, for the beneficiaries of the Grand Programme “From Idea to Business”)		4th quarter of 2024 State Budget of the Republic of Armenia — AMD 25,000,0 thousand
			3. Organising and implementing 1 incubation and 1 acceleration programme per year for the Armenian technological companies		4th quarter of 2025 State Budget of the Republic of Armenia — AMD 30,000,0 thousand

			(particularly, for the beneficiaries of the Grand Programme "From Idea to Business")			
			4. Organising and implementing 1 incubation and 1 acceleration programme per year for the Armenian technological companies (particularly, for the beneficiaries of the Grand Programme "From Idea to Business")		4th quarter of 2026	State Budget of the Republic of Armenia — AMD 30,000,0 thousand
11	Improving the legislative framework and defining simplified procedures for importing dual-use products of dual significance, as well as promoting mechanisms for the establishment of joint ventures	Improving the legislative framework regulating the military industry sector and defining simplified procedures	Facilitated procedures for importing dual-use products Simplified legal regulations for establishing joint ventures in the field of military industry	State Revenue Committee Ministry of Defence Ministry of Economy	2021-2022	No funding is required
			Simplified legal regulations for the establishment of joint ventures in the field of military industry	Ministry of Defence Ministry of Economy	2021-2022	
12	Increasing productivity, ensuring integrity and effectiveness of the production chain	12.1 Engaging investments	Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%	Ministry of Foreign Affairs Ministry of Economy	2021-2026	No funding is required
			Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2023	
			Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2024	

			Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2025
			Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2026
		12.2 Introducing modern technologies	Introducing 1-2 modern technological solutions each year in selected sub-sectors	Ministry of Education, Science, Culture and Sport	2021-2026
			Introducing 1-2 modern technological solutions each year in selected sub-sectors		2nd ten-day period of December 2023
			Introducing 1-2 modern technological solutions each year in selected sub-sectors		2nd ten-day period of December 2024
			Introducing 1-2 modern technological solutions each year in selected sub-sectors		2nd ten-day period of December 2025
			Introducing 1-2 modern technological solutions each year in selected sub-sectors		2nd ten-day period of December 2026
		12.3 Increasing the qualification of the personnel of the MIC	Package of legal documents on conducting training courses and courses for increasing the qualification of the personnel of the MIC of the Republic of Armenia together with leading institutions of the Republic of Armenia and	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026

			foreign ones, as well as companies of partner states		
			Clarifying the demand and opportunities for co-operation, on the basis of the applications received from the entities of the MIC of the Republic of Armenia and agreements with the relevant structures of the partner states, Developing a framework document regulating the education and training of the representatives of the MIC of the Republic of Armenia abroad.		2nd ten-day period of December 2023
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties.		2nd ten-day period of December 2024
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum.		2nd ten-day period of December 2025

			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum. Summarising the action and deciding whether to proceed further.		2nd ten-day period of December 2026	
		12.4 Introducing mechanisms for economic promotion	Targeted financial and economic promotion regulations approved according to the priority sector	Ministry of Economy	2021-2026	
			Developing a draft procedure defining the forms and methods of providing state support to organisations of the military-industrial complex. Co-ordinating and approving the developed draft.		3rd ten-day period of June 2023	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes.		2024 continuously	
			Financing the scientific-research and experimental design and		2025 continuously	

			production activities of the MIC organisations according to the submitted programmes. Evaluating and correcting previous programmes, summarizing interim results		1st ten-day period of December	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes. Evaluating and correcting previous programmes, summarizing interim results		2026 continuously 1st ten-day period of December	
		12.5 Introducing mechanisms aimed at increasing volumes of export of products of the manufacturing industry	Bringing volumes of export of products of the military industry to USD 120 million	Ministry of Economy Ministry of Foreign Affairs Ministry of Defence	2021-2025	
			Participating in "IDEX 2023" International Defence Exhibition Engaging new partners in the implementation of the current programmes Presenting the MIC products of the Republic of Armenia during the meetings with the representatives of the defence sector abroad Implementing agreements reached by the MIC companies having participated in the "IDEX 2023" Exhibition and the Military-		February 2023 During 2024 During the year 3rd ten-day period of November	

			Industrial Committee of the Ministry of High-Tech Industry of the Republic of Armenia		
			Participating in the international exhibitions with a joint pavilion or as a visitor Presenting the products of the MIC of the Republic of Armenia during the meetings with the representatives of the defence sector abroad, as well as with the help of the diplomatic representatives of the Republic of Armenia abroad		During 2024 (according to the time schedule approved in 2023) During the year
			Summarising the interim results and clarifying what has to be done for the next year		2nd ten-day period of November
			Participating in the international exhibitions with a joint pavilion or as a visitor Presenting the products of the MIC of the Republic of Armenia during the meetings with the representatives of the defence sector abroad, as well as with the help of the diplomatic representatives of the Republic of Armenia abroad Summarising the interim results and clarifying what has to be done		During 2025 (according to the time schedule approved in 2023) 2nd ten-day period of November

			for the next year			
		12.6 Establishing a Testing and Evaluation Sub-Division within the MIC of the Ministry of High-Tech Industry of the Republic of Armenia	Establishing the sub-division will provide an opportunity to decrease the imperfection of requirements of experiments conducted for the purpose of the final acceptance of scientific research and experimental design (SRED) works based on the standards to be elaborated for state experiments of the SREDW. Initial testing of products by the sub-division within the MIC and bringing them in compliance with the standards of the client will provide the Ministry of Defence with the opportunity to save time and resources until bringing the products to the final condition.	Ministry of Defence	2021-2023 First semester of 2023	No funding is required
13	Internal capacity-building for production of strategic goods	13.1 Clarifying the demand for strategic goods	Internal demand indicators of strategic goods	Ministry of Defence Ministry of Emergency Situations National Security Service Police Other state bodies	2021-2026	No funding is required
			Making amendments to Decision of the Government of the Republic of Armenia No 1083 of 20 October 2016 "On approving the procedure for forming state orders for military needs"		2023 3rd ten-day period of April 2nd ten-day period of June	
			Clarifying and enshrining the demand for armament and military equipment of the Ministry of Defence, Ministry of Emergency			

			Situations, National Security Service and the Police of the Republic of Armenia			
			Clarifying and enshrining the demand for armament and military equipment of the Ministry of Defence, Ministry of Emergency Situations, National Security Service and the Police of the Republic of Armenia		2nd ten-day period of June 2024	
			Clarifying and enshrining the demand for armament and military equipment of the Ministry of Defence, Ministry of Emergency Situations, National Security Service and the Police of the Republic of Armenia		2nd ten-day period of June 2025	
			Clarifying and enshrining the demand for armament and military equipment of the Ministry of Defence, Ministry of Emergency Situations, National Security Service and the Police of the Republic of Armenia		2nd ten-day period of June 2026	
		13.2 Defining main directions for developing production capacities	Strategy for developing production capacities (strategic document)	Ministry of Economy	2021-2022	

		Ministry of Defence Other state bodies in the part relating thereto	
13.3 Engaging investments	Favourable investment environment		2021-2026
	Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2023
	Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2024
	Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2025
	Continuous average increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia — 3-5%		2nd ten-day period of December 2026
13.4 Introducing modern technologies	Introducing 1-2 modern technological solutions each year in the main directions of development	Ministry of Education, Science, Culture and Sport	2021-2026
	Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2023
	Introducing 1-2 modern technological solutions each year in		2nd ten-day period of December 2024

			the selected sub-sectors		
			Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2025
			Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2026
		13.5 Increasing the qualification of the personnel of the MIC	Package of legal documents on conducting training courses and courses for increasing the qualification of the personnel of the MIC of the Republic of Armenia together with leading institutions of the Republic of Armenia and foreign ones, as well as companies of partner states	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026
			Clarifying the demand and opportunities for co-operation, on the basis of the applications received from the entities of the MIC of the Republic of Armenia and agreements with the relevant structures of the partner states. Developing a framework document regulating the education and training of the representatives of the MIC abroad.		2nd ten-day period of December 2023
			Concluding contracts with selected participants on study trip. Continuously clarifying the		2nd ten-day period of December 2024

			demand. Establishing new partnership ties.		
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum.		2nd ten-day period of December 2025
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum. Summarising the action and deciding whether to proceed further.		2nd ten-day period of December 2026
		13.6 Introducing mechanisms for economic promotion	Targeted financial and economic promotion regulations approved according to the priority sector	Ministry of Economy	2021-2026
			Developing a draft procedure defining the forms and methods of		2023

			providing state support to organisations of the military-industrial complex. Co-ordinating and approving the developed draft.		3rd ten-day period of June 3rd ten-day period of December	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes.		2024 continuously	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes.		2025 continuously	
			Evaluating and correcting previous programmes, summarizing interim results		1st ten-day period of December	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes. Evaluating and correcting previous programmes, summarizing interim results		2026 continuously 1st ten-day period of December	
14	Sharp increase in production capacities	14.1 Introducing modern technologies	Introducing 1-2 modern technological solutions each year in selected sub-sectors		2021-2026	

			Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2023	
			Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2024	
			Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2025	
			Introducing 1-2 modern technological solutions each year in the selected sub-sectors		2nd ten-day period of December 2026	
		14.2 Increasing the qualification of the personnel of the MIC	Package of legal documents on conducting training courses and courses for increasing the qualification of the personnel of the MIC of the Republic of Armenia together with leading institutions of the Republic of Armenia and foreign ones, as well as companies of partner states.	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026	No funding is required
			Clarifying the demand and opportunities for co-operation, on the basis of the applications received from the entities of the MIC of the Republic of Armenia and agreements with the relevant structures of the partner states, Developing a framework document regulating the education and		2nd ten-day period of December 2023	

			training of the representatives of the MIC of the Republic of Armenia abroad.		
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties.	2nd ten-day period of December 2024	
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum.	2nd ten-day period of December 2025	
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum. Summarising the action and	2nd ten-day period of December 2026	

			deciding whether to proceed further.			
		14.3 Introducing mechanisms for economic promotion	Targeted financial and economic promotion regulations approved according to the priority sector		2021-2026	
			Developing a draft procedure defining the forms and methods of providing state support to organisations of the military-industrial complex. Co-ordinating and approving the developed draft.		2023 3rd ten-day period of June 3rd ten-day period of December	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes.		2024 continuously	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted programmes. Evaluating and correcting previous programmes, summarizing interim results		2025 continuously 1st ten-day period of December	
			Financing the scientific-research and experimental design and production activities of the MIC organisations according to the submitted		2026 continuously 1st ten-day period of December	

			programmes. Evaluating and correcting previous programmes, summarizing interim results			
15	Developing military-industrial scientific research	15.1 Engaging scientific-education institutions of the Republic of Armenia	Programmes for co-operation with scientific-education institutions of the Republic of Armenia	Ministry of Education, Science, Culture and Sport	2021-2026	No funding is required
			Co-operating with the scientific and research institutions of the Republic of Armenia, according to the selected priorities and the formed demand Summarising the current results of co-operation and determining the feasibility		2023 continuously 2nd ten-day period of November	
			Co-operating with the scientific and research institutions of the Republic of Armenia, according to the selected priorities and the formed demand Summarising the current results of co-operation and determining the feasibility		2024 continuously 2nd ten-day period of November	
			Co-operating with the scientific and research institutions of the Republic of Armenia, according to the selected priorities and the formed demand Summarising the current results of co-operation and determining the		2025 continuously 2nd ten-day period of November	

			feasibility			
			Co-operating with the scientific and research institutions of the Republic of Armenia, according to the selected priorities and the formed demand Summarising the current results of co-operation and determining the feasibility		2026 continuously 2nd ten-day period of November	
		15.2 Developing co-operation with leading foreign scientific-research institutions and military-industrial/technological companies	Programmes for co-operation with foreign scientific-research institutions and military-industrial/technological companies	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026	
			Clarifying the fields of co-operation with the partners abroad and development of joint programmes of the MIC of the Republic of Armenia and scientific and research organisations Sending proposals for co-operation to relevant organisations abroad Summarising and planning of the next year		2023 3rd ten-day period of May 2nd ten-day period of September 3rd ten-day period of October	
			Clarifying the fields of co-operation with the partners abroad and development of joint programmes of the MIC of the Republic of Armenia and scientific and research organisations Sending proposals for co-operation		2024 2nd ten-day period of February 2nd ten-day period of September 3rd ten-day period of	

			to relevant organisations abroad, clarifying the agreements reached Summarising and planning of the next year		October
			Clarifying the fields of co-operation with the partners abroad and development of joint programmes of the MIC of the Republic of Armenia and scientific and research organisations		2025 2nd ten-day period of February
			Clarifying the fields of co-operation with the partners abroad and development of joint programmes of the MIC of the Republic of Armenia and scientific and research organisations Sending proposals for co-operation to relevant organisations abroad, clarifying the agreements reached Summarising and planning of the next year		2nd ten-day period of September 3rd ten-day period of October
			Clarifying the fields of co-operation with the partners abroad and development of joint programmes of the MIC of the Republic of Armenia and scientific and research organisations Sending proposals for co-operation to relevant organisations abroad, clarifying the agreements reached		2026 2nd ten-day period of February 2nd ten-day period of September 3rd ten-day period of October

			Summarising and planning of the next year			
16	Promoting investment programmes in the military industry	16.1 Improving the institutional framework	Launching 2-3 investment programmes per year	Ministry of Economy	2021-2026	State Budget of the Republic of Armenia
			Adopting Decision of the Government of the Republic of Armenia No 1083 of 20 October 2016 "On approving the procedure for forming state orders for military needs"		3rd ten-day period of April 2023	
			Developing solutions for the institutional issues revealed as a result of discussions with MIC organisations of the Republic of Armenia and the state bodies of the Republic of Armenia Summarising the annual outcomes and elaborating plans for the next year		2024 continuously 2nd ten-day period of October	
			Developing solutions for the institutional issues revealed as a result of discussions with MIC organisations of the Republic of Armenia and the state bodies of the Republic of Armenia Summarising the annual outcomes and elaborating plans for the next year		2025 continuously 2nd ten-day period of October	
			Developing solutions for the institutional issues revealed as a		2026 continuously	

			result of discussions with MIC organisations of the Republic of Armenia and the state bodies of the Republic of Armenia Summarising the annual outcomes and elaborating plans for the next year		2nd ten-day period of October	
		16.2 Developing infrastructures	Launching 2-3 investment programmes annually	Ministry of Territorial Administration and Development	2021-2026	
			Developing criteria for the infrastructure necessary for the regular operation and development of the MIC organisations of the Republic of Armenia Developing the road map for the engagement of investments		2023 3rd ten-day period of July 2nd ten-day period of November	
			Developing, approving and launching a programme for development of an infrastructure in the selected sector Summarising the programme annually		2024 3rd ten-day period of June 3rd ten-day period of November	
			Continuing the programme adopted in the previous year Developing and approving the programme for development of an infrastructure in the selected sector Summarising the programme annually		2025 During the year 3rd ten-day period of May 3rd ten-day period of November	

			Continuing the programme adopted in the previous year Developing and approving the programme for development of an infrastructure in the selected sector Summarising the programme annually		2026 During the year 3rd ten-day period of May 3rd ten-day period of November	
		16.3 Forming quality labour force	Launching 2-3 investment programmes annually	Ministry of Education, Science, Culture and Sport	2021-2026	
			Clarifying the demand and opportunities for co-operation, on the basis of the applications received from the entities of the MIC of the Republic of Armenia and agreements with the relevant structures of the partner states, Developing a framework document regulating the education and training of the representatives of the MIC of the Republic of Armenia abroad.		2nd ten-day period of December 2023	
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties.		2nd ten-day period of December 2024	
			Concluding contracts with selected participants on study trip. Continuously clarifying the		2nd ten-day period of December 2025	

			demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum.			
			Concluding contracts with selected participants on study trip. Continuously clarifying the demand. Establishing new partnership ties. Concluding employment contracts with the graduated specialists. Evaluating the effectiveness of the curriculum. Summarising the action and deciding whether to proceed further.		2nd ten-day period of December 2026	
17	Expanding and developing the scientific-research base, creating, importing and mastering new technologies	17.1 Founding sectoral scientific-research laboratories	4 laboratories at the completion of the five-year programme	Ministry of Education, Science, Culture and Sport	2021-2026	State Budget of the Republic of Armenia Other sources not prohibited by the law of the Republic of Armenia
			Establishing and operating sectoral laboratories		2nd ten-day period of December 2023	
			Establishing and operating sectoral laboratories		2nd ten-day period of December 2024	
			Establishing and operating sectoral laboratories		2nd ten-day period of December 2025	

			Establishing and operating sectoral laboratories		2nd ten-day period of December 2026	
		17.2 Establishing scientific production and technological clusters	Scientific production and technological clusters	Ministry of Economy	2021-2026	State Budget of the Republic of Armenia
			Studying and co-ordinating opportunities for combining the scientific-research and experimental design and production processes of the MIC organisations of the Republic of Armenia	Ministry of Economy Ministry of Territorial Administration and Infrastructure	During 2023	State Budget of the Republic of Armenia
			Defining the direction for combining the scientific-research and experimental design and production processes of the MIC organisations of the Republic of Armenia		During 2024	
			Forming a legal and contractual basis for scientific production and/or technological clusters with the participation of the MIC organisations of the Republic of Armenia in the selected direction		During 2025	
			Operating scientific production and/or technological clusters Summarising the results and planning the further works		During 2026	
		17.3 Expanding international co-operation	Testing and introducing 2-3 new technological solutions per year. Legal and contractual basis for international co-operation.	Ministry of Economy Ministry of Territorial Administration and Infrastructure	2021-2026	State Budget of the Republic of Armenia

			Adopting a three-year programme for technological co-operation in the field of military and technological co-operation between the Republic of Armenia and the Russian Federation up to 2025		3rd ten-day period of June 2023	
			Obtaining an agreement with Indian military industrial companies to create joint capacities for service, repair and spare parts production of goods imported from that country in Armenia		2024 3rd ten-day period of June During the year	
			Establishing new partnership ties.		During 2025	
			Establishing new partnership ties.		During 2026	
			Establishing new partnership ties.			
18	Developing and introducing national standards — in line with international and/or regional standards — that prescribe requirements for the design and production of military devices and apparatus, military equipment and electronic appliances	Developing, modernising, adopting and putting into operation the national standards	Developing, modernising, adopting and putting into operation 1-2 national standards each year during the five-year programme	National Body for Standards and Metrology (upon consent)	2021-2026	No funding is required
			Developing, modernising, adopting and putting into operation new national military standards	Ministry of Defence	During 2023	
			Developing, modernising, adopting and putting into operation new national military standards		During 2024	
			Developing, modernising, adopting and putting into operation new national military standards		During 2025	
			Developing, modernising, adopting		During 2026	

			and putting into operation new national military standards			
19	Expanding purchase volumes of local products to meet the needs of the Armed Forces of the Republic of Armenia.	19.1 Clarifying the needs of the Armed Forces, other troops and general military security system	Register for the needs of the Armed Forces and the security system of the Republic of Armenia	Ministry of Defence National Security Service Police Other state bodies	2021-2026	State Budget of the Republic of Armenia
			Clarifying and enlisting the needs of the Armed Forced of the Republic of Armenia		During 2023	
			Clarifying and enlisting the needs of the Armed Forced of the Republic of Armenia		During 2024	
			Clarifying and enlisting the needs of the Armed Forced of the Republic of Armenia		During 2025	
			Clarifying and enlisting the needs of the Armed Forced of the Republic of Armenia		During 2026	
		19.2 Developing and legally regulating a tax policy significantly different for products produced by domestic MIC and those with similar characteristics, imported from abroad	Ensuring, to the extent possible, increase of the volume of products and services supplied by the MIC of the Republic of Armenia to the Armed Forces of the Republic of Armenia	Ministry of Defence	2021-2026	State Budget of the Republic of Armenia
			Continuously improving the price-quality ratio of products and services of the MICof the Republic of Armenia Expanding the types of products and services needed		During 2023	

			Continuously improving the price-quality ratio of products and services of the MICof the Republic of Armenia Expanding the types of products and services needed		During 2024	
			Continuously improving the price-quality ratio of products and services of the MICof the Republic of Armenia Expanding the types of products and services needed		During 2025	
			Continuously improving the price-quality ratio of products and services of the MICof the Republic of Armenia Expanding the types of products and services needed		During 2026	
		19.3 Creating, importing and introducing necessary technologies	Testing and introducing 1-2 new technological solutions per year	Ministry of Education, Science, Culture and Sport	2021-2026	State Budget of the Republic of Armenia
			Introducing 1-2 modern technological solution per year in the selected sub-sector		2nd ten-day period of December 2023	
			Introducing 1-2 modern technological solution per year in the selected sub-sector		2nd ten-day period of December 2024	
			Introducing 1-2 modern technological solution per year in the selected sub-sector		2nd ten-day period of December 2025	

			Introducing 1-2 modern technological solution per year in the selected sub-sector		2nd ten-day period of December 2026	
20	Introducing an up-to-date system of identification and recognition of jurisdictions	Identifying, verifying identity and establishing a new infrastructure for e-signature	• The level of usability of electronic services is increased. • The process for using state digital services is organised. • The new mechanisms for identification, verification of entities and for e-signature are introduced. • Reliability of electronic identification is ensured. • The consciousness for implementation of processes by using electronic signature exists. • Fast and transparent, as well as effective implementation of electronic services is ensured. • The new unified identification infrastructure is introduced.	Ministry of Justice of the Republic of Armenia Ministry of Economy Police "EKENG" CJSC (upon consent) Central Bank (upon consent) "HayPost" CJSC" (upon consent)	3rd ten-day period of September 2022	State Budget of the Republic of Armenia
		20.1 Establishing the new system for identification, certification and electronic signature in co-operation with the private sector	• Citizens do not simply pay for digital identification services • At least 1 million citizens are subscribers to the national identification system • The electronic signature	Information Systems Management Board Ministry of Justice Ministry of Economy Ministry of Internal Affairs	3rd ten-day period of December 2024 3rd ten-day period of December 2025	Other sources not prohibited by the law of the Republic of Armenia

			platform is launched	Central Bank(upon consent) Information Systems Agency of Armenia (upon consent) "EKENG" CJSC (upon consent) Banks and telecommunication companies operating in the Republic of Armenia (upon consent)		
		20.2 Launching the "Yes Em" national identification platform	• The "Yes Em" digital identification platform is fully accessible, providing multi-channel identification tools • Digital services provided by the State to citizens and the private sector are accessible through the national electronic identification platform		3rd ten-day period of December 2024	Other sources not prohibited by the law of the Republic of Armenia
21	Introducing a system of management and development of information and cybersecurity, increasing literacy	Implementing digital education programmes	• Public digital literacy is ensured. • Minimum 60 % of application of electronic tools among citizens aged 16-65 • Decrease in registered cases of	Ministry of Education, Science, Culture and Sport State and local self-government bodies in terms of sector-specific	1st ten-day period of December 2025	Sources not prohibited by the law of the Republic of Armenia

			cybercrimes is measurable.	functions assigned by the legislation		
		21.1 Approving the key legislation prescribing the open data policy	• The draft Laws of the Republic of Armenia "On freedom of information and public data", "On cybersecurity and "On electronic identification" are submitted to the National Assembly of the Republic of Armenia for approval • Legal mechanisms arising from the Laws, for the formation of the authorised structure of the national information system, including the cyber incident response team, are ensured • The authorised structure of the national information system is fully launched	Information Systems Management Board Ministry of Finance Ministry of Justice National Security Service Central Bank (upon consent) Information Systems Agency of Armenia (upon consent) "EKENG" CJSC (upon consent)	3rd ten-day period of June 2024 3rd ten-day period of December 2026	Other sources not prohibited by the law of the Republic of Armenia
		21.2 Establishing a national cyber incident response team (CERT/CSIRT) Incident response policies and procedures are introduced	• The international certification and accreditation process of the CERT centre under the Information Systems Agency of Armenia (TF-CSIRT, FIRST) is ensured • Incident response policies and procedures are introduced	Information Systems Management Board Ministry of Education, Science, Culture and Sport National Security Service Central Bank (upon consent) Information Systems Agency of Armenia	3rd ten-day period of September 2024	Other sources not prohibited by the law of the Republic of Armenia
		21.3 Ensuring the cybersecurity readiness of critical infrastructure	• The mechanisms for mandatory civilian cyber exercises are introduced		3rd ten-day period of June 2025	Other sources not prohibited by the law of

			• The methodology and list of classification of critical infrastructures are approved	(upon consent)		the Republic of Armenia
		21.4 Forming a National Framework for Cybersecurity Capacities	• 21.4 The National Framework for Cybersecurity Capacities is approved based on international and European (ENISA) qualification frameworks • Standard job descriptions are approved based on the qualification framework • At least 100 persons have undergone instruction and teaching relevant to the various job descriptions	Private sector Higher education institutions of the Republic of Armenia, IT institutions and institutions providing technological training		
22	Developing and introducing the main standards for a digital environment	22.1 Creating national standards for formation of digitalisation processes and requirements	• Conditions for generating a final manageable and measurable outcome in the sector of digitalisation of state administration are created. • Processes and measurable outcomes defined for implementing digitalisation projects are available	"EKENG" CJSC (upon consent) Central Bank (upon consent)	3rd ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 11,375.0 thousand
		22.2 Creating national standards for technical requirements	Ensuring the possibilities for the reliable use, enhancement, compatibility, servicing capacities, high speed, integration and accessibility availability of state electronic systems is implemented.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	1st ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 16,250.0 thousand

22.3 Creating national standards for functionality	• Minimum conditions for convenient usability of state digital solutions are ensured. • Unified approaches aimed at the reliability of systems, receipt of reports, revelation of functional issues are created. • State digital tools and the unified standards for the appearance of electronic systems and logical approaches to use are created.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	1st ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 16,250.0 thousand
22.4 Creating state cloud infrastructure requirements/national standards	• Opportunities for creating an electronic environment that is reliable, safe, and based on data-based knowledge are created. • Monitoring of digital solutions, services, round-the-clock smooth operation of the Government and data is conducted. • Services and technologies ensuring the introduction of up-to-date cloud infrastructure are introduced.	"EKENG" CJSC (upon consent) National Security Service State Revenue Committee Central Bank (upon consent)	3rd ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 40,000 0 thousand
22.5 Developing cybersecurity standards, formats and procedures	• Requirements for implementing digital solutions, servicing, and security related to the use	National Security Service Central Bank (upon	2nd ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 21,125.0 thousand

			thereof are defined. • Integrity and security of digital systems and data are ensured.	consent)		
		22.6 Publishing Public Services Digitisation Guides	In the process of digitising public services, public authorities apply unified principles based on user experience Service digitisation checklists and equivalent procedures are published	Information Systems Management Board Ministry of Labour and Social Affairs Information Systems Agency of Armenia (upon consent) "EKENG" CJSC (upon consent)	3rd ten-day period of June 2025	Other sources not prohibited by the law of the Republic of Armenia
		22.7 Fully launching the "Henaket" design system of digital services	State digital services use unified design tools for appearance and functionality All state digital services are designed in line with international accessibility and accessibility criteria	Information Systems Management Board Ministry of Labour and Social Affairs Information Systems Agency of Armenia (upon consent) "EKENG" CJSC (upon consent)	3rd ten-day period of June 2025	Other sources not prohibited by the law of the Republic of Armenia
23	Digitalisation of public services, ensuring their on-line accessibility, foundation of unified service centres	23.1 Creating a unified electronic platform for programme management	1. prototype or minimal viable product; 2. expanded version or introduction of a complete functional system;	Bureau of the Deputy Prime Minister of the Republic of Armenia "EKENG" CJSC (upon consent)	2nd ten-day period of December 2023	State Budget of the Republic of Armenia, 2022 — AMD 80 million Other sources not prohibited by the law of

				National Security Service		the Republic of Armenia
			3. introduction — on a phased basis — of 1 unified system for programme management	Bureau of the Deputy Prime Minister of the Republic of Armenia "EKENG" CJSC (upon consent) National Security Service	4th quarter of 2025	Other sources not prohibited by the law of the Republic of Armenia
		23.2 Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	• Safe and smooth interoperability for provision of electronic services or performance of actions are fully introduced. • Higher level of accessibility to state data for citizens and the business is ensured. • The relation state-citizen is enhanced and the effective interoperability of procedures is defined. • The effectiveness and transparency of the public administration system are ensured.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2021-2023	Other sources not prohibited by the law of the Republic of Armenia
		23.3 Elaborating and approving engineering for a state complex digital system	• State services are simpler and more accessible for citizens. • The improved unified engineering model is introduced parallel to	Bureau of the Deputy Prime Minister of the Republic of Armenia; "EKENG" CJSC (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU AMD 100,000,0 thousand

	technological changes. • Manageability and co-ordination possibilities of systems are enhanced. • Engagement of micro-service approaches is ensured. • The established and sectoral legislation on safety standards is modernised.	Central Bank (upon consent)		
23.4 Establishment of a single digital basis (Systems development unified framework)	• General digital modules are established. • Standard digital solutions are not used multi-purposely. • Unified digital solutions are collected and created. • Logical digital solutions are unified in one library. • Availability of simplified and transparent electronic services is ensured. • Increase of confidence of citizens is ensured by measurable outcomes.	"EKENG" CJSC (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU AMD 400,000,0 thousand

		23.5 Creating a national data repository	• The space for transferring, storing and processing data is created. • The single unified data infrastructure exists with virtual divisions and an analytical tool kit. • Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems.	Central Bank (upon consent)	2nd ten-day period of February 2023	Other sources not prohibited by the law of the Republic of Armenia
		23.6 Legal and procedural mechanisms for managing and financing the digitisation portfolio are introduced	Legal mechanisms and methodological guides for the financing of digital initiatives by state bodies are introduced. The necessary grounds for the formation of quality capacities of digital management in state bodies are stipulated by legislation, including through the modernisation of the public service	Information Systems Management Board Ministry of Finance Ministry of Justice National Security Service Central Bank (upon consent) Information Systems Agency of Armenia (upon consent) "EKENG" CJSC (upon consent)	3rd ten-day period of March 2024 3rd ten-day period of December 2024	Other sources not prohibited by the law of the Republic of Armenia
24	Introducing a single application for state and community services,	24.1 Supervising over the safe, smooth launch complying with the general technical standards of the	• Fully introducing safe and smooth interoperability for provision of electronic services	"EKENG" CJSC (upon consent)	2021-2023	Other sources not prohibited by the law of

	excluding cases of demanding information from citizens, if the information already exists in a particular information database	"Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	or performance of actions. • Higher level of accessibility to state data for citizens and the business is ensured. • The relation state-citizen is enhanced and the effective interoperability of procedures is defined. • The effectiveness and transparency of the public administration system are ensured.	Central Bank (upon consent)		the Republic of Armenia
		24.2 Elaborating and approving engineering for a state complex digital system	• State services are simpler and more accessible for citizens. • The improved unified engineering model is introduced parallel to technological changes. • Manageability and co-ordination possibilities of systems are enhanced. • Engagement of micro-service approaches is ensured. • The established and sectoral legislation on safety standards is modernised.	Bureau of the Deputy Prime Minister of the Republic of Armenia "EKENG" CJSC (upon consent) Central Bank (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU
		24.3 Establishment of a single digital basis (Systems development	• General digital modules are created.	"EKENG" CJSC (upon consent)	2nd ten-day period of December 2022	vision of a grant with the support of the EU

	unified framework)	• Standard digital solutions are not used multi-purposely. • Unified digital solutions are collected and created. • Logical digital solutions are unified in one library. • Availability of simplified and transparent electronic services is ensured. • Increase of confidence of citizens is ensured by measurable outcomes	Central Bank (upon consent)		
	24.4 Creating a national data repository	• The space for transferring, storing and processing data is created. • The single unified data infrastructure exists with virtual divisions and an analytical tool kit. • Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems. • The space for transferring, storing and processing data is created. • The single unified data infrastructure exists with virtual divisions and an analytical tool	Central Bank (upon consent)	2nd ten-day period of February 2023 3rd quarter of 2024	Other sources not prohibited by the law of the Republic of Armenia

			kit. • Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems. • SaaS typical automated solutions are introduced • State information resources are managed in a unified manner			
		24.5 Forming and publishing a complete data catalogue	Data that are “open data” and have a “one-time” use in the public sector are mapped in full scale The availability schedule for all databases is approved • An online data platform (catalogue) is introduced and databases are published according to the approved schedule	Information Systems Management Board National Security Service State Revenue Committee Central Bank (upon consent) Information Systems Agency of Armenia (upon consent) “EKENG” CJSC (upon consent) Private sector	3rd ten-day period of June 2025	Other sources not prohibited by the law of the Republic of Armenia
		24.6 Developing a "cloud first" policy through launching adequate procedures and infrastructure	Based on data classification, the conceptual grounds for the "cloud first" policy of data storage are established in co-operation with the	Information Systems Management Board National Security	4th quarter of 2025	Other sources not prohibited by the law of the Republic of Armenia

			private sector and based on the business case The procurement procedures and standard contracts arising from the "Cloud First" policy are elaborated and available to state bodies and market participants. The data storage and operation infrastructure and services marketplace is launched.	Service State Revenue Committee Central Bank (upon consent) Information Systems Agency of Armenia (upon consent) “EKENG” CJSC (upon consent) Private sector		
25	Automating services provided to citizens of the Republic of Armenia located abroad: change of passport, extension of period of validity, issuance of statements of information and a number of other services	25.1 Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	• Full introduction of safe and smooth interoperability for provision of electronic services or performance of actions. • Higher level of accessibility to state data for citizens and the business is ensured. • The relation state-citizen is enhanced and the effective interoperability of procedures is defined. • The effectiveness and transparency of the public administration system are ensured.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2021-2023	Other sources not prohibited by the law of the Republic of Armenia
		25.2 Elaborating and approving	• State services are simpler and	Bureau of the Deputy	2nd ten-day period of	Provision of a grant with

	engineering for a state complex digital system	more accessible for citizens • The improved unified engineering model is introduced parallel to technological changes • Manageability and co-ordination possibilities of systems are enhanced. • Engagement of micro-service approaches is ensured. • The established and sectoral legislation on safety standards is modernised.	Prime Minister of the Republic of Armenia; "EKENG" CJSC (upon consent) Central Bank (upon consent)	December 2022	the support of the EU
	25.3 Establishment of a single digital basis (Systems development unified framework)	• General digital modules are created. • Standard digital solutions are not used multi-purposely. • Unified digital solutions are collected and created. • Logical digital solutions are unified in one library • Availability of simplified and transparent electronic services is ensured. • Increase of confidence of citizens is ensured by measurable outcomes.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU
	25.4 Creating a national data	• The space for transferring, storing and processing data is	Central Bank (upon	2nd ten-day period of	Other sources not prohibited by the law of

		repository	created. • The single unified data infrastructure exists with virtual divisions and an analytical tool kit. • Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems	consent)	February 2023	the Republic of Armenia
26	Ensuring exclusively electronic communication of state and local self-government bodies with legal entities	26.1 Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	• Full introduction of safe and smooth interoperability for provision of electronic services or performance of actions • Higher level of accessibility to state data for citizens and the business is ensured. • The relation state-citizen is enhanced and the effective interoperability of procedures is defined. • The effectiveness and transparency of the public administration system are ensured.	"EKENG" CJSC (upon consent)	2021-2023	Other sources not prohibited by the law of the Republic of Armenia
		26.2 Elaborating and approving engineering for a state complex digital system	• State services are simpler and more accessible for citizens • The improved unified engineering model is	Bureau of the Deputy Prime Minister of the Republic of Armenia; "EKENG" CJSC (upon	2nd ten-day period of December 2022	Provision of a grant with the support of the EU

			introduced parallel to technological changes.	consent)		
			• Manageability and co-ordination possibilities of systems are enhanced.			
			• Engagement of micro-service approaches is ensured.			
			• The established and sectoral legislation on safety standards is modernised			
		26.3 Establishment of a single digital basis (Systems development unified framework)	• General digital modules are created	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU
			• Standard digital solutions are not used multi-purposely			
			• Unified digital solutions are collected and created			
			• Logical digital solutions are unified in one library.			
			• Availability of simplified and transparent electronic services is ensured.			
			• Increase of confidence of citizens is ensured by measurable outcomes.			
		26.4 Creating a national data repository	• The space for transferring, storing and processing data is created.	"EKENG" CJSC (upon consent) Central Bank (upon	2nd ten-day period of February 2023	Other sources not prohibited by the law of the Republic of Armenia
			• The single unified data			

			infrastructure exists with virtual divisions and an analytical tool kit	consent)		
			• Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems			
27	Ensuring predominantly electronic communication of state and local self-government bodies with citizens	27.1 Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	• Full introduction of safe and smooth interoperability for provision of electronic services or performance of actions		2021-2023	Other sources not prohibited by the law of the Republic of Armenia
			• Higher level of accessibility to state data for citizens and the business is ensured.			
			• The relation state-citizen is enhanced and the effective interoperability of procedures is defined.			
			• The effectiveness and transparency of the public administration system are ensured.			
		27.2 Elaborating and approving engineering for a state complex digital system	• State services are simpler and more accessible for citizens.	Bureau of the Deputy Prime Minister "EKENG" CJSC (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU
			• The improved unified engineering model is introduced parallel to technological changes.			
			• Manageability and co-ordination			

			possibilities of systems are enhanced.			
			• Engagement of micro-service approaches is ensured.			
			• The established and sectoral legislation on safety standards is modernised.			
		27.3 Establishing a single digital basis (Systems development unified framework)	• General digital modules are created.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2nd ten-day period of December 2022	Provision of a grant with the support of the EU
			• Standard digital solutions are not used multi-purposely.			
			• Unified digital solutions are collected and created			
			• Logical digital solutions are unified in one library			
			• Availability of simplified and transparent electronic services is ensured.			
			• Increase of confidence of citizens is ensured by measurable outcomes			
		27.4 Creating a national data repository	• The space for transferring, storing and processing data is created	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2nd ten-day period of February 2023	Other sources not prohibited by the law of the Republic of Armenia
			• The single unified data infrastructure exists with virtual divisions and an analytical tool kit.			

			• Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems.			
		27.5 Establishing a National Supercomputer Centre	• The modern infrastructure for research and development of high-level computing solutions having industrial, education and science demand is created. • Guides for educational use and training are prepared; training on cloud computing, large data, machines for high-tech sectors of the industry of Armenia and the region is conducted. • Qualified specialists of the National Academy of Sciences of the Republic of Armenia are available. • The Open Research Laboratory for conducting joint research programmes related to high-level calculations for universities, scientific and other interested parties is established.	Ministry of Education, Science, Culture and Sport National Security Service	2022 2nd ten-day period of July 2022	Trade Promotion and Quality Infrastructure Project of the World Bank USD 6.580.333
28	Increasing digital literacy of the population of the Republic of Armenia and implementing programmes targeted at the growth of	28.1 Implementing digital education programmes	• Public digital literacy is ensured. • Minimum 60 % of application of electronic tools among citizens aged 16-65 • Decrease in registered cases of	Ministry of Education, Science, Culture and Sport; State and local self-government bodies in	1st ten-day period of December 2025	Other sources not prohibited by the law of the Republic of Armenia

	volumes of application of digital tools		cybercrimes is measurable.	terms of sector-specific functions assigned by the legislation		
		28.2 Access to digital services for persons with disabilities	• Conducting discussions with NGOs dealing with issues of persons with disabilities	Ministry of Labour and Social Affairs	1st ten-day period of December 2022	State Budget of the Republic of Armenia, international donor organisations
			• Requirements for persons with disabilities, including persons with vision problems, hearing disorders and mental problems to enjoy equal rights in the single platform of public services are studied, and the possible application of new solutions is determined			
			• Accessible solutions (Text to Speech and Speech to Text conversions, etc.) are elaborated and introduced. At least 5 functional solutions exist.			
29	Creating a centre for development of a policy based on cybersecurity and facts.	29.1 Creating a National Cybersecurity Agency	• Cybersecurity standards are regularly reviewed, and the criteria are approved.	Bureau of the Deputy Prime Minister National Security Service Central Bank (upon consent)	1st ten-day period of December 2022	vision of a grant with the support of the EU
			• Checking the applicability of standards is possible, and the systems are being certified.			
			• International practice in cybersecurity is studied, and changes in standards are			

			permanently monitored. • Change in cyberliteracy is measurable, and teaching programmes are introduced. • Quality workforce is prepared. • Cybersecurity consultation services are provided to state administration bodies. • Conditions for guaranteeing the digital smoothness of electronic systems of state administration bodies are ensured. • The safe digital environment of electronic systems of state administration bodies is created.			
		29.2 Establishing a cybersecurity incubator, research and development (R & D) laboratory	• Teaching programmes and curricula for universities are improved for the purpose of filling the gap between educational institutions and the industry. • The population of the Republic of Armenia is informed about confidentiality and security issues in the cyber domain. • Quality workforce that is specialised in cybersecurity and relevant technologies is prepared	Bureau of the Deputy Prime Minister National Security Service "Yerevan Computer Research and Development Institute" CJSC (upon consent)	1st ten-day period of July 2022	Trade Promotion and Quality Infrastructure Project of the World Bank USD 6.043.470

30	Providing the municipal and rural settlements of the Republic of Armenia with at least 80% broadband (optic fibre) communication and access to state digital services	30.1 Submitting the Strategy for Broadband (optic fibre) Internet Availability in the Territory of the Republic of Armenia to the Government of the Republic of Armenia for discussion	Expanding the broadband availability infrastructures by the state-private sector co-operation, ensuring high speeds, ensuring availability of fixed Internet connection	Public Services Regulatory Commission (upon consent) Communication providers of the Republic of Armenia (upon consent) "HayPost" CJSC (upon consent) National Security Service of the Republic of Armenia (upon consent)	1st quarter of 2022	No funding is required
		30.2 Drawing up TOR for the ADAN (Armenian Data Access Network) programme implementation unit/adviser			3rd ten-day period of December 2022	Provision of a grant with the support of the EU AMD 700,000.0 thousand
		30.3 Developing an ADAN programme package			2022	
		30.4 Distributing state resources and those of significant importance, POPs. Defining critical telecommunication infrastructure, flexibility of components ensuring the normal operation of the infrastructure in emergency situations, including teaching, certification and modelling, compatibility of telecommunication and Internet infrastructures of the Republic of Armenia with modern criteria, including RPKI, DNSSEC, IPv6, improvement of Network Readiness Index position				Provision of a grant with the support of the EU
		30.5 Building the pilot component of ADAN			3rd ten-day period of December 2023	
		30.6 Building the main component			2023-2024	

		of ADAN				
31	Controlling radio airtime in the whole territory of the Republic of Armenia round-the-clock and ensuring up to 100 % clean airtime, introducing a modern system of mobile and basic radio monitoring	31.1 Acquiring mobile and basic radio monitoring systems in the territory of the Republic of Armenia; building radio monitoring stations and introducing a system thereof in the territory of the Republic of Armenia (10 Marz centres)	Ensuring up to 100% clean airtime	"Republican Telecommunication Centre" SNCO	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 1.1 billion
			Commissioning 5 and 4 sets of mobile stations of positioning of serviced stationary radio monitoring. Ensuring up to 100% clean airtime		3rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 1,97 billion
			Commissioning 19 non-serviced stationary monitoring and positioning stations. Ensuring up to 100% clean airtime		3rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 1.8 billion
32	Introducing a system of interactive digital television	32.1 Developing a programme for the development of an interactive digital television in the Republic of Armenia and submitting it to the Government of the Republic of Armenia for discussion	As a result of discussion with all interested bodies, the business model for introduction of the system will be clarifies, after which technical solutions will be provided and financial calculations will be made	"Television and Radio Transmission Network of Armenia" CJSC (upon consent) National Commission on Television and Radio (upon consent) Television companies (upon consent)	2nd ten-day period of June 2022	No funding is required
		32.2 Adopting standards	Upon the adoption of relevant standards, it is envisaged to regulate the compliance of receivers to be installed with the population with broadcasting standards	"Television and Radio Transmission Network of Armenia" CJSC (upon consent) "National Institute of Standards" CJSC (upon	2nd ten-day period of December 2022	No funding is required

			consent)		
		32.3 Introducing a system	Upon the introduction of the system, an opportunity is provided to form and provide to the television viewers an interactive content complying with the modern requirements of the audience, equipped with the following applications: Catch-Up and Time Shift, operative news, Rich EPG, additional information (weather forecast, currency exchange rate, etc.), video-on-demand (VoD), accessibility of social networks, utility payments, conduct of surveys, E-Gov, E-Health, E- Dram, e-school.am educational and teaching programmes, virtual tourism, etc.	Television companies (upon consent) "Television and Radio Transmission Network of Armenia" CJSC (upon consent)	2nd ten-day period of December 2022	No funding is required
		32.4 Leasing a satellite capacity for satellite transmission of multiplex in the Republic of Armenia	Ensuring satellite television broadcast in the whole territory of the Republic of Armenia (100%).	"Television and Radio Transmission Network of Armenia" CJSC (upon consent)	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 103,968.0 thousand
			Providing 147 digital multiplex stations of republican coverage with satellite communication channel		3rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 82,175.0 thousand
					3rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 83,671.4 thousand
					3rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 103,968.0 thousand

					3rd ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 103,968.0 thousand
33	Increasing the qualitative level of external relations of the Republic of Armenia, including the level of security	33.1 Drawing up TOR for the Black Sea underwater communication channel programme implementation unit/adviser, design works	The newly-created alternative highway communication channel will link the EU (Bulgaria) with Georgia and Armenia and allow ensuring transfer of data between the Middle East, Central Asia, China and Europe	Ministry of Foreign Affairs Public Services Regulatory Commission (upon consent) Communication providers of the Republic of Armenia (upon consent)	3rd ten-day period of December 2022	Provision of a grant with the support of the EU AMD 700,000.0 thousand
		33.2 Creating a new Black Sea underwater communication channel (Bulgaria-Georgia-Armenia) - Elaborating the technical and economic model of the communication channel - Selecting the contractor company for the construction of the communication channel - Construction of the communication channel - Selecting/establishing an organisation operating the communication channel - Putting the communication channel to operation				Provision of a grant with the support of the EU
		33.3 Ensuring the launch of existing or newly-envisaged Georgian optic fibre communication channels constituting an integral part of these highways in the			3rd ten-day period of December 2023	

		territory of Georgia, which will link Georgia to Armenia.				
34	Adopting a comprehensive strategy on development of economy and science in the Republic of Armenia in the sphere of space activities, expansion of international co-operation of the Republic of Armenia in the sphere of strengthening security	34.1 Elaborating a comprehensive strategy of the Republic of Armenia for the sector of space activities	An elaborated strategy and a relevant action plan which addresses the fundamental issues of developing the economy, science, enhancing security of the Republic of Armenia by qualitative and quantitative indicators and contributes to the expansion of international co-operation.		2022 3nd ten-day period of July 2022	No funding is required
35	Ensuring high quality of availability of, access to universal services of postal communication and high quality of provision thereof	35.1 Elaborating a draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On postal communication'" 35.2 Elaborating legal acts deriving from the Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On postal communication'"	Ensuring the legal regulation of the postal sector in the Republic of Armenia in compliance with the modern market conditions, by specifying the following regulations: - clarifying the concept of universal postal services; - defining the quality system of and requirements for providing universal postal services; - reviewing the principles of tariffs for provision of universal postal services; - defining the principles necessary for the availability of providing universal postal services; - defining the methods of	Public Services Regulatory Commission (upon consent)	3rd ten-day period of October 2022 Within a nine-month period after the Law enters into force	No funding is required No funding is required

			funding the postal operator appointed as a result of provision of universal postal services and conditions for application thereof			
36	Increasing the attractiveness of the field of investments in the market of postal services	36.1 Submitting the Concept Paper for Development of the Postal Sector and the Schedule for Implementation of Actions deriving from the Concept Paper to the Government of the Republic of Armenia for discussion	Establishing a complex system of actions for ensuring the sustainable development of postal services, as a tool for the social and economic integrity of the country, as well as creating conditions for mutually beneficial and effective international co-operation	Central Bank (upon consent)	3rd ten-day period of May 2022	No funding is required
37	Providing of a wide range of services in postal units	37.1 Expanding the list of services, including financial, electronic postal, state services provided by "HayPost" CJSC, and the number of Unified Offices for Public Services	Ensuring provision of state services in 850 postal units of "HayPost" CJSC and Unified Offices for Public Services in all marzes of the Republic of Armenia	Ministry of Justice "HayPost" CJSC (upon consent)	2021-2022	International donor organisations
		37.2 Modernising and re-equipping the postal infrastructure of "HayPost" CJSC	Modernised and re-equipped postal units in the whole territory of the Republic of Armenia	"HayPost" CJSC (upon consent)	2021-2026	International donor organisations
38	Developing electronic commerce	38.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia "On electronic commerce"	Improving the legal mechanism for implementation of electronic commerce in the Republic of Armenia, ensuring regulation in compliance with the modern market conditions, the aim whereof is promoting the export of goods and services and supporting the development of the electronic commerce infrastructure	Ministry of Economy State Revenue Committee Central Bank (upon consent)	1st ten-day period of December 2023	No funding is required

		38.2 Adopting legal acts deriving from the Law of the Republic of Armenia "On electronic commerce"	Bringing the legal framework in line with the provisions of the Law of the Republic of Armenia "On electronic commerce"		2024-2026	

Ministry of Economy

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Ensuring economic growth by 7-9%	1.1 Elaborating and implementing a policy for economic development Approving the Decision of the Government of the Republic of Armenia "On approving the policy for economic development"	The policy for economic development is elaborated and submitted for approval Outcomes expected for 2023-2026: after the approval of the Decision of the Government of the Republic of Armenia "On approving the policy for economic development " according to the outcome indicators to be included in the Action Plan for the implementation of the Strategy approved by the above-mentioned Decision (distribution of the relevant years)		2022-2026, 3rd ten-day period of December of each year, completion — 3rd ten-day period of December 2026 Approval of the legal act — 3rd ten-day period of June 2022	Funding according to the programme approved by the Government of the Republic of Armenia
		1.2 Improving the management of public investments	Establishing a bank of public investment programmes (formation of an integrated digital system of public investment programmes). Contributing to the full	Bureau of the Deputy Prime Minister of the Republic of Armenia co-ordinating the relevant sector Ministry of High-Tech	2022-2026 1st ten-day period of December of each year Completion — 1st ten-day period of December 2026	Grants Donor organisations Funding according to the programme approved by the

	implementation of capital investments of the Government Carrying out activities of Software procurement	Industry "EKENG" CJSC (upon consent)	Establishing a bank of public investment programmes 3rd ten-day period of June 2022	Government of the Republic of Armenia
1.3 Identifying demand of the economy in the labour market	Preparation a methodology for educational scholarships, identifying the relevant prospective and in-demand professions of the economic policy distinguishing the education levels for the professions demanded	Ministry of Labour and Social Affairs Ministry of Education, Science, Culture and Sport	2022-2023 completion 1rd ten-day period of December 2023	Funding according to programme approved by the Government of the Republic of Armenia
1.4 Developing the public and private partnership, approving the draft Decision of the Government of the Republic of Armenia "On approving the procedure for public and private partnership, creating a database on public and private partnership programmes and approving the procedure for management thereof, defining the sectors of public services provided within the scope of public and private partnership programmes, sub-division of the public and private partnership, the form of report on implementation of the public and private partnership programme and the time limit for submission thereof and repealing Decision of the Government of the	Completing the legislative framework for the public and private partnership Launching at least 3 PPP transaction per year The system for monitoring and accountability of PPP programmes is introduced The institutional system for management of PPP programmes is fully introduced and the relevant functional sub-division is fully replenished		2022-2026 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the procedure for PPP" to the Office of the Prime Minister of the Republic of Armenia — 3rd ten-day period of December 2021 1st ten-day period of December of each year Completion — 3rd	Funding according to the programme approved by the Government of the Republic of Armenia

Republic of Armenia No 1241-N of 20 September 2012"			ten-day period of December 2026	
1.5 Approving the Concept Paper for the Investment Programme for Yerevan-Tbilisi High-Speed Train, elaborating and implementing a roadmap where approved	Availability of Yerevan-Tbilisi high-speed train Approving the roadmap for the availability of Yerevan-Tbilisi high-speed train	Ministry of Territorial Administration and Infrastructure	Approval of the Concept Paper — 3rd ten-day period of March 2022 Approval of the roadmap — 3rd ten-day period of June 2022	Funding according to the programme approved by the Government of the Republic of Armenia; grants and credit means
1.6 Approving the Concept Paper for the Formation of Copper Foundry Clusters, elaborating and implementing a roadmap where approved	Exploitation of the copper production metallurgical enterprise will play a locomotive role in the development of the economy of the Republic and promote the development of other branches of the Republic by generating taxes, creating new jobs, contributing to the reduction of poverty Enhancement of copper processing up to electrical copper and later on to organisation of production of wires as well will promote the development of the electrotechnical complex of the Republic Approving the roadmap for implementation of the action	Ministry of Territorial Administration and Infrastructure	Approval of the Concept paper — 3rd ten-day period of June 2022 Approval of the roadmap — 3rd ten-day period of December 2022 Implementation — 2022-2026	
1.7 Approving the Concept Paper	1. Academic city Aims at building	Ministry of Education,	Time period for	Outcomes 1-5 —

		for Large Investments by the Office of the Prime Minister, elaborating and implementing a roadmap where approved	a university city-community (outside Yerevan) equipped with university population, where the main colleges and universities will be moved. It will become an education hub which will include various academic spheres and programmes 2. "Tsaghkunk" project Implementation of a model sustainable development programme for the territory including Geghamavan, Ddmashen, Zovaber, Tsaghkunk, Varser Communities and Gagarin settlement of Sevan Community of Gegharkunik Marz of the Republic of Armenia 3. Construction of a coastal boulevard stretching from Ltchashen to Sevan Peninsula Constructing a boulevard in the parts of Sevan that are already regulated, which will operate in all seasons of the year 4. HAYPROSPECT Aims at building an innovative, green, sustainable and inclusive community which will include community services, an agricultural centre, an innovation centre, a free industrial zone,	Science, Culture and Sport Ministry of Territorial Administration and Infrastructure Urban Development Committee Yerevan Municipality (upon consent)	approval of the Concept Paper — 3rd ten-day period of December 2022 Approval of the roadmap — 3rd ten-day period of December 2023	according to the Investment Programme Funding according to the programme approved by the Government of the Republic of Armenia

			logistics and storages, education, healthcare and residential zones, a tourism centre, and an elderly care centre 5. Yerevan Business Park (Downtown Yerevan) A centre for commercial development or a financial hub 6. Producing vaccines against Covid-19 pandemic and PCR tests in Armenia			
		1.8 Co-ordinating works for the exploitation of Amulsar Gold Project	Exploiting Amulsar mine and implementing consistent co-ordination by the State for the Project — ensuring revenues of the State Budget and ensuring nature protection norms Approving the Programme for exploiting Amulsar mine	Ministry of Territorial Administration and Infrastructure Ministry of Environment	Time period for submission of technical and economic documents — 3rd ten-day period of December 2022 3rd ten-day period of December 2023 Co-ordination of works — 2022-2026	Funding according to the programme approved by the Government of the Republic of Armenia
2	Increasing productivity and reducing unemployment Productivity 12$ GDP/person x hours; unemployment — <10%	2.1 Technological modernisation in strategic and priority sectors and optimisation of business processes	Availability of the tool kit and financial package for state support for the purpose of the technological modernisation of companies of the private sector in priority sectors Subsidising leasing for acquisition	Ministry of High-Tech Industry Ministry of Education, Science, Culture and Sport	2022-2026 Completion 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

			(import) of equipment in priority sectors with a potential to grow. Support to at least 600 business entities per year Financial assistance for acquisition of consultation services necessary for optimising business processes of at least 400 business entities per year			
		2.2 Engaging specialists highly-qualified in the job market in local companies	At least 200 sought-after highly-qualified specialists from foreign job markets are engaged in local companies		2022-2026 Completion December 2026, 2nd ten-day period	Funding according to the Programme approved by the Government of the Republic of Armenia
		2.3 Approving a Concept Paper for promotion of application of digital tools in the economy	1. Adopting the Concept Paper for Digitalisation of the Economy 2. Approving the programmes deriving from the Concept Paper for Digitalisation of the Economy 3. Financial support to 400 business entities per year, that will shift to introducing electronic management systems in business processes 4. Increase of conducting scientific research works by companies	Ministry of High-Tech Industry	Time period for approval of the Concept Paper — 3rd ten-day period of March 2022 Full implementation of the action — 2022-2026	Funding according to the programme approved by the Government of the Republic of Armenia
3	Improving the business and investment environment	3.1 Elaborating and implementing an investment policy Elaborating a legal framework on approving the	The potential of and strategic priorities for positioning Armenia on the international investment	"Investment Support Center" Fund (upon consent)	Approval of the Concept Paper — 3rd ten-day period	Funding according to the programme approved by the

	Investments/GDP — 25%; DFI/GDP — 6%	investment policy	map are defined on the basis of the analysis of global investment value chains and flows Hindrances to engaging investments in selected sectors and/or areas are revealed Competitive points of favourable positioning of Armenia in international investment value chains and the solutions and tools for their strengthening are identified. Legal and institutional gaps and solutions of the investment policy are pre-determined	"Armenian National Interests Fund" CJSC (upon consent)	of June 2022	Government of the Republic of Armenia; grants and credit means
		3.2 Promoting introduction of up-to-date corporate governance systems in companies	Reviewing the Corporate Governance Code and guides 1. Making legislative amendments, as a result of which it is envisaged to make the Guideline for Corporate Governance mandatory for a number of organisations 2025 outcome indicators: 1st semester: - Developing the annual corporate governance (CG) declaration format - Developing at least 2 guides	"Investment Support Center" Fund (upon consent) "Armenian National Interests Fund" CJSC (upon consent)	2022-2026, 3rd ten-day period of December of each year 3rd ten-day period of December 2023	Funding according to the programme approved by the Government of the Republic of Armenia

			promoting the implementation of the Code - Holding at least one event enhancing the awareness of the Code and corporate governance 2nd semester: - Submitting to the Government a legislative draft defining the mechanisms for controlling the application of the Code - Holding at least one event enhancing the awareness of the Code and corporate governance - Submitting to the Government the draft programme for state support encouraging the introduction of the Code in companies 2026 outcome indicators: 1st semester: - Developing the evaluation sheet of the Code - Holding at least one event enhancing the awareness of the Code and corporate governance			

			2nd semester: - Analysing the information provided in the annual declarations using the evaluation sheet of the Code - Holding at least one event enhancing the awareness of the Code and corporate governance			
		3.3 Elaborating and implementing a programme for improvement of the business environment, approving the Decision of the Government of the Republic of Armenia "On approving the Programme for Improving the Business Environment"	Preparing and implementing up to 50 legal acts (up to 10 legal acts per year) within the scope of the Programme approved Improving the business environment and reducing administration		2022-2026, 3rd ten-day period of December of each year, completion — 3rd ten-day period of December 2026 Approval of the Decision of the Government of the Republic of Armenia "On approving the Programme for Improving the Business Environment" — 3rd ten-day period of June 2023	Funding according to the programme approved by the Government of the Republic of Armenia
		3.4 Approving the Decision of the Government of the Republic of Armenia "On defining the criteria for complex economic investment programmes" and establishing an	Criteria and mechanisms for evaluation and selection of programmes conditioned by the level of economic complexity are defined	State Revenue Committee "Investment Support Center" Fund (upon	3rd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia

Investment Board	The tool kit for state support to investment programmes conditioned by the economic complexity is elaborated according to the criteria	consent)		
3.5 Co-operating with companies publishing important international indicators and ratings	Launching the roadmap, providing operative and regular analyses, improving the indicators and indexes Ensuring analytical grounds for elaborating and reviewing policies aimed at increasing the investment image and competitiveness of the country Developing 4 (four) quarterly reports on "Social and economic situation of the Republic of Armenia" and submitting them to the international rating organisations FITCH, MOODY'S and STANDARD & POOR'S (S&P), including 4 (four) reports in 2025 and 4 (four) reports in 2026	Central Bank (upon consent)	2022-2023, completion —3rd ten-day period of December2023 of 2024-2026, 3rd ten-day period of each year, completion — 3rd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia
3.6 Unifying state financial infrastructures /DICA, FREDA, etc./	Saving state financial means, increasing the effectiveness of management of institutions, as well as increasing the accessibility of existing tool kits and reduction of time limits for procedures for economic operators		2nd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia
3.7 Necessary basic requirements	The relevant property will be	Ministry of Territorial	Approval of the	Funding according to

		for the implementation of the action of providing support "Property against Investments", adopting and implementing the draft Decision of the Government of the Republic of Armenia "On approving the procedure and conditions for providing support"	evaluated by the State, and the property will be provided to the investor by the right of ownership in case an investment is carried out thereby Engaging investments where state property is provided	Administration and Infrastructure State Property Management Committee	Programme — 3rd ten-day period of December 2023	the programme approved by the Government of the Republic of Armenia
		3.8 Approving the programme "Infrastructures against Investments" and implementation thereof where approved	Construction of infrastructures will be performed by the State in the relevant territory. Engaging investments by encouraging and supporting investors, particularly, by providing with the necessary infrastructure.	Ministry of Territorial Administration and Infrastructure "Armenian Territorial Development Fund" (upon consent) Urban Development Committee	Approval of the Programme — 3rd ten-day period of March 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		3.9 Developing the sector of intellectual property, adopting the Law of the Republic of Armenia "On making amendments and supplements to the Law 'On trademarks'" and adopting the Decision of the Government of the Republic of Armenia "On approving the Strategy for Development of the Sector of Intellectual Property"	1. Clarifying procedures for providing legal protection to trademarks and increasing the effectiveness thereof 2. Creating a creative and favourable investment environment, ensuring effective and reliable protection and safeguarding	Ministry of High-Tech Industry Ministry of Education, Science, Culture and Sport State Revenue Committee Police	1. Approval of the draft Law — 1st ten-day period of May 2022 2. December 2022, 2nd ten-day period	Funding according to the programme approved by the Government of the Republic of Armenia
4	Developing small and medium-size entrepreneurship; share of SME in the GDP — 55%	4.1 Approving the Concept Paper for Innovative Enterprises, elaborating and implementing programmes following the approval	1. Re-equipment of 1 National Center for Innovation and Entrepreneurship (NCIE) in every marz. In the Center, there will be business consulting services,	Ministry of High-Tech Industry Ministry of Education, Science, Culture and	Approval of the Concept Paper — 3rd ten-day period of June 2022-2026	Funding according to the programme approved by the Government of the

			offices for transfer of technologies, business incubation programmes, trainings will be held, and there will be convenient conditions for office lease for newly created or small companies. The branches of the Center will contribute to the creation of new non-agricultural jobs in marzes 2. After the re-equipment of each NCIE, per year: - 500 entrepreneurs (with an emphasis on the women and marz population) will become a beneficiary of the SME incubation programme; - support to 500 SME entities, of which support to at least 20 SME developing a science-driven product; - 150 trainings; - registration of 10 new resident companies; - commercialisation or localisation of 10 inventions	Sport Ministry of Labour and Social Affairs	Completion — 2nd ten-day period of 2026 3rd ten-day period of each year	Republic of Armenia grants and credit means
		4.2 Capacity-building of the private sector	1. Have a national EdTech platform that the private sector will also be the beneficiary thereof. Conduct 10.000 trainings per year, with a wide marz	Ministry of Education, Science, Culture and Sport Ministry of Labour and	2022-2026 Completion — 1st ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

		distribution 2. Have support/consultation and training centres for business ideas and activities. Conduct consultation for 500 businesses per year. 3. "Re-organising an existing educational institution jointly with successful private/non-formal educational institutions or establishing 1 new educational institution per year to fill the gap of handicraft, secondary vocational and other specialists sought after by the business. Providing at least 150 new specialists with jobs".	Social Affairs		grants and credit means AMD 100 (one hundred) million for 2025
	4.3 Approving and implementing a state programme for state-private dialogue	1. Approve a new operations procedure for the SPD 2. Have an SPD council in all priority sectors 3. Organise at least 1 high-level workshop for state-private dialogue per year		Time-limit for approving the programme —3rd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia Grants other sources
	4.4 Ensuring availability of finances, approving the Concept Paper for the SME Investment Fund and Development Bank, and implementing it where approved	1. Establishing an SME Investment Fund and Development Bank, as a result whereof 300 SME will receive support per year		Approval of the Concept Paper — 3rd ten-day period of June 2022 2nd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia Grants other sources

			2. Providing financial support to 2000 SME per year within the scope of the programmes for support to beginner and operating SME, by targeting women and giving priority to the sectors with the largest potential for growth 2025 outcome indicators: - 400 course participants - 135 subsidised loans - loan guarantee in the amount of AMD 488 370 000 (four hundred eighty-eight million three hundred and seventy thousand)		2nd ten-day period of December 2026	
			3. Engaging 3 new investment funds in the capital market, accompanied by necessary reforms		2nd ten-day period of December 2023	
			4. Mobilising the retail investment resource of the Diaspora		2nd ten-day period of December 2023	
5	Promoting export Export of goods and services/GDP — 60%	5.1 "Elaborating and implementing the Export Strategy of the Republic of Armenia and the roadmap attached"	Ensuring the competitiveness of domestic producers and products, increasing volumes of export, eliminating hindrances revealed in target markets		Time period for approving the Strategy — 3rd ten-day period of June 2022	Funding according to the programme approved by the Government of the Republic of Armenia
		5.2 Implementing 2021-2026 Actions of the Programme for Promoting Investments and Export	Providing state support aimed at export, particularly, organising exhibitions, promoting and	Ministry of Foreign Affairs	Approval of the Order of the Minister of	Funding according to the programme approved by the

		of the Republic of Armenia for state support to industry aimed at export Approving the Order of the Minister of Economy of the Republic of Armenia "On approving the 2022 Actions of the Programme for Promoting Investments and Export"	increasing recognisability of local products, engaging potential buyers and distributors Including, during 2023, organising of and ensuring participation in 6 exhibitions and 7 business conferences (forums), presentations in foreign countries and/or Armenia Within the scope of the 2025 Medium-Term Expenditure Framework application, it is envisaged to organise under the event titled "Organising Exhibitions in a Foreign State and/or in Armenia and Ensuring Participation Therein" the participation in 14 international exhibitions, business forums, presentations, as well as 7 events of participation and/or organisation of other similar events, and organise and implement 6 events for advertisement of Armenian produce and formation of public opinion in a foreign state and/or Armenia (PR). Armenian companies are expected to establish business ties with foreign partners and conclude new contracts on export of Armenian goods, which may reflect on the export indicators of		Economy of the Republic of Armenia — 3rd ten-day period of December 2021 2022-2026, 1st ten-day period of February of each year, completion — 3rd ten-day period of December 2026	Government of the Republic of Armenia; grants and credit means

		Armenia.			
	5.3 Elaborating and implementing programmes for compensation for expenses for transportation of cargo by ferry, plane and other means of transport for the purpose of export from/import into the territory of the Republic of Armenia	Reducing logistic hindrances related to transportation of cargo in the time period of seasonal high prices, communication unblocking	Ministry of Territorial Administration and Infrastructure	Time period for approval of the programme for compensation for expenses for transportation by ferry — 3rd ten-day period of December 2021 Time period for approval of the programme for compensation for expenses for transportation by ferry and other means — 3rd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia Grants and credit means
	5.4 Submitting recommendations to competent bodies on the sector of customs and tariff, non-tariff regulation	Submitting to the Eurasian Economic Commission the initiative proposal of the Republic of Armenia regarding the reduction of the import duty of at least 2 goods from third countries for 2023, which will allow providing more favourable conditions for domestic producers. At the same time, for each subsequent year, the number of goods subject to the application of the mentioned measure will be	Ministry of High-Tech Industry State Revenue Committee Commission for the Protection of Competition (upon consent)	2021-2026 completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

			determined along with the structural changes and priorities of the economy. Ensuring more favourable conditions for domestic producers with respect to a number of types of goods			
		5.5 Elaborating a policy for applying measures for protection of the domestic market and anti-dumping measures	For the purpose of discussing on the EAEU platform for 2023, submitting a proposal for the application of protective or anti-dumping measures of the domestic market for at least 2 types of goods, which is aimed at providing equal competitive conditions for local producers. At the same time, for each subsequent year, the number of goods subject to the application of the mentioned measure will be determined along with the structural changes and priorities of the economy. Ensuring equal competitive conditions for domestic producers	State Revenue Committee	2021-2026; completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia
6	Expanding and enhancing international commercial and economic co-operation	6.1 Implementation of the EU-Armenia Comprehensive and Enhanced Partnership Agreement, ensuring EU-Armenia commercial and economic co-operation	Effectively implementing the provisions and arrangements specified in the part "Trade and Trade Related Matters" of the EU-Armenia CEPA; holding sessions of the EU-Armenia Partnership	State Revenue Committee	2022-2026 completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

			Committee in Trade and relevant sub-committees, regularly reviewing 12 sectoral roadmaps In 2023, it is envisaged to hold one sitting each of the EU-Armenia Partnership Committee in Trade and relevant sub-committees, annually reviewing 12 roadmaps under the part "Trade and trade-related matters" and providing them to the European side, as well as implementing the bilateral arrangements fixed at the beginning of the sittings of 2022. In 2024, it is envisaged to hold one session each of the EU-Armenia Partnership Committee in Trade and relevant sub-committees, annually reviewing 12 roadmaps under the part "Trade and trade-related matters" and providing them to the European side, as well as implementing the bilateral arrangements fixed at the beginning of the sessions of 2023. In 2025, it is envisaged to hold one sitting of the EU-Armenia Partnership Committee and one sitting of its relevant sub-committees, conduct annual review of 12 roadmaps under the "Commerce and Commerce-			

			Related Issues" section of the CEPA and provide them to the European side, as well as implement the bilateral arrangements specified during the 2024 sessions.			
		6.2 Ensuring bilateral and multilateral co-operation within the scope of the EU Eastern Partnership, implementing programmes funded by the EU	1. Participating in works and programmes within the scope of the EU Eastern Partnership economic platform and the panels operating thereunder — submitting and defending positions of the Armenian side 2. Ensuring co-operation within the scope of programmes implemented by the funding (2,6 billion Euros) to be provided to Armenia through financial instruments within the scope of the EU Eastern Partnership, forming and implementing sectoral programmes proposed by the Ministry of Economy within the scope of the benchmark "Sustainable, innovative and competitive economy - direct support to 30,000 SMEs" In 2023, it is envisaged to launch the programme for increasing bank liquidity through the "German-Armenian Fund" Project Management Office of the Central		2021-2026 completion — 2nd ten-day period of December 2026 2021-2026 completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia; grants and credit means

			Bank of the Republic of Armenia jointly with the Government of the Republic of Armenia. In 2023, participation of the Armenian side in the sittings of the economic platform and panels of the EU Eastern Partnership and presentation of positions are envisaged. Under Benchmark 1.2 of 2024, it is envisaged to revise the concept of the mechanism for providing credit guarantees within the framework of the credit guarantees programme and establish a corresponding draft programme. Under Benchmark 1.2, the Project is in the final stage of revision under the credit guarantees programme, and it is envisaged to generate funding as a result of negotiations. Under Benchmark 1.2 of 2024, it is envisaged to develop an approach to and scope of the competitiveness centre project within the framework of the Enhancing the Competitiveness of SMEs Project, which is envisaged to be implemented with EU funding. In 2025, under Benchmark 1.2, it is			

			envisaged to develop the general structure, criteria, and conditions for implementing the capital market support programme, as well as the details of the grant component, various activities aimed at raising awareness of the capital market, as well as establish selection committee. Companies that will receive additional support under the programme will be selected. Grant recipients will also be selected from among the companies that have been successfully listed. Under Benchmark 1.3 of 2024, it is envisaged to clarify the directions of co-operation with EU financial organisations in the field of quality infrastructures. Under Benchmark 1.3, assessments are conducted with a view to creating and developing the capacities of authorities under the quality infrastructure, as a result of which the reviewed and updated complete programme will be submitted for negotiations with financial institutions in 2025, and the launch of the programme will be ensured.			

		6.3 Enhancing and expanding the co-operation with the WHO, fulfilment of obligations assumed by the Republic of Armenia within the scope of the membership of the WHO	1. Conditioned by the membership of the WTO, conducting compensation negotiations for changing the obligations of rates of customs duties of the Republic of Armenia at the WTO, forming a new timetable of obligations, in particular, organising and holding at least 2 sittings of the negotiation group operating within the framework of EAEU, at least 2 discussions of new negotiation packages and proposals each year. 2. Preparing around 20 notifications relating to the trade sectoral policies of the Republic of Armenia and the measures applied, defined under the WTO agreements each year, and submitting them to the WTO Secretariat, ensuring the transparency and foreseeability of	State Revenue Committee	1. 2021-2026 Completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia Funding according to the applications approved by the Government of the Republic of Armenia

			the trade policy 3. Preparing for, participating in the processes, bilateral and multilateral sectoral negotiations taking place within the scope of the WTO and presenting the positions of the Republic of Armenia. In particular, each year, presenting positions on draft documents developed in 3 commissions operating within the WTO Secretariat, expert examination of around 20 draft documents regulating trade and economic relations of the Republic of Armenia in order to ensure bringing them into compliance with the provisions of WTO agreements, as well as participating in activities of at least 2 sessions of the Working Group on WTO issues established by the EEC.		2. 2021-2026 Completion — 2nd ten-day period of December 2026 3. 2021-2026 Completion — 2nd ten-day period of December 2026	
		6.4 Conditioned by the issues of the economic development of the Republic of Armenia, elaborating and implementing a policy for prohibition or quantitative limitation of export and/or import of certain goods, introducing a system of quota	Ensuring the application of the tariff quota to be provided to EAEU member states, including the Republic of Armenia, in terms of the import of certain goods, arising from the decisions of the Board of the Eurasian Economic Commission, as well as within the framework of the concluded free	State Revenue Committee Commission for the Protection of Competition (upon consent)	2022-2026 Completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

			trade agreements. Within the framework of the above-mentioned action, it is envisaged to develop at least 4 legal acts defining quota allocation procedures and submit them to the Government of the Republic of Armenia for approval each year. 1. Protecting the interests of domestic producers, increasing the competitiveness of national products 2. Introducing a mechanism for quotation of application of preferential rates with respect to a number of product types within the scope of the obligations deriving from the concluded agreements on free trade, as well as the agreement on membership of the EAEU It is envisaged for 2025 to: implement bans or quantitative restrictions on the export and/or import of certain goods, as well as ensure the application of tariff quotas within the scope of concluded free trade agreements, particularly ensure application of tariff quotas to be granted with respect to import of specific types			

	of agricultural goods. It is envisaged to extend the validity period of decisions taken with respect to export ban on a number of goods for a period of 6 months based on the challenges faced by the economy of the Republic of Armenia.			
6.5 Expanding the trade and economic co-operation of preferential trade regimes with the participation of the Republic of Armenia	Each year, within the framework of accession to the Eurasian Economic Union, it is envisaged, for the purpose of concluding free trade agreements, to start negotiations and concluding agreements with at least 2 countries, within the scope of which the member states will get opportunities to apply preferential trade regimes within the framework of trade with third countries. Implementing the mentioned action will be an additional stimulus for the process of integration in the world economy, as well as — in case of application of preferential trade regimes — will ensure positioning of Armenian products in the markets of the given countries.	State Revenue Committee	2021-2026 Completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia
6.6 Revealing hindrances and obstacles in mutual trade within the scope of the EAEU co-operation, as well as with third countries, and	Carrying out activities for revealing and eliminating at least two hindrances or obstacles and submitting recommendations, as	Ministry of Territorial Administration and Infrastructure	2021-2026; completion —	Funding according to the programme approved by the Government of the

		submitting recommendations aimed at their elimination	well as taking relevant measures for settlement thereof each year, by engaging trade representatives of the Republic of Armenia. Existence of an inventory-taken list of hindrances and obstacles, permanent monitoring of steps implemented for the solution thereof, by engaging trade representatives of the Republic of Armenia	Ministry of Finance Ministry of High-Tech Industry State Revenue Committee Food Safety Inspection Body	2nd ten-day period of December 2026	Republic of Armenia
		6.7 Elaborating and implementing a roadmap for the development of trade relations of the Republic of Armenia and other countries	Developing a road map for the expansion of trade and economic relations with at least 5 countries each year, ensuring the representation of domestic goods in their markets. Organising advisory and information events for Armenian exporters dedicated to the specifics and regulations of entering the markets of such countries, preparing and distributing information packages. It is envisaged for 2025 to develop a roadmap for expanding the commercial and economic ties with at least 1 target country for export of goods from the Republic of Armenia, within the scope of which to carry out mutual visits of	State Revenue Committee	2021-2023 3rd ten-day period of December 2024-2026; completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

			businessmen, study of the target market, organise informational and consulting events focused on the specifics and regulations of entering the given country's market, prepare information packages and disseminate them among the businessmen. It is expected to expand, strengthen commercial and economic ties with the selected target country, and ensure the entry of goods to the given market for the Armenian businesses.			
7	Developing the industry by directing 80 billion funds to the sector Manufacturing industry/ GDP — 15%; Bring the economic complexity indicator from -0.3 to 0.1	7.1 Elaborating and implementing a concept paper for the five priority sectors of industry (1. Jewellery and diamond-making; 2. Light industry (food, textile, etc.); 3. Heavy industry (mountain metallurgy ,chemistry);	Defining priority sectors having a high potential and promoting it by applying state tool kit for the purpose of developing the industry		Time period for approval of the Concept Paper — 3rd ten-day period of March 2022 Approval of the strategy for the sectors —	Funding according to the programme approved by the Government of the Republic of Armenia
		4. Machinery manufacturing (devices, machines, solar technologies); 5. Pharmacy), approving the strategies for the priority sectors	The Concept Paper and the Strategies for the five priority sectors of industry (1. Jewellery and diamond-making; 2. Light industry (food, textile, etc.); 3. Heavy industry (mountain metallurgy, chemistry); 4. Machinery manufacturing (devices, machines, solar technologies); 5. Pharmacy		3rd ten-day period of June 2022	

	(the concept paper and strategies have been approved).Approving the list of training centres with respect to defined priority sectors of development of industry and funding the courses			
7.2 Elaborating and implementing a programme for the tool kit of financial, information and other support for the purpose of increasing the technical equipment of enterprises of the sector of manufacturing and acquiring modern equipment Approving relevant legal acts	Enterprises of the sector of manufacturing will get the opportunity to increase the technical equipment and use the tool kit for support implemented by the State for the purpose of contributing to the acquisition of modern equipment. Adopting legal acts, where necessary Submitting reports on the scope of providing assistance tools, providing information and support		2021-2026; completion — 3rd ten-day period of December 2026 3rd ten-day period of December of each year	Funding according to the programme approved by the Government of the Republic of Armenia
7.3 Elaborating and implementing documents on founding 3 industrial zones as excellence centres for infrastructure and environment, approving the Decision of the Government of the Republic of Armenia "On approving the Concept Paper for Founding 3 Industrial Zones as Excellence Centres for Infrastructure and Environment"	Existence of developed industrial zones in Armenia.		Approval of the legal act — 3rd ten-day period of June 2022	Funding according to the programme approved by the Government of the Republic of Armenia Funding according to the programme approved by the Government of the Republic of Armenia

		7.4 Elaborating and implementing the mechanism for support to and the toolkit for productions ensuring economic complexity, approving the Decision of the Government of the Republic of Armenia "On approving the Programme for the Mechanism for Support to and the Toolkit for Productions Ensuring Economic Complexity"	Bring the economic complexity indicator from — 0.39 to 0.1 points in the medium term and create grounds for being classified among the countries with high economic complexity within 10 years. The economic complexity indicator of exported goods will exceed the average indicator of the Republic of Armenia	Ministry of High-Tech Industry	2021-2026 Time period for the legal act — 3rd ten-day period of December 2023	
		7.5 Developing the manufacturing and creative sectors, approving the Decision of the Government of the Republic of Armenia "On approving the Strategy for Development of the Manufacturing and Creative Sectors"	1. Elaborating and implementing the Strategy of Armenia for Development of Manufacturing and the Action Plan deriving therefrom 2. Establishing one cluster for the manufacturing and the creative sector each, which will create availability of necessary infrastructures for economic operators of the sector		Time period for approval of the legal act — 3rd ten-day period of July 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
8	Green and sustainable economic development Bring the share of renewable energy to 50% in energy production; bring the share of electric vehicles to 10%	8.1 Elaborating a strategy for development of green and sustainable economy and implementing it where approved	The strategy will clearly reflect the areas of development green and sustainable economy and the scope of actions envisaged, as well as mechanisms for promotion and implementation of long-term sustainable development goals. Developing solar energy, promoting its production.	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	Elaboration of the strategy for development of green and sustainable economy — 3rd ten-day period of September 2022	Funding according to the programme approved by the Government of the Republic of Armenia

			Approving and implementing the roadmap for development of green and sustainable economy Promoting release of carbon products; Approving relevant legal acts, where necessary			
		8.2 Developing technologies for solar energy, promoting the production thereof. Adopting relevant legal acts, where necessary	Conducting study of the sector of solar panels and solar technologies for solar energy. Adopting development plan for the production of solar energy devices	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	2022-2024; Completion 3rd ten-day period of December 2023 3rd ten-day period of December 2024	Funding according to the programme approved by the Government of the Republic of Armenia
		8.3 Implementing a programme for introduction of electromobiles and electric means of transport and related infrastructures	Elaborating and implementing a roadmap for developing electromobiles and electric means of transport and related infrastructures	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Yerevan Municipality (upon consent)	3rd ten-day period of December 2024	Funding according to the programme approved by the Government of the Republic of Armenia Grants, donor organisations
		8.4 Creating pre-conditions for maintaining natural resources longer in the economic cycle; elaborating and adopting a draft Decision of the Government of the Republic of Armenia "On approving the Concept Paper for Creating Pre-Conditions for Maintaining Natural Resources Longer in the Economic Cycle"	Elaborating the Concept Paper and revealing economic benefits Approving and implementing the roadmap	Ministry of Environment	2022-2025 Time period for approving the roadmap — 3rd ten-day period of June 2022; Approval of the Decision of the Government — 3rd ten-day period of	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations

					December 2023	
		8.5 Developing production of green hydrogen	Conducting a feasibility study for the production of green hydrogen, creating prerequisites for developing the production of green hydrogen	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	2023-2026; completion Conducting a feasibility study for the production of green hydrogen — 3rd ten-day period of December 2023 Where necessary, elaborating a roadmap — 3rd ten-day period of December 2024	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations
		8.6 Elaborating and approving a green taxonomy	Elaborating the scope of green taxonomy for the Republic of Armenia and approval thereof by the Government of the Republic of Armenia	Ministry of Environment Ministry of Territorial Administration and Infrastructure	3rd ten-day period of December 2024	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations
9	Developing agriculture and increasing productivity thereof GDP — AMD 1.4 trillion Uncultivated arable lands < 120 thousand ha	9.1 Implementing the 2020-2030 Strategy of the Republic of Armenia for Main Areas Ensuring Economic Development of the Sector of Agriculture	Bring the gross products of agriculture of the Republic of Armenia to around AMD 1,4 trillion as against AMD 819.3 billion for 2020, in 2023 — about AMD 1 trillion, in 2024 — about AMD 1 trillion in 2025 — about AMD 1.2 trillion Reduce the number of peasant	Ministry of Territorial Administration and Infrastructure Ministry of Environment Ministry of High-Tech Industry Ministry of Education, Science, Culture and	2022-2026; completion — 3rd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations

			economies down to 280000 as against 31700 currently operating, in 2023 — AMD 300 000, in 2024 — AMD 295000, in 2025 — AMD 290000 Bring the value created by one peasant economy to around AMD 4.5 million per year, in 2023 — about AMD 3 million, in 2024 - about AMD 3.5 million, in 2025 — about AMD 4.0 million Make around 75% of arable lands cultivated, in 2023 — about 57%, in 2024 — around 60%, in 2025 — around 55% Double the volume of export of agro-food products or ensure 20% increase per year	Sport Cadastre Committee Food Safety Inspection Body Armenian National Agrarian University (upon consent)		
		9.2 Promoting the development of the crop production branch	Founding at least 1000 ha of intensive gardens each year through implementing local seed cultivation and production ensuring availability of agricultural crop seeds introducing a system for certification of planting material increasing territories of non-traditional high-value crops expanding territories of	Central Bank (upon consent) Marzpetarans "Agricultural Insurance National Agency" NGO (upon consent) Armenian National Agrarian University (upon consent); "Scientific Center of Agrobiotechnology" branch (upon consent);	2022-2026; Completion — 3rd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations

	greenhouse economies through modern technologies — up to 10 ha per year through credit leasing and compensation instruments; updating the set of agricultural machinery with at least 500 units per year; fully introducing the system of insurance of agricultural crops	"EU Green Agriculture Initiative in Armenia" Project (upon consent) Ministry of Health Ministry of High-Tech Industry Bureau of the Deputy Prime Minister co-ordinating the relevant sector National Security Service Police State Revenue Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia Market Surveillance Inspection Body		
9.3 Promoting the development of the animal breeding branch	Improving pedigree — increasing the share of pedigree animals by 10-15% per year introducing the system of numbering and record-registering agricultural animals During the three years (2023-2025), it is envisaged to	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Food Safety Inspection	2022-2024 Completion — 3rd ten-day period of December 2024	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations

		implement 739,500 numbering actions, including in 2023 — 686,500 actions, in 2024 — 195,400 actions, in 2025 — 185847 bovine cattle numbering and 1 158164 small cattle numbering action promoting construction of around 25 units of smart barns per year Promoting construction of up to 20 units of smart barns in 2025	Body Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia Marzpetarans	2025-2026 3rd ten-day period of December 2025	
	9.4 Promoting sales and export of agro-food products	Creating at least 1 wholesale market or logistic centre and at least 2 collective storages through support to the creation of wholesale markets, logistic centres, collective storages in main export markets Supporting the process for stocking of raw materials, export of cognac and cognac spirit, as well as increasing volumes of stocking of raw materials and products produced by up to 50% or by around 10% annually in the next 5 years as a result of promoting production of wine-making and cognac-making Building and modernising capacities of companies processing agricultural raw materials —	"Vine and Wine Foundation of Armenia" (upon consent) Armenian National Agrarian University (upon consent) National Accreditation Body; Yerevan State University (upon consent); "National University of Architecture and Construction of Armenia" (upon consent) State Revenue Committee Ministry of Territorial Administration and	2022-2026; Completion — 3rd ten-day period of December 2026 2023-2026; completion — 3rd ten-day period of December 2026	

	supporting acquisition of around 250 units of equipment per year Increasing volumes of export twice through actions for increasing recognisability of wine products or growth by 20% Promoting sectoral associations through improving the Law "On geographical indications" and producing and registering 2-3 names of products with Armenian indications per year	Infrastructure Ministry of Foreign Affairs Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia; Food Safety Inspection Body		
9.5 Elaborating a Strategy for Development of Food Safety System and a 2022-2026 Action Plan	1. Existence of the Strategy for Further Development of Food Safety System and the 2022-2026 Action Plan, whereby the relevant actions ensuring the further sustainable and proportionate development of the system will be pre-determined and the further increase of the level of food safety will be ensured 2. Subsidising interest rates of credits extended to the sector of agriculture — around 7000 credits per year in an amount of AMD 20-30 billion	Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and Sport Ministry of Health; Ministry of Emergency Situations Ministry of High-Tech Industry Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia	1. Time period for approving the Strategy — 3rd ten-day period of December 2022 2. 2022	No funding is required

		Marzpetarans Food Safety Inspection Body Office of the Security Council		
9.6 Ensuring food safety approving the Decision of the Government of the Republic of Armenia "On approving the Strategy for Food Safety"	Ensuring food safety in the Republic of Armenia Elaborating a Strategy for Food Safety	Ministry of Health; Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia Food Safety Inspection Body	2022-2026 Time period for submission of the Strategy — 3rd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia
9.7 Implementing actions for protection of plants	Preventing penetration and/or spread of pests, improving the phytosanitary condition of agricultural lands. In 2023, it is envisaged to conduct monitoring of agricultural soil types of 180,000 ha, 32200 laboratory examinations for the purpose of detecting pests, drawing up 85 agrochemical maps, for providing them to the communities, as well as performing works of fighting against plant pests in agricultural soil types of 30-40 thousand ha. In 2024, it is envisaged to conduct 32200 laboratory examinations of	Marzpetarans Food Safety Inspection Body	2022-2026	Funding according to the programme approved by the Government of the Republic of Armenia

			soil samples from agricultural soil types, provide 85 drawn up agrochemical maps and scientifically substantiated recommendations, as well as to conduct monitoring activities of agricultural soil types of 180,000 ha of the communities of the Republic of Armenia for the purpose of detecting plant diseases, pests, grasshoppers and mouse-like rodents, out of which - 90.000 ha for mouse-like rodents, 60.000 ha for grasshoppers, 5000 ha for loose smut and rust, 15.000 ha for fruit plants, 5.000 ha for vegetable products and 5.000 ha of vineyards. For the purpose of carrying out activities aimed at the fight against mouse-like rodents, grasshoppers, crickets, the June beetle and the ocnogyna larvae in the most infected 53,000 ha of agricultural soil types of the marzes of the Republic of Armenia, the marzes of the Republic of Armenia will be gratuitously provided with mouse-killing and insecticidal pesticides, based on the monitoring data In 2025, it is envisaged to conduct laboratory examinations of soil samples from agricultural types, as			

		a result of which 85 agrochemical maps and scientifically substantiated recommendations will be drawn up, as well as to conduct monitoring activities of agricultural types of 180,000 ha of the communities of the Republic of Armenia for the purpose of detecting plant diseases, pests, grasshoppers and mouse-like rodents, out of which —90.000 ha for mouse-like rodents, 60.000 ha for grasshoppers, 5.000 ha for loose smut and rust, 15.000 ha for fruit plants, 5.000 ha of vegetable products and 5.000 ha of vineyards. For the purpose of carrying out activities aimed at the fight against mouse-like rodents, grasshoppers, crickets, the June beetle and the ocnogyna larvae in the most infected 53,000 ha of agricultural soil types of the marzes of the Republic of Armenia, the marzes of the Republic of Armenia will be gratuitously provided with mouse-killing and insecticidal pesticides, based on the monitoring data			
	9.8 Implementing the programme for vaccination of agricultural animals	Ensuring a stable epizootic situation, improving the quality of raw materials and food, increasing volumes of production; in 2023-	Marzpetarans Food Safety Inspection Body	2022-2026	Funding according to the programme approved by the Government of the

	2025 — about 14 million vaccinations, including in 2023 — 4 748 608 units, in 2024 — 4 445 399 actions, in 2025 — 5 096 751 actions			Republic of Armenia
9.9 Implementing actions for serological examination of foot-and-mouth disease	Assessing risks of possible penetration of foot-and-mouth disease, as well as detecting or excluding circulation of the virus of foot-and-mouth disease in target communities	Marzpetarans Food Safety Inspection Body	2022	Funding according to the programme approved by the Government of the Republic of Armenia
9.10 Implementing actions for laboratory diagnosis of diseases of agricultural animals and laboratory examination of raw materials and substance of animal origin	Ensuring a stable epizootic situation, applying fundamental principles of ensuring safety of food of animal origin — (1) preventing viral and non-viral animal diseases; (2) providing production and processing organisations operating in the agricultural sector with raw materials safe from the veterinary perspective; (3) preventing possible cases of outbreak of diseases common for animals and people among the population.	Marzpetarans Food Safety Inspection Body	2022	Funding according to the programme approved by the Government of the Republic of Armenia
9.11 Using land resources in a targeted manner and using water resources economically and effectively	Elaborating and implementing actions for the purpose of using agricultural lands effectively, including unused lands in	Ministry of Territorial Administration and Infrastructure Cadastre Committee	2022-2026 Completion — 3rd ten-day period of December 2026	Funding according to the programme approved by the Government of the

			circulation, consolidating lands Increasing areas of lands irrigated by progressive irrigation technologies by around 3000 ha, in 2023 — by around 1000 ha, in 2024 - by around 1000 ha, in 2025 - by around 1000 ha Submitting a roadmap for implementation of land reforms	Ministry of Environment Water Committee Water consumers companies (upon consent)	Approval of the roadmap for implementation of land reforms — 3rd ten-day period of June 2022	Republic of Armenia or grants, donor organisations
		9.12 Supporting scientific and education systems, development of digital agriculture and preparation of personnel complying with the market requirements	1. Supporting improvement of scientific and education systems 2023 — at the Armenian National Agrarian University and its branches — 1 greenhouse, 1 intensive garden, weather station, soil analysis laboratory, 1 smart animal husbandry, 3 nutrition laboratories 2025 — registration of 16 varieties of vegetable crops (4 varieties of tomato, 2 varieties of sweet pepper, 4 varieties of hot pepper, 1 variety of egg plant, 1 variety of cucumber, 1 variety of summer squash, 1 variety of pumpkin, 1 variety of melon and 1 variety of Physalis), obtaining and operating laboratory devices for the "Scientific Centre of Vegetable and Industrial Crops" CJSC within the scope of 2 applications	Ministry of Education, Science, Culture and Sport Ministry of High-Tech Industry Ministry of Territorial Administration and Infrastructure Cadastre Committee Armenian National Agrarian University (upon consent)	2022-2026; completion — 3rd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia or grants, donor organisations

			submitted by the Higher Education and Science Committee of the Ministry of Education, Science, Culture and Sport for re-equipping with modern equipment and modernising the logistics base of its scientific units. 2. Existence of a digitised database, in 2023 — updating, in 2024 — updating for 5-6 times, inclusion of data — quarterly, annually and upon necessity, in 2025 — updating for 5-6 times, inclusion of data — quarterly, annually and upon necessity 3. Elaborating and implementing mechanisms for provision of consultation and information services, promoting knowledge-based agriculture In 2023, short-term trainings with the participation of around 500 economic entities in the agriculture, in 2024, short-term trainings with the participation of around 500 economic entities in the agriculture, in 2025 — provision of around 1600 consultations on state support programmes in the field of agriculture. Short-term trainings at the			

			Armenian National Agrarian University attended by around 800 economic entities in agriculture.			
10	Developing tourism Visit of 2.5 million of tourists, development of 20 tourism clusters, restoration of 50 historical and cultural objects per year	10.1 Elaborating and implementing the Law of the Republic of Armenia "On tourism" and a number of draft legal acts deriving from the adoption of the Law	Improving the quality of services through the reformed legal system (certification of tour guides and escorts, qualification of OHI, record-registration of tourism objects, qualification of tour buses, etc.) ensuring protection of consumer rights, introducing an administrative register for the sector of tourism		2021-2022; completion — 3rd ten-day period of July 2022 2023-2024; completion — 3rd ten-day period of October 2024 Approval of the legal acts within 1 year following the approval of the Law of the Republic of Armenia "On tourism"	Funding according to the programme approved by the Government of the Republic of Armenia
		10.2 Approving and implementing the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2030 Strategy for Tourism of the Armenia"	Programme/schedule for strategic actions for the development of tourism of the Republic of Armenia Developing a new tourism brand and forming new recommendations		3rd ten-day period of December 2022	Funding according to the programme approved by the Government of the Republic of Armenia
		10.3 Collecting and digitising tourism data	Submitting a recommendation on conducting the third alternative research on international visits in border crossing points of Armenia	Ministry of Territorial Administration and Infrastructure	Commencement of field activities of the research — January 2023, completion —	Funding according to the programme approved by the Government of the

	to the Statistical Committee of the Republic of Armenia for the purpose of including in the 2023 Statistical Programme. Providing assistance in funding that research Commencement of introduction of the system of satellite accounts	Migration Service Statistical Committee	3rd ten-day period of 2023 Commencement of allocating funding for the research — 3rd ten-day period of June 2022	Republic of Armenia The third research will be conducted at the expense of credit means
10.4 Developing domestic tourism	Introducing the electronic system for management of services carried out within the scope of the social package by the State 30% annual increase in domestic tourism	Ministry of High-Tech Industry	3rd ten-day period of September 2022	Funding according to the programme approved by the Government of the Republic of Armenia; Grants, donor organisations
10.5 Developing incoming tourism	Increasing the number of international tourists by 10% per year in average, marketing event in at least 3 new markets per year through the following, aimed at engaging new air companies Promotion events in at least 5 tourism markets per year Annually 3-5 international tourism exhibitions, 3-5 cognitive visits; 3-5 presentations; articles in 3 famous travel magazines;	Civil Aviation Committee Ministry of Health	2021-2026; completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia

	5000 advertising and information materials; A new official tourism website At least 10 festivals and celebrations in the marzes of the Republic of Armenia; support to activities of at least 5 tourism information centres as a base of proposals on Armenia as a regional medical and health resort			
10.6 Co-operating with foreign states, regional and international organisations	Holding the 67th meeting of the Regional Commission for Europe of UNWTO At least 1 event, conference of international significance in the sector of tourism each year	Ministry of Foreign Affairs	3rd ten-day period of November 2022 2021-2026; completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia
10.7 Improving the quality of tourism services	Introducing a quality system for tourism standards and services Ensuring accessibility of training for hospitality employees Ensuring an internationally recognised certificate for persons carrying out adventure tourism Annually - at least 3 courses, - at least 50 trained specialists		2022-2026; completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia
10.8 Developing tourism infrastructures, approving draft Decisions of the Government of the	within the scope of implementation of the World Bank Local Economy and Infrastructure Development	Ministry of Territorial Administration and	2021- 2024; completion — 2nd ten-day period of	Funding according to the programme approved by the

		Republic of Armenia "Tourism Village", "Tourism Centre"	Loan Project, in 2023, the following will be launched: - construction works of 5 components of Gyumri; - construction works of 5 components of Jermuk; - works of the third sample survey on international visits at the border crossing points of Armenia - the construction works of 6 sub-projects will be completed. Developing 20 tourism clusters, including Areni Hub: 2 clusters in 2025 Restoring 50 historical and cultural monuments: at least 5 monuments in 2025; Developing agritourism, in particular, implementing gastroyards and pubs programmes At least 20 new agritourism objects Introducing three systems for management of tourist sites and adjacent territories per year	Infrastructure “Armenian Territorial Development Fund" (upon consent) Ministry of Education, Science, Culture and Sport Urban Development Committee	2024 2022-2026; completion — 2nd ten-day period of December 2026 Time period for approval of legal acts — 3rd ten-day period of June 2023	Government of the Republic of Armenia

			(clarifying responsibilities and obligations of agencies) in at least 10 sites Diversifying tourism (creating new tourism directions and products), at least one new proposal in every marz per year Contextual equipping of the tourism proposal in at least 20 tourism objects, including by supporting gastro and cultural festivals and other events, including annual Yarkhushta Festival in Dashtadem castle			
11	Developing quality infrastructures	11.1 Enhancing laboratory capacities in regulated sectors, in particular, ensuring equipment with relevant equipments in certain directions and retrofitting in operating testing laboratories, forming missing laboratory capacities in the Republic of Armenia	Conducting laboratory tests with safety indicators of products in the regulated sector In 2023, retrofitting of 1 testing laboratory operating in the sector of petroleum products, ensuring equipment with modern equipment, carrying out tests in accordance with the requirements prescribed by the technical regulations. Expanding the scope (sectors) of activities of compliance assessment bodies, forming new sectoral capacities, providing the compliance assessment process in full value, reducing the financial	Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development Committee	2022-2026; completion — 2nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia credit or grant means — Other funds not prohibited by law

			expenses and timescales of the business aimed at product marketing Increasing financial credits to the State Budget, creating new jobs Within the scope of obligations provided for by international treaties, providing the compliance assessment process (including for EAEU Member States)			
		11.2 Forming industrial metrological capacities, forming calibration capacities, in particular, forming, launching and developing calibration laboratories in weight and related magnitudes, thermal magnitudes, linear (diagonal) magnitudes, electric magnitudes, force and related magnitudes, chemical magnitudes and other directions	Implementing calibration activities by calibration laboratories, by creating pre-conditions for development of scientific calibration, accuracy of tests conducted, correctness of measurements In 2022, establishing laboratories for calibration of weight and related magnitudes, thermal measurements and related magnitudes, ensuring accreditation and operation thereof, In 2023, establishing laboratories for linear (diagonal) calibration In 2024-2026, establishing laboratories for calibration of force and related magnitudes, chemical magnitudes, electric magnitudes, linear (diagonal) calibration	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	2022-2026; completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia Credit means, donor organisations Other funds not prohibited by law

			In 2023-2026, continuously carrying out accurate and internationally traceable measurements in the sectors of military industry, healthcare, energy, nature protection, agriculture, mining industry, construction, metal-working, tool-making, in gas stations, accredited testing laboratories In 2023-2026, continuously establishing and operating internationally recognised calibration laboratories newly established within the composition of the National Body for Standards and Metrology, ensuring participation in inter-laboratory comparisons, professional qualification programmes and CMC data publication in the database of the International Bureau of Weights and Measures, being a linking bridge at national and international levels in the field of ensuring uniformity of measurements; calibration of national gauges with gauges of national metrology institutes of other countries, by ensuring the membership of the National Metrology Body of international and regional organisations,			

	performing calibration activities complying with the international standards — by meeting the current local demand in the above-listed sectors. Availability of competitive products that are manufactured and exported In 2022-2026, continuously ensuring accuracy and metrological independence, traceability of measurement means, equipment used in various sectors of the Republic of Armenia, conducting accurate tests.			
11.3 Building capacities for compliance assessment and accreditation, setting as a target the conclusion of bilateral and multilateral recognition agreements with regional and international accreditation organisations for recognition of the National Accreditation Body (EA, ILAC, IAF).	In 2022, conducting simulation assessments of the capacities of the National Accreditation Body by European Accreditation Experts, as a result ensuring corrective actions, elaborating and approving internal procedures meeting the requirements of the International Standard 17011. In 2022, elaborating the Law "On making amendments and supplements to the Law "On accreditation" and adopting it by the Government; in 2023, approving it by the National Assembly.	Ministry of High-Tech Industry Ministry of Finance of the Republic of Armenia Ministry of Foreign Affairs of the Republic of Armenia	2022-2026 completion — 2nd ten-day period of December 2026	Funding according to the programme approved by the Government of the Republic of Armenia Credit or grant means, donor organisations Other funds not prohibited by law

			In 2023, submitting application for international recognition of the National Accreditation Body to the European Accreditation Organisation (EA). In 2024, building capacities of the National Accreditation Body; in 2025, integrating into international and regional accreditation systems in the sector of accreditation In 2022-2026, continuously ensuring accessibility, transparency of the accreditation process, increasing the effectiveness of the process, involving new sector subject to accreditation by defining legislative regulations. In 2023-2026, introducing and operating the electronic system for the process of accreditation in the Republic of Armenia, continuously building capacities of compliance assessment bodies In 2025-2026, ensuring the quality of products and services entering the market, reducing time and financial resources necessary for performing compliance assessment works for			

	the business environment — growth of volumes and increase in competitiveness of domestic products in the EU and third countries			
11.4 Reviewing the technical regulations, compliance assessment procedures in effect in the Republic of Armenia, participating in the elaboration of newly elaborated EAEU technical regulations, compliance assessment procedures, elaborating and co-ordinating new technical regulations for the purpose of ensuring the safety of products	In 2024, within the framework of the EAEU, developing a draft technical regulation No 1 of the EAEU regarding innovative nicotine-containing products that are not yet regulated, ensuring public discussion. In 2025-2026, EEC submission of EAEU technical regulations for the implementation of the procedures for state co-ordination. In 2023-2026, reviewing of conformity assessment procedures of at least 1 RA and at least 12 EAEU technical regulations or standards ensuring their implementation every year; In 2023-2026, reviewing at least 1 technical regulation of the Republic of Armenia and at least 12 technical regulations of the EAEU and the standards ensuring the implementation thereof, and procedures for compliance assessment, defining at least 1 legal regulation of the Republic of	All authorised state administration bodies of state administration bodies regulating in the sector of technical regulation Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Food Safety Inspection Body Market Surveillance Inspection Body Urban Development and Fire Safety Inspectorate of the Republic of Armenia	2022-2026 completion — 2nd ten-day period of December 2026	Funding according to programme approved by the Government of the Republic of Armenia Credit or grant means, donor organisations Other funds not prohibited by law

			Armenia and at least 12 legal regulations of the EAEU in effect and in line with the requirements for the development of the economy and science, modernising the sector In 2023-2026, protecting human health and safety, the environment through developing, where necessary, new technical regulations, as well as making amendments, where necessary, to the current technical regulations. In 2023-2024, circulation of safe products, which comprises around 95% of the volume of circulation of products in the EAEU market,			
		11.5 Elaborating a strategy for reforms of the constituent sectors of the quality infrastructure system and approving it by the government of the Republic of the Republic of Armenia	In 2023, elaborating a long-term strategy for the quality infrastructure system; 2nd ten-day period of December 2024, submission to the Government In 2022-2026, continuously ensuring prospective development direction, legal, institutional and capacity building, bringing into compliance with international requirements; ensuring integration with regional and international structures In 2024-2026, integrating the	Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Food Safety Inspection Body Market Surveillance Inspection Body Authorised state administration bodies	2022-2026 completion — 2nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia Credit or grant means, donor organisations Other funds not prohibited by law

			national standardisation, measurement, accreditation system into the relevant international system/structures In 2025-2026, acquiring an internationally recognised accreditation system In 2025, ensuring associated and correspondent membership in international measurement institutions In 2025-2026, providing reliable compliance assessment services, measurements that are internationally recognizable and traceable with international standards, accurate laboratory results, reliable results of compliance assessment activities			

Ministry of Education, Science, Culture and Sport						
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
Education						
1.	Bringing the reforms implemented in the fields of	1.1 Submitting the draft Law of the Republic of Armenia "On approving	The strategic development objectives, reform directions of		2nd ten-day period of March 2022	No funding is required

	education, culture and sport in compliance with perspective development strategic directions	the State Programme for Development of Educational in the Republic of Armenia by 2030" to the Office of the Prime Minister of the Republic of Armenia	general education, primary vocational, secondary vocational, and higher education are clarified			
		1.2 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy for Preservation, Development and Popularisation of Culture" to the Office of the Prime Minister of the Republic of Armenia	Increasing the efficiency of activities of state non-commercial organisations, concentrating financial means and professional resources, creating favourable conditions for professional capacity-building, presenting and positioning the Armenian culture on international platforms		3rd ten-day period of July 2022	No funding is required
		1.3 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2030 Strategy for the Areas of Physical Culture and Sport and the Action Plan of the Strategy" to the Office of the Prime Minister of the Republic of Armenia	The objectives of the development of sports infrastructures, the development of club sports, mass, children's and youth and higher achievements sport in the Republic of Armenia, and the reform directions are clarified		3rd ten-day period of November 2022	No funding is required
2.	Extensively using modern information and communication technologies in management systems of teaching and education	2.1 Adopting an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia on processes of formation and distribution of the order of textbooks of general education institutions funded by the State Budget	Processes of formation and distribution of the order of textbooks of general education institutions funded by the State Budget are carried out transparently, misprints and errors are minimised		3rd ten-day period of January 2022	No funding is required
		2.2 Digitising graduation	Graduation documents are		2nd ten-day period of	No additional funding

documents	provided electronically, by reducing the amount of funds allocated and the volume of human resources engaged in the work		June 2022	from the State Budget of the Republic of Armenia is required
2.3 Introducing an electronic learning system for the given subject at schools lacking subject teachers, developing electronic learning tools	Supporting schools provide electronic learning of the given subject for the student population of schools with problems of a subject teacher, electronic learning tools are improved	Marzpetarans of the Republic of Armenia	3rd ten-day period of August 2022	No additional funding from the State Budget of the Republic of Armenia is required
2.4 Digitising administration related to the processes of teachers training and attestation	The administration related to the processes of teachers attestation and training is reduced, provides teachers with opportunities of free choice of the training organisation		3rd ten-day period of February 2023	No additional funding from the State Budget of the Republic of Armenia is required
2.5 Creating opportunities for the use of digital information technologies and elaborating mechanisms in the system of primary (handicraft) and secondary vocational education (PSVE)	- A study is available on the areas of using information technologies in the PSVE system — Educational institutions providing PSVE use information technologies in management and organisational processes	Ministry of Economy	3rd ten-day period of September 2023	No additional funding from the State Budget of the Republic of Armenia is required
2.6 Modernising, through the introduction of a digital platform, the organisation process of education at the higher education level using modern information and communication technologies (ICT)	Reducing the administration and corruption risks. The process of organisation and management of education at higher education institutions is carried out through a digital platform and available toolkit	Ministry of High-Tech Industry; Ministry of Economy of the Republic of Armenia	3rd ten-day period of June 2025	Other sources not prohibited by law

		2.7 Adopting an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia on elaboration and introduction of electronic platforms for the processes of organising the teaching process at higher education institutions	An electronic platform developed for organising the teaching process is introduced at higher education institutions	Ministry of High-Tech Industry	3rd ten-day period of November 2025	Other sources not prohibited by law
		2.8 Full introduction of the information system for the management of education at all levels of education	Comprehensive information in regard to all levels of education is available in the information system for the management of education	Ministry of High-Tech Industry	3rd ten-day period of November 2026	No additional funding from the State Budget of the Republic of Armenia is required
3.	Enhancing the accessibility of pre-school education by bringing the involvement of children aged 3-5 to 85%	3.1 Elaborating the standards and methodology for the inclusion of institutions in the list of construction, renovation and repair of at least 500 kindergartens and pre-schools	The standards and methodology for inclusion in the list of construction, renovation and repair are drawn up	Ministry of Territorial Administration and Infrastructure; Urban Development Committee of the Republic of Armenia	3rd ten-day period of November 2021	No funding is required
		3.2 Content reviewing of pre-school education programmes; adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving pre-school education programmes"	Implementing the process of education and development of children under pre-school programmes — deriving from the new state standard of pre-school education — which are reviewed, updated and brought into compliance with up-to-date requirements		3rd ten-day period of November 2021	No funding is required
		3.3 Launching Decision of the Government of the Republic of Armenia No 1169-N of 15 July 2021	The procedure for funding from the State Budget per one learner is being launched, as a result		From 1 September 2022	State Budget of the Republic of Armenia 2022 — AMD 237.0

	"On defining the procedure for funding pre-school education institutions from the State Budget per one learner, including defining the increased amount of funding required for providing special conditions for education and development"	whereof the involvement of children, including children from socially vulnerable families, in pre-school education institutions has increased			million2023 — AMD 2945.8 million within the scope of general budget allocations of the Budget Programme "12013. Ensuring pre-school education of children aged 1.5-5 from certain social groups" of general education programme 1146
	3.4 Submitting a draft Decision of the Government of the Republic of Armenia on approving the selection and the final list of institutions subject to repair, renovation and construction according to the elaborated criteria	The selection of institutions subject to repair, renovation and construction is carried out according to the elaborated criteria, and the final list is approved, including the pre-school institutions specified in the pre-election promises of the Prime Minister of the Republic of Armenia (Norakert community)	Ministry of Territorial Administration and Infrastructure of the Republic of Armenia; Urban Development Committee of the Republic of Armenia	3rd ten-day period of January 2022	No funding is required
	3.5 Reviewing the list of necessary property and equipment in compliance with the new standard and syllabi and submitting it to the Office of the Prime Minister of the Republic of Armenia	The list of necessary property and equipment that will contribute to the introduction of new standards and the effective learning process is reviewed		3rd ten-day period of November 2022	No funding is required
	3.6 Carrying out construction works in the institutions included in the list, equipping the institutions with necessary property and	The construction works in the institutions included in the list are carried out, and the institutions are equipped with necessary property	Ministry of Territorial Administration and Infrastructure; Urban	3rd ten-day period of November 2026	State Budget of the Republic of Armenia, AMD 3.275.966 thousand; other sources

		equipment.	and equipment	Development Committee		not prohibited by law
		3.7 Introducing alternative cost-effective pre-school models	70 alternative cost-effective pre-school institutions are established, by ensuring the inclusion of pre-school-aged children of the given community in institutions and contributing to the realisation of education: 2023 — at least 7 institutions		3rd ten-day period of November 2021-2023	State Budget of the Republic of Armenia, AMD 77.5 million each year; other sources not prohibited by law
4.	Transitioning to universal inclusiveness in all pre-school institutions of the Republic	4.1 Elaborating a toolkit for assessment of pre-school-aged children in need of special conditions for education and development and approving it upon an order of the Minister of Education, Science, Culture and Sport	The toolkit for assessment of pre-school-aged children in need of special conditions for education and development is elaborated according to the required criteria		2nd ten-day period of December 2021	No funding is required; other sources not prohibited by law
		4.2 Transitioning to universal inclusiveness in Syunik, Lori, Tavush Marzes of the Republic of Armenia and in the city of Yerevan	All pre-school institutions operating in Syunik, Lori and Tavush Marzes and in Yerevan have transitioned to universal inclusiveness	Syunik, Lori, Tavush Marzpetarans and Yerevan Municipality (upon consent)	1st ten-day period of September 2022	State Budget of the Republic of Armenia, within the scope of general budget allocations of the Budget Programme "1193. Introduction of the System of Universal Inclusive Education" 2022 — AMD 3,234,341.3 thousand
		4.3 Transitioning to universal inclusiveness in Ararat, Kotayk, Shirak, Gegharkunik, Aragatsotn,	All pre-school institutions operating in Ararat, Kotayk, Shirak, Gegharkunik, Aragatsotn, Vayots	Ararat, Kotayk, Shirak, Gegharkunik, Aragatsotn, Vayots Dzor, Armavir	1st ten-day period of September 2023	2023 State Budget of the Republic of Armenia, AMD

		Vayots Dzor, Armavir Marzes of the Republic of Armenia	Dzor, Armavir Marzes have transitioned to universal inclusiveness	Marzpetarans		4,278,516.4 thousand within the scope of general allocations of the Budget Programme "1193. Introduction of the System of Universal Inclusive Education"
5.	Introducing an interrelated mechanism for promotion, ongoing professional development of and remuneration for teacher-educators	5.1 Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On pre-school education'" to the Office of the Prime Minister of the Republic of Armenia	The interrelated mechanism for promotion, ongoing professional development and ongoing increase of remuneration for pedagogues is enshrined by legislation		3rd ten-day period of November 2022	No funding is required
		5.2 Adopting the Orders of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the procedure for selection (appointment) of pedagogical workers of pre-school education institution" and "On approving the procedures for training of directors and pedagogical workers of pre-school education institution"	Mechanisms for developing professional qualities of directors and pedagogical workers, increasing the efficiency of planning, organisation and feedback analysis of the educational process are introduced		3rd ten-day period of November 2021	No funding is required
		5.3 Launching trainings for directors and pedagogical workers of pre-school education institution	Trainings for directors and pedagogical workers of pre-school education institution have been conducted; 2023-2026 — around 180 directors, 1500 pedagogical workers per year		3rd ten-day period of May 2022 - 3rd ten-day period of November 2026	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "Content Service of Education" of the Budget Programme

						"1192. Other sources not prohibited by law
6.	Establishing a universally available and accessible learner-centred general education environment	6.1 Establishing natural science and ICT laboratories in all schools of Tavush Marz for the purpose of testing the state standards of general education	The necessary infrastructures for providing subject education according to the new standards are available at all schools in Tavush Marz		3rd ten-day period of June 2023	Other sources not prohibited by law
		6.2 Establishing necessary natural science and ICT laboratories in around 1400 schools for the introduction of the standards	The necessary laboratory infrastructures necessary for teaching according to the new standards of general education are available at all schools of the Republic of Armenia		1st ten-day period of September 2026	Other sources not prohibited by law
		6.3 Organising the teaching of regional languages in general education schools	The process of teaching regional languages in various schools of the Republic of Armenia is launched	Ministry of Territorial Administration and Infrastructure of the Republic of Armenia; Yerevan Municipality (upon consent)	1st ten-day period of September 2022	No funding is required
		6.4 Introducing the state standards of general education at all schools of the Republic of Armenia	The revised and approved standards based on the test results of standards are introduced in all schools of the Republic of Armenia		1st ten-day period of September 2026	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education";

					other sources not prohibited by law
	6.5 Providing all schools of the Republic of Armenia with new textbooks in compliance with the state standards of general education	All schools of the Republic of Armenia are provided with new textbooks in compliance with the state standards of general education		1st ten-day period of September 2026	State Budget of the Republic of Armenia, AMD1,1 billion per year within the scope of general allocations for the Action "11016 Providing pupils of educational institutions with textbooks and educational literature" of General Education Programme 1146 other sources not prohibited by law
	6.6 Developing media literacy skills of learners	The level of media literacy of learners has been improved based on the final result of subjects of social sciences defined by the standard; 2023 — the final results relating to media literacy included in the syllabus of social science will be ensured among learners of the 10th grade		3rd ten-day period of June 2022-2024	No additional funding from the State Budget of the Republic of Armenia is required
	6.7 Introducing an institute of professional orientation at schools	Professional orientation circles are established in all schools of the Republic of Armenia. Pedagogues implementing professional orientation are trained. Parents receive relevant		1st ten-day period of September 2026	No additional funding from the State Budget of the Republic of Armenia is required

			information, and learners make informed choices with regard to professional orientation. An effective co-operative relationship is established between the general, higher education and the private system			
		6.8 Repairing and furnishing resource rooms of general education institutions within the scope of ensuring equally available, inclusive and quality education for all children, equipping regional pedagogical support centres	The resource rooms of 27 general education institutions are repaired and furnished, 3 regional pedagogical support centres are repaired and provided with the necessary equipment		1st ten-day period of April 2023	State Budget of the Republic of Armenia and USAID, 2021-2023 — AMD 380.7 million
7.	Differentiated policy for ongoing professional development and promotion of teachers based on the needs of various groups of teachers	7.1 Submitting the draft Decision "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1745-N of 10 November 2011" to the Office of the Prime Minister of the Republic of Armenia Submitting the draft Decision "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1667-N of 27 December 2012" to the Office of the Prime Minister of the Republic of Armenia Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On making amendments to Order	The procedures for attestation, granting of categories and training of teachers are reviewed, by providing the necessary toolkit to identify and encourage teachers meeting the up-to-date requirements, increasing the remuneration for teachers by 30-50%, and gradually bringing it closer to the country's average salary		3rd ten-day period of November 2022	State Budget of the Republic of Armenia 2022 — AMD 1 384 500.0 thousand within the scope of general allocations for the Action "11010 Elaborating and Introducing a voluntary attestation system for teachers teaching at general education schools" of the Programme 1192 Ensuring the quality of education 2023 — AMD

		of the Minister of Education, Science, Culture and Sport of the Republic of Armenia No 24-N of 5 March 2021" Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On making amendments to Order of the Minister of Education and Science of the Republic of Armenia No 1031-N of 15 August 2013"				3.984.600.0 thousand
		7.2 Introducing interrelated mechanisms for professional development of and remuneration for teachers	Professional standards pre-determining the opportunities for promotion of teachers are approved		3rd ten-day period of November 2023	No funding is required
		7.3 Completely reviewing the pedagogical education programmes in compliance with the new state standards of general education	The pedagogical education programmes are reviewed by being brought into compliance with the new standards of general education and the professional standards of teacher		3rd ten-day period of November 2023	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content and Methodological Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"
		7.4 Reviewing the conditions for admission and study of pedagogical	The mechanisms for receiving pedagogical education and		1st ten-day period of December 2026	No funding is required

		education and further introduction of a mechanism for providing jobs to qualified specialists	providing jobs to qualified specialists are elaborated, by creating favourable conditions for making the profession of teacher demanded, prestigious and up-to-date among young people			
8.	Constructing, renovating and repairing at least 300 general education institutions — ensuring that they are fully equipped with necessary property and equipment	Drawing up standards and methodology for inclusion of schools in the list of construction, renovation and repair, in line with the principles of providing with necessary property and equipment in parallel with activities related to seismic stability, load of buildings, effective organisation of the educational process in rural communities, and construction works	The standards and methodology for inclusion of schools in the list of construction, renovation and repair are drawn up	Ministry of Territorial Administration and Infrastructure; Urban Development Committee	3rd ten-day period of November 2021	Other sources not prohibited by law
		8.2 Selecting at least 300 schools according to the elaborated methodology and principles and submitting the final list to the Office of the Prime Minister of the Republic of Armenia	The selection of institutions subject to repair and construction is carried out according to the elaborated criteria, and the final list is approved, including the schools indicated in the pre-election promises of the Prime Minister of the Republic of Armenia (secondary schools of Parakar, Mrgashat, Lusakn, sports halls of nine communities of Pshatavan and Armavir Marz, that of basic school No 7 of Vagharshapat)	Ministry of Territorial Administration and Infrastructure of the Republic of Armenia; Urban Development Committee of the Republic of Armenia	3rd ten-day period of November 2021	No funding is required

		8.3 Submitting the list of necessary property and equipment in compliance with the new standard and syllabi to the Office of the Prime Minister of the Republic of Armenia	The list of necessary property and equipment is reviewed in compliance with the new standard and syllabi		3rd ten-day period of February 2022	No funding is required
		8.4 Carrying out construction works in the institutions included in the list and ensuring that they are equipped with the necessary property and equipment	The construction works are carried out in the institutions included in the list, and the institutions are equipped with necessary property and equipment 2023 — 64 institutions 2024 — 57 institutions 2025 —23 institutions 2026 —172 institutions		3rd ten-day period of June 2020 - 3rd ten-day period of November 2026	State Budget of the Republic of Armenia, within the scope of general allocations of the Budget Programme "1183. Safe School"; other sources not prohibited by law
9.	Enhancing the efficiency of the management and funding system of general education institutions	9.1 Submitting the draft Law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia 'On general education'" to the Office of the Prime Minister of the Republic of Armenia	A new model of management of general education institutions is introduced, with new mechanisms for certification and attestation and functional distribution		3rd ten-day period of March 2022	No funding is required
		9.2 Elaborating the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia 1262-N of 24 August 2006" and submitting it to the Office of the Prime Minister of the Republic of Armenia	A new procedure for funding is in effect based on the number of classes. There is also an additional funding mechanism based on effective management, with new competitive funding mechanisms based on performance, contributing to the implementation of effective and quality general		3rd ten-day period of June 2022	No funding is required

	education			
9.3 Submitting the draft Decision "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1392-N of 25 July 2002" to the Office of the Prime Minister of the Republic of Armenia Submitting the draft Decision "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1391-N of 14 October 2010" to the Office of the Prime Minister of the Republic of Armenia Submitting the draft Decision "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 319-N of 4 March 2010" to the Office of the Prime Minister of the Republic of Armenia	As a result of electing the director of general education institutions, reviewing the job descriptions and the model statute, the toolkit of the management efficiency of the institutions is ensured, by attaching importance to the result of the performance of the development programme		3rd ten-day period of November 2022	No funding is required
9.4 Elaborating a draft decision on establishing the procedure for attestation of directors of state general education institutions of the Republic and submitting it to the Office of the Prime Minister of the Republic of Armenia Adopting the Order of the Minister of Education, Science, Culture and	The toolkit for evaluating the work efficiency of directors is ensured through the review the procedure for certification of directors of general education institutions, introduction of the attestation system		3rd ten-day period of November 2022	No funding is required

		Sport of the Republic of Armenia "On making amendments and supplements to Order of the Minister of Education and Science of the Republic of Armenia No 395-N of 18 May 2010"				
		9.5 Launching trainings for members of collegial management bodies of general education institutions	Members of the collegial management body of all general education institutions possess the necessary skills and abilities to solve the tasks set before them (around 9000 members)		3rd ten-day period of November 2022	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"
		9.6 Launching trainings for directors and deputy directors of general education institutions	A mechanism of continuous professional development is in effect for directors and deputy directors of general education institutions (1400 directors, 2200 deputy directors)		3rd ten-day period of November 2022	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"
10.	Providing pupils of primary classes of general education schools of all marzes of the Republic of Armenia with school meals	10.1 Including general education schools of Lori Marz of the Republic of Armenia in the programme "Sustainable School Meals"	In Lori Marz of the Republic of Armenia, the number of beneficiaries receiving food while studying will be around 12600 children, for the whole programme — around 78500 children	Lori Marzpetaran of the Republic of Armenia	1st ten-day period of January 2022	State Budget of the Republic of Armenia, AMD 1588.1 million; other sources not prohibited by law

			studying in primary classes			
		10.2 Including general education schools of Armavir Marz of the Republic of Armenia in the programme "Sustainable School Meals"	In Armavir Marz of the Republic of Armenia, the number of beneficiaries receiving food while studying will be around 14000 children, for the whole programme — around 92500 children studying in primary classes	Armavir Marzpetaran of the Republic of Armenia	1st ten-day period of September 2022	State Budget of the Republic of Armenia, AMD 1923.2 million; other sources not prohibited by law
		10.3 Including general education schools of Kotayk Marz of the Republic of Armenia in the programme "Sustainable School Meals"	In Kotayk Marz of the Republic of Armenia, the number of beneficiaries receiving food while studying will be around 15600 children, for the whole programme — around 108100 children studying in primary classes	Kotayk Marzpetaran of the Republic of Armenia	1st ten-day period of September 2023	State Budget of the Republic of Armenia, AMD 2277 million within the scope of general allocations for the Actions "11001 General primary education" of General Education Programme 1146; other sources not prohibited by law
		10.4 Implementing trainings for proper implementation of the programme of provision of meals	School staffs have the necessary abilities and skills to implement the programme		1st ten-day period of September 2022-2023	Other sources not prohibited by the law of the Republic of Armenia
11.	Rationalising the distribution of primary vocational (handicraft) and secondary vocational state education institutions and the programmes implemented within those institutions	11.1 Re-organising the educational institutions providing primary vocational (handicraft) and secondary vocational education (PSVE)	Around 10 primary vocational (handicraft) and secondary vocational education institutions (2 institutions per year) are re-organised		3rd ten-day period of November 2022-2026	No funding is required
		11.2 Elaborating a methodology for distribution of seats for admission at	The methodology for distribution of seats for admission at PSVE institutions is based on territorial		3rd ten-day period of November 2022	No funding is required

		PSVE institutions	and sectoral development priorities and the requirements of the labour market			
		11.3 Re-distributing the programmes implemented at PSVE institutions according to the priorities of territorial and sectoral development, and the number of students	The programmes implemented at PSVE institutions comply with the priorities of territorial and sectoral development and the requirements of the labour market		1st ten-day period of December 2022	No funding is required
12.	Increasing the efficiency of the management of educational institutions of the primary vocational (handicraft) and secondary vocational system and expanding the opportunities and forms of entrepreneurial activity thereof	12.1 Testing and introducing public-private partnership models of management of PSVE institutions	- Alternative models of management of educational institutions providing primary vocational (handicraft) and secondary vocational education are elaborated. - Legal and institutional grounds based on the format of the management model based on public-private partnership are established/elaborated - The new management model has been piloted in at least one institution. - Funding models for educational institutions providing primary vocational (handicraft) and secondary vocational education have been elaborated for the purpose of enhancing the efficiency of management.		3rd ten-day period of June 2023	No funding is required

		12.2 Making relevant amendments and supplements to the statutes of primary vocational (handicraft) and secondary vocational education institutions for the purpose of expanding the opportunities and forms of entrepreneurial activity of educational institutions PSVE	- The opportunities and forms of entrepreneurial activity of educational institutions providing PSVE are expanded		2nd ten-day period of December 2025	No funding is required
13.	Improving the employment capacity of the primary vocational (handicraft) and secondary vocational education sector	13.1 Reviewing the lists of professions of primary vocational (handicraft) and secondary vocational education; adopting the Decision of the Government of the Republic of Armenia "On approving the lists of professions of primary vocational (handicraft) and secondary vocational education and making amendments to Decision of the Government of the Republic of Armenia No 73-N of 12 January 2006"	The lists of professions of PSVE correspond to the strategic directions of development and the tendencies of the labour market of the Republic of Armenia		2nd ten-day period of December 2024	No funding is required
		13.2 Introducing, under an experimental procedure, a system for job-based training and dual training at primary vocational (handicraft) and secondary vocational education institutions	A system for job-based training and dual training is introduced, under the experimental procedure, at PSVE educational institution, for at least 1 new profession in 2 institutions per year		3rd ten-day period of July 2022-2026	No funding is required
		13.3 Elaborating a draft Law of the Republic of Armenia "On making amendments to the Laws 'On education', 'On primary vocational (handicraft) and secondary	Necessary legislative grounds have been established for the introduction of job-based and dual training into the entire PSVE		3rd ten-day period of November 2022	No funding is required

		vocational education of the Republic of Armenia'" and submitting it to the Office of the Prime Minister of the Republic of Armenia	system			
14.	Strengthening the human resources of PSVE institutions	14.1 Training of members of the administrative, management boards, representatives of branch and sectoral associations involved in various working groups, pedagogical staff of institutions providing PSVE	- Around 800 administrative workers, members of management boards, representatives of branch and sectoral associations involved in various working groups, the pedagogical staff of the PSVE system are trained and have acquired the necessary skills to solve the tasks set before them - Around 60 administrative workers, members of management boards, representatives of branch and sectoral associations involved in various working groups of the PSVE system are trained annually and have acquired the necessary skills to solve the tasks set before them		3rd ten-day period of August 2022 3rd ten-day period of August 2023-2026	2022 State Budget of the Republic of Armenia AMD 4 910 800 per year within the scope of general allocations of the Action "11006. Content and Methodological Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education" — State Budget of the Republic of Armenia, AMD 579 800 thousand per year
		14.2 Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the procedures for attestation and training of the pedagogical staff of primary vocational (handicraft) and secondary vocational education	The requirements and criteria for the pedagogical staff of primary vocational (handicraft) and secondary vocational education institutions and training are defined		3rd ten-day period of November 2023	No funding is required

		institutions”				
		14.3 Attestation of the pedagogical staff of PSVE institutions	The pedagogical staff of PSVE institutions meet the qualification requirements defined 100 pedagogues are attested per year.		2nd ten-day period of December 2024-2026	State Budget of the Republic of Armenia; It will be possible to submit the calculation after the elaboration and approval of PSVE institutions defined by point 14.2, procedures for attestation and training of pedagogical staff of PSVE institutions, and procedures, in case of availability of a relevant study on the pedagogical staff subject to attestation
		14.4 Adopting the Decision of the Government of the Republic of Armenia “On approving the procedure for granting qualification categories to the pedagogical staff of primary vocational (handicraft) and secondary vocational educational institutions”	A mechanism for professional advancement of pedagogues, interrelated with the remuneration of work, is established in PSVE institutions		2nd ten-day period of December 2024	No funding is required
		14.5 Strengthening and improving capacities of the pedagogical staff teaching foreign languages, modernising the educational materials	100 foreign language teachers of PSVE institutions are trained, 1-2 training support manuals are published		1st ten-day period of December 2025	Other sources not prohibited by law, AMD 10,487.4 thousand per year No additional funding is

						required
15.	Increasing the attractiveness and accessibility of PSVE, ensuring the inclusiveness thereof	15.1 Mapping PSVE institutions subject to reconstruction and repair, based on priority	The lists of priorities for reconstruction and repair of PSVE institutions are defined	Urban Development Committee of the Republic of Armenia	1st ten-day period of June 2022	No funding is required
		15.2 Improving building conditions of institutions providing primary vocational (handicraft) and secondary vocational education	Implementation of construction works for reconstruction of an educational institution based on priority 2023 — 13 2024 — 11 2025 — 10 2026 — 10 Implementation of construction works for reconstruction of an educational institution		1st ten-day period of December 2026	State Budget of the Republic of Armenia, within the scope of allocations for Actions 32001, 32005 of 1045 Primary (handicraft) and secondary vocational education programme 2023 — AMD 3 309 776 200 2024 — AMD 2 454 571 500 2025 — AMD 3 008 537 140 2026 — AMD 3 413 698 090
		15.3 Replenishing PSVE institutions with property and equipment	Up to 8 PSVE institutions are equipped and replenished with property and equipment in compliance with the requirements of modern educational environments		1st ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 1040 382 000 (the calculation is envisaged for 8 PSVE institutions)
		15.4 Establishing PSVE institutions of agricultural profile	2 educational institutions of agricultural orientation are		3rd ten-day period of November 2023	No funding is required

			established			
16.	Creating an effective, transparent management system with the inclusions of the component of key performance indicators (KPI) in higher education system;	16.1 Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving mechanisms for key performance indicators (KPI) of activities of higher education institutions and those for funding programme outcomes"	Performance evaluation indicators of higher education institutions, mechanisms for transparency and accountability, funding results are elaborated		3rd ten-day period of November 2022	Other sources not prohibited by law; State Budget of the Republic of Armenia, within the scope of Actions of "111. Higher and Post-Graduate Professional Education Programme"
17.	Reviewing the principles and mechanisms for admission to and expansion of inclusiveness in higher education institutions	17.1 Adopting the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 597-N of 26 April 2012"	1. Allocating up to 7 free seats each year under the Bachelor's educational degree in higher education (including ongoing and integrated education programmes) for the purpose of supporting national minorities 2. New entry requirements for admission are defined, and the new mechanisms are piloted in at least 3 education programmes	Ministry of Territorial Administration and Infrastructure	2nd ten-day period of April 2024 3rd ten-day period of June 2025	State Budget of the Republic of Armenia, within the scope of Actions of "1111.Higher and Post-Graduate Professional Education Programme" State Budget of the Republic of Armenia, within the scope of Actions of "1111. Higher and Post-Graduate Professional Education Programme"
		17.2 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to the "Procedure for Providing Student Benefits and State Scholarships in Higher Education Institutions of the Republic of Armenia" approved by Decision of the Government of the	Financial support is provided to students from border settlements of the Republic of Armenia and socially disadvantaged students	Ministry of Territorial Administration and Infrastructure	2nd ten-day period of February 2022	State Budget of the Republic of Armenia, within the scope of Actions of "1111. Higher and Post-Graduate Professional Education Programme"

		Republic of Armenia No 1183-N of 2006" to the Office of the Prime Minister of the Republic of Armenia				
18.	Providing education in regional languages	18.1 Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On making supplements to Order of the Minister of Education and Science of the Republic of Armenia No 647-A/K of 3 July 2015 'On approving the education programmes for the professions of higher professional education of the Republic of Armenia'"	Master's education programmes in Georgian and Azerbaijani studies are included in the list		3rd ten-day period of September 2022	No funding is required
		18.2 Adopting the Decision of the Government of the Republic of Armenia "Allocation of up to 8 free seats under 2 education programmes for relevant academic years"	2. Up to 8 free seats under 2 education programmes are allocated for each academic year		2nd ten-day period of December 2023-2025	State Budget of the Republic of Armenia, AMD 5,0 million each year within the scope of Actions of 1111. higher and Post-Graduate Professional Education Programme"
19.	Reviewing the content and structure of education programmes by focusing on final learning outcomes, in compliance with the requirements of the national qualifications framework	19.1 Elaborating and approving the Sectoral Qualifications Framework (SQF) in accordance with the requirements of the National Qualifications Framework (NQF) upon the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	At least 20 elaborated SQFs adapted to the changing demands of the labour market		3rd ten-day period of November 2021-2024	State Budget of the Republic of Armenia, within the scope of the Action "11003. Reforms of the higher Professional Education system conditioned by the membership in the European Higher Education Area" of

						1192. Ensuring the quality of education, AMD 9 million each year
		19.2 Reviewing the content and structure of education programmes by focusing on final learning outcomes arising from the Sectoral Qualifications Frameworks	The education programmes are revised by focusing on final learning outcomes arising from the Sectoral Qualifications Frameworks. At least one reviewed professional education programme each year		3rd ten-day period of November 2022-2025	Other sources not prohibited by law
20.	Elaborating a concept paper on the establishment of an academic city	20.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the Concept Paper on Establishing an Academic City"	The Concept Paper on Establishing an Academic City is elaborated and submitted to the Office of the Prime Minister of the Republic of Armenia, the relevant Actions have been defined by the Concept Paper		3rd ten-day period of September 2023	Other sources not prohibited by law
		20.2 Implementing the Actions arising from the Concept Paper on Establishing an Academic City	The 2024-2026 programmes envisaged by the Action Plan are implemented		3rd ten-day period of November 2024-2026	State Budget of the Republic of Armenia; It will be subject to evaluation after the adoption of the Concept Paper; other sources not prohibited by law
21.	Ongoing improvement of higher education, ongoing increase of the research component in higher education	21.1 Reviewing and implementing programme accreditation criteria	Education programmes of at least 3 professions having passed programme accreditation	National Center for Professional Education Quality Assurance	3rd ten-day period of September 2025	State Budget of the Republic of Armenia
		21.2 Concluding memoranda of co-operation aimed at improving the	The memoranda of co-operation between at least 2 higher education	National Center for Professional Education	3rd ten-day period of November 2023	No funding is required

		relevant environment for conducting research in higher education institutions	institutions and 2 scientific and research organisations are concluded	Quality Assurance		
22.	Upgrading higher education quality in areas of natural sciences by bringing it to an international level through state support and institutional investments	22.1 Establishing inter-university and inter-disciplinary experimental thematic labs and implementing programmes	Co-operation between universities in a number of areas exists. At least 2 thematic labs are established	Ministry of High-Tech Industry	3rd ten-day period of November 2025	State Budget of the Republic of Armenia; cost of 1 lab is around AMD 110.0 million
		22.2 Elaborating a new methodology of funding through state support in the areas of natural sciences per student. Adoption of an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	The methodology of funding in all areas of natural and technical sciences is elaborated and implemented in at least 5 education programmes	Ministry of High-Tech Industry; Ministry of Economy	3rd ten-day period of March 2025	Other sources not prohibited by law
23.	Expanding opportunities for internationalisation, mobility of higher education	23.1 Ensuring the possibility of teaching separate courses or separate topics of the courses, educational modules and education programmes in a foreign language	There are courses or separate topics of courses taught in a foreign language in at least 2 universities in 3 professions.		3rd ten-day period of July 2025	Other sources not prohibited by law
24.	Reforms of the higher professional education system due to the membership in the European Higher Education Area (EHEA)	24.1 Participation of representatives of the Republic of Armenia in the meetings of the Bologna Follow-up Group and working groups	Ensuring sustainable participation of Armenia in activities of the EHEA to promote consistent implementation and internationalisation of ongoing reforms in the national higher education system, 12 meetings each year		1st ten-day period of December 2022-2025	State Budget of the Republic of Armenia 2022 — AMD 20010.7 thousand, within the scope of the Action "11003. Reforms of the higher Professional Education system conditioned by the membership in the European Higher

						Education Area of 1192. Ensuring the quality of education"
		24.2 Reviewing Section 8 of the Supplement of the Higher Education Graduation Document of the Republic of Armenia — the Diploma (description of the educational system) Adopting an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	Section 8 of the Diploma Supplement is reviewed		3rd ten-day period of June 2023	Other sources not prohibited by law
25.	Developing and spreading informal education in the Republic of Armenia; recognising informal education outcomes	25.1 Elaborating and introducing institutional mechanisms (including a toolkit) for the legal ground for collections of statistical qualitative and quantitative data on informal education	The legal ground for collecting statistical data is approved		3rd ten-day period of November 2026	Other sources not prohibited by law
		25.2 Raising awareness of informal education (including youth and adult learning and education) among the public through advocating the sector, and implementing public campaigns	The sector of informal education is popularised, 5 public campaigns are implemented		3rd ten-day period of November 2025	Other sources not prohibited by law
Science						
26.	Improving the legal framework regulating the sector of science	26.1 Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the category of and criteria for scientific personnel in scientific organisations of the Republic of Armenia" and	The minimum criteria for productivity of the scientific personnel according to categories are defined, which will create a ground for conducting a nation-	National Academy of Sciences (upon consent)	3rd ten-day period of March 2022	No additional funding from the State Budget of the Republic of Armenia is required

		submitting it to the Office of the Prime Minister of the Republic of Armenia	wide attestation in 2024			
		26.2 Adopting the Decision of the Government of the Republic of Armenia "On defining the 2024-2028 priorities of science and technology development in the Republic of Armenia"	The priority directions in the sector of science are defined, which serve as a basis for the elaboration of sectoral strategies and the implementation of additional funding programmes according to those directions	National Academy of Sciences (upon consent)	3rd ten-day period of September 2024	No additional funding from the State Budget of the Republic of Armenia is required
		26.3 Adopting the Decision of the Government of the Republic of Armenia "On approving the types of state scientific organisations, requirements for and classification standards of structures thereof, including the indicators of final outcomes expected from the activity"	The requirements for the structure of organisations are defined	National Academy of Sciences (upon consent)	3rd ten-day period of January 2026	No additional funding from the State Budget of the Republic of Armenia is required
		26.4 Elaborating a draft Decision of the Government of the Republic of Armenia “On approving the new procedures for basic, targeted programme and thematic (grant) funding of scientific and scientific-technical activities” and submitting it to the Office of the Prime Minister of the Republic of Armenia	The following are submitted to the Government of the Republic of Armenia for approval: (a) the new procedure for basic funding; mechanisms based on the performance of funding of organisations are included, the mechanisms for maintaining the funding infrastructure and those for bonus or reduction of funding are defined for basic funding; (b) the new procedure for thematic	National Academy of Sciences (upon consent)	3rd ten-day period of October 2022	No additional funding from the State Budget of the Republic of Armenia is required

			(grant) funding; (c) the new procedure for targeted programme funding, which defines the procedures for achieving a result, evaluating the result and intermediate monitoring			
		26.5 Adopting the Decision of the Government of the Republic of Armenia "On approving the 2022-2026 Strategic Programme for Development of the Scientific Sector of the Republic of Armenia and the Schedule of Actions for implementation thereof" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The main directions, goals of the state policy to be implemented in 2022-2026 in the field of scientific and scientific-technical activities of the Republic of Armenia, and the tactics to achieve these goals are specified, there are key indicators for evaluation of actions and results in accordance with the tactics	National Academy of Sciences of the Republic of Armenia (upon consent)	3rd ten-day period of November 2022	No additional funding from the State Budget of the Republic of Armenia is required
		26.6 Adopting the Decision of the Government of the Republic of Armenia "On approving the Programme Aimed at the Development of the Field of Armenian Studies and Humanities and the Schedule of Actions for implementing the Programme"	The Programme Aimed at the Development of the Field of Armenian Studies and Humanities, the Actions for implementing the Programme are approved	National Academy of Sciences (upon consent)	3rd ten-day period of January 2026	No additional funding from the State Budget of the Republic of Armenia is required
27.	Developing infrastructures favourable for competitive scientific activities	27.1 Re-arming scientific centres with modern equipment	Scientific centres are re-armed with the necessary equipment for complex sectoral research — 4-6 units of large equipment each year	Ministry of High-Tech Industry; Ministry of Economy; National Academy of Sciences (upon consent)	3rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research

						programme" 32004 within the scope of the Action "Equipping scientific centres with modern equipment and establishing centres for scientific equipment for joint use", EU grant funds 2022 — AMD 3,580,000.0 thousand 2023 — AMD 4,200,000.0 thousand 2024 — AMD 4,200,000.0. thousand 2025 — AMD 450,000.0 thousand 2026 — AMD 9,900,000.0 thousand
		27.2 Repairing scientific centres	There are 10 repaired scientific centres which are attractive for international co-operation, inflow of new personnel and efficient work, at least 2 repaired centres in 2023	National Academy of Sciences (upon consent)	2nd ten-day period of October 2022-2024	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" 32004 within the scope of the Action "Equipping scientific

						centres with modern equipment and establishing centres for scientific equipment for joint use” 2022 — AMD 980,000.0 thousand 2023 — AMD 940,000.0 thousand 2024 —AMD 940,000.0 thousand EU support programme 2022 — AMD 7,200,000.0 thousand 2023 — AMD 21,600,000.0 thousand 2024 — AMD 21,600,000.0 thousand
		27.3 Implementation of state programmes aimed at consolidation of small scientific organisations close in research fields with large scientific centres	There is a more favourable environment for research, as well as conditions for effective use of human and physical resources. 1-2 consolidated centres per year	Ministry of High-Tech Industry; Ministry of Economy; National Academy of Sciences (upon consent)	2nd ten-day period of October 2023-2024	State Budget of the Republic of Armenia, 1162 “Scientific and scientific and technical research programme” within the scope of the Action “11002. Modernisation of scientific infrastructures” EU

						grant funds 2023 — AMD 538,000.0 thousand 2024 — AMD 862,115.6 thousand
		27.4 Adopting the Decision of the Government of the Republic of Armenia "On establishing an institution for transferring technologies aimed at promoting and assisting innovative and science-driven entrepreneurship"	An institution revealing developments that have the potential for commercialisation in scientific organisations or universities and guiding the commercialisation process thereof is established	Ministry of Economy of the Republic of Armenia; Ministry of High-Tech Industry of the Republic of Armenia; National Academy of Sciences of the Republic of Armenia (upon consent)	3rd ten-day period of November 2024	State Budget of the Republic of Armenia,
		27.5 Concluding inter-state or inter-agency treaties and agreements in scientific and scientific-technical field	There is co-operation with most developed countries in the world and their agencies or international organisations, within the scope whereof global studies, as well as a number of mobility programmes are carried out. An average of 2 inter-state agreements with the EU, East Asian states and relevant US institutions per year	National Academy of Sciences of the Republic of Armenia (upon consent)	1st ten-day period of September 2022, 2023, 3rd ten-day period of November 2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and technical activities" 2022 — AMD 300,000.0 thousand

						2023 — AMD 400,000.0 thousand 2026 — AMD 700,000.0 thousand
		27.6 Implementing programmes targeted at association with European framework programmes and promotion of the active participation of Armenia in framework programmes	There are mechanisms for promoting the participation of Armenia in European framework programmes		3rd ten-day period of September 2022	No additional funding from the State Budget of the Republic of Armenia is required
28.	Raising the qualification of workers in the sector of science and engaging young personnel Increasing efficiency of state funding in the sector of science	28.1. Implementing programmes aimed at supporting the studies of PhD students and young applicants	For the purpose of receiving post-graduate education in the leading groups of the Republic of Armenia and/or in the best centres abroad, there will be 425 beneficiaries of the programme in the end of 2026, as per years: 2022 — 15 2023 — 25 2024 — 60 2025 — 155 2026 — 170	National Academy of Sciences (upon consent)	3rd ten-day period of October 2022-2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and technical activities" 2022 — AMD 150,000.0 2023 — AMD 250,000.0 thousand 2024 — AMD 350,000.0 thousand 2025 — AMD

						389,985.0 thousand 2026 — AMD 1,700,000.0 thousand
		28.2 Implementing programmes for post-doctoral research	There are 173 beneficiaries of leading research programmes in the best centres abroad in the end of 2026, as per years: 2022 — 24 2023 — 36 2024 — 25 2025 — 20 2026 — 68	National Academy of Sciences of the Republic of Armenia (upon consent)	3rd ten-day period of September 2022-2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and technical activities" 2022 — AMD 268,800.0 thousand 2023 — AMD 403,200.0 thousand 2024 — AMD 295,000.0 thousand 2025 — AMD212,000.0 thousand 2026 — AMD 761,600.0 thousand
		28.3 Conducting professional training and raising qualification of employees of scientific organisations at the best scientific centres abroad	There are 255 beneficiaries of the programme for professional training and raising qualification of employees of scientific organisations in the best scientific	National Academy of Sciences (upon consent)	3rd ten-day period of October 2023-2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme"

			centres abroad in the end of 2026, as per years 2023 — 50 2024 — 25 2025 — 30 2026 — 150			within the scope of the Action “11005. Contractual (thematic) research of scientific and scientific and technical activities” 2023 — AMD 560,000.0 thousand 2024 — AMD 295,000.0 thousand 2025 — AMD354,000.0 thousand 2026 — AMD 1,680,000.0 thousand
29.		29.1 Implementing the process of normalisation of salaries of scientific personnel included in the basic funding programmes of scientific and scientific and technical activities	Gradually increasing salaries of scientific personnel included in the basic funding programmes of scientific and scientific and technical activities based on the results of attestation of scientific personnel in 2021, bringing to the following indicators in 2025: laboratory assistant or engineer — AMD 138.3 thousand, senior laboratory assistant or senior engineer — AMD 179.0 thousand, junior research fellow — AMD 210.0 thousand,	National Academy of Sciences (upon consent)	3rd ten-day period of November 2022-2025	State Budget of the Republic of Armenia, 1162 “Scientific and scientific and technical research programme” within the scope of the Actions “11002. Modernisation of scientific infrastructures”, “11004.Preservation of scientific objects of national value”, “11008. Modernisation of infrastructures in the field of high-energy

			research fellow — AMD 276.0 thousand, senior research fellow — AMD 343.0 thousand, leading research fellow — AMD 443.8 thousand, chief research fellow — AMD 552.9 thousand, head of the scientific group — AMD 410.0 thousand, head of the scientific unit — AMD 477.2 thousand			physics", "11009. Development of accelerator technologies" 2022 — AMD 3,625,615.2 thousand 2023 —AMD 2,271,686.4 thousand 2024 —AMD 2,439,240.0 thousand 2025 — AMD 2,010,078.0 thousand
		29.2 Adopting the Decision of the Government of the Republic of Armenia "On approving the programme for nation-wide attestation of scientific personnel"	The programme for nationwide attestation of scientific personnel, which will serve as a basis for categorisation of scientific personnel meeting the high productivity requirements, according to categories, and the review of funding allocated to scientific organisations according to the name list of positions of scientific personnel, is approved	National Academy of Sciences (upon consent)	3rd ten-day period of October 2024	No additional funding from the State Budget of the Republic of Armenia is required
		29.3 Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the methodology of performance evaluation of scientific organisations and the schedule of implementation of actions based on the	The methodology of performance evaluation of organisations is approved, and the primary evaluation of performance of scientific organisations is carried out. Introduction of a 5-year	National Academy of Sciences (upon consent)	3rd ten-day period of October 2022 2nd ten-day period of April 2024	No additional funding from the State Budget of the Republic of Armenia is required

performance" and submitting it to the Office of the Prime Minister of the Republic of Armenia	mechanism for basic funding of organisations with highest level of performance. Implementation of a bonus programme for preparing scientific personnel within the scope of the basic funding			
29.4 Establishing re-integration or remotely controlled laboratories	There are scientific sub-divisions headed by around 75 scientists having returned to the Republic of Armenia: 2022 — 5 2023 — 20 2024 — 20 2025 —10 2026 — 20 and around 73 remotely controlled scientific groups having returned to the Republic of Armenia, that in addition to conducting modern scientific researches, also prepare personnel capable of carrying out creative work in the high-tech sector: 2022 — 18 2023 — 15 2024 — 10 2025 —20	National Academy of Sciences (upon consent)	3rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and technical activities" 2022 — AMD 446,000.0 thousand 2023 — AMD 692,000.0 thousand 2024 — AMD 938,000.0 thousand 2025 — AMD910,000.0 thousand 2026 — AMD 1,676,000.0 thousand

	2026 — 10			
29.5 Introducing a unified electronic platform for management of the sector of science	Mechanisms for the process of on-line permanent monitoring of effectiveness at all levels — from individual researcher to scientific organisation, are introduced, a toolkit for early identification and addressing of problems is available, the improved version that is adapted to the user is released in 2023		3rd ten-day period of May 2022; 3rd ten-day period of November 2023	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11002. Modernisation of the scientific infrastructure" 2023 — AMD 5,000.0 thousand
29.6 Implementing programmes aimed at supporting research in the fields of social sciences, humanities and Armenian studies	A number of targeted programmes by defining the final outcome and the high-level quality of research are implemented, the number will be clarified as per years in the end of 2023	National Academy of Sciences (upon consent)	3rd ten-day period of April 2026	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11002. Modernisation of the scientific infrastructure" 2026 — AMD 2,500,000.0 thousand
29.7 Implementing a programme aimed at supporting dual significance researches	The amounts of funds allocated for conducting defence and civic research and the duration of programmes are increased	National Academy of Sciences (upon consent)	1st ten-day period of November 2022	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical

					research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and technical activities" 2023 — AMD 200,000.0 thousand
	29.8 Supporting scientific projects aimed at achieving applied results	The conditions of the competition for applications for scientific projects aimed at achieving an applied result are improved, the number of topics guaranteed for funding has increased as compared to the number of topics of the previous competition as a result of the competition	National Academy of Sciences (upon consent)	3rd ten-day period of November 2022	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and technical activities" 2023 — AMD 120,000.0 thousand
	29.9 Implementing programmes aimed at supporting researches in priority directions	Additional financial resources have been provided for data science, artificial intelligence, quantum technologies, smart agriculture, biotechnology, material science, chemistry, physics, mathematics and other directions declared as priority 2024 — 30 research projects	National Academy of Sciences (upon consent)	3rd ten-day period of October 2024	State Budget of the Republic of Armenia, 1162 "Scientific and scientific and technical research programme" within the scope of the Action "11005. Contractual (thematic) research of scientific and scientific and

						technical activities" 2024 — AMD 450,000.0 thousand
30.	Ensuring an effective system for granting scientific degrees and academic ranks in the Republic of Armenia	30.1 Submitting the draft Amendments to the "'Procedure for granting scientific degrees of professor and assistant professor to the scientific-pedagogical personnel in the Republic of Armenia' approved by Decision of the Government of the Republic of Armenia No 615 of 9 July 2001" to the Office of the Prime Minister of the Republic of Armenia	Provisions of the procedure for granting scientific degrees of professor and assistant professor to the scientific-pedagogical personnel in the Republic of Armenia are defined, which do not give rise to subjective interpretation		1st ten-day period of February 2022	No funding is required
		30.2 Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the name lists of professions of granting scientific degrees and academic ranks in the Republic of Armenia and repealing Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia No 13-N of 15 June 2020"	The name-lists of scientific defence and granting academic ranks equivalent to modern scientific-research directions are brought into compliance with the existing scientific potential		2nd ten-day period of January 2022	No funding is required
		30.3 Re-elaborating and approving the conditions for scientific periodicals published in the Republic of Armenia by the order of the Chairperson of the Supreme Certifying Commission	There are new requirements for scientific periodicals, meeting whereof will assist the international co-operation and inclusion of periodicals in international scientific databases	National Academy of Sciences (upon consent)	1st ten-day period of March 2022	No funding is required

		30.4 Adopting the Decision of the Government of the Republic of Armenia "On approving the regulation on scientific defence in the Republic of Armenia and repealing Decision of the Government of the Republic of Armenia No 327 of 8 August 1997"	Provisions of the regulations for granting scientific degrees in the Republic of Armenia are defined, which contribute to the international co-operation and internationalisation of scientific researches conducted in the Republic of Armenia	National Academy of Sciences (upon consent)	1st ten-day period of October 2023	No funding is required
31.	Enhancing the effectiveness of the fight against plagiarism	31.1 Adding new functions to the anti-plagiarism computer software	The effective computer software for detecting cases of plagiarism is introduced, which takes into account the current forms of plagiarism, by contributing to the increase of the detection rate of materials borrowed without references in dissertations		2nd ten-day period of May 2023	No additional funding from the State Budget of the Republic of Armenia is required
Culture						
32.	Improving the legislation in the field of cultural heritage	32.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia 'On museums and the museum fund of the Republic of Armenia'"	Establishing legislation in the museum sector		3rd ten-day period of September 2023	No funding is required
		32.2 Adopting the Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia 'On making supplements to the Law of the Republic of Armenia 'On libraries and library science'"	Improving the legislative framework related to the replenishment, record-registration, preservation and protection of library items.		3rd ten-day period of April 2024	No funding is required

33.	Popularising the Armenian culture, ensuring wide public participation in the cultural life	33.1 Implementing education programmes in museums and libraries	Engaging various age and social groups of the public in the programmes of museums, libraries, strengthening the museum-visitor, library-reader ties and ensuring the continuity of visits, and increasing the educational role of museums and libraries. 150 programmes will be implemented		1st ten-day period of December 2022-2026	No funding is required
		33.2 Implementing actions aimed at public awareness- raising of monuments	10 education programmes, 5 information campaigns have been implemented, and 3 conferences have been organised		3rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Scientific Research Works of Historical and Cultural Heritage" of the Programme "1075. Cultural Heritage"; other sources not prohibited by law
		33.3 Implementing international and republican festivals and competitions, creative projects, exhibitions in Armenia (including "Zark Fest" (Yarkhushta) in Dashtadem Fortress, implementation of festivals with the participation of national minorities)	Implementing at least 50 events annually with state support. Developing and disseminating Armenian culture and contemporary arts, meeting the spiritual needs of the people, forming a favourable environment for creative, talented individual artists, raising the recognisability of the historical and cultural		1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"; competition

	environment, forming a loyal, permanent spectators/audience			programmes 2023-2024 — AMD 1,689.013 thousand each year 2025 — AMD 1,310.648.0 thousand
33.4 Activating the institute of art critics	Supporting the platforms for publishing theatrical reviews and reviews Promoting professional analysis and critical thinking in events and festivals implemented with state grants. Publishing at least 8 articles with state support each year.		1st ten-day period of December 2023-2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"
33.5 Implementing programmes for raising awareness of the intangible cultural heritage and education and cultural programmes in communities	Within the context of the sustainable development goals of Armenia, community-based preservation, application and transfer of intangible cultural heritage. 2022-2026 — 5 programmes will be implemented each year.	State administration and local self-government bodies; state and non-governmental organisations	1st ten-day period of September 2022-2026	Within the scope of the Action 11005 "Support to the Preservation of Intangible Cultural Heritage" of the Programme "1075. Cultural Heritage" of the State Budget of the Republic of Armenia; competition programmes 2023 — AMD 52,000.0 thousand 2024 — AMD

						52,000.0 thousand 2025 - 2026 — AMD 56,700.0 thousand each year
		33.6 Implementing subscription programmes for schoolchildren	As a result of the implementation of the programme, 221 165 children attend three cultural institutions each year — museums, theatres and classical music concert halls	Marzpetarans, Yerevan Municipality (upon consent)	3rd ten-day period of December 2023 - 2026	State Budget of the Republic of Armenia, AMD 240 million each year
34.	Digitising the cultural heritage, expanding the application of modern information technologies	34.1 Replenishing the database of intangible cultural heritage	Popularising the sector of intangible cultural heritage of the Republic of Armenia, programmes implemented with UNESCO and processes of preservation of registered intangible cultural heritage property. 2023-2026 — each year 36 trilingual articles, 120 pieces of news, 24 announcements, and 24 videos will be entered in the database.		3rd ten-day period of November 2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
		34.2 Introducing an electronic service programme in libraries within the scope of the programme "KOHA" (electronic Union Catalogue of Armenian Libraries)	Accurate record-registration of flows of readers of national, republican, marz, community libraries, availability of use of the system for "electronic order" and the system for automatic return of literature based on electronic signature. Each year in two libraries		1st ten-day period of December 2022-2026	No funding is required

		34.3 Digitising museum collections	Ensuring access to information on the movable cultural heritage of the Republic of Armenia, as well as national cultural property located in the territory of other states. 2023 2026 — 30 000 units of digitised museum items each year	Ministry of High-Tech Industry	1st ten-day period of December 2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
35.	Preserving and popularising Armenian written heritage in foreign states	35.1 The programme “Abandoned Libraries” for transferring Armenian written heritage preserved in Armenian educational and cultural centres established abroad, in libraries of community significance and individual libraries to Armenia	Safe transfer of Armenian printed and handwritten heritage accumulated over the years in Armenian communities to the Republic of Armenia, 2023-2026 — at least 100 units of books each year	Ministry of Foreign Affairs; Office of the High Commissioner for Diaspora Affairs	1st ten-day period of December 2022-2026	Other sources not prohibited by law. No funding is required
		35.2 Replenishing foreign libraries with literature on Armenian studies	Preserving and popularising Armenian written heritage in foreign countries, 2023-2024 — 2000 units of books each year 2025 — 3000 units of books 2026 — 3500 units of books	Ministry of Foreign Affairs; Office of the High Commissioner for Diaspora Affairs of the Office of the Prime Minister of the Republic of Armenia	1st ten-day period of December 2023-2026	State Budget of the Republic of Armenia, Action "11007. Publishing Literature" of the Budget Programme "1124. Book Publishing and Libraries"; 2022 — AMD 36,000.0 thousand 2023-2024 — AMD 42,000.0 thousand each year
36.	Ensuring a favourable environment for full expression and realisation of	36.1 "Publication of Non-State Press" Programme	Ensuring equal starting conditions for the participation of individuals carrying out activities in the sector of culture, as well as national		1st ten-day period of September 2021-2026	State Budget of the Republic of Armenia, Action "11003. Publication of Non-

	creative capacities		minorities and organisations in state support programmes, proportionate development of various fields of art, ensuring diversity of cultural events and a high bar of creativity; 25 printed and electronic periodicals each year ()			State Press" of the Budget Programme "1124. Book Publishing and Libraries" AMD 62, 073,8 thousand each year
		36.2 "Support for the Popularisation of Literature, Literary Programmes and Participation in International Book Exhibitions" Programme	Creating quality publishing platforms for writers, artists, art critics and culturologists, raising awareness of the cultural field and educational level of the public, popularising Armenian literature in Armenia and abroad, promoting reading. Participation in 2 international book exhibitions, organisation of 1 Armenian book festival each year		1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia; within the scope of 11005 “Support for the Popularisation of Literature and Participation in Literary Programmes and International Book Exhibitions” of the Budget Programme "1124. Book Publishing and Libraries" - AMD 33,334.4 thousand each year
		36.3 Supporting creative programmes in various areas of culture through an open competitive system of allocation of grants, as well as promoting debut creative programmes and experimental and innovative forms of art	Ensuring equal starting conditions for the participation of individuals and organisations carrying out activities in the sector of culture in state support programmes, proportionate development of various fields of art, ensuring diversity of cultural events and a		2nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts

			high bar of creativity, ensuring transparency of distribution of state funds. Preventing the outflow of young talents, ensuring smooth succession of generation in various spheres of culture, discovering and identifying innovative programmes, new names in the cultural field, stimulating interest in culture among the youth, as well as encouraging debut creative programmes and experimental and innovative forms of art, at least 55 events each year			Programme" 2022 — AMD 438, 500.0 thousand 2023 — AMD 538, 740.0 thousand 2024-2026— AMD 600, 000.0 thousand each year
37.	Developing cultural tourism in Armenia and expanding the institutional infrastructures in the field of heritage	37.1 Submitting the draft Decision of the Government of the Republic of Armenia "On establishing "Aghdzk" Natural-Historical Reserve, establishing a branch of "Aghdzk" Natural-Historical Reserve and making amendments to Decision of the Government of the Republic of Armenia No 312-N of 7 March 2003" to the Office of the Prime Minister of the Republic of Armenia	Preserving, popularising monuments and increasing the availability of the international tourism market for Armenia, 1 monument — reserve-museum		3rd ten-day period of May 2022	No funding is required
		37.2 Adopting the Decision of the Government of the Republic of Armenia "On establishing "Artashat Capital" Historical-Cultural Reserve, establishing a branch of "Artashat Capital" Historical-Cultural Reserve and making amendments to Decision	Preserving, popularising monuments and increasing the availability of the international tourism market for Armenia, 1 monument — reserve-museum		3rd ten-day period of July 2023	No funding is required

		of the Government of the Republic of Armenia No 312-N of 7 March 2003"				
		37.3 Adopting the Decision of the Government of the Republic of Armenia "On establishing "Yereruyk Cathedral" Historical-Cultural Reserve, establishing a branch of "Yereruyk Cathedral" Historical-Cultural Reserve and making amendments to Decision of the Government of the Republic of Armenia No 312-N of 7 March 2003"	Preserving, popularising monuments and increasing the availability of the international tourism market for Armenia, 1 monument — reserve-museum		3rd ten-day period of November 2025	No funding is required
38.	Establishing a centre that will develop and implement the strategy for preservation, safeguarding, internationalisation of cultural heritage of Armenia, the Diaspora and Artsakh and co-ordinated dissemination of historical and legal informedness on the cultural heritage	38.1 Reviewing the Statute of "Scientific Research Centre of the Historical and Cultural Heritage" SNCO, structural change, replenishment with new positions, promotion of contacts thereof with international organisations, provision of direct grants, preparation of personnel in the field of restoration of archaeological findings with the involvement of foreign specialists	Promoting the professional potential of "Scientific Research Centre of the Historical and Cultural Heritage" SNCO, studying and identifying — upon the improved basis of the SNCO — the issues of preservation of historical and cultural heritage of the Diaspora and Artsakh, and targeted, co-ordinated dissemination of information, including a new monument in the UNESCO World Heritage List, establishment of a school for restoration of immovable historical and cultural heritage, full use of the potential of the laboratory for restoration of archaeological items of the SNCO re-armed with the		1st ten-day period of December 2025	State Budget of the Republic of Armenia, within the scope of the Action "11001. Scientific Research Works of Historical and Cultural Heritage" of the Programme "1075. Cultural Heritage"; other sources not prohibited by law

			JICA programme			
39.	Ensuring the inclusiveness of preservation of cultural heritage, exercising the right to be in touch with culture for vulnerable groups of the society	39.1 Expanding the programme "Family Librarian"	Library services will be provided to around 650elderly people and beneficiaries with limited capabilities and capacities of Armavir, Aragatsotn, Ararat, Gegharkunik, Kotayk, Syunik, Vayots Dzor and Tavush Marzes each year.		3rd ten-day period of December 2023-2026	Within the scope of the Action "11004. Library Services" of the Budget Programme "1124. Book Publishing and Libraries" AMD 5,760.0 thousand each year
		39.2 Inclusive programmes for preservation of intangible cultural heritage	Expanding the process of preservation of intangible cultural heritage and increasing the efficiency thereof by using the potential of social, ethnic and age groups 3 programmes, 100 beneficiaries each year		1st ten-day period of November 2021-2026	Within the scope of the Action 11005 "Support to the Preservation of Intangible Cultural Heritage" of the Programme "1075. Cultural Heritage" of the State Budget of the Republic of Armenia; competition programmes 2023-2026— AMD 52,000.0 thousand each year

		39.3 Organising targeted events for vulnerable groups of the society	Creating opportunities aimed at identification and promotion of the creative potential of vulnerable groups of the society, as well as ensuring their integration into the society through culture with targeted support of creative programmes of vulnerable groups and non-governmental organisations dealing with their issues, implementing at least 6 events each year		2nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" 2021-2024 — AMD 53,000.0 thousand each year 2025-2026 — AMD 54,740.0 thousand each year
40.	Introducing modern culture management systems	40.1 Forming knowledge and the resources of marketing, segmentation, targeting and positioning in sector-specific organisations, implementing training courses	Defining new qualitative and quantitative criteria for effectiveness of activities of organisations by revising development programmes of 20 SNCOs per year. Developing professional capacities of 30 employees of SNCOs per year. Targeted management of public funds, improvement of human resources and capacities, mutually beneficial partnership between the private and public sectors, introduction of modern		3rd ten-day period of November 2022-2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Funds not prohibited by the law of the Republic of Armenia 2023-2024 — AMD 10, 000.0 thousand

			management models.			each year
		40.2 Fundraising capacity-building	Implementing "Cultural Fundraising" courses with the participation of 30 SNCOs per year. Preparing a practical guide for fundraising. Developing fundraising capacities and mechanisms at cultural institutions.		3rd ten-day period of November 2022 - 3rd ten-day period of November 2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"; Financial allocations for 2024 will be clarified within the scope of the 2024-2026 Medium-Term Expenditure Framework Other sources not prohibited by the law of the Republic of Armenia
		40.3 Implementing "Managerial Capacity-Building" courses	Implementing "Managerial Capacity-Building" courses with the participation of 30 representatives of 18 SNCOs per year. Gaining experience by students studying in the profession of "Art Management" of creative universities in state institutions. Increasing the effectiveness of		3rd ten-day period of November 2022 - 3rd ten-day period of November 2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"

			work activities of producers and directors, strengthening practical qualities, developing strategic thinking skills, modernising the management system			Financial allocations for 2024 as per the 2024-2026 Medium-Term Expenditure Framework Other sources not prohibited by the law of the Republic of Armenia
41.	Public institutionalisation of self-employed/independent creators	41.1 Promoting activities of self-employed/independent creators	Elaborating mechanisms for co-operation between the state institution and self-employed creators/artists. Implementing 3 Actions per year. Studying the international practice in legislative regulations, submitting a recommendation		3rd ten-day period of November 2022-2023	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Other sources not prohibited by the law of the Republic of Armenia
		41.2 Producing films	Producing at least 6-8 films per year, promoting activities of film directors and film producers. Creating and distributing joint films, internationalising Armenian film production, forming a favourable creative environment for talented individual artists, enhancing the international co-		3rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia Action 11001 of "1056. Cinematography Programme" 2022 — AMD 199,534.2 thousand,

			operation, positioning in international film festivals and film markets			2023 — AMD 478,882.1 thousand 2024 — AMD 478,882.1 thousand 2025 — AMD 478,882.1 thousand 2026 — AMD 838,04.6 thousand
42.	Introducing and establishing an institution of patronage of culture and promoting mutually beneficial mechanisms for expansion of the public-private partnership	42.1 Forming a public rating of a patron of culture, state encouraging of patronage in the information field	Elaborating and publishing "Mekenas" yearbook. Increasing the role of patronage in public policy, forming a public rating of a patron, state encouraging of patronage, granting state awards, studying international experience in legislative regulation, submitting recommendations		3rd ten-day period of November 2022-2023 3rd ten-day period of November 2024-2025	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Funds not prohibited by the law of the Republic of Armenia
		42.2 Co-operation with benefactors, free provision of restoration projects drawn up at the expense of state funds, professional consulting, signing of memoranda, provision of information for the patronage yearbook	Developing the public-private partnership, reducing state care, increasing the number of monuments being restored, popularising monuments, developing infrastructures, promoting tourism, including beneficiaries, creating new jobs.	Ministry of Economy of the Republic of Armenia	3rd ten-day period of November 2022-2026	Other sources not prohibited by the law of the Republic of Armenia

			Co-operation with 3 philanthropists each year.			
43.	Upgrading the logistics base in theatrical and concert organisations	43.1 Improving the property and logistics base of cultural institutions	Providing artistic furnishing and stage costumes for theatrical organisations within the scope of state grants.		3rd ten-day period of November 2022 - 3rd ten-day period of November 2024-2026	State Budget of the Republic of Armenia;
			Replenishing logistics base of 9 state non-commercial organisations in 2024. Improving the property and logistics base of cultural institutions, ensuring highly valuable result (property) of art (light and sound equipment, musical instruments, stage costumes, etc.)			State Budget of the Republic of Armenia: within the scope of the Actions "32001. For capital repair of theatre buildings" and "32007. Replenishment of Logistics Base of Theatrical and Concert Organisations" of the "1168. Arts Programme" 2022 — AMD 767,516.5 thousand 2023 — AMD 330,406.6 thousand 2024 — AMD 1,050.870.8 thousand
44.	Mapping the property resources of creative unions for the purpose of ensuring	44.1 Promoting the co-operation between creative unions and state organisations, mitigating the	Mapping the property resources of 5 creative unions and 1 company each year		3rd ten-day period of November 2022-2023	No funding from the State Budget of the Republic of Armenia

	the full functioning of state collectives	property deficit, analysing, mapping the property resources and professional potential				is required
45.	Implementing targeted cultural-educational programmes	45.1 Implementing the creative education programme "Classroom + Classic"	Around 60-70 participants are involved in the programme each year. Due to the programme, pupils will be involved in the theatrical life not only as passive spectators, but will also actively participate in the creative process. At the same time, this will greatly increase the interest of pupils in the theatrical world and expand their knowledge and experience in this field. Participation in the programme will not only give pupils an opportunity to get acquainted and work with the best specialists in the field of theatre, but also to try their hand. As a result of direct work with directors, pupils will have a comprehensive perception of the profession of actors, which can also play an orienting role in the choice of profession. Qualitative change of understanding and perceptions of "Emotional Education" and live-action theatre and raising the public rating of the theatre		1st ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"; 2021-2024 — AMD 26.000,0 thousand each year 2025-2026 — AMD 23,000.0 thousand each year

45.2 Organising inclusive festivals, holding joint events with specialists of the sector of culture and artists	Organising instruction of joint arts education and aesthetic upbringing for around 600-700 disabled and non-disabled children each year. Supporting 5 inclusive events. Reviewing the Statute of "Special Creative Centre for Children" SNCO, improving professional staff thereof, and implementing targeted programmes. Combination of inclusive activities of "National Centre of Aesthetics" CJSC and "Special Creative Centre for Children" SNCO and co-ordinated implementation thereof		1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia: 1. within the scope of the Action "11001. Educational and methodical works at schools of music, art, dance and fine arts" of the Programme "1198. Cultural and aesthetic Upbringing" 2022-2024 — AMD 10,000.0 thousand each year 2025-2026 — AMD 9,000.0 thousand each year 2. Within the scope of the Action "1148. Extrascholastic upbringing" 2024 — AMD 82,747.0 thousand 2025-2026 — AMD 62,747.0 thousand each year
45.3 Implementing targeted educational programme "Sister Schools" of co-operation between	It is planned to include in the programme 60-65 educational institutions of Yerevan and 10		2nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia: within the scope of the

		schools of music, art and fine arts of Yerevan and marzes	marzes of the Republic of Armenia per year. Ensuring the quality of arts education and access to aesthetic upbringing, increasing the quality of cultural-educational services, implementing targeted value-based and culture-based programmes contributing to the formation of future citizens of the Republic of Armenia, promoting the opportunity to communicate for young people and children formed in different educational and social environments, promoting the creative potential of schools of music, art and fine arts operating in the Republic of Armenia, exchanging experiences, implementing joint concert programmes			Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" AMD 15,000.0 thousand each year Since 2024, the Programme has been being implemented within the scope of the Action "11008. Creative, educational and cultural children and youth programmes and projects" of the Programme of the State Budget of the Republic of Armenia "1198. Cultural and Aesthetic Upbringing"
		45.4 Programme "Your Art at School"	It is planned to include in the programme around 450 educational institutions and 50 artists of Yerevan and 10 marzes of the Republic of Armenia per year. From 2025, around 370 educational institutions and 42 artists from Yerevan and 10 marzes		1st ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11012. Your Art at School" of "1148. Extrascholastic Upbringing Programme"; 2022 — AMD 70,569.6

			of the Republic of Armenia will be included in the Programme. Increasing the recognisability of the life and activities of famous Armenian cultural figures and artists, promoting the professional orientation of pupils of general education schools			thousand 2023 - 2024 — AMD 70,611.1 thousand each year 2025-2026 — AMD 60,000.0 thousand each year
		45.5 Implementing “Meknark” targeted talent development programme	It is planned to include in the programme 15 talented young musician-performers and 6 leading specialists per year in professions of piano, violin and cello. Discovering young talented musician-performers, developing their professional skills, increasing public recognisability, ensuring participation thereof in national and international music competitions, festivals and other projects, creating full conditions for transferring the experience of the older generation		1st ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action “11004. Support to the Development and Improvement of Professional Skills of Talented Young Musician-Performers” of the Programme “1198. Cultural and aesthetic Upbringing”; AMD 12,000.0 thousand each year
		45.6 Implementing the programme "Elaboration and Publishing of Educational Methodological Literature for Music and Art Schools"	It is envisaged to elaborate and publish 7-8 educational manuals per year. Increasing the quality of education, ensuring access to educational and methodological literature, raising the awareness of professional circles of new methods of teaching in the field of		2nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia: within the scope of the Action "1198. Cultural and Artistic Upbringing Programme" "11002. Elaborating and

			fine arts education, applying unified standards, replenishing the book fund of music, art, dance and fine arts schools			Publishing Educational Methodological Literature for Music and Art Schools” 2022-2024 — AMD 17,000.0 thousand each year 2025-2026 — AMD 14,250.0 each year
46.	Establishing and promoting bilateral co-operation with the Russian Federation in the sector of culture	46.1 In 2022, holding Days of Culture and other cultural events of Russia in Armenia and those of Armenia in Russia dedicated to the 30th anniversary of the establishment of diplomatic relations between the Republic of Armenia and the Russian Federation	Establishing and strengthening the cultural ties of Armenian-Russian co-operation, presentation of cultural property to the societies of Armenia and Russia		2nd ten-day period of December 2022	Within the scope of the allocations envisaged by the State Budget of the Republic of Armenia (at the expense of allocations approved for the direction “Implementation of International Cultural Co-operation, Co-operation with the Diaspora, Preservation of Armenian Culture” of the Action “11005. Implementation of Cultural Events” of "1168. Arts Programme")
		46.2 Signing a 2022-2024 co-operation programme between the Ministry of Education, Science,	Creating conditions for the implementation of joint programmes and organisation of		2nd ten-day period of December 2022	Within the scope of the allocations envisaged by the State Budget of the

		Culture and Sport of the Republic of Armenia and the Ministry of Culture of the Russian Federation	events between the two countries in the sector of culture			Republic of Armenia (at the expense of allocations approved for the direction "Implementation of International Cultural Co-operation, Co-operation with the Diaspora, Preservation of Armenian Culture" of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme")
SPORT						
47.	Reforms aimed at high sports results	47.1 Submitting the draft Decision of the Government of the Republic of Armenia "On establishing a Higher Master School" to the Office of the Prime Minister of the Republic of Armenia	Opportunities for prospective sportsmen over 18 who are candidates for national teams of the Republic of Armenia to continue trainings are created, joint trainings with the participation of the best sportsmen of the sport can be carried out.		3rd ten-day period of July 2022	No funding is required
		47.2 Elaborating complex steps aimed at the introduction and development of club sports	Pre-conditions for the development of club sports have been created, which will also contribute to the engagement of private funds in club sports		3rd ten-day period of November 2026	No funding is required
		47.3 Adopting the Decision of the Government of the Republic of	The competences of the Government of the Republic of		3rd ten-day period of June 2025	No funding is required

		Armenia "On approving the draft Law of the Republic of Armenia 'On making amendments and supplements to the Law of the Republic of Armenia 'On physical culture and sport'"	Armenia and the Ministry of Education, Science, Culture and Sport of the Republic of Armenia regarding the adoption of secondary legislative acts are specified			
		47.4 Adopting the Decision of the Government of the Republic of Armenia "On elaborating the standards for permanent monitoring and evaluation of activities of federations, sport clubs and other non-governmental sports organisations operating in the areas of physical culture and sport"	The standards for study and evaluation of the field of activities of federations, sports clubs and other non-governmental sports organisations operating in the areas of physical culture and sport are established		3rd ten-day period of November 2025	No funding is required
48.	Ensuring participation in prestigious international sports events, raising the sports prestige of the Republic of Armenia, showing high sports results in international competition arenas	48.1 Ensuring the participation of the sports delegation of the Republic of Armenia in the Olympic Winter Games Beijing 2022	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3rd ten-day period of March 2022	State Budget of the Republic of Armenia; other sources not prohibited by law
		48.2 Ensuring the participation of the sports delegation of the Republic of Armenia in the Krakow 2023 European Games	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3rd ten-day period of July 2023	State Budget of the Republic of Armenia; AMD 107,965.40 within the scope of the Action "Ensuring the Participation of the Sports Delegation of the Republic of Armenia in the European Olympic Games" of "1041.

					Sports Programme for Great Achievements" and other sources not prohibited by law
		48.3 Ensuring the participation of the sports delegation of the Republic of Armenia in the Olympic Summer Games Paris 2024	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3rd ten-day period of September 2024	State Budget of the Republic of Armenia; within the scope of the Action "Ensuring the Participation of the Sports Delegation of the Republic of Armenia in the European Olympic Games" of "1041. Sports Programme for Great Achievements" Other sources not prohibited by law
		48.4 Ensuring the participation of the sports delegation of the Republic of Armenia in the Olympic Winter Games Milano Cortina 2026	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations	3rd ten-day period of March 2026	State Budget of the Republic of Armenia; within the scope of the Action "Ensuring the Participation of the Sports Delegation of the Republic of Armenia in the European Olympic Games" of "1041. Sports Programme for Great Achievements" Other sources not

						prohibited by law
49.	Developing children's and youth sports	49.1 Adopting the Decision of the Government of the Republic of Armenia "On providing children's and youth sports schools, national sports federations and other non-governmental sports organisations of the Republic of Armenia with property"	The logistics base of sports schools, sports colleges, national sports federations and other non-governmental sports organisations of the Republic is enhanced, the organisations are provided with modern sports items and sports equipment 2023 — sports equipment will be provided to 61 sports organisations. In 2024 — sports equipment will be provided to 96 sports organisations, in 2025 — to 10 organisations, in 2026 — sports equipment will be provided to around 100 sports organisations.		1st ten-day period of November 2022-2026	State Budget of the Republic of Armenia Other sources not prohibited by law 2023 — AMD 100,000.0 thousand 2024 — AMD 300,000.0 thousand 2025 — AMD 300,000.0 thousand 2026 — AMD 500,000.0 thousand
		49.2 Submitting the draft Decision of the Government of the Republic of Armenia "On making supplements and amendments to Decision of the Government of the Republic of Armenia No 1428 'On approving the minimum criteria for conditions necessary for engaging in physical culture and sports by children and youth' of 1 September 2005" to the Office of the Prime Minister of the Republic of Armenia	The minimum criteria for conditions of engaging in physical culture and sports by children and youth are clarified and brought into compliance with modern requirements	Ministry of Health	2nd ten-day period of April 2022	No funding is required
		49.3 Construction and repair of	Sufficient conditions for the	Urban Development	3rd ten-day period	State Budget of the

		structures of sports significance	development of sports, repaired, renovated and newly built sports facilities are created, by also providing accessible conditions for people with disabilities	Committee	of December 2025	Republic of Armenia, within the scope of the Programme “1163. Mass Sports” 2025 — AMD 10,824.899.0 thousand
50.	Ensuring the continuity of implementation of programmes aimed at spreading mass sports and promoting a healthy lifestyle for different age groups of the population	50.1 Holding an amateur road cycling tournament "Prime Minister’s Cup of the Republic of Armenia"	Popularising cycling sports and healthy lifestyle in the Republic, ensuring the participation of around 400 people (around Lake Sevan). 2024-2026 — at least 10% growth in the number of participants as compared to the previous years.	Marzpetarans; Yerevan Municipality (upon consent)	3rd ten-day period of May 2021-2023 3rd ten-day period of September 2024-2026	State Budget of the Republic of Armenia within the scope of the Action “11019.Holding an amateur road cycling tournament "Prime Minister’s Cup of the Republic of Armenia" within the scope of the Programme “1163.Mass sports”, 2021-2024 — AMD 25,724.2 thousand each year 2025-2026 — AMD 40,013.3 thousand each year
		50.2 Holding an amateur table tennis tournament "Prime Minister’s Cup of the Republic of Armenia"	Popularising table tennis in the Republic of Armenia, ensuring the participation of around 200 people. 2023 — ensuring the participation of around 500 persons, 2024-2026 — at least	Marzpetarans; Yerevan Municipality (upon consent)	3rd ten-day period of March 2021-2023 3rd ten-day period of May	State Budget of the Republic of Armenia within the scope of the Action “11021.Holding an amateur table tennis tournament

			10% growth in the number of participants as compared to the previous years.		2024 3rd ten-day period of April 2025-2026	"Prime Minister's Cup of the Republic of Armenia" within the scope of the Programme "1163.Mass sports" 2021-2024 — AMD 25.196.1 thousand each year 2025-2026 — AMD 48,930.107 thousand
		50.3 Holding an amateur swimming tournament "Prime Minister's Cup of the Republic of Armenia"	Popularising swimming and healthy lifestyle in the Republic, ensuring the participation of 100 people. 2023 — ensuring the participation of around 120 persons, 2024-2026 — at least 5% growth in the number of participants as compared to the previous years.	Marzpetarans; Yerevan Municipality (upon consent)	3rd ten-day period of August 2022-2023 3rd ten-day period of September 2024 3rd ten-day period of August 2025-2026	State Budget of the Republic of Armenia, Action within the scope of the Action "11020.Holding an amateur swimming tournament "Prime Minister's Cup of the Republic of Armenia" within the scope of the Programme "1163.Mass sports" AMD 20.155.2 thousand each year
		50.4 Holding a road running tournament "Prime Minister's Cup of the Republic of Armenia"	Enrooting healthy lifestyle among the population. 2023 — ensuring the participation of around 1500 persons, 2024-2026 — at least 10% growth in the number of participants as compared to the	Marzpetarans; Yerevan Municipality (upon consent)	1st ten-day period of October 2021-2023 1st ten-day period of November 2024-	State Budget of the Republic of Armenia, within the scope of the Action "11019..Holding an amateur road running

			previous years. Ensuring the growth of the number of the population engaged in sports as compared to previous years, with participation of 5,000 people each year		2026	tournament "Prime Minister's Cup of the Republic of Armenia" within the scope of the Programme "1163.Mass sports" 2021-2024 — AMD 39,715.9 thousand each year 2025-2026 — AMD 47,517.9 thousand each year
		50.5 Implementing services related to mass sports	Ensuring the continuity of physical upbringing and continuity of engaging in physical culture and sports, enrooting healthy lifestyle among the population. 2023 — ensuring the participation of around 30000 persons to 4 mass sports events, 2024-2026 — at least 5% growth in the number of participants as compared to the previous years. 2025 — 3 mass sports events will be held.	Marzpetarans; Yerevan Municipality (upon consent)	2nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11022. Implementing services related to mass sports" within the scope of the Programme "1163.Mass sports" AMD 50,000.0 thousand each year
		50.6 Holding a schoolchildren's team road running tournament "Prime Minister's Cup of the Republic of Armenia"	Popularising running and healthy lifestyle among schoolchildren, promoting physical education and sports campaign. Ensuring around 96 schoolchildren each year in the final stage	Marzpetarans; Yerevan Municipality (upon consent)	3rd ten-day period of May 2023 3rd ten-day period of June 2024-2026	State Budget of the Republic of Armenia, within the scope of the Action "11019..Holding an amateur road running tournament "Prime

						Minister's Cup of the Republic of Armenia" within the scope of the Programme "1163.Mass sports" AMD 29,274.9 thousand each year
Youth						
51.	Improving the legal basis for the state youth policy	51.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia 'On the youth'"	A legal basis for conditions and opportunities for the development of the potential of the youth, self-establishment and strengthening of the youth is established		3rd ten-day period of April 2024	No funding is required
		51.2.Elaborating a guide and an education programme for youth work and preparing youth worker and submitting them to the Minister of Education, Science, Culture and Sport of the Republic of Armenia for approval	The guide and the education programme for youth work and preparing youth worker are approved		3rd ten-day period of March 2022	No funding is required
		51.3 Elaborating mechanisms for quality assurance of the state policy in the sector of youth and submitting them to the Minister of Education, Science, Culture and Sport of the Republic of Armenia for approval	The set of quality assurance mechanisms is elaborated		3rd ten-day period of November 2023	No funding is required
52.	Forming a favourable environment for discovering the potential of the youth, comprehensive	52.1 Elaborating a guide for activities of the "youth environment" and approving by the order of the Minister of Education, Science,	The main functions performed in "youth environments" are approved		2nd ten-day period of March 2022	State Budget of the Republic of Armenia, AMD 1,500.0 thousand

	development, self-realisation and self-expression of the youth and organising intellectual leisure in marz communities of Armenia	Culture and Sport				
		52.2 Supporting the formation of a "youth environment"	25 community "youth environments" have been created, which will contribute to the development of civic, inter-personal, technological, creative and other capacities of the marz youth 2023 — 2 community youth centres 2024 — 4 community youth centres 2025 —6community youth centres 2026 —11 community youth centres		2nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia; within the scope of the Action "32001. Establishment of Youth Centres" of "1115. Youth Programme", sources not prohibited by law AMD 658.050.0 thousand 2023 — AMD 52,644.0 thousand 2024 — AMD 105,288.0 thousand 2025 — AMD 157.932.0 thousand 2026 — AMD 289.594.0 thousand
53.	Increasing youth participation in decision-making in all areas of public life	53.1 Elaborating a methodology for the development of democratic and civic capacity among the youth and approving it by the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	The methodology for the development of democratic and civic capacity is approved	Ministry of Health; Ministry of Labour and Social Affairs; Ministry of Defence; Ministry of Economy; Ministry of Environment; Office of the High Commissioner for	3rd ten-day period of July 2022	State Budget of the Republic of Armenia, AMD 1,500.0 thousand

				Diaspora Affairs; Municipalities (upon consent)		
		53.2 Elaborating a methodology for formation of self-organising youth groups in educational institutions and approving it by the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	The methodology for formation of self-organising youth groups (including pupil and student councils) in educational institutions is approved		3rd ten-day period of November 2022	Other sources not prohibited by law
		53.3 Organising, at the national level, public events aimed at raising awareness of democratic and civic participation, and corruption, by including the youth with disabilities	7 public events have been implemented 7 public events have been implemented, including: 2022-2023 — 2 events each year 2024-2026 — at least 1 public event each year	Municipalities (upon consent)	1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, "1115. Youth Programme"; AMD 5,000.0 thousand each year, other sources not prohibited by law
		53.4 Capacity-building of the youth living in marzes, aimed at media literacy, digital literacy and cyber literacy	10 training courses have been implemented 2 events each year	Municipalities (upon consent)	1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme"; AMD 5,000.0 thousand each year; other sources not prohibited

						by law
54.	Improving the socio-economic problems of the youth and developing their professional capacities	54.1 Implementing the state target programme "Affordable Housing to Young Families"	2023 — 7935 beneficiaries will be included in the programme 2024 — 900 beneficiaries on average will be included in the programme 2025-2026 — the average number of new subsidised loans will amount to 700.	Central Bank, commercial banks; "Home for youth" Refinancing Credit Organisation (upon consent)	1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of "1115. Youth Programme, Action "Support to Young Families", 2023 - AMD 2,064,900.0 thousand 2024 — AMD 2,064,900.0 thousand 2025 — AMD 2, 149.200.0 thousand 2026 — AMD 2, 753.200.0 thousand
		54.2 Organising courses — with informal educational toolkit — for increasing youth awareness of and engagement in professional training opportunities, professional orientation programmes	10 courses have been organised 2023 — 2 courses 2024 — 2 courses 2025 — 2 courses 2026 — 3 courses		1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme", 2023 — AMD 4,000.0 thousand 2024 — AMD 4,000.0 thousand 2025 — AMD 4,000.0

					thousand 2026 — AMD 6,000.0 thousand
		54.3 Organising courses on increasing financial literacy of the youth, as well as on corruption	7 courses have been organised. 2023 — 2 courses 2024 — 1 course 2025 — 2 courses 2026 — 1 course		1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme" 2023 — AMD 5,000.0 thousand 2024 — AMD 3,000.0 thousand 2025 — AMD 3,000.0 thousand 2026 — AMD 3,000.0 thousand
		54.4 Supporting social entrepreneurship initiatives of the youth	23 social enterprises have been established in the communities. 2023 — 3 programmes 2024 — 5 programmes 2025 — 5 programmes 2026 — 5 programmes	Ministry of Labour and Social Affairs	1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action 11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme"

						2023 — AMD 10,000.0 thousand 2024 — AMD 10,000.0 thousand 2025 — AMD 10,000.0 thousand 2026 — AMD 10,000.0 thousand
		54.5 Ongoing dissemination of information about employment support programmes among the youth, the picture of demands of the labour market and supply of educational services	The number of persons having received information on employment support programmes is growing by 10%.	Ministry of Labour and Social Affairs	1st ten-day period of December 2022	No funding from the State Budget of the Republic of Armenia is required
		54.6 Dissemination of information among the youth about the existing opportunities for capacity-building for protection of population and disaster risk management	5 courses have been implemented.1 course each year.	Ministry of Emergency Situations; Ministry of Health	1st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme" AMD 2,700.0 thousand each year
55.	Developing pan-Armenian and international co-operation in the youth sector	55.1 Supporting the participation of the youth and youth delegations of the Republic of Armenia in international festivals, forums, competitions, conferences, seminars,	Around 20 young people have participated in international festivals, forums, competitions, conferences, seminars, courses and other public events each year.		3rd ten-day period of December 2022-2026	State Budget of the Republic of Armenia 38,466.5 within the scope of the Action

		courses and other public events				"11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme" 2023 — AMD 7,436.0 thousand 2024 — 7, 871.5 thousand 2025 — AMD 8,371.5 thousand 2026 — AMD 7,871.5 thousand
Diaspora						
56.	Ensuring a level of the knowledge and preparedness of the Armenian language of foreign speakers	56.1 Establishing standards for the levels of proficiency in the Eastern Armenian language and elaborating mechanisms for their introduction and recognition at the international level	The standards for the levels of proficiency in the Eastern Armenian language are established, the pre-conditions for the elaboration of an action plan for their introduction and recognition at the international level are created		2025-2026	State Budget of the Republic of Armenia 2025 — AMD 11,000.0 thousand
		56.2 Transferring the standards for the levels of proficiency in of Eastern Armenian language into the Western Armenian language, their recognition at the domestic and international level, adopting the Order of the Minister of Education, Science, Culture and Sport of the	The standards for the levels of proficiency in the Western Armenian language are established, the levels of proficiency in the Armenian language are registered in foreign and/or international organisations		3rd ten-day period of November 2025	No funding is required

		Republic of Armenia "On approving the levels of proficiency in the Armenian language"				
57.	Capacity-building of educational centres of the Diaspora	57.1 Organising training courses for Diaspora-Armenian teachers	Development of professional knowledge, capacities and skills of around 300 Diaspora-Armenian teachers. Training of around 60 teachers each year.		2nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11002. Capacity-building of teachers of educational centres of the Diaspora" of the Programme "1215. Developing international and Diaspora co-operation in the fields of education, culture and sports" AMD 39.500.0 thousand per year
		57.2 Adopting an Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the assessment descriptors of teachers of the Diaspora"	Availability of a system for assessing the capacities of teachers of the Diaspora		3rd ten-day period of November 2024	No funding is required
		57.3 Improving the educational and methodical base of educational centres of the Diaspora and elaborating new educational manuals	Providing around 80,000 units of textbooks, manuals and digitised resources in compliance with the educational needs and demand of the Diaspora		3rd ten-day period of November 2026	State Budget of the Republic of Armenia, within the scope of the Action "11003. Providing, elaborating and delivering textbooks and other

						educational materials to educational centres of the Diaspora" of the Programme "1215. Developing international and Diaspora co-operation in the fields of education, culture and sports" 2024 — AMD 30,000.000.
		57.4 Establishing a database of educational centres of the Diaspora	Establishing an electronic platform for the management system of the database of educational centres of the Diaspora. Mapping the educational needs and demand, as well as capacities of educational centres of the Diaspora	Ministry of High-Tech Industry	3rd ten-day period of November 2026	State Budget of the Republic of Armenia, within the scope of the Action "11004. Managing databases of educational centres of the Diaspora" of the Programme "1215. Developing international and Diaspora co-operation in the fields of education, culture and sports" AMD 5,000.0 thousand lump-sum
58.	Increasing the quality of preparing personnel by implementing education programmes on Armenian Studies in foreign	58.1 Adopting an Order of the Minister of Education, Science, Culture and Sport "On approving the Concept Paper on Formation and Development of the Co-operation	Implementation of educational activities on the basis of partner universities/organisations — provision of academic mobility, formation of joint education		3rd ten-day period of November 2023	No funding is required

	universities and introducing in a network form	Network University of Armenian Studies"	programmes and organisation of teaching, implementation of scientific projects			
		58.2 Ensuring the activities of centres of Armenian Studies in foreign universities	Implementing education programmes on Armenian Studies in foreign universities		3rd ten-day period of December 2026	State Budget of the Republic of Armenia, within the scope of the Action "12002.Teaching Armenian and other Armenian studies subject at foreign universities" of the Programme "1215. Developing international and Diaspora co-operation in the fields of education, culture and sports" 2026 — AMD 150,000.0 thousand

Ministry of Internal Affairs

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
POLICE						
1	2	3	4	5	6	7
1.	Establishing a Ministry of Internal Affairs based on the Police and the Migration	1.1 Submitting recommendations to the Ministry of Justice of the Republic of Armenia on the revised	1.1 Discussions on the package have taken place, and it has been revised upon the results and	Ministry of Justice Ministry of Territorial	3rd ten-day period of December 2021	Funds provided for by the State Budget

	Service	legislative package aimed at establishing of a Ministry of Internal Affairs.	submitted to the National Assembly.	Administration and Infrastructure Ministry of Finance		Financial assessment has not been given yet, considering that the structure of the Ministry is yet to be approved by laws
		1.2 Submitting recommendations to the Office of the Prime Minister as a result of structural audit of the Police.	1.2 Considering the regulations of the legislative package of the establishment of the Ministry, the structural audit of the Police has been conducted and recommendations have been submitted aimed at improving the functionality of the Police and the effective use of resources.		3rd ten-day period of December 2022	
		1.3 Adopting necessary secondary legislative and agency acts deriving from the package of draft laws aimed at the establishment of a Ministry of Internal Affairs after the adoption thereof, as well as approving the Statute of the new Ministry upon the decision of the Prime Minister of the Republic of Armenia.	1.3 The list of secondary legislative and agency acts deriving from the legislative amendments for the establishment of the Ministry of Internal Affairs and subject to bringing into compliance or elaboration has been approved upon the decision of the Prime Minister. The secondary legislative and agency acts approved by the Decision are adopted.		3rd ten-day period of March 2023	
		1.4 Selecting a building for locating the new Ministry being established, ensuring the necessary working conditions.	1.4 The building and infrastructure conditions of the Ministry being established are ensured in accordance with the functionality and structure of the Ministry.		3rd ten-day period of December 2022	
		1.5 Forming the Staff of the	1.5 At least 50 % of the Staff of		3rd ten-day period of	

		Ministry of Internal Affairs being newly established.	the Ministry is replenished.		March 2023	
2.	Reviewing the status of the Police troops, reconsidering the tasks and functions thereof, defining a new organisational and legal form of the service of the Police troops	2.1 Revealing, analysing the international practice and conducting research.	2.1 The study of the international practice is carried out in order to identify the models that can serve the functional and strategic issues.	Ministry of Justice Ministry of Defence	3rd ten-day period of October 2022	Funds provided for by the State Budget
		2.2 Reviewing the structure of the Police troops.	2.2 Based on the study, the recommendations on the changes in the structure and functionality of the Police troops have been submitted to the Office of the Prime Minister and discussed in the Sector Strategy Coordinating Council.		3rd ten-day period of November 2022	
		2.3 Submitting a relevant legislative package to the Office of the Prime Minister	2.3 Draft legislative amendments aimed at ensuring the functional and structural changes of the Police troops have been submitted to the Office of the Prime Minister.		3rd ten-day period of December 2022	
		2.4 Elaborating and approving training programmes for the Police troops based on the operational peculiarities and best international standards.	2.4 At least 10% of the personnel of the Police troops has undergone the improved training programme.		2.4.3rd ten-day period of December 2023	
3	Establishing sub-divisions of the Police Patrol Service and Operational Management Centre throughout the entire territory of the Republic of Armenia	3.1 Implementing selection and teaching (training) of the officers of the Patrol Service and Operational Management Centre.	3.1 The sub-divisions of the Patrol Service and Operational Management Centre in Shirak and Lori Marzes have been operated.	Ministry of Justice Ministry of Finance	3rd ten-day period of May 2022	3.1 Funds provided for by the State Budget, as well as not prohibited by law AMD 5,935.5 million
		3.2 Selecting the areas where the	3.2 The sub-divisions of the		3rd ten-day period of	3.2.1 The 2023

		sub-divisions of the Patrol Service and Operational Management Centre will be located, establishing necessary infrastructure (including building conditions).	Patrol Service and Operational Management Centre have been operated throughout the entire territory of the Republic.	October 2023	budget includes expenses for the continuous construction of the PS and OMC buildings and constructions of the City of Yerevan — AMD 642.3 million 3.2.2. The 2023 budget includes expenses for the current repair works in Vayots Dzor, Syunik, Ararat, Armavir Marzes — AMD 180,0 million
		3.3 Acquiring transport, technical and property means, uniforms, weapons and armament necessary for the operation of the sub-divisions of the Patrol Service and Operational Management Centre, introducing and regulating the necessary software and radio communication systems.	3.3 Transport, technical and property means, uniforms, weapons and armament have been ensured for the Patrol Service and Operational Management Centre throughout the entire territory of the Republic, and the necessary software and radio communication systems are introduced and regulated.	3rd ten-day period of October 2023	3.3. The 2023 budget includes the logistics equippedness of PS and OMC in Vayots Dzor, Syunik, Ararat, Armavir Marzes — AMD 6961.6 million
		3.4 Conducting selection and teaching (training) of the officers of the Patrol Service and Operational Management Centre.	3.4 The sub-divisions of the Patrol Service and Operational Management Centre have been operated in Aragatsotn, Tavush, Gegharkunik and Kotayk Marzes.	3rd ten-day period of January 2023	3.4 Shall be implemented at the expense of the current resources of the Police.
		3.5 Conducting selection and	3.5 The sub-divisions of the	3rd ten-day period of	3.5 Shall be

		teaching (training) of the officers of the Patrol Service and Operational Management Centre.	Patrol Service and Operational Management Centre have been operated in Vayots Dzor, Syunik, Ararat and Armavir Marzes.		October 2023	implemented at the expense of the current resources of the Police.
		3.6 Introducing the Water Patrol Service: establishing a specialised Water Patrol Subdivision within the Patrol Service of Gegharkunik Marz	3.6 The sub-divisions carrying out service through water equipment in the territory of Lake Sevan and in the coastal area on foot are established	Ministry of Justice Ministry of Finance Human Rights Defender (upon consent)	3rd ten-day period of October 2023	3.6 State Budget and other sources not prohibited by law; due to the lack of baseline data/the demand for logistics related to water patrol is being adjusted/, the financial assessment is not available.
		3.7 Recruitment process for female officers only to replenish the Patrol Service	3.7 Increasing women's engagement in the Patrol Service - ensuring gender balance		3rd ten-day period of September 2024	3.7 Shall be implemented at the expense of the current resources of the Police.
	Improving the remuneration and social guarantees for police officers	4.1 Ensuring newly increased salaries for officers of the Patrol Service being established in Shirak and Lori Marzes.	4.1 The Patrol Service officers receive a salary in a newly increased amount in Shirak and Lori Marzes.	Ministry of Finance Ministry of Labour and Social Affairs Ministry of Justice	4.1 3rd ten-day period of May 2022	4.1 Funds provided for by the State Budget — AMD 1364.1 million
		4.2 Ensuring newly increased salaries for officers of the Patrol Service of Aragatsotn, Tavush, Gegharkunik and Kotayk Marzes.	4.2 Patrol Service officers receive a salary in a newly increased amount.		4.2. 3rd ten-day period of January 2023	4.2 Additional funds allocated to the Police for 2023 by the State Budget — AMD 1762.4 million
		4.3 Ensuring salaries of Patrol Service officers of Vayots Dzor, Syunik, Ararat and Armavir Marzes	4.3 Patrol Service officers receive salaries in a newly increased amount.		4.3 3rd ten-day period of October 2023	4.3 Funds provided for by the State Budget Upon the estimation,

		in a newly increased amount.				an additional about of AMD 440.6 million may be required.
		4.4 Introducing the system of voluntary certification of police officers, envisaging a salary increase, in the Police of the Republic of Armenia.	4.4 Officers of the Police of the Republic of Armenia having undergone voluntary certification receive high salaries.		4.4 3rd ten-day period of December 2023	4.4 Funds provided for by the State Budget; due to the lack of baseline data /number of officials applying for certification/, the financial assessment is not available.
5	Increasing the level of technical equipment of the Police	5.1 Developing the criminal forensic (forensic autotechnical, forensic ballistic, forensic traceability and forensic commodity) potential of the Police of the Republic of Armenia, acquiring new technical means necessary for criminal forensic activity.	5.1 New technical means have been acquired and the quality of expert examinations being conducted has been improved.	Ministry of Finance Ministry of High-Tech Industry	5.1 2nd ten-day period of December 2022	Funds provided for by the State Budget, as well as not prohibited by law — AMD 130.0 million for actions 5.1 and 5.2.
		5.2 Acquiring necessary technical means and software for the purpose of conducting computer and technical examinations in the Police.	5.2 Technical means required for the implementation of computer and technical expert examinations at the Police have been acquired, and relevant software support has been provided.		5.2 2nd ten-day period of December 2023	
		5.3 Installing queue management equipment in the most overloaded sub-divisions of the Passport and Visa Department of the Police of the Republic of Armenia.	5.3 Queue management equipment is installed in the most overloaded sub-divisions of the Passport and Visa Department of the Police of the Republic of Armenia and the problem of		5.3 3rd ten-day period of June 2022	Financial assessment has not been given yet for the implementation of activity 5.3.

			managing queues has been solved.			
6	Improving the police educational environment, identifying the needs for continuous professional training in various sub-divisions of the Police and, as a result thereof, reviewing professional training programmes	6.1 Identifying the needs in the education sector in different sub-divisions of the Police and making changes to the field of methodology of organising the educational process, where necessary.	6.1 The needs for the development of the theoretical, tactical knowledge and professional skills of Police officers are identified and the organisation of education is carried out in relevant directions.		6.1 3rd ten-day period of July 2022	6. No funding is required
		6.2 Reviewing the professional training programmes for Police officers.	6.2 Trainings are carried out using modern methods of education.		6.2 3rd ten-day period of December 2022	
7	Adopting a new Law "On weapons"	7.1 Examining, analysing the international practice.	7.1 The study of the international practice is carried out in order to newly regulate the legal circulation of weapons in accordance with the current level of development of social relations.	Ministry of High-Tech Industry Ministry of Defence	7.1 3rd ten-day period of June 2022	7. No funding is required
		7.2 Revealing the problems existing in the current legislation.	7.2 Problems existing in the current legislation are revealed.		7.2 3rd ten-day period of January 2023	
		7.3 Adopting the Decision on approval of the new draft Law "On weapons" by the Government of the Republic of Armenia.	7.3 Relations pertaining to the circulation of weapons, the processes of licensing and issuing permissions in the field of weapons have been clarified.		7.3 3rd ten-day period of June 2023	
8	Continuously improving the relations pertaining to the legal status of stateless persons in the Republic of Armenia in accordance	8.1 Adopting a new Law "On stateless persons".	8.1 The new Law "On stateless persons" has been adopted by the National Assembly.	Ministry of Foreign Affairs Ministry of Labour and Social Affairs	8.1 1st ten-day period of December 2024	**8.1 Grant funds**

	with the international standards					
Migration and Citizenship Service						
9	Implementing institutional reforms in the migration management system	9.1 Establishing a Migration and Citizenship Service within the Ministry of Internal Affairs in accordance with Decision of the Government of the Republic of Armenia No 638-L of 23 April 2020 "On approving the Police Reform Strategy of the Republic of Armenia and the 2020-2022 Action Plan deriving therefrom".	The Migration and Citizenship Service of the Ministry of Internal Affairs is established	Ministry of Justice	9.1 Within ten months after the entry into force of the Decision of the President of the Republic "On appointing the Minister of Internal Affairs"	9.1 No funding is required
		9.2 Organising training of employees of the Migration Service and the Passport and Visa Department for the purpose of forming the first staff of the Migration and Citizenship Service.	The first staff of the Migration and Citizenship Service is trained in full.	International Organisation for Migration (upon consent)	9.2 Within ten months after the entry into force of the Decision of the President of the Republic "On appointing the Minister of Internal Affairs"	Grant funds
10	Digitising the systems aimed at the management of migration processes	Creating a technical base for digitisation of the systems aimed at the management of migration processes.	The technical base for digitisation of the systems aimed at the management of migration processes is created.	National Security Service, Ministry of Foreign Affairs Ministry of High-Tech Industry "EKENG" CJSC (upon consent)	2nd ten-day period of December 2023	Grant funds
11	Digitising, simplifying and automating services	11.1 Implementing recommendations submitted as a	Based on the submitted recommendations, amendments	National Security Service, Ministry of	3rd ten-day period of	Grant funds

	provided to citizens, including foreign citizens	result of the study of services provided to citizens, including foreign citizens	are made to the relevant agency legal acts,	Foreign Affairs Ministry of High-Tech Industry "EKENG" CJSC (upon consent) Office of the International Centre for Migration Policy Development in Armenia (upon consent)	September 2026	
12	Issuing work permits and residence permit to foreign citizens in the Republic of Armenia	12.1 Collecting complete statistical data on foreign citizens working in the Republic of Armenia, including those working without a work permit	Complete statistical data are being collected on foreign citizens working in the Republic of Armenia, including those working without a work permit	Ministry of Labour and Social Affairs State Revenue Committee	1st ten-day period of January 2023	No funding is required
13	Ensuring performance of the actions provided for by the Concept Paper on State Management of Migration of the Republic of Armenia, targeted at the regulation of issues related to integration and re-integration, management of migration flows, crisis management of the mass influx of forced migrants and promotion of repatriation	13.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Programme for Management of Migration Flows" to the Office of the Prime Minister of the Republic of Armenia	Adopting the Decision of the Government of the Republic of Armenia "On approving the Programme for Management of Migration Flows"	National Security Service of the Republic of Armenia, Ministry of Foreign Affairs, Ministry of Labour and Social Affairs	2rd ten-day period of November 2026	Grant funds

14	Continuously improving the mechanisms for admission of foreign citizens and stateless persons seeking asylum in the Republic of Armenia	14.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the draft Law 'On making amendments and supplements to the Law of the Republic of Armenia "On refugees and asylum'"	The gaps identified during the implementation of the Law of the Republic of Armenia "On refugees and asylum" are eliminated	National Security Service Office of the United Nations High Commissioner for Refugees in Armenia (upon consent)	1st ten-day period of October 2025	No funding is required
15	Effectively organising the processes of readmission, in accordance with the international obligations assumed in that field	15.1 Expanding the geography of readmission agreements and applying digital solutions in the sector	Properly implementing international obligations assumed by the Republic of Armenia. 2023 — responding — through the electronic system for managing readmission requests — to the requests received within the scope of readmission agreements within the prescribed time limit	Ministry of Foreign Affairs, National Security Service	2024-2026	No funding is required
EMERGENCY SITUATIONS						
16	Performing rescue and fire fighting operations in border and high mountainous communities of the Republic of Armenia, ensuring protection of the population, safety of objects and infrastructures of strategic significance through bases of civil protection	16.1 Establishing bases of civil protection in 8 border settlements of Syunik Marz and providing them with relevant transportation means and property-equipment	Ensuring protection of the population of settlements, territories, the most important objects and infrastructures 2024 — establishing 3 bases and providing them with relevant transportation means and property-equipment 2025 — establishing 3 bases and providing them with relevant transportation means and property-equipment 2026 — establishing 2 bases and	Ministry of Territorial Administration and Infrastructure Staff of Marzpet of Syunik Community Councils (upon consent)	3rd ten-day period of November 2024 3rd ten-day period of November 2026	Other funds not prohibited by law; total amount — AMD 1, 460,000.0 thousand

			providing them with relevant transportation means and property-equipment			
		16.2 Establishing bases of civil protection in 4 border settlements of Vayots Dzor Marz and providing them with relevant transportation means and property-equipment	Ensuring protection of the population of settlements, territories, the most important objects and infrastructures 2024 — establishing 1 base and providing it with relevant transportation means and property-equipment 2025 — establishing 2 bases and providing them with relevant transportation means and property-equipment 2026 — establishing 1 base and providing it with relevant transportation means and property-equipment	Ministry of Territorial Administration and Infrastructure Staff of Marzpet of Vayots Dzor Community Councils (upon consent)	3rd ten-day period of November 2024 3rd ten-day period of November 2026	Other funds not prohibited by law; total amount — AMD 730,000.0 thousand
		16.3 Building garages in 11 operating bases of civil protection located in border settlements of Tavush Marz for maintaining the vehicles	Uninterrupted operation of fire fighting vehicles and other transportation means in winter period. 2024 — building 4 garages 2025 — building 4 garages 2026 — building 3 garages	Ministry of Territorial Administration and Infrastructure Staff of Marzpet of Tavush Community Councils (upon consent)	3rd ten-day period of November 2024 3rd ten-day period of November 2026	Other funds not prohibited by law; total amount — AMD 110,000.0 thousand
17	Capacity-development of the forces constituting an integral of response of the	17.1 Improving the property of the Rescue Service forces constituting an integral of the RACHR response	Sub-divisions replenished with high-level rescuers, prepared for responding to emergency		1st ten-day period of January 2024 - 2nd ten-day period of	Funded by the Government of the Russian Federation

	Russian-Armenian Centre of Humanitarian Response (RACHR)	forces (providing special-purpose machinery and equipment). Training of personnel (raising qualification)	situations. Providing special-purpose machinery and equipment according to the plan-schedule of the 2022-2024 Development Programme of the RACHR Training — 150 rescue officers per year		November 2026	
18.	Seismic hazard assessment	18.1 Modernising the National Monitoring Network and expanding it with new GPS stations	Reliable monitoring and assessment of earthquakes and secondary seismic hazards related thereto 2026 — acquiring 2 strong ground motion devices, 2 magnetometer devices, 9 radon metering devices and 6 cabins of geochemical stations. 2027 — acquiring 6 multi-parameter hydrogeochemical probes of geochemical station and re-equipping the laboratory of Garni 2028 — acquiring helium pycnometry devices for 6 geochemical station 2028 — modernising and expanding the National Monitoring Network with 4 GPS stations		1st ten-day period of January 2026 — 2nd ten-day period of November 2028	Total amount - AMD 292,255.8 thousand, of which AMD 229,855.8 thousand for modernisation of the monitoring network; funds not prohibited by law of the Republic of Armenia. AMD 62,400.0 thousand for expanding the Monitoring Network with 4 GPS stations within the framework of the co-operation with the Département analyse, surveillance, environment (DASE) of the French Alternative Energies and Atomic Energy Commission (CEA). Included in the 2025-2027 State Medium-Term Expenditure

						Framework. AMD 100,763. 5 thousand for 2026; AMD 69,074. 3 thousand for 2027. It is envisaged to submit the remaining AMD 60,018. 0 thousand in the 2026-2028 State Medium-Term Expenditure Framework request.
19.	Assessing and reducing seismic risk	19.1 Assessing the seismic vulnerability of dams of 12 state water reservoirs of the Republic of Armenia having special significance, according to the plan-schedule. Submitting recommendations according to the expert opinion.	A reliable assessed system of seismic vulnerability of dams of state water reservoirs having special significance	Ministry of Territorial Administration and Infrastructure	3rd ten-day period of December 2026	Other funds not prohibited by law; total amount for 12 water reservoirs — AMD 120,000.0 thousand
20.	Developing a nationwide civil protection system	20.1 Developing and introducing training programmes for the managing staff and specialists of the civil protection system	Trained managing staff and specialists of state administration and local self-government bodies and organisations — around 70 attendees per year.	Ministry of Territorial Administration and Infrastructure	1st ten-day period of January 2024 — 1st ten-day period of November 2026	No funding is required
21.	Capacity-building of rescue forces	21.1 Building a training ground in Lusakert Training Base of the Ministry of Emergency Situations (applied fire-fighting sport complex, gas and carbon protection module, a climbing wall	As a result of building the training ground, conditions will be created for organising the training courses for fire fighters-rescuers more effectively; practical trainings of the applied fire-fighting sport,		1st ten-day period of March 2026 3rd ten-day period of November 2026	Other funds not prohibited by law; total amount — AMD 60,000.0 thousand

		of around 2x6 m, 3 classrooms)	marching drills, as well as tactical elements will be conducted. We will have highly-trained fire fighters-rescuers, as well as we will ensure young fire fighting-rescue teams participating in international tournaments 2024 — calculating expanded works, announcing a tender for drawing up design and estimate documents, commencement of construction works 2025 — construction works 2026 — acquiring and assembling property-equipment			
21.	Capacity-building of rescue forces	21.2 Establishing 6 rescue and rapid response teams in Ararat, Gegharkunik, Vayots Dzor, Kotayk, Armavir, Aragatsotn Marzes of the Republic of Armenia	The Marzes of the Republic of Armenia will have teams complying with the standards of the UN International Search and Rescue Advisory Group (INSARAG), that are able to perform rescue operations in case of major disasters 2025 — acquiring property, instructing, holding drills and raising the qualification of USR teams of 2 marzes 2026 — acquiring property, instructing, holding drills and raising the qualification of USR		1st ten-day period of January 2025 — 1st ten-day period of December 2027	Other funds not prohibited by law; total amount — AMD 40,000.0 thousand

			teams of 2 marzes 2027 — acquiring property, instructing, holding drills and raising the qualification of USR teams of 2 marzes			
21.	Capacity-building of rescue forces	21.3 Programme for improving the fire-fighting property of the Rescue Service of the Ministry of Emergency Situations	It will be possible to reduce the time period for responding to fires, emergency cases and accidents by around 30%. The number of casualties of emergency situations and fires, the losses of tangible and cultural property (the sizes of the damage caused to the population and the State) will also be reduced, the technical machinery and equipment acquired within the framework of the project will serve for the rapid response to emergency cases and accidents arisen in Armavir, Kotayk, Ararat and Aragatsotn Marzes 2025 — acquiring rescue and fire-fighting vehicles and ensuring with property-equipment within the scope of AMD 1,182,500.0 thousand 2026 — acquiring rescue and fire-fighting vehicles and ensuring with property-equipment within the scope of AMD 1,182,500.0		1st ten-day period of January 2025 — 1st ten-day period of December 2026	Funds not prohibited by law; AMD 2,365.0 million under the Public Investment Programme. (Submitted under the 2025-2027 MTEF request. The Programme has been submitted to the Investment Committee and approved thereby, undergone all the evaluation phases, and has concurrently been approved by the experts of the World Bank.)

			thousand.			
21	Capacity-building of rescue forces	21.4. Acquiring 6 unmanned aerial vehicles	Reducing the time period for intelligence, mapping, decision-making for the purpose of rapid response 2025 — acquiring 2 unmanned aerial vehicles 2026 — acquiring 2 unmanned aerial vehicles		1st ten-day period of January 2025 — 3rd ten-day period of November 2026	Acquiring 2 unmanned aerial vehicles in 2023 within the scope of the "Comprehensive Earthquake Management in Vulnerable Areas of the South Caucasus through Effective Planning, Response and Joint Actions" Programme Other funds not prohibited by law; total amount —AMD 16.000,0 thousand for acquiring 4 unmanned aerial vehicles.
21	Capacity-building of rescue forces	21.5 Programme for capacity-building of rescue services to respond to emergency situations	It will be possible to reduce the time period for responding to fires, emergency cases and accidents by around 30%. The number of casualties of emergency situations and fires, losses of tangible and cultural property (the sizes of the damage caused to the population and the State) will also be reduced. The technical machinery and equipment acquired within the scope of the		1st quarter of 2025 - 4th quarter of 2026	Other funds not prohibited by law; total amount — AMD 3.303.515.0 thousand

			project are intended for rapid response to the emergency cases and accidents arisen in Tavush, Gegharkunik and Vayots Dzor Marzes. Issues aimed at increasing the level of providing prompt and effective assistance to the affected population will be resolved as a result of ensuring the update of vehicles and permanent readiness of 13 subordinate sub-divisions of the regional rescue departments of Tavush, Gegharkunik and Vayots Dzor Marzes of the Rescue Service of the Ministry of Internal Affairs of the Republic of Armenia 2024 — AMD 1.651.757.5 thousand; 2025 — AMD 1.651.757.5 thousand			
22.	Landslide risk management	22.1 Implementing preventive measures based on the results of instrumental examinations on 6 landslide areas	Implementing activities based on the results of instrumental examinations		2025-2026	Other funds not prohibited by law; total amount — AMD 180,000.0 thousand
23.	Developing an early disaster warning system	23.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Concept Paper on Establishing an Early Disaster Warning System and the Action Plan ensuring the	Improving the legal framework ensuring the development of the early disaster warning system. Rapid and effective disaster response, opportunities to provide	Ministry of Territorial Administration and Infrastructure	3rd ten-day period of December 2026	No funding is required

		implementation thereof" to the Office of the Prime Minister	reliable operational information, reducing casualties and economic damages			
24	Increasing efficiency of the mechanisms for planning and supervising over activities of administration bodies, organisations in the sector of civil protection	24.1 Renovating and furnishing the Reserve Control Point	Improving the system of managing and responding to civil protection actions 2025 — calculating expanded works, announcing a tender for drawing up design and estimate documents, performing repair works 2026 — furnishing the Reserve Control Point		3rd ten-day period of November 2025 — 3rd ten-day period of November 2026	State Budget of the Republic of Armenia, AMD 70,000.0 thousand 2025-2027 State Medium-Term Expenditure Framework of the Republic of Armenia 2025 — AMD 35,000.0 thousand 2026 — AMD 35,000.0 thousand

Ministry of Environment

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
1	Introducing super efficient management systems for efficient use and increase of the quality of water resources, including regulation of the process of water disposal and	1.1 Elaborating management plans for water basin areas of Sevan and Hrazdan and submitting draft Decisions of the Government to the Office of the Prime Minister	Adoption of water basin management plans for Sevan and Hrazdan will contribute to specifying the national and strategic water resources in water basins of Sevan and Hrazdan, balancing water supply and	Ministry of Territorial Administration and Development; Ministry of Health Ministry of Economy	3rd ten-day period of April 2022	International grant “European Union Water Initiative Plus (EUWI+) for the Eastern Partnership” programme around AMD 50 000,0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	wastewater treatment, conservation and management of the Artesian basin of Ararat and river eco-systems		demand, which in turn will lead to efficient and reasonable management of water resources, as well as savings of water resources			thousand
		1.2 Elaborating a management plan for the northern water basin area and adopting the Decision of the Government	The elaboration of the management plan for the northern water basin will contribute to specifying the national and strategic water resources in the northern water basin, balancing water supply and demand, which in turn will lead to efficient and reasonable management of water resources, as well as savings of water resources	Ministry of Territorial Administration and Development; Ministry of Health; Ministry of Economy; Cadastre Committee	2021-2026	International grant environmental funds or organisations around AMD 34000,0 thousand
			- Conducting filed studies, drawing up the water balance, calculating water resources and reserves, pressure-impact analysis, distinguishing water bodies, including risky water bodies, and elaborating an action plan		3rd [ten-day period] of December 2023	
			- Elaborating a management plan for the northern water basin area		3rd [ten-day period] of December 2024	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			- Holding public discussions on the draft management plan for the northern water basin area and implementing the strategic environmental impact assessment process		3rd [ten-day period] of December 2025	
			- Summarising the strategic environmental impact assessment process and adopting the Decision of the Government "On approving the management plan for the northern water basin area"		3rd [ten-day period] of December 2026	
		1.3 Implementing works for installation of on-line water metering systems for automatic management among agricultural and fish-farming water users of Ararat Valley	As a result of the installation of 30 on-line water metering equipment for automatic management, precise and accurate data on the volume of water used by water users will be available on-line, which will contribute to the more efficient management of underground water resources of Ararat Valley, further leading to restoration of groundwater resources.	Ministry of Territorial Administration and Infrastructure; Ministry of Economy; Ministry of High-Tech Industry	2021-2023	State Budget of the Republic of Armenia; International grant environmental funds or organisations around AMD 30 000,0 thousand
			- Conducting negotiations, and organising discussions with economic operators,		3rd [ten-day period] of December 2023	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			Marzpetarans, communities, international organisations			
		1.4 Adopting the Decision of the Government "On defining the requirements for the preliminary treatment of industrial wastewater"	Availability of requirements for the preliminary treatment of industrial wastewater, which will increase the level of wastewater treatment, contribute to the conservation of the environment, in particular, water resources, as well as ensuring of the safe operation of water disposal systems.	Ministry of Territorial Administration and Infrastructure	2nd ten-day period of November 2025	No additional resources are required
		1.5 Submitting the draft Decision of the Government "On defining the requirements for the use, collection, transportation, accumulation, processing, utilisation and disposal of wastewater sludge" to the Office of the Prime Minister	The procedure for the use of wastewater sludge, as well as the requirements for its collection, transportation, accumulation, processing, utilisation and disposal will be defined. As a result of application of the requirements, the sludge will be considered as a resource that is subject to utilisation in terms of extracting the useful properties contained therein and using them in various fields.	Ministry of Economy	2nd ten-day period of December 2021	No additional resources are required
		1.6. Submitting the draft Law "On making supplements and amendments to the Water Code of the Republic of Armenia" to the	The adoption of the Law will ensure the commitment undertaken by the Republic of Armenia for the purpose of	Ministry of Territorial Administration and Infrastructure;	3rd ten-day period of June 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		Office of the Prime Minister	approximating to the principles and approaches of the Water Framework Directive, which will contribute to the ensuring of the ecological sustainability of the environment, as well as the legal regulation of the issues existing in the water sector.	Ministry of Health; Ministry of Emergency Situations		
		1.7 Increasing the reliability of monitoring data on surface-water resources, providing decision makers with more accurate information, increasing the effectiveness of water resources management	2023 — modernising hydrological observation points of 5 river basins of Kasakh and Hrazdan (2 water reservoir basins, 3 river basins) and Araks-Surmalu border hydrological observation points, installation of measuring equipment armed with data entry and on-line transfer systems	Ministry of High-Tech Industry	2nd ten-day period of November 2023;	International grant; Credit funds of the German Development Bank (KFW), AMD 60000.0 thousand
			2026 — modernising hydrological observation points of Akhuryan basin	Ministry of Territorial Administration and Infrastructure	3rd ten-day period of November 2026	No additional resources are required
		1.8 Performing liquidation or conservation works of deep wells in Ararat and Armavir Marzes	- Establishing a schedule for performing liquidation or conservation works of deep wells based on the results of inventory of deep wells in Ararat and Armavir marzes, as per priorities	Ministry of Territorial Administration and Infrastructure Staff of Ararat Marzpet Staff of Armavir Marzpet Cadastre Committee	3rd ten-day period of December 2024 2025	State Budget of the Republic of Armenia AMD 69000,0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			- Performing liquidation or conservation works of deep wells in Ararat and Armavir Marzes assessed as a priority in the 1st stage, as per the schedule - 2025 — Ensuring the process of transfer and acceptance of liquidated and conserved wells.			
2.	Conservation, restoration, reproduction, normal development and reasonable use of the eco-system balance and biodiversity of Lake Sevan	2.1 Implementing cleaning works of buildings and infrastructures left underwater in the areas subject to submergence in the vicinity of Lake Sevan	Improving coastal areas due to raising the level of water of Lake Sevan, improving the ecological state of the water of the Lake. Dismantling around 100 units of buildings and constructions per year.	Ministry of Territorial Administration and Infrastructure; Staff of Gegharkunik Marzpet; Cadastre Committee	2022	State Budget of the Republic of Armenia (within the framework of the amount allocated to "Sevan National Park" SNCO)
		2.2 Implementing forest clearing works in the areas submerged and subject to submergence in the vicinity of Lake Sevan	Preventing deterioration of water quality and swamping of the Lake. Implementing cleaning works of around 244 ha of submerged areas each year in the vicinity of Lake Sevan.	Staff of Gegharkunik Marzpet	2022 - 2024	State Budget of the Republic of Armenia; International grant environmental funds or organisations 2022 — AMD 118,163.2 thousand;

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
						2023 — AMD 246,244.9 thousand; 2024 — AMD 98 124.8 thousand
		2.3 Improving and modernising the system of observations of hydrometeorological and environmental monitoring in the basin of Lake Sevan, improving the quality of forecasts of water resources and the reliability of balance components	Acquiring and installing 6 automatic meteorological stations in the basin of Lake Sevan; Installing evaporimeters (GGI-3000) in the basin of Lake Sevan for accurate assessment of evaporation from the water surface;	Ministry of Health; Ministry of Territorial Administration and Infrastructure; Ministry of Defence	3rd ten-day period of November 2023	International grant environmental funds or organisations AMD 100000.0 thousand 2023 — AMD 70000.0 thousand
			- Drawing up, improving and increasing the reliability of the balance components of the water balance of Lake Sevan;		3rd ten-day period of November 2025	2025 — AMD 30000.0 thousand
			- Ensuring furnishing with modern equipment and methods in the process of monitoring environmental components in the basin of Lake Sevan, capacity-building			
		2.4 Acquiring equipment for cleaning works of submerged areas of Lake Sevan	Availability of appropriate technical means for cleaning works of the submerged areas of Lake Sevan with the means of "Sevan" National		3rd ten-day period of November 2021	State Budget of the Republic of Armenia; International grant environmental funds or

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			Park			organisations 2021 — AMD 132,570.0 thousand
		2.5 Launching public beaches in the recreational zone of “Sevan” National Park	Availability of developed, equipped and serviced public beaches — ensuring accessible recreational opportunities for all layers of the public	-	1st ten-day period of July 2024-2026	No additional resources are required
			- Performing works aimed at improving the service quality of public beaches, delegated through tender		1st ten-day period of July 2024	
			- 3 new public beaches delegated under a contract on developing, equipping and servicing the public beach		1st ten-day period of July 2025	
			- 2 more new public beaches delegated under a contract on developing, equipping and servicing the public beach		1st ten-day period of July 2026	
3.	Sustainable management of forests — conservation, protection, use of forests and expansion of forested areas through forestation and forest restoration and	3.1 Elaborating forest management projects (forest management plans) for the "Forestry" branches of "Hayantar" SNCO of the Forest Committee and approving them by	Sustainable forest management in the 17 "Forestry" branches of "Hayantar" SNCO of the Forest Committee — specifying boundaries of forest areas, assessing the current state of	Cadastre Committee	2022-2023	State Budget of the Republic of Armenia; International grant environmental funds or organisations AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	ongoing strengthening of capacities for the implementation thereof	an order of the Minister	forests and planning the actions necessary for the forestry management for the upcoming 10 years.			667211.6 thousand; 2022 —AMD 177950.0 thousand
			- Elaborating forest management plans for the remaining 4 "Forestry" branches of "Hayantar" SNCO of the Forest Committee and approving them upon the order of the minister		3rd [ten-day period] of December 2023	2023 — AMD 489261.6 thousand
		3.2 Organising reforestation and afforestation works, including founding of forest nurseries and development of seed economy	Expanding forested areas, obtaining quality planting material for carrying out afforestation and reforestation works.		2021-2026	State Budget of the Republic of Armenia; International grant environmental funds or organisations State Budget of the Republic of Armenia 2021 — AMD 375,421.5 thousand, 2022 — AMD 387174.8 thousand
			2023 — establishing 130 ha of forest cultures; 2024 — establishing 1000 ha of		2023-2026	2023 — AMD 413.011.7 thousand 2024 — AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			forest cultures; 2025 — establishing 170 ha of forest cultures; 2026 — establishing 170 ha of forest cultures; - growing planting material with closed root system in greenhouse facilities — around 1 million			2,837,103.82 thousand 2025 — AMD 1000000.0 thousand 2026 — AMD 1000000.0thousand
		3.3 Acquiring newest technologies and equipment for forest conservation, reforestation and forest use in the field of forest management	Reducing and preventing illegal forest use, increasing the effectiveness of reforestation, afforestation, as well as forest management, establishing greenhouse complexes and refrigerator economy in compliance with international standards. According to the schedule approved by the international grant programme:		2021-2026	International grant environmental funds or organisations USD 6.5 million
			- acquiring modern technical means, in the field of forestry, including pick-up trucks (14), drones (14), GPS devices (400) etc., smoke, sound, and heat			

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			sensitive devices (sensors) — 150, video-recorders and devices servicing them (80). - establishing centres for collecting and processing forest fruits and berries (2), and a brick production point (1).			
		3.4 Conducting out forest pathological studies for the protection of forests from pests and diseases, organising the implementation of biological control against pests and diseases	Availability of healthy forests Creating pre-conditions transitioning from the chemical fight against forest pests and diseases to the biological one. - Works for the aviation biological fight against pests on 9000 ha of forested areas are envisaged each year.		2021-2026	State Budget of the Republic of Armenia; International grant environmental funds or organisations Annual required amount — AMD 307 750,0 thousand; The amount envisaged by the State Budget of the Republic of Armenia — for 2022 — AMD 43710.9 thousand 2023 — AMD 125100.0 thousand 2024 — AMD 313200.0 thousand 2025 — AMD 192100.0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
						thousand 2026 — AMD 192100.0 thousand
		3.5 Maintenance of forest cadastre	Ensuring the operation of the National Forest Information System, establishing the basis required for the maintenance of forest cadastre	Cadastre Committee Ministry of High-Tech Industry of the Republic of Armenia	2021-2026	State Budget of the Republic of Armenia; International grant environmental funds or organisations AMD 60,000.0 thousand 2023 — AMD 15000.0 thousand; 2024 — AMD 15000.0 thousand 2025 — AMD 3000.0 thousand 2026 — AMD 3000.0 thousand
			- maintaining forest cadastre each year		2023-2026	
		3.6 State record-registration of forests (national inventory-taking and monitoring of forests)	Availability of complete updated information on the forests of the Republic. Each year: installation of 330 permanent sample plots each year		2nd ten-day period of December 2025-2026	International grant (environmental funds or organisations) 2025 — AMD 40000.0 thousand 2026 — AMD 40000.0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		3.7 Increasing the effectiveness of the conservation process in forests and specially protected areas of nature	Elaborating a draft Law of the Republic of Armenia "On forest service" and submitting it to the Office of the Prime Minister		3rd ten-day period of November 2021-2022	No additional resources are required
			Adopting the Decision of the Government "On approval of the draft Law of the Republic of Armenia 'On environmental protection service' by the Government"		3rd ten-day period of June 2023	
		3.8 Review of procedures for providing state forests, forest lands for use and for providing land parcels of specially protected areas of nature by the right of lease of development	Adoption of Decision of the Government "On defining the procedure for providing state forests and forest lands for use, as well as for providing land parcels of specially protected areas of nature (environmental lands) by the right of lease or development, and repealing Decision of the Government of the Republic of Armenia No 806-N of 24 May 2007 and Decision of the Government of the Republic of Armenia No 1578-N of 18 December 2008"	Ministry of Territorial Administration and Infrastructure Ministry of Economy Urban Development Committee Cadastre Committee	3rd ten-day period of November 2024	No additional resources are required
4.	Increasing the effectiveness of the management regimes and control mechanisms in	4.1 Mapping of specially protected nature areas and re-registration of	Availability of adjusted maps of 8 specially protected nature areas defined by the right of state	Ministry of Territorial Administration and Infrastructure; Cadastre	3rd ten-day period of November 2025	International grant environmental

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	specially protected nature areas, capacity-building of adjacent settlements	rights thereof	registration	Committee		funds or organisations around AMD 200 000.0 thousand
		4.2 Elaborating management plans for specially protected nature areas and adopting the Decisions of the Government	Availability of management plans for 8 specially protected nature areas		3rd ten-day period of November 2025	Other sources not prohibited by the law of the Republic of Armenia
		4.3 Submitting the new draft Law “On specially protected nature areas” to the Office of the Prime Minister	Enshrining the objectives of and grounds for establishing specially protected nature areas; specifying categories defined by the standards of the International Union for Conservation of Nature (IUCN). Specifying conservation regime of sanctuaries; Enshrining management principles and protection regime of the protection zone, ecological corridor, biosphere reserve and ecological network	Ministry of Territorial Administration and Development; Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister	2nd ten-day period of June 2022	No additional resources are required
		4.4 Implementing the programme "Strengthening the Adaptation Capacity of Ecosystems and Communities Adjacent to Specially Protected Nature Areas"	1. Constructing 1500 linear meters of irrigation water line in Aghavnavank settlement; 2. Constructing 800 linear meters of irrigation water line and 1 water purification plant in	Staff of Tavush Marzpet; Staff of Lori Marzpet; Staff of Ararat Marzpet; Dilijan Municipality; Margahovit Municipality;	3rd ten-day period of September 2023	International grant; Adaptation Fund of the UN — AMD 1 202 868.0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			Haghartsin settlement; 3. Constructing 1500 linear meters of irrigation water line and 1 water purification plant in Urtsadzor settlement; 4. Repairing 400 linear meters of irrigation water line in Dashtakar settlement; 5. Constructing 1 water purification plant in Shaghap settlement; 6. Establishing 5.2ha orchard with drip irrigation and anti-hail network in Urtsadzor and Shaghap settlements; 7. Restoring 3.0ha degraded slope in Urtsadzor settlement by establishing a forest park.	Fioletovo Municipality; Urtsadzor Municipality		
5.	Conserving biodiversity and ensuring biosafety, record-registering objects of fauna and flora	5.1 Adopting the Decision of the Government of on approving by the Government the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On fauna'"	Availability of a law in line with international requirements and EU directives. Clarification of the process of keeping wild animals, including the animals listed in the Red Book of Animals of the Republic of Armenia in captive and semi-captive conditions	National Academy of Sciences (upon consent)	2nd ten-day period of December 2023	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		5.2 Adopting the Decision of the Government of on approving by the Government the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On flora'"	Availability of a law in line with international requirements and EU directives for the industrial, agricultural, and scientific and research, education, environmental and social purposes of the flora of the Republic of Armenia, also including the regulation of the process of use of species registered in the Red Book of Plants of the Republic of Armenia and reduction of administration.	National Academy of Sciences (upon consent)	1st ten-day period of April2025	No additional resources are required
		5.3 Record-registering objects of flora and fauna	Each year: - Collection of up-to-date, reliable and systematised information on the species composition, distribution, condition, and resources of flora and fauna - Creation of electronic information data system, formation/improvement, ensuring maintenance of cadastre.	Ministry of High-Tech Industry of the Republic of Armenia Scientific Center of Zoology and Hydroecology of the National Academy of Sciences of the Republic of Armenia (upon consent); Institute of Botany after A.Takhtajyan of the National Academy of Sciences of the Republic of Armenia	2nd ten-day period of November 2025-2026	International grant environmental funds or organisations AMD 669681.94 thousand 2023 — AMD 231347.62 thousand; 2024 — AMD 225170.64 thousand; 2025 — AMD 213163.68 thousand 2026 — AMD 205 000,0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
				upon consent; Yerevan State University upon consent		thousand
		5.4 Assessment of animals that are objects of amateur hunting, seen in the territory of the Republic of Armenia, as well as the stocks of fish and crab in Lake Sevan and its drainage basin	Each year: - Availability of information on the animals that are objects of amateur hunting, the stocks of fish and crab in Lake Sevan and its drainage basin; - Analysing the results, preparing justifications for the quantities subject to use; - Establishing an electronic data information system, formation/improvement of the cadastre, ensuring maintenance thereof.	Scientific Center of Zoology and Hydroecology of the National Academy of Sciences upon consent; Yerevan State University upon consent	2022-2025	State Budget of the Republic of Armenia — AMD 13166.1 thousand 2023 — International grant (environmental funds or organisations) 2023 — AMD 116.656.9 thousand; 2024 — State Budget of the Republic of Armenia — AMD 4388,7 thousand; International grant — AMD 116.656.9 thousand 2025 — State Budget of the Republic of Armenia — AMD 19840.8 thousand International grant — AMD 115.372.9 thousand 2026 — State Budget of

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
						the Republic of Armenia — AMD 19840.8 thousand International grant — AMD 108196.9 thousand
		5.5 Conducting studies of widely used plants (herbs, edible plants) in the territory of the Republic	Every year: - Availability of up-to-date, reliable and co-ordinated information on the state of flora; - Analysing the results of record-registration, preparing justifications for the quantities subject to use; - Establishing an electronic data information system, formation/improvement of the cadastre, ensuring maintenance thereof.	Institute of Botany after A.Takhtajyan of the National Academy of Sciences of the Republic of Armenia (upon consent); Yerevan State University (upon consent)	2022-2024	International grant environmental funds or organisations 2023 — AMD 114522.7 thousand; 2024 — AMD 114522.7 thousand;
		5.6 Adoption of a decision of the Government on approval of the draft Law "On making amendments to the Tax Code" by the Government	Reviewing the rates of nature use fees prescribed for the use of biological resources being objects of fauna prescribed by the Tax Code of the Republic of Armenia	Ministry of Finance State Revenue Committee National Academy of Sciences (upon consent)	3rd ten-day period of March 2025	No additional resources are required
6.	Implementing actions for	6.1 Adopting the Decision of the	The National Programme for	Interested state	3rd ten-day period of	International grant

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	adaptability to and mitigation of the consequences of the climate change	Government "On approving the National Action Plan on Adaptation of Climate Change and the list of actions for 2026-2030"	Adaptation of Armenia will contribute to the following: - assessment of vulnerability of the country and building capacity for adaptation to the effects of the climate change; - inclusion of actions for climate change adaptation in all vulnerable sectors in processes and strategies aimed at the development of Armenia; - elaboration of the action plan for adaptation and the monitoring plan of the action plan.	administration bodies composition of the Council approved by Decision of the Prime Minister No 719-A of 6 July 2021	July 2026	(environmental funds or organisations)
		6.2 Adopting the Decision of the Government "On approving "2026-2035 Commitments of the Republic of Armenia Defined at the National Level" under the Paris Agreement 'On Climate Change'"	Proper implementation of the commitment undertaken by the Republic of Armenia under the Paris Agreement, by forming a target for reducing emissions of greenhouse gas by 2035 for the entire economy	Ministry of Territorial Administration and Infrastructure; Ministry of Economy	2nd ten-day period of November 2025	International grant (environmental funds or organisations)
		6.3 Submitting the draft Decision of the Government "On approving the Long-Term Low-Carbon Development Strategy (until 2050) of the Republic of Armenia under	- Providing a long-term agenda for short-term and medium-term commitments; - Considering mitigation	Ministry of Economy; Ministry of Territorial Administration and Infrastructure	2nd ten-day period of June 2022	International grant, "EU for Climate" Regional Programme/UNDP

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		the Paris Agreement on Climate Change" to the Office of the Prime Minister	opportunities for the whole economy; - Elaborating economic policies in line with the technological progress trends in the context of transforming challenges into opportunities			

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		6.4 Building the National Transparency Framework of Armenia under the Framework Convention on Climate Change and the Paris Agreement	- Establishing institutional arrangements of the national transparency framework requirements (measurability, accountability and certification/MCA); - Creating an on-line platform to ensure access to data and national reports; - Elaborating sectoral formats and guides for mitigation policies and actions, as well as the assessment and accountability of the impact thereof; - Elaborating a methodology for adaptation actions, policies and collection of the impact thereof; - Elaborating a methodology for accountability of assistance received from international donor organisations; - Drawing up biennial transparency reports under the UN Framework Convention on Climate Change, including greenhouse gas cadastres	Ministry of Labour and Social Affairs; Ministry of Health; Ministry of Justice; Ministry of Emergency Situations; Ministry of Foreign Affairs; Ministry of High-Tech Industry; Deputy Minister of Economy; Ministry of Finance; Ministry of Education, Science, Culture and Sport; Ministry of Territorial Administration and Infrastructure; Cadastre Committee; Urban Development Committee; Public Services Regulatory Commission (upon consent)	3rd ten-day period of November 2025	International grant, GEF/UNDP - around USD 1.0 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		6.5 Submitting the draft Decision of the Government "On approving the Climate Change Adaptation Programme in the Field of Water Resources" to the Office of the Prime Minister	As a result of adoption of the Decision, measures aimed at the effective management and conservation of water resources will be clearly defined, taking into account the effects of climate change, the vulnerability and adaptability of aquatic ecosystems thereto.	Ministry of Territorial Administration and Infrastructure; Ministry of Economy; Ministry of Health	3rd ten-day period of June 2022	No additional resources are required
		6.6 Implementing the programme "Management of Waste and Flood of Closed Quarry of the City of Artik"	1. Enhancing the adaptation of natural and agricultural landscapes in conditions of global climate change; 2. Preventing floods; 3. Restoring the natural landscape damaged due to anthropogenic influences; 4. Increasing public knowledge on climate change and adaptation	Staff of Shirak Marzpet; Artik Municipality	3rd ten-day period of July 2022	International grant; Adaptation Fund of the UN Framework Convention on Climate Change. AMD 688.848,0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		6.7. Implementing the component “Creating Measurement, Reporting and Verification (MRV) system in the field of buildings and knowledge management” of the grant programme "Reduction of Investment Risks Aimed at Energy Efficient Modernisation of Buildings"	Increasing the energy efficiency of buildings 1. Elaborating guides and monitoring methodology for different categories of buildings; 2. Elaborating a normative and technical document on the definition of the order of primary energy coefficients (according to energy carriers and network coefficients in the electric power system); 3. Elaborating a normative and technical document on the definition of emission coefficients of the energy carriers and network electricity; 4. Collecting static and dynamic data from buildings selected for renovation; 5. Collecting relevant emission factors for calculating greenhouse gas reductions; 6. Finalising the database and monitoring the energy efficiency; 7. Developing Energy Management Information System (EMIS);	Ministry of Territorial Administration and Infrastructure; Yerevan Municipality; "Electric Networks of Armenia" CJSC (upon consent); "Gazprom Armenia" CJSC (upon consent)	3rd ten-day period of November 2021-2023 3rd ten-day period of June 2024-2026	International Grant; Green Climate Fund of the UN Framework Convention on Climate Change — AMD 336.000,0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			8. Conducting training courses on Measurement, Reporting and Verification and EMIS system and energy consumption monitoring in the field of buildings and energy monitoring; 9. Preparing and distributing advertising materials. 2024 and 2025 each year: - Localising the computer programme of the Energy Management Information System (EMIS) and addition of data - Acquiring equipment, smart meters and means of communication for the automatic receipt of the EMIS data - Collecting and analysing the data of public buildings of Yerevan Community. - Modernising the “Mershenq.am” website and updating the data thereof. - Preparing and disseminating		2024-2025 3rd ten-day period of June 2026	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			advertising materials. - Conducting energy audits and drawing up energy passports of buildings having undergone thermal modernisation. - Making calculations of and evaluating greenhouse gas emissions from the thermally modernised buildings.			
			2026: - Servicing the Energy Management Information System (EMIS) and adding data of new thermally modernised buildings. - Collecting and analysing the data of public buildings of Yerevan Community. - Preparing and disseminating advertising materials. - Conducting energy audits and drawing up energy passports of new buildings having undergone thermal			

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			modernisation. - Making calculations of and evaluating greenhouse gas emissions from thermally modernised buildings. - Evaluating the programme outcomes and drawing up a summary report.			
		6.8 Implementing the programme "Transition to Electric Vehicles in Armenia"	Institutionalisation and strategic planning of low carbon mobility;	Ministry of High-Tech Industry	2021-2024	International grant; Global Environment Facility — USD 652.2 thousand
			1. Developing a policy and a package of regulatory provisions promoting the development of electric mobility; 2. Developing a national electric mobility strategy; 3. Purchasing electric vehicles and transferring to participating agencies 4. Purchasing and installing charging infrastructure.		3rd ten-day period of December 2023	
			1. Elaborating a buying guide related to electric mobility; 2. Developing policy and a		3rd ten-day period of December 2024	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			package of regulations for the development of electric mobility; 3. Holding a National Forum on Electric Mobility. 2025: 1 essing the effectiveness of the use of 28 electric vehicles purchased with co-funding from the Programme. 2. Developing recommendations on the efficiency of use of electric vehicles. 3. Organising the meeting of the inter-agency working group and the National Forum on Electric Mobility.		3rd ten-day period of September 2025	
		6.9 Implementing the component "Mitigation of the consequences of and adaptation to climate change through and transfer of new technologies" of the Programme "Sustainability of Forests of Armenia, Enhancing Adaptation thereof and Promoting Green Growth of Community Development through	Mitigation and adaptation of climate change through forest investments and transfer of technologies within the framework of implementation of 2021-2029 Programme		2021-2026	International Grant; Green Climate Fund of the UN Framework Convention on Climate Change — USD 571.3 thousand
			1. Completing works of construction of 3000 m3 of greenhouses for the purpose of		3rd ten-day period of December 2023	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		Mitigation of Climate Change"	growing seedlings with close system in the territory of "Hayantar" SNCO; 2. Implementing 700 ha afforestation works; 3. Organising training courses for the interested parties;			
			Every year: 1. Implementing 700 ha afforestation and plantation care works; 2. Organising training courses for the interested parties.		2024-2026	
		6.10 Implementing the programme "Mitigation of the Process of Climate Change and Strengthening Adaptation Capacities in the Arid (Vayots Dzor Marz) Zone of the Republic of Armenia"	Adopting a Concept Paper by the Green Climate Fund of the UN Framework Convention "On Climate Change"		3rd ten-day period of November 2022-2026	International grant; Green Climate Fund of the UN Framework Convention on Climate Change — AMD 4.581.500,0 thousand
			After launching the programme, according to the schedule: 1. Increasing the carbon sequestration properties of soil; 2. Increasing the adaptation of landscapes and ecosystems to climate change; 3. Introducing climate-smart		2023-2026	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			agricultural technologies; 4. Reducing greenhouse gas emissions; 5. Ensuring the preservation and continuity of results			
		6.11 Adoption of a decision of the Government on approval of the draft Law of the Republic of Armenia "On climate" by the Government	Upon the adoption of the Law, a legal and institutional framework for the development and implementation of climate policy in the country will be established, in particular: clear definition of climate goals and incorporation of climate considerations in sectoral development policy, definition of competencies and duties, introduction of innovative financial mechanisms, institutional framework for accounting greenhouse gas emissions, received support and policy implementation outputs.	-	1st ten-day period of December 2025	International grant (environmental funds or organisations)
7.	Creating an eco-friendly system of management of chemicals	7.1 Adopting the Decision of the Government on approving the draft Law "On chemicals " by the Government	Adoption of the Law "On chemicals " will provide the legal basis for the safe use of chemicals	Ministry of Health; Ministry of Economy; State Revenue Committee;	2nd ten-day period of September 2026	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
				Ministry of Defence		
		7.2 Submitting the draft Decision of the Government "On approving the list of actions— to be implemented in 2022-2026 — of the National Action Plan of the Republic of Armenia for the Implementation of the Stockholm Convention on Persistent Organic Pollutants" to the Office of the Prime Minister	Implementation of the actions arising from the Stockholm Convention on Persistent Organic Pollutants will contribute to the decrease in the adverse effect of persistent organic pollutants, reduction of emissions and environmentally safe elimination of waste	Ministry of Health; Ministry of Economy; Ministry of Defence; State Revenue Committee; Ministry of Territorial Administration and Infrastructure	2nd ten-day period of June 2022	No additional resources are required
		7.3 Establishing a register of chemicals and chemical mixtures in the Republic of Armenia	Collecting information on chemicals and chemical mixtures imported into the Republic of Armenia and used in the Republic of Armenia and preparation works for establishing a "Register of Chemicals and Chemical Mixtures in the Republic of Armenia".	Ministry of Health; Ministry of Economy State Revenue Committee	2021-2026	2021-2022 — No additional resources are required
			- Updating data on chemicals and chemical mixtures imported into the Republic of Armenia and used in the Republic of Armenia, processing the data collected		3rd ten-day period of December 2023	2023 — No additional resources are required
			- Preparation works for establishing the national (inter-state) part of the		3rd ten-day period of December 2024	2024 — International Grant (environmental

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			register of chemicals in the Republic of Armenia			funds or organisations) AMD 19440.0 thousand
			- Establishing the national part of the register of chemicals for the purpose of transferring to the relevant EEC sub-division.		3rd ten-day period of August 2025	2025 — International Grant (environmental funds or organisations) AMD 5000.0 thousand
			- Transferring the national part of the register of chemicals to the relevant EEC sub-division for the purpose of establishing a unified register on the general chemicals.		3rd ten-day period of December 2026	2026 —International Grant environmental funds or organisations AMD 5000.0 thousand
		7.4 Adopting the Decision of the Government "On establishing the procedure for export and import of hazardous chemicals "	Upon the adoption of the Decision of the Government, the processes of export and import of chemicals will be regulated, additional requirements will be defined for the protection of human health and the environment, the record-registration of information on chemicals will be ensured	Ministry of Economy; State Revenue Committee	2nd ten-day period of November2026	No additional resources are required
8.	Improving the system for waste management, including subsoil use	8.1 Adopting — after the adoption of the Law of the Republic of Armenia “On mercury” — the secondary legal acts deriving from	As a result of the adoption of the Law of the Republic of Armenia “On mercury” and secondary legal acts deriving from the Law, a legal basis for regulation of mercury will	Ministry of Health; Ministry of Economy; State Revenue Committee	2nd ten-day period of November 2021-2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		the Law	be established, which will contribute to ecologically safe use of mercury, protection of human health and the environment from harmful effects of mercury, mercury compounds and mercury waste			
		8.2 Submitting the draft Decision of the Government "On establishing the procedure for supervision and monitoring during exploitation of landfills" to the Office of the Prime Minister	Control and monitoring will be conducted in landfills and the impact zones thereof in the manner prescribed for the purpose of collecting, processing, and evaluating data necessary to predict, identify, prevent, or reduce the adverse effects of the impact of waste on human health and the environment	Ministry of Territorial Administration and Infrastructure; Ministry of Health	2nd ten-day period of December 2021	No additional resources are required
		8.3 Submitting the draft Decision of the Government "On approving the technical conditions for using polychlorinated biphenyls" to the Office of the Prime Minister	The fulfilment of obligations undertaken under the Stockholm Convention on Persistent Organic Pollutants will be ensured by the adoption of the Decision of the Government	Ministry of Health; Ministry of Economy	3rd ten-day period of September 2022	No additional resources are required
9.	Recultivating the abandoned, ownerless areas of territories and waste facilities for subsoil use	9.1 Elaborating draft packages for recultivation of abandoned, ownerless areas of territories and waste facilities for subsoil use	Reducing volumes of subsoil use waste, reducing/neutralising adverse impacts thereof on the environment, return of restored		2022-2024	State Budget of the Republic of Armenia; International grant environmental funds or

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	violated as a result of subsoil use		lands into economic circulation			organisations around AMD 137900,0 thousand
			- 2 packages of design and estimate documents for re-cultivation works of Nazik and Pkhrut closed tailing dumps		3rd ten-day period of December 2023	2023 — State Budget of the Republic of Armenia — AMD 137900,0 thousand
			- Clarifying the locations of production heaps sites and closed tailing dumps, co-ordinating the expediency of carrying out carrying out re-cultivation works with the Ministry of Territorial Administration and Infrastructures.		3rd ten-day period of December 2024	2024 — no additional funding is required
10.	Elaborating and implementing a policy for prevention and reduction of contamination and degradation of lands	10.1 Conducting monitoring of contaminated, degraded lands in the territory of the Republic of Armenia	- Availability of a monitoring system equivalent to the territory of the Republic of Armenia, effectively operating by international standards and producing targeted information; - Availability of maps in accordance with the natural and climatic conditions of the Republic of Armenia and the	Cadastre Committee	2022-2026	International grant environmental funds or organisations around AMD 100300,0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			peculiarities of the qualitative distribution of soil layer contamination			
			Availability of an object/monitoring platform subject to examination — 16		3rd ten-day period of December 2023	2023 — AMD 34886,4 thousand
			Availability of an object/monitoring platform subject to examination — 22		3rd ten-day period of December 2024	2024 — AMD 47968,8 thousand
			Availability of an object/monitoring platform subject to examination — 8		3rd ten-day period of December 2025	2025 — AMD 17443,2 thousand
			Summarising the works done, drawing up reports		3rd ten-day period of December 2026	No additional resources are required
11.	Elaborating a policy on ambient air preservation for reducing and limiting emissions	11.1 Submitting the draft Decision of the Government on approving the draft Law of the Republic of Armenia "On making an amendment to the Law of the Republic of Armenia 'On preservation of ambient air'" by the Government to the Office of the Prime Minister	Modern approaches to the protection of atmospheric air will be enshrined by the adoption of the Law. As a result, the legislative basis for elaboration of new criteria for air quality assessment, the implementation of limitation of emissions by introducing new technologies, and the establishment of a unified system for record-registration of emissions will be formed		3rd ten-day period of March 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		11.2 Creating pre-requisites for the establishment of a unified system for record-registration of emissions of harmful substances and greenhouse gas emissions (mobile and stationary sources)	Creating pre-requisites for the process of record-registration of emissions	Ministry of Health; Environmental Protection and Mining Inspection Body	2nd ten-day period of December 2025	International grant (environmental funds or organisations)
12.	Ensuring gradual reduction and limitation of the use of disposable polyethylene products	12.1 Adopting the Decision of the Government on approving the draft Law of the Republic of Armenia "On making supplements to the Law of the Republic of Armenia 'On trade and services'" by the Government	Establishing a ban on the sale (realisation) of a certain target group of disposable plastic items in trade facilities and trading areas, in mobile shops	Ministry of Economy	1st ten-day period of November 2024	No additional resources are required
13.	Improving the unified system for controlling and monitoring environmental protection, introducing unified and modern systems for permits and licences, co-ordinated management of primary information, improving the system of environmental impact assessment and expert examination, based on the principle of prevention, through the introduction of active mechanisms aimed at improving the quality of	13.1 Submitting the draft Decision of the Government on approving the draft Law of the Republic of Armenia "On making supplements and amendments to the Law of the Republic of Armenia 'On environmental impact assessment and expert examination'" by the Government to the Office of the Prime Minister	Bringing the legislation into compliance with the requirements of the international conventions ratified by the Republic of Armenia. Bringing the process of environmental impact assessment and expert examination in compliance with international standards. The possibility of conducting expert examination upon the initiative of the initiator will be included, strategic ecological assessment will be separated, the mechanisms to be subject thereto will be specified,		3rd ten-day period of March 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	expert examination		the Article " Public notification and holding of consultations" will be presented in a completely new edition, etc.			
		13.2 Submitting the draft Decision of the Government "On defining the procedure for conducting strategic environmental assessment" to the Office of the Prime Minister	Bringing the legislation into compliance with the requirements of the international conventions ratified by the Republic of Armenia		1st ten-day period of June 2022	No additional resources are required
		13.3 Submitting the draft Decision of the Government "On approving the guide for environmental and human health impact assessment " to the Office of the Prime Minister	Availability of legal grounds for environment and human health impact assessment	Ministry of Health; Ministry of Labour and Social Affairs	1st ten-day period of November 2022	No additional resources are required
		13.4 Modernising observation networks for monitoring environmental components (ambient air, water resources, including freshwater and underground waters, soils, biodiversity) and waste disposal sites	Every year: Ensuring equipment of observations, observation stations and observation networks for monitoring environmental components with modern technologies	-	2023-2026	State Budget of the Republic of Armenia AMD 300000,0 thousand International grant environmental funds or organisations around AMD 725,000.0 thousand 2024 — AMD 300000,0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		13.5 Capacity-building of the environment monitoring laboratory	- Acquiring equipment for the environmental monitoring laboratory, introducing standard international methods, preparing documents of the application for the accreditation of the laboratory - Accrediting the laboratory in compliance with the standard international requirements - Continuously ensuring the equipment of the laboratory with modern equipment, and availability of a laboratory accredited in accordance with international standard requirements	-	3rd ten-day period of November 2025	International grant (environmental funds or organisations) AMD 600 000.0 thousand
		13.6 Establishing a unified information system on the environment	Availability of a national environmental portal and thematic databases, ensuring the information transfer process using information technologies	Ministry of Territorial Administration and Infrastructure; Ministry of Health; Ministry of High-Tech Industry; Cadastre Committee; Environmental	3rd ten-day period of September 2025	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
				Protection and Mining Inspection Body		
		13.7 Introducing an electronic system for provision of licenses and permits by the Ministry of Environment	Ensuring access to services in the field of electronic provision of licenses and permits and reducing the period for obtaining licenses and permits.	Ministry of High-Tech Industry; "EKENG" CJSC (upon consent)	3rd ten-day period of November 2022	International grant (environmental funds or organisations) around AMD 15 000.0 thousand
14.	Modernising the system of hydrometeorology and environmental permanent monitoring through the application of the newest technologies for monitoring	14.1 Modernising the sub-systems of hydrometeorological monitoring, forecasting, information processing, analysis, archiving and provision, developing quality and accessibility mechanisms for services provided	Availability of hydrometeorological observations, forecasting, information	--	2023-2026	State Budget of the Republic of Armenia — AMD 200,000.0 thousand; International grant AMD 483000.0 thousand of which UNDP grant funds — AMD 388,000.0 thousand; World Bank "Armenia National Disaster Risk Management Program", grant funds — AMD 95,000.0 thousand 2023 — State Budget of the Republic of Armenia
			- Implementing works of modernization and replenishment with new equipment of technical means of "Hydrometeorological and Monitoring Centre" SNCO, organizing training courses for the purpose of developing the capacities and skills of the employees		3rd ten-day period of December 2023	
			- Installing automatic hydrometeorological stations and creating a system for recording, transferring and visualising information		3rd ten-day period of December 2024	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			- Forming a unified system for record-registration, analysis and archiving of losses and damages caused by hydrometeorological phenomena and ensuring access to information		3rd ten-day period of December 2025	— AMD 200000.0 thousand; International Grant — AMD 330000,0 thousand; 2024 — International Grant — AMD 153000.0 thousand;
			- Forecasting dangerous hydrometeorological phenomena (including drought) and availability of an early warning system		3rd ten-day period of December 2026	
15.	Improving the existing economic mechanisms for environmental protection through the introduction of the principle of adequate compensation for the damage caused, as well as the implementation of a number of legislative and institutional changes aimed at prevention, mitigation and neutralisation	15.1 Adopting the Decision of the Government on approving by the Government the draft legislative package within the scope of approximation to Directive 2004/35/EC of the European Parliament and of the Council of 21 April 2004 on environmental liability with regard to the prevention and remedying of environmental damage	Availability of procedures for preventing and eliminating the damage caused to the environment, as well as of the mechanism for liabilities of the polluter to incur the expenses aimed at prevention and elimination of the damage	Ministry of Economy; Environmental Protection and Mining Inspection Body; Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister	3rd ten-day period of November 2026	No additional resources are required
16.	Public awareness-raising of the actions and programmes being implemented in the	16.1 Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the	Efficient implementation of environmental education at all levels of education	Ministry of Education, Science, Culture and Sport	3rd ten-day period of November 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	sector of environmental protection, implementing large-scale actions for eco-education, culture, and upbringing, ensuring transparency of activities of the sector, increasing the role of innovative technologies by ensuring close co-operation with the academic and scientific sectors	Law of the Republic of Armenia 'On environmental education and upbringing'" to the Office of the Prime Minister				
		16.2 Implementing the project "Engaging Future Leaders: Digital Education Module on Adaptation Challenges and Best Practices for Youth"	Creating a gamified digital education module for high school pupils	Ministry of Education, Science, Culture and Sport of the Republic of Armenia	3rd ten-day period of November 2021-2023	International grant; Adaptation Fund of the UN Framework Convention on Climate Change, USD 231 25 thousand
			1. Creating a trilingual mobile application (for IOS and Android systems) based on the created Eco-educational browser game; 2. Organising an on-line competition among the pupils of upper grades of the Republic; 3. Invitation for the 40 participants having received the highest points (equally distributed among the regions of Armenia and with equal gender balance) as a result of the competition to participate in the three-day "Experimental Laboratory of Adaptation", to increase the level of knowledge		3rd ten-day period of December 2023	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			and skills in finding innovative solutions for their communities.			
17	Developing and implementing the policy aimed at fostering the long-term goal of green economy and sustainable development	17.1 Adoption of the Decision of the Government "On approving the Environmental Protection Strategy"	Stipulating the environmental protection policy, fundamental issues thereof, directions for solving them and comprehensive and sustainable management thereof. The Strategy will include all environmental components and strategic directions.	Ministry of Territorial Administration and Infrastructure Ministry of Labour and Social Affairs Ministry of Health Ministry of Justice Ministry of Internal Affairs Ministry of Economy Ministry of Finance Ministry of Education, Science, Culture and Sport Urban Development Committee	3rd ten-day period of March 2026	No additional resources are required

Ministry of Defence

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7

1	Establish Armed Forces complying with the military and political situation, the estimated (projected) level of military threats and the nature of possible military operations	1.1 MINISTRY OF DEFENCE AND GENERAL STAFF OF THE ARMED FORCES - making changes in the staff-related structures of the structural sub-divisions, clarifying and distributing the functions 1.2 Reviewing the composition and structure of the military formations, unions, military units and subdivisions 1.3 MINISTRY OF DEFENCE AND GENERAL STAFF OF THE ARMED FORCES - elaborating draft legislative amendments necessary for the introduction of new structures of the structural subdivisions	We will have up-to-date Armed Forces with a new structure and complying with the modern requirements, subdivisions performing repeated functions will be joined		1st stage: 2021-2022 2nd stage: 2023-2024	No additional funding is required
2.	Replenishing the Armed Forces of the Republic of Armenia with modern armaments and military equipment	2.1 Replenishing the subdivisions of the Armed Forces of the Republic of Armenia with armaments and military equipment complying with the reviewed composition and structure	The reconnaissance, fire engagement and evasion capacities of the troops will increase	Ministry of High-Tech Industry	By 2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
3.	Modernising the management system of the Armed Forces and increasing the management efficiency	3.1 Continue improvement of the communication system 3.2 Continue the works of modernisation of the automated management system (with stationary and mobile elements) with subsystems of management of the	The effectiveness of activities of the governing bodies and the level of stability, continuity, efficiency and covertness of management of the troops will increase	Ministry of High-Tech Industry	2022-2025	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law

		types of troops and services				
		3.3 Increase the role of the commanders, autonomy of the subdivisions, motivation and pro-activeness of the staff				
4.	Establishing a system for strategic planning of the sector of defence, making legislative amendments aimed at solving the national problems and specifying the procedures for organising defence	4.1 Making necessary legislative amendments and forming a single general concept for the defence of the state for elaboration of the documents of the sector for planning the defence of the state (Plan for Use of the Armed Forces, Plan for Deployment of the Armed Forces, Plan for Development of the Armed Forces, Plan for Operative Equipment of Territorial Protection, Mobilisation Plan, etc.)	We will have a set of interrelated documents — a single document with its constituent parts, in the sector of defence	Members of Inter-agency Commission	By 2024	No additional funding is required
		4.2 Elaborate a new draft Military Doctrine and submit it for the approval of the Security Council	The military and political provisions of military security, the defence strategy, the system for ensuring the military security and the combined activities of the state bodies aimed at ensuring the state military security will be defined	Members of Inter-agency Commission	By 2024	No additional funding is required
		4.3 Submitting to the Office of the Prime Minister the package of the drafts of the new Law of the Republic of Armenia "On defence", the Law of the Republic of Armenia "On making amendments and supplements to the Law of the	The systemic problems of the sector of defence will be solved, the procedures for organising defence, the powers and responsibilities relating to the sector of protection of the military security bodies will		3rd ten-day period of January 2022	No additional funding is required

		Republic of Armenia "On the legal regime of martial law"", the Law of the Republic of Armenia "On making a supplement to the Law of the Republic of Armenia "On the structure and operation of the Government"", the Law of the Republic of Armenia "On making supplements to the Law of the Republic of Armenia "On public service"", the Law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia "On bodies of the state administration system"" and the Law of the Republic of Armenia "On making a supplement to the Law of the Republic of Armenia "On regulation of administrative legal relations""	be clarified under the legislation			
5.	Bringing the current system of mobilisation preparation, reserve preparation, as well as record-registration and mobilisation of the reserve servicemen into compliance with the modern requirements	5.1 Reviewing the system of mobilisation and its preparation, improving the system of reserve preparation 5.2 Create a unified base of record-registration of citizens	We will have a specified system of mobilisation preparation, reserve preparation and mobilisation Creation of the unified base of record-registration will significantly increase the level and completeness of military record-registration of the reserve servicemen, effectiveness of the works of organising and conducting military call-up and of enlisting the	Office of the Security Council Ministry of Labour and Social Affairs Ministry of Health Ministry of Foreign Affairs Police National Security Service Ministry of Territorial Administration and Infrastructure	2022-2023 By 2024	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law

			necessary specialists to the troops, will contribute to effective management of the mobilisation resources			
6.	Introducing a territorial defence system in the Republic of Armenia	6.1 Make amendments and supplements to the Law "On defence" and other necessary laws of the Republic of Armenia, create a territorial defence administration body	We will have a territorial defence system, which will enable to reliably protect the internal regions, population, infrastructure and the most important objects of the country from possible encroachments of the enemy during military operations	Ministry of Emergency Situations Police National Security Service Ministry of Territorial Administration and Development	By 2024	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
7.	Optimising the military infrastructure and improving the places of location of the troops	7.1 Bring the military infrastructure and the places of location of the troops into compliance with the normative requirements	The dislocation sites of the unions, military units and subdivisions will be optimised, the possibilities of striking by the enemy will be reduced, and in case of striking, the minimum of consequences will be ensured, the road network will be improved, the decentralisation and protection of the storage facilities will be ensured		By 2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
8.	Increasing the level of moral and psychological preparation of the Armed Forces, increasing the role of the commander, ensuring military discipline and reducing the non-statutory relations	8.1 Develop the necessary moral qualities of a military serviceman in the Armed Forces, strengthen the psychological stability and preparedness to lead combat operations Increase the level of military discipline and minimise the non-statutory relations within the Armed Forces	The effectiveness of psychological activities and preparedness of military servicemen to lead active combat operations will increase. Military discipline will be enhanced.		2022-2025	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law

		8.2 Equipping the psychological support points and the barrier zones for psychological overcoming in a specified number of military units				
		8.3 Submitting the draft Law of the Republic of Armenia "On making an amendment to the Law of the Republic of Armenia “On disciplinary code of the Armed Forces of the Republic of Armenia”" to the Office of the Prime Minister	Issues related to increasing the role of the commander, ensuring motivation and pro-activeness, military discipline, as well as the moral and psychological state of the staff will be solved under the legislation as a result of restating the Law in effect		2022	
9.	Continuously improving the complementary system of fixed-term compulsory and contractual military service, expanding the professional military service system	9.1 Elaborating the package of the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On military service and the status of the military servant"" and the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On remuneration for persons holding state positions and state service positions""	The number of the personnel in contractual professional military service will increase, the duration of compulsory fixed-term military service will be reduced		3rd ten-day period of June 2022	No additional funding is required
10.	Expanding possibilities of the existing procedures for international co-operation and collective security	10.1 Continue activities aimed at clarifying the existing procedures for collective defence within the Republic of Armenia-Russian Federation and CSTO framework	The existing mechanisms, forces and means of collective defence and co-operative security will be improved, replenishment of the Armed Forces with modern armaments and other material	Office of the Security Council Ministry of Foreign Affairs	2021-2024	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not
		10.2 In parallel with the combat				

		capabilities of the joint (united) Republic of Armenia-Russian Federation and CSTO forces, strengthen the level of interoperability of the Armed Forces of the Republic of Armenia	means, receiving of consultation on defence reforms, communication of the positions of the Republic of Armenia with regard to the defence and security issues, fulfilment of the international commitments assumed by the Republic of Armenia will be continued		Permanently	prohibited by law
		10.3 Conduct military and political consultations in the multilateral and bilateral formats				
		10.4 Ensure the involvement of the Armed Forces of the Republic of Armenia in the international operations				
		10.5 Provide consultation and expert support for the reforms of the defence system of the Republic of Armenia			2021-2024	
		10.6 Develop the military-technical co-operation with the allied and partner countries				
10.1.	Expanding the capacity of current procedures for international co-operation and security	10.1.1 Carry out activities aimed at developing multilateral and balanced defence procedures 10.1.2 Enhance the level of international interoperability of the Armed Forces of the Republic of Armenia 10.1.3 Continue the process of diversification of military and	Activities will be carried out aimed at reviewing the current defence and security mechanisms, the level of international interoperability of the Armed Forces will be improved, and the re-equipment of the Armed Forces with modern ammunition and other materials will continue.	Office of the Security Council Ministry of Foreign Affairs	2025-2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law

		technical co-operation				
11.	Strengthening the protection of human rights and integrity within the Armed Forces	11.1 Introducing the educational programme "Good Governance and Building Integrity in the Defence and Related Security Sector" and the revised curriculum of the subject "Human Rights of Armed Forces Personnel" at the Centre for Raising Qualification of Officers and the Faculty of Command Staff of the Military Educational Institutions of the MINISTRY OF DEFENCE	The level of awareness of the staff in the matters of integrity and prevention of corruption will increase Officers replenishing the Armed Forces will have sufficient knowledge of human rights, the protection thereof and instruction of the subordinates during service will have a multiplicative effect	Office of the Human Rights Defender (upon consent)	September 2022, 2021-2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
		11.2 Organising courses on the protection of the rights of women, providing the subdivisions of the Armed Forces with information materials on civil and political rights	The level of awareness of the staff on prevention of violations of human rights, as well as on fundamental and secondary human rights will increase	Office of the Human Rights Defender (upon consent)	2021-2023	
		11.3 Monitoring in the sector of defence and developing co-operation with the organisations carrying out civil control	Enhancing transparency, accountability and public confidence		2021-2026	No additional funding is required
12.	Developing and implementing the main directions and priorities of the state policy in the field of military education, increasing competitiveness of the military education system, developing military science	12.1 Establish merit-based and flexible competitive procedures for selection of lecturers with military specialisation	The effectiveness of selection of the academic and teaching staff will increase		2022-2023	State Budget (within the amounts to be envisaged for the relevant year
		12.2 Develop and adopt a programme aimed at increasing the attractiveness of military education and the schedule for implementation thereof	The officer and non-commissioned officer positions will be replenished with qualified personnel		2022-2024	with respect to the field)

		12.3 Reviewing the forms of planning and conducting military operations	The planning and warfare methods will be brought into compliance with the modern standards		2022-2023	
13.	Reforming the sector of information security and cybersecurity Effectively implementing actions for monitoring, analysis, information counteracting and warfare against information threats and challenges, improving the legislative field	13.1 Expanding the quick response groups for cyber attack cases for the purpose of exchanging information on the information security and cyber attack cases with the interested agencies and organisations of the Republic of Armenia	In the conditions of enhancing partnership with the structures of the sector of information security, the quick response groups for cyber attack cases of the Subdivisions for Cyber Security of the interested agencies of the Republic of Armenia will operate more effectively in emergency situations when implementing actions for information counteracting and information warfare, the level of cyber security of Armenia and the protection thereof from cybercrimes will increase (according to the Global Cyber Security Index, the position is envisaged to increase to 30 in 2025)	Office of the Security Council National Security Service Police Ministry of High-Tech Industry Ministry of Foreign Affairs	2022-2025	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
		13.2 Raising the level of public awareness, ensuring the process of counteracting the campaign aimed at targeting negative information flows and the social, national and religious hatred and discrediting of the Armed Forces by a potential adversary	A system will be developed and introduced to counteract the negative information flows targeting the Republic of Armenia, provide complete and accurate information to the public and implement a common information policy and information actions	Office of the Security Council National Security Service Ministry of Foreign Affairs Ministry of High-Tech Industry Police	2022-2024	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
14.	Improving the legal	14.1 Ensure the accessibility and	The level of state care will increase,	Ministry of Labour and	2021-2026	State Budget (within the

	framework for ensuring social protection and regulating the pension sector, expanding social guarantees and ensuring attractiveness of military service	continuity of implementation of the state target programme "Affordable Housing for Military Servicemen", initiate implementation of the process of providing housing to the military servicemen having retained the right to receive improvement of housing conditions at the expense of the State Budget of the Republic of Armenia	more favourable conditions for service will be created, the attractiveness of military service and the level of military discipline will increase, the moral and psychological state of the staff within the Armed Forces will be enhanced, the living and household conditions of beneficiaries will be continuously improved	Social Affairs		amounts to be envisaged with respect to the field), other sources not prohibited by law
		14.2 Elaborating a package of legislative amendments for the purpose of defining a supplement by the results of attestation of contractual military servicemen of the officer, non-commissioned officer and private staffs holding positions having functions of carrying out combat tasks	Introduction of the attestation and supplement system will value the combat service of contractual military servicemen holding positions having functions of carrying out combat tasks, the monetary security of military servicemen will increase, and the living standards of families of military servicemen will improve to a certain extent, persons having the status of a participant of combat operations will obtain the right to receive a monthly bonus, regardless of the fact of having the right to military pension	Ministry of Labour and Social Affairs Bureau of Civil Service of the Office of the Prime Minister	3rd ten-day period of June 2022	
		14.3 Elaborating the draft Law "On making a supplement to the Law of the Republic of Armenia "On military service and the status of the military servant"" for the purpose of defining a monthly bonus for participants of the defence combat operations of the Republic of Armenia, having the right to receive retirement pension or benefit				
		14.4 Elaborating drafts of the Law of the Republic of Armenia "On making amendments and	The Action envisages solving the problems having arisen during practical application of the			

		supplements to the Law "On military service and the status of the military servant"", the Law of the Republic of Armenia "On making amendments and supplements to the Law "On compensation for damages caused to life or health of military servicemen while defending the Republic of Armenia"" and the Law of the Republic of Armenia "On making amendments and supplements to the Law "On state pensions""	provisions of the mentioned Laws and other legal acts, conditioned by the circumstance of their insufficient clarity, different perceptions and misinterpretations			
		14.5 Submitting the relevant draft Law to the Office of the Prime Minister for the purpose of defining additional social privileges and guarantees for contract military servicemen on combat alert along the line of contact with the adversary	In case of adoption of the drafts, partial refund of tuition fee in the amount of at least 30 per cent will be defined for children of the contract military servicemen involved in combat alert	Ministry of Labour and Social Affairs Ministry of Finance State Revenue Committee Ministry of Education, Science, Culture and Sport	3rd ten-day period of June 2022	

Ministry of Territorial Administration and Infrastructure

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Reviewing the organisational structures of the Marzpetarans and	1.1 Reviewing the organisational structures of the Marzpetarans — submitting to the Government for	Defining uniform functions and structure for the territorial administration bodies within the scope		1st ten-day period of July 2022	No funding is required

	developing the system of community service	consideration the drafts of the Decision of the Prime Minister of the Republic of Armenia "On approving the statutes of staffs of the Marzpets" and the Decision of the Government of the Republic of Armenia "On repealing a number of decisions of the Government of the Republic of Armenia"	of the powers described in the Law of the Republic of Armenia "On territorial administration"			
		1.2 Implementing institutional and legislative reforms of the system of community service	Adopting the Decision of the Government of the Republic of Armenia “On approving the Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia "On community service"". Elaborating draft amendments and supplements to around 13 secondary legislative acts regulating the sector. Modernising the system of training of community servants. It is envisaged to implement works for discussion of the draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia "On community service"" with the interested parties in 2023. It is envisaged to revise the draft Law “On making amendments and supplements to the Law ‘On community service’” and submit for expert examination to the Ministry of		2021-2025	No funding is required

			Justice of the Republic of Armenia in 2024. It is envisaged to submit the draft Law 'On making amendments and supplements to the Law "On community service"' to the Prime Minister's Office of the Republic of Armenia.			
2.	Ensuring proportionate territorial development of the Republic, social and economic stability of the territories, as well as further economic activity and growth	2.1 Implementing assistance programmes aimed at improving the social and economic state of the residents of the borderline communities	As a result of implementation of the Programme, the residents of 82 settlements of 13 borderline communities of Tavush, Gegharkunik, Vayots Dzor, Syunik and Ararat marzes will be provided with assistance from the State Budget of the Republic of Armenia — partial compensation of the tariffs of electricity, natural gas and irrigation water, full compensation of the tax of immoveable property within the scope of Decision of the Government of the Republic of Armenia 1444-N of 18 December 2014. AMD 973,672.6 thousand has been envisaged by the 2023 State Budget of the Republic of Armenia with respect to the Action "State Support to Border Communities". Residents-subscribers of 82 settlements of 13 communities of Ararat, Gegharkunik, Syunik, Vayots Dzor and Tavush Marzes of the Republic of Armenia will receive social	Staffs of Marzpets, Water Committee, Ministry of Labour and Social Affairs	2021-2026	State Budget of the Republic of Armenia, AMD 988,933.7 thousand in 2024 AMD 988,933.7 thousand in 2025 AMD 988,933.7 thousand in 2026

			assistance in 2023, including compensation for immovable property tax — around 54298 (properties) natural and legal persons, partial compensation for the electricity tariff — around 26303 resident-subscribers, partial compensation for natural gas tariff — around 13335 resident-subscribers, partial compensation for irrigation water tariff — around 4022 natural and legal persons. AMD 988,933.7 thousand have been envisaged in the state budget under the "State support to borderline communities" action. In 2024, 82 resident-subscribers of 82 settlements of 13 communities of Ararat Marz, Gegharkunik Marz, Syunik Marz, Vayots Dzor Marz and Tavush Marz of the Republic of Armenia will receive social support, including compensation for immovable property tax — around 60,109 (property) natural and legal persons, partial compensation for electricity tariff — around 20024 resident-subscribers, partial compensation for natural gas tariff— around 13604 resident-subscribers, partial compensation for irrigation water tariff — around 4079 natural and legal persons.			

			AMD 988,933.7 thousand has been envisaged by the 2025 State Budget of the Republic of Armenia with respect to the Action “State Support to Border Communities”. In 2025, social support will be provided to resident-subscribers of 82 settlements of 13 communities of Ararat, Gegharkunik, Syunik, Vayots Dzor and Tavush Marzes of the Republic of Armenia, including compensation for immovable property tax — around 61036 (property) natural and legal persons, partial compensation for electricity tariff — around 26864 resident-subscribers, partial compensation for natural gas tariff — around 13735 resident-subscribers, partial compensation for irrigation water tariff — around 4158 natural and legal persons.			
		2.2 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2027 Strategy for Territorial Development of the Republic of Armenia" to the Government of the Republic of Armenia for consideration	The 2022-2027 Strategy for Territorial Development of the Republic of Armenia will enable to clarify and review the proportionate territorial development priority directions, goals and the main steps to achieve them, taking into account the programmes having already been implemented, the administrative and territorial reforms, the post-war realities, ensuring the link and compliance with other strategic documents, in particular		1st ten-day period of December 2022	No funding is required

			"Armenia Transformation Strategy for 2020-2050"			
3.	Ensure execution of part 3 of Article 8 of Law of the Republic of Armenia No HO-228-N "On making amendments and supplements to the Law of the Republic of Armenia "On organising of funeral processions and exploitation of cemeteries and crematoriums" adopted on 27 May 2021	Submitting the draft Decision of the Government of the Republic of Armenia "On making supplements and amendments to Decision of the Government of the Republic of Armenia No 1910-N of 23 November 2006 to the Office of the Prime Minister of the Republic of Armenia	Bring Decision of the Government of the Republic of Armenia No 1910-N of 23 November 2006 "On defining the procedures, rules and the form of grave certificate provided for by the Law of the Republic of Armenia "On organising of funeral processions and exploitation of cemeteries and crematoriums"" into compliance with the amendments made to the Law of the Republic of Armenia "On making amendments and supplements to Law of the Republic of Armenia No HO-228-N "On organising of funeral processions and exploitation of cemeteries and crematoriums"" adopted on 27 May 2021		2nd ten-day period of March 2022	No funding is required
		3.2 Submitting the draft Decision of the Government of the Republic of Armenia "On making supplements and amendments to Decision of the Government of the Republic of Armenia No 1301-N of 8 November 2007 to the Office of the Prime Minister of the Republic of Armenia	3.2. Bring Decision of the Government of the Republic of Armenia No 1301-N of 8 November 2007 "On approving the procedures for cremation of bodies of the dead, neutralisation and relocation of cemeteries and for reburial in case of danger of sanitary and epidemiological situation" into compliance with the amendments made to the Law of the Republic of Armenia "On making amendments and supplements to Law of the Republic of Armenia No HO-228-N "On organising	Ministry of Health	2nd ten-day period of March 2022	No funding is required

			of funeral processions and exploitation of cemeteries and crematoriums"" adopted on 27 May 2021			
4.	Developing the infrastructures of the communities of the Republic of Armenia, aimed at the proportionate territorial development of the Republic	4.1 Ensuring continuation of the process of providing subventions from the State Budget of the Republic of Armenia for the purpose of implementing the programmes submitted by the communities and meeting the defined standards, aimed at development of the economic and social infrastructures of the communities of the Republic of Armenia	Enhancing capital investments in the communities, improving and modernising the infrastructures of economic and social significance, improving the quality of life of the community population. Implementing at least 180 subvention programmes (300-400sub-programmes) each year, based on the results whereof the infrastructures of the communities of the Republic of Armenia, in particular constructed or repaired roads, kindergartens, houses of culture, community centres, parks, public gardens, energy-saving lighting, water supply, drainage, irrigation and gas supply systems, elements of common shared ownership of multi-apartment buildings, as well as machinery for agricultural and utility services will be improved	Ministry of Economy, Urban Development Committee, Staffs of Marzpets, Communities of the Republic of Armenia (upon consent)	2021-2026	State Budget of the Republic of Armenia, Budget of communities of the Republic of Armenia, Other sources not prohibited by the law of the Republic of Armenia
		4.2 Developing a new system for assessment of vulnerability of the communities formed as a result of enlargement of communities, which will serve as a basis for developing investment programmes to be implemented for the purpose of	A methodical document based on summary assessments characterising the merged communities will be developed, the application of which will enable to make the investment programmes targeted by way of correctly selecting the target	Ministry of Economy	1st ten-day period of March 2023	No funding is required

		improvement of the infrastructures	communities			
5.	Improving the system for management of garbage collection and solid household waste in the settlements of the Republic of Armenia for the purpose of ensuring comfortable and ecologically safe conditions for the population	5.1 Submitting the draft Law "On making amendments and supplements to the Law "On garbage collection and sanitation"" to the Office of the Prime Minister of the Republic of Armenia	By improving the legislative framework in the sector of garbage management, establishing legislative and institutional bases aimed at the application of five-step waste management hierarchy, including the reduction of volume of the waste generated, the sorted collection and processing of waste subject to utilisation	Urban Development Committee	3rd ten-day period of December 2021	No funding is required
		5.2 Constructing a new sanitary landfill, closing landfills to be closed and improving the operating landfills	Introducing a landfill system in compliance with the minimum urban development, environmental and sanitary norms, constructing the first sanitary landfill in the Republic, closing 25 landfills during 2023, closing 20 landfills and upgrading 10 landfills in 2024 for the purpose of reducing the negative and hazardous impacts of landfills for garbage disposal on human health and the environment. Introducing a landfill system in compliance with the minimum urban development, environmental and sanitary norms; communities of the Republic of Armenia (upon consent), Ministry of Environment 2022-2026 State Budget of the Republic of Armenia, community budgets of the Republic of Armenia;	Communities of the Republic of Armenia (upon consent) Ministry of Environment	2022-2026	State Budget of the Republic of Armenia, Budget of communities of the Republic of Armenia, Other sources not prohibited by the law of the Republic of Armenia

			constructing the first sanitary landfill in the Republic, closing 25 landfills during 2023, closing 20 landfills and improving 10 landfills in 2024, closing 25 landfills and improving 15 landfills in 2025 for the purpose of reducing the negative and hazardous impacts of garbage disposal sites on human health and the environment.			
		5.3 Ensuring the processes of proper collection, transportation and disposal or recycling of the originating garbage	Introducing effective garbage collection schemes (during 2025), implementing procedures for use of different types of waste (during 2023 — elaboration), due to which the volume of waste placed in landfills will be reduced as a result of dual use, utilisation and recycling of certain types of waste	Ministry of High-Tech Industry, Staffs of Marzpets, Communities of the Republic of Armenia (upon consent)	2022-2026	State Budget of the Republic of Armenia, Budget of communities of the Republic of Armenia, other sources not prohibited by the law of the Republic of Armenia
		5.4 Submitting draft decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 464-L of 1 April 2021" to the Office of the Prime Minister	Implementing actions ensuring the enforcement of the strategy of the garbage collection system — ensuring the introduction of an integrated and sustainable garbage collection system in the settlements of the Republic.	Ministry of High-Tech Industry, Staffs of Marzpets, Communities of the Republic of Armenia (upon consent)	2-nd ten-day period of 2024	No funding is required
6.	Improving seismic safety of the state general education school buildings of the Republic of Armenia	6.1 Reinforcing the school buildings which are more vulnerable from the seismic point of view and need immediate improvement/constructing new	Ensuring safe educational conditions for schoolchildren, ensuring educational conditions in compliance with all the modern urban development and educational standards. Constructing at least 18	Urban Development Committee, Ministry of Emergency Situations, Ministry of Education,	2021-2023	State Budget of the Republic of Armenia, Other sources not prohibited by the

		school buildings	school buildings which will meet all the modern urban development and educational standards; in particular, they will be earthquake-resistant in case of at least 9-magnitude earthquake, energy-saving and with possibilities for alternative energy use, as well as accessible for children with disabilities. As a result, safe educational conditions in compliance with all the modern urban development and educational standards will be ensured in 18 state general education schools. It is envisaged to complete (provide with furniture as well) at least 10 schools in 2023; it is envisaged to start the construction works of at least 8 schools in 2023.	Science, Culture and Sport, Territorial Development Fund (upon consent)		law of the Republic of Armenia
7.	Improving the quality of administrative services provided to the citizens in the merged multi-dwelling communities and expanding the accessibility thereof	7.1 Introducing a community governance information system (CGIS) in the merged communities	In 26 communities out of the new multi-dwelling communities formed as a result of the administrative and territorial reforms, the functional capabilities of the community governance information systems (CGIS) will be modernised, and works for the integration of databases and formation of a unified environment in the territory of the communities will be implemented. The organisational equipment fleet existing in the administrative offices of		2022-2023	Grant of the German Agency for International Cooperation (GIZ) and the Swiss Agency for Development and Cooperation

			about 210 settlements will also be modernised			
		7.2 Establishing and modernising Citizens' Service Offices (CSOs) operating under the "One-Stop Shop" principle in the merged multi-dwelling communities	Citizens' Service Offices (CSOs) will be established in 1 merged community, and the CSOs previously established and operating in 2 more communities will be modernised.		2022-2026	Grant of the German Agency for International Cooperation (GIZ) and the Swiss Agency for Development and Cooperation
		7.3 Adopting the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1109-N of 27 October 2016 "On approving the list of operators performing the functions of service offices of public administrative bodies, delegating performance of the functions to the operator, approving the list of the functions, defining the standard form of the contract for provision of services concluded with the operator and the minimum technical requirements for the operator"	It is envisaged to conduct, in 2023, permanent monitoring and studies of activities of municipalities already included in the list of operators and providing state services with respect to the number, quality and accessibility of the state services provided thereby. The information on the results of these permanent monitorings and studies, as a summary description of the situation available at the moment, will serve as an important and useful ground for the elaboration of the draft Decision defined by the Action. As a result of the adoption of the draft decision, in accordance with the administrative and territorial reforms implemented, the number of multi-residential communities included in the list of operators performing the functions of service offices of state authorities and the list of services	Ministry of Justice	2022-2024	No additional resources are required

			reserved for operators will be revised.			
8.	Ensuring continuity of the administrative and territorial reforms, decentralising the powers	8.1 Elaborating a concept paper on decentralisation of the powers, based on the powers and study of needs of the merged communities	A comprehensive document on decentralisation of the powers has been elaborated, wherein the principles, goals, objectives and sectoral directions of the decentralisation process are described	Ministry of Finance	2nd ten-day period of December 2022	No funding is required
		8.2 Drafting recommendations on changing the powers of local self-government bodies, as well as the roles and responsibilities thereof in the selected sectors or fields	The powers that may be transferred to local self-government bodies in particular in the sectors of primary health maintenance, maintenance and operation of the inter-community and inter-settlement roads, maintenance and operation of the buildings and structures of general education schools have been defined		1st ten-day period of December 2025	No funding is required
		8.3 Elaborating and submitting to the Office of the Prime Minister drafts of the necessary legal acts ensuring implementation of decentralisation of the powers, in particular those presuming amendments and supplements to the Law of the Republic of Armenia "On local self-governance", the Law of the Republic of Armenia "On social assistance", the Law of the Republic of Armenia "On general education" and to the relevant secondary legislative acts	New powers have, under the legislation, been transferred to local self-government bodies, the exercise whereof will be more effective		1st ten-day period of December 2026	No funding is required
		8.4 Submitting the draft Law “On	In the situation of the opportunity	State administration	2-nd ten-day period of	No funding is

		local self-governance" with new edition to the Office of the Prime Minister	created as a result of the consolidation of communities, that is, the transition to the proportional electoral system for the election of council of elders of communities, the Law "On local self-governance" was worded in a new edition, allocating a significant part of the law to the regulations related to communities with council of elders elected by the proportional electoral system.	bodies, Staffs of Marzpets, Local self-government bodies (upon consent)	December 2024	required
9.	Introducing different forms of inter-community co-operation	9.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the Law of the Republic of Armenia "On making amendments to the Law 'On local self-governance'"	Regulations on the status, establishment and liquidation of inter-community unions are described in Chapter 9 of the Law "On local self-governance". However, inter-community co-operation is not limited to the inter-community unions. There are other forms of co-operation in the international practice, in particular public-legal agreement, labour union, targeted union, targeted union of communities, establishment of a joint administrative body, etc. The forms not contradicting the legislation and the governance system of the Republic of Armenia will be chosen from these forms and described in the Law "On local self-governance".		2022-2023	No funding is required
		9.2 Adopting the Decision of the Government of the Republic of Armenia "On approving the	The Law of the Republic of Armenia "On inter-community unions" provides for two forms of unions — voluntary		2022-2026	No funding is required

		legislative package on the establishment of a union by law".	and by law. It is the competence of the Government to submit a recommendation on establishing a union by law. A legislative package will be elaborated on establishing an inter-community union by separate law. In 2023, it is envisaged to study the international practice on formation of inter-community unions, the aim whereof is to identify the realistic sectors within the scope whereof the communities of the Republic of Armenia will be able to co-operate effectively through establishing an inter-community union. **In 2025**, develop conceptual approaches for drafting a law on establishing a union by law based on the study of the international practice, the existing legislative framework, and the financial, economic, and managerial capacities of communities. **In 2026**, develop a draft Decision of the Government "On approving the legislative package on establishing a union by law" and submit it to the Government for discussion based on the recommendations submitted by the results of the conceptual approaches, as well as discussions			

			being organised.			
10.	Pursuing a unified and comprehensive policy in the mining sector	10.1 Elaborating a strategy on development of the mining sector	Establishing a comprehensive policy of the mining sector, creating an institutional framework to increase and distribute the fiscal and non-fiscal (including with regard to processing and extraction of the end product) benefits at the national and local levels, enshrining a common approach to proportionate development, as well as economic, environmental and social issues.	Ministry of Finance State Revenue Committee	1st ten-day period of June 2022	Grant funds allocated by the World Bank — AMD equivalent to USD 204 thousand (including taxes)
		10.2 Drafting laws regulating the mining sector in line with the mining sector development strategy, as well as other legal acts deriving therefrom	Ensuring the formation of a favourable environment for the sustainable development of the mining sector, about 4 packages of sectoral legislative amendments elaborated in line with the mining sector development strategy in 2024, 5 packages in 2025 and 5 packages in 2026.		2024-2026	No funding is required
11.	Drawing up and publishing an annual national report on the measures implemented in the mining sector within the scope of the EITI (Extractive Industries Transparency Initiative) (ongoing)	11.1 Drawing up by the Republic of Armenia the draft annual national report on the measures implemented in the mining sector within the scope of the EITI (Extractive Industries Transparency Initiative), submitting it to the Government of the Republic of Armenia and	Ensuring more transparent, accountable state and business systems, which serve as a stimulus for the establishment of dialogue between the Government, the private sector of the economy and the civil society. National Report published (each year). 2025 — 1 National Report 2026 — 1 National Report		3rd ten-day period of July 2022 2023-2026	Grant means allocated by the World Bank Projected funding amount — AMD equivalent to USD about 80 thousand Grant means allocated by the

		publishing it				World Bank Estimated financing amount— AMD equivalent to around USD 50 thousand (2023) Forecast financing amount — AMD equivalent to around USD 50 thousand (2025)
12.	Regulating the legal relations pertaining to the process related to materials submitted for geological expert examination	12.1 Elaborating and submitting to the Office of the Prime Minister the draft Law of the Republic of Armenia "On making amendments and supplements to the Subsoil Code of the Republic of Armenia"	Establishing legal bases for defining methodical instructions for geological and economic substantiation of the parameters of quality requirements of mineral deposit areas, as well as directives for application of classification of mineral reserves.		2nd ten-day period of February 2022	No additional resources are required
		12.2 Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining methodical instructions for geological and economic substantiation of the parameters of quality requirements of mineral deposit areas"	Methodical instructions for geological and economic substantiation of the parameters of quality requirements of mineral deposit areas, approved by the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia		3rd ten-day period of March 2022	No additional resources are required
		12.3 Approving the Order of the	Ensuring rational and proportionate		3rd ten-day period of	No additional

		Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining directives for application of classification of mineral reserves"	utilisation of resources. About 10 directives for application of classification of mineral reserves, approved by the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia		December 2024	resources are required
		12.4 Enshrining the technical and technological indicators of extraction and re-processing of ores, substantiated during assessment of mine resources in the metal minerals extraction project, and in case of deviation from the defined indicator, submitting a recommendation on legislative amendments to the Office of the Prime Minister for the purpose of introducing mechanisms for application of the relevant measures by legal acts	Ensuring rational and proportionate utilisation of resources. Package of legislative amendments.		2nd ten-day period of November 2022	No additional resources are required
13.	Ensuring implementation of the measures aimed at inventory-taking of underground mineral water wells and updating of database	13.1 Inventory-taking of water points (wells, springs) of underground mineral water sites	Availability of reliable data on the condition, water use and sanitary state of mineral water wells, springs, existence of a strict sanitary protection regime zone, as well as on water quality and usability. About 100 inventoried water points of 24 underground mineral water deposits.		2nd ten-day period of December 2023	State Budget of the Republic of Armenia — AMD 12,47.4 thousand
14.	Ensuring reliability of	14.1 Elaborating and submitting to the Office of the Prime	Availability of complete annual information on the movement of		2nd ten-day period of	No additional resources are

	geological information	Minister the draft Decision of the Government of the Republic of Armenia "On defining the procedure for filling out annual report forms on the movement of mineral reserves, drawing up explanatory notes and for submitting them"	extracted and depleting mineral reserves. Reports annually submitted by about 450 organisations using subsoil.		February 2022	required
15.	Ensuring reasonable and complex use of subsoil through the available complete project documents	15.1 Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining minimum requirements for the geological exploration plan"	Defining legitimate, uniform and unified legal minimum requirements for the geological exploration plan attached to the application on seeking the right to geological exploration of subsoil for the purpose of extraction of minerals. Defining of mandatory minimum requirements is aimed at ensuring the effective and complex use of the subsoil deemed to be state ownership, Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia.		2nd ten-day period of April 2022	No additional resources are required
		15.2 Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining minimum requirements for the project of extraction of minerals"	Defining legitimate, uniform and unified legal requirements for the project of extraction of minerals attached to the application on seeking the right to extraction of minerals. Defining of mandatory minimum requirements is aimed at ensuring the effective and complex use of the subsoil deemed to be state ownership, Order of the Minister of		1st ten-day period of September 2022	No additional resources are required

			Territorial Administration and Infrastructure of the Republic of Armenia.			
		15.3 Elaborating and submitting to the Office of the Prime Minister the draft Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 367-N of 28 March 2013"	Revised financial and technical capacity requirements for the organisation seeking the right to subsoil use. Decision of the Government of the Republic of Armenia.		3rd ten-day period of March 2022	No additional resources are required
16.	Clarifying the requirement for social responsibilities for communities	16.1 Developing a mechanism for calculation of the social mitigation allocations enshrined in the project of extraction of minerals and submitting a recommendation on legislative amendments	Uniform and fair distribution of allocations provided by subsoil users to communities for the purpose of social mitigation. No additional resources are required.		3rd ten-day period of November 2022	No additional resources are required
17.	Ensuring advancement of the directions for co-operation between the authorised body of the mining sector and the Academy, mining companies, associations and the international organisations. Supporting the issues of preparing on-demand sectoral specialists in the education system.	17.1 Concluding memoranda of co-operation between the higher education institutions and the National Academy of Sciences in the directions of exchange of scientific and practical activities, knowledge, experience, skills, establishment of professional commissions and in other directions	Using scientific idea in the process of elaboration of sectoral legal acts, amending the legal acts in line with the scientific and technical development, creating a platform for co-operation between the sectoral specialists, students and subsoil users.		2nd ten-day period of December 2022	No additional resources are required
18.	Legally regulating provision	18.1 Adopting the Decision of the	Introducing a mechanism interrelated	Cadastre Committee,	2nd ten-day period of	No additional

	of the land plots necessary for subsoil use	Government "On approving the draft Laws 'On making amendments and supplements to the Subsoil Code of the Republic of Armenia and the Land Code of the Republic of Armenia'"	with the process of granting the rights to subsoil use as a result of study of the international practice. Package of legislative amendments.	Ministry of Environment	December 2024	resources are required
19.	Legally regulating the terms and requirements for granting consent to conduct geological explorations in the region	19.1 Elaborating and submitting to the Office of the Prime Minister drafts of the legal acts for the purpose of regulation of the process of seeking and granting consent to conduct geological exploration	Clarifying the process for persons seeking consent to conduct geological exploration, defining the procedure for granting the right, ensuring completeness of the information on granting of consent and state record-registration, recording of the exploration results and the subsoil of the Republic		1st ten-day period of December 2022	No additional resources are required
20.	Creating a digital cadastre of information about subsoil	20.1 Elaborating a road map for the implementation of the automatic management information systems (AMIS) for the management of minerals (mineral resources), the state cadastre (SCM) and the state balance of mineral resources (SBMS).	Elaborating the road map and the further implementation of the actions outlined in it will ensure the possibility of introducing information systems, will contribute to increasing the efficiency of the management of the subsoil sector, and the effective implementation of the functions established by the legislation.	Ministry of High-tech Industry Cadastre Committee	2nd ten-day period of December 2024	No additional resources are required
		20.2 Implementing actions prescribed by the road map for the establishment, management and maintenance of the AMIS of SCM and SBMS.	In 2025, the works on the implementation of the approved road map of the State Cadastre of Minerals (mineral resources) and the state balance of mineral resources will be launched, as a result of which the process of introducing information		2nd ten-day period of December 2025	State Budget of the Republic of Armenia Donor organisations Means not

			systems will be ensured.			prohibited by law
		20.3 Establishing and operating AMISs for the management of the State Cadastre of Minerals (Mineral Resources) and State Balance of Mineral Resources.	In 2026, it is envisaged to establish and operate AMIS, as a result of introduction whereof, permanent network access to updated and credible information for the beneficiaries who are state administration bodies in the subsoil sector will be ensured, possibility of integration in the Geoportal layers of the Integrated Cadastre of the Cadastre Committee of the Republic of Armenia and in other databases of the authorised body (derived from the concept paper on creation of the Integrated Cadastre and from the measures ensuring it), which will contribute to increase in the effectiveness of the subsoil sector management.		2nd ten-day period of December 2026	
21.	Ensuring effective exploitation of mines within the scope of the existing rights to subsoil use	21.1 Elaborating and submitting to the Office of the Prime Minister the draft Law "On making amendments and supplements to the Subsoil Code of the Republic of Armenia"	Clarifying the time limits for granting the right to subsoil use, conditioned by the necessity of legislative regulation of the force majeure and the consequences thereof. Draft Law	Ministry of Economy, Ministry of Environment	2nd ten-day period of February 2022	No additional resources are required
22.	Introducing effective mechanisms ensuring fair and long-term development of taxation of the mining industry,	22.1 Elaborating and submitting to the Office of the Prime Minister the draft Law of the Republic of Armenia "On making amendments and supplements to the Tax Code	Existence of a mechanism for fair calculation of royalty rates in the context of the reforms of the unified tax system, identified within the scope of the strategy on development of the	Ministry of Finance Ministry of Economy Ministry of Environment	1st ten-day period of April 2022	No additional resources are required

	in particular reforming the royalties mechanism	of the Republic of Armenia"	mining sector			
23.	Taking effective measures for obtaining final mineral raw material product	23.1 Supporting the investment programme on constructing a brass foundry, contributing to solution of the problems related to sale of production waste	Closing the economic value chain in the mining sector within the country, ensuring greater and more stable return from the sector	Ministry of Economy Ministry of Finance	2nd ten-day period of December 2026	Means not prohibited by law — AMD equivalent to the initial USD 1,5 billion
24.	Liberalising the electricity market	24.1 Complete transition to the new model of the electricity wholesale market	Increasing the level of effectiveness of the system, introducing liability tools	Public Services Regulatory Commission (upon consent)	2nd ten-day period of December 2022	USD around 8,86 million within the scope of the USAID assistance
25.	Forming common electricity and gas markets of the Eurasian Economic Union	25.1 Elaborating and adopting the ten main documents regulating the common electricity and gas markets of the EAEU, performing works	Elaborating and adopting of the regulatory documents will contribute to the operation of the common electricity and gas markets	Public Services Regulatory Commission (upon consent)	2nd ten-day period of December 2026	No funding is required
		25.1.1 Implementing works provided for by the Programme for Establishing a Common Energy Market of the Eurasian Economic Union and the Action Plan, approved by Decision of the Supreme Eurasian Council No 20 of 26 December 2016 and provided for by the Programme for Establishing a Common Gas Market of the Eurasian Economic Union and the Action Plan, approved by Decision No 18 of 6 December 2018			2nd ten-day period of December 2023	

		25.1.2 Implementing works provided for by the Programme for Establishing a Common Energy Market of the Eurasian Economic Union and the Action Plan, approved by Decision of the Supreme Eurasian Council No 20 of 26 December 2016 and provided for by the Programme for Establishing a Common Gas Market of the Eurasian Economic Union and the Action Plan, approved by Decision No 18 of 6 December 2018			2nd ten-day period of December 2024	
		25.1.3 Implementing works provided for by the Programme for Establishing a Common Energy Market of the Eurasian Economic Union and the Action Plan, approved by Decision of the Supreme Eurasian Council No 20 of 26 December 2016 and provided for by the Programme for Establishing a Common Gas Market of the Eurasian Economic Union and the Action Plan, approved by Decision No 18 of 6 December 2018			2nd ten-day period of December 2025	
		25.1.4 Finalisation and approval of the elaboration of all legal acts necessary for the formation of the EAEU electricity and gas common			2nd ten-day period of December 2026	

		markets				
26.	Extending and modernising the projected time frame for operation of the second power unit of the Armenian Nuclear Power Plant (ANPP)	26.1 Performing works of the programme and its final stage on modernising the second power unit of the Armenian NPP and on extending the time frame for the operation thereof	Effective and safe operation of the Armenian NPP will be ensured, as well as capacity delivered during the additional period of operation will be increased by at least 10%		2022-2025	State Budget of the Republic of Armenia — Decision of the Government of the Republic of Armenia No 953-N of 11 June 2020, according to which a budget loan in the amount of AMD 63,2 billion will be provided to the "Armenian NPP" CJSC from the State Budget of the Republic of Armenia during 2020-2025, out of which in 2020 — AMD 18,7 billion, 2021 — AMD 25 billion, 2024 — AMD 7 billion, 2025 — AMD 12,5 billion
		26.1.1 Performing works for modernising the second power unit of the Armenian NPP and extending the time limit for operation thereof			3rd ten-day period of December 2023	
		26.1.2 Performing works of the programme for modernising the second power unit of the Armenian NPP and extending the time limit for operation thereof			3rd ten-day period of December 2024	
		26.1.3 Performing works of the programme and its final stage on modernising the second power unit of the Armenian NPP and			3rd ten-day period of December 2025	

		extending the time limit for operation thereof				
27.	Elaborating a project for construction of a new nuclear power unit in the Republic of Armenia	27.1 Elaborating a project for construction of a new nuclear power unit in the Republic of Armenia and the plan-schedule ensuring the implementation thereof	Construction of a new nuclear power unit in the Republic of Armenia will ensure the energy independence of the Republic of Armenia, increase security of the energy system of the Republic of Armenia and maintain diversification of the energy system of the Republic of Armenia		1st ten-day period of December 2026	No funding is required
		27.1.1 Collecting and summarising baseline data required for elaborating the preliminary technical and economic rationale			2nd ten-day period of December 2023	
		27.1.2 Elaborating a preliminary technical and economic rationale			2nd ten-day period of December 2024	
		27.1.3 Finalising works for elaborating a preliminary technical and economic rationale, starting works for elaborating the programme and the schedule			2nd ten-day period of December 2025	
		27.1.4 Finalising and approving works for elaborating the programme and the schedule			2nd ten-day period of December 2026	
28.	Activities for rearming, modernising energy infrastructures and equipping them with the leading technologies	28.1 Carrying out works of complete reconstruction of "Lichk" 220/110/35 kW voltage substation	Reconstruction of the substations will increase the reliability of electricity supply		2023-2026	USD 8,86 million at the expense of the own funds of the "HVEN" CJSC
		28.2 Carrying out works of complete reconstruction of "Charentsavan-3" 110 kW voltage			3rd ten-day period of December 2023	Within the scope of USD 36 million provided by the

		substation				
		28.3 Carrying out works of complete reconstruction of “Zovuni” 220 kW voltage substation			2023-2024	International Band for Reconstruction and Development Loan Agreement
		28.3.1 Carrying out works of reconstruction of “Zovuni” 220 kW voltage substation			3rd ten-day period of December 2023	
		28.3.2 Carrying out works of complete reconstruction of "Zovuni" 220 kW voltage substation			3rd ten-day period of December 2024	
		28.4 Carrying out works of complete reconstruction of "Ararat-2" 220 kW voltage substation			2023-2024	Within the scope of USD 39.86 million provided by the International Bank for Reconstruction and Development Loan Agreement
		28.4.1 Carrying out works of reconstruction of "Ararat-2" 220 kW voltage substation			3rd ten-day period of December 2023	
		28.4.2 Carrying out works of complete reconstruction of "Ararat-2" 220 kW voltage substation			3rd ten-day period of December 2024	
29.	Carrying out works related to the four-party (Armenia-Iran-Georgia-Russia) North-South Power Transmission Corridor Initiative	29.1 Regulating technical issues, concluding relevant contracts	It will contribute to increase in the regional development reciprocal flows		2nd ten-day period of December 2026	No funding is required
		29.1.1 Collecting baseline data for the purpose of elaborating a technical and economic rationale			2nd ten-day period of December 2023	

		for the “North-South Energy Corridor” Initiative and exchanging them between four countries.				
		29.1.2 Elaborating a technical and economic rationale			2nd ten-day period of December 2024	
		29.1.3 Combining and harmonising technical and legal matters			2nd ten-day period of December 2025	
		29.1.4 Concluding relevant contracts between parties			2nd ten-day period of December 2026	
30.	Constructing the Iran-Armenia 400 kW voltage power transmission air line and substation	30.1 Completing import of pillars, equipment and construction of substations, excavation of pillar foundations, concreting, as well as installation of pillars and power transmission air lines	Construction of a new power transmission line and substation will significantly increase bandwidth. As a result, the Iran-Armenia electricity exchange capacity will increase from the current 300 MW to 1000-1200 MW		2023-2025	Loan funds (funding entity — Export Development Bank of Iran (EDBI) and "Sanir International FZE" company) Planned funding amount available The cost of the project comprises EUR 106,84 million
		30.1.1 Performing works of import of pillars, equipment and construction of a sub-station, excavation of pillar foundations, concreting, as well as installation of pillars and power transmission air lines			3rd ten-day period of December 2023	
		30.1.2 Completing works of import of pillars, equipment and construction of a sub-station, excavation of pillar foundations, concreting, as well as installation			2nd ten-day period of 2024	

		of pillars and power transmission air lines				
		30.2 Put into operation the power transmission air line and the substation			3rd ten-day period of December 2024	
31.	Implementing the Project on the Caucasian Power Transmission Network (Armenia-Georgia Power Transmission Line/Substations)	31.1 Launching the tender process of construction of the 220/400 kW substation and the 400 kW air line, as well as the high voltage constant current transformer facility	Construction of new power transmission lines will promote the development of regional co-operation in the field of energy. As a result of the first stage, the Armenia-Georgia electricity exchange capacity will increase from the current 200 MW to 350 MW. In 2023-2025, it is envisaged to select the main contractors for the implementation of the Action, and make advance payments.		3rd ten-day period of December 2021	Credit and grant means (German Development Credit KfW Bank, European Investment Bank, within the scope of the Neighbourhood Investment Facility ("NIF") of the EU Commission) Planned funding amount available — credit and grant agreements in the amount of EUR 188,75 million were concluded, including credit — EUR 178,2 million, grant — EUR 10,55 million
		31.2 Launching and completing the construction of 220/400 kW substation and 400 kW air line, as well as the high voltage constant current transformer facility			2022-2026 (ongoing)	
32.	Effectively using the	32.1 Constructing Masrik-1 55	Increasing the level of energy		3rd ten-day period of	Private

	renewable sources and promoting the development thereof	MW peak capacity solar photovoltaic power plant	independence — increasing the share of production of solar energy to 15% or 1000 MW by 2030		July 2022	investments Projected funding amount — USD around 60 million
		32.2 Constructing Ayg-1200 MW capacity solar photovoltaic power plants			2026 ongoing	Private investments and other funds not prohibited by law Projected funding amount — USD around 170 million
		32.2.1 Starting constructions works of photovoltaic power plant			2nd ten-day period of December 2023	
		32.2.2 Starting construction works of the photovoltaic power plant			2nd ten-day period of December 2024	
		32.2.3 Constructing a photovoltaic power plant			2025 - 2026 ongoing	
		32.3 Support the processes of implementation of private projects for construction of wind power plants with a total capacity of about 500 MW and approval of investment programmes	Adding new production stations by using our own renewable resources, diversifying the production capacities in case of availability of competitive tariff proposals.		2nd ten-day period of December 2026	Private investments and other funds not prohibited by law
		32.3.1 Studying the wind potential			2nd ten-day period of December 2023	
		32.3.2 Elaborating investment programmes			2nd ten-day period of December 2024	
		32.3.3 Summarising and finalising results			2nd ten-day period of December 2025	
		32.3.4 Starting the implementation of investment			2nd ten-day period of	

		programmes			December 2026	
		32.4 Elaborating a concept paper on the use of gravity water resources for energy purposes	Promoting the effective use of local energy sources	Ministry of Environment	2nd ten-day period of September 2022	Projected funding amount — USD around 300 million Donor organisations
33.	Improving the legislative framework and bringing it into compliance with the international obligations assumed	33.1 Removing a number of technical regulations of the field of energy from the field of technical regulation and developing new legal acts	Adopting regulatory legal acts of the field of energy in accordance with the international obligations		2nd ten-day period of December 2023	No funding is required
34.	Developing the 2022-2030 National Programme of the Republic of Armenia on Energy Saving and Renewable Energy	34.1 Carrying out works of developing a new National Programme	The National Programme will define new sectoral measures and targets for 2022-2030, which will support the further formation of the energy saving policy of the Republic of Armenia and the determination of specific steps for the implementation thereof		2nd ten-day period of December 2021	United Nations Development Programme Office Projected funding amount — around EUR 100 thousand based on preliminary assessment
35.	Implementing programmes for having knowledge-based and smart energy	35.1 Introducing innovative technologies in the energy system companies	It will contribute to digitalisation, reduction of losses and increase of reliability		2nd ten-day period of December 2023	Own funds of the companies
36.	Implementing a programme for state support to works for energy efficient renovation of apartments and individual houses	36.1 Providing state support for energy efficient renovation of apartments and individual houses	Ensuring improvement of housing conditions and energy efficiency		2023-2024 1 July 2025	State Budget of the Republic of Armenia 2023 — AMD 863,769.5

						thousand 2024 — AMD 663,000.0 thousand 2025 — AMD 3 000 000.00 thousand
37.	Regulating regular passenger transportation	37.1 Introducing a unified transport network	Organising regular passenger transportation from all the settlements of the Republic		2nd ten-day period of December 2022	No funding is required
		37.2 Mapping the routes, introducing an electronic ticketing system and an electronic traffic control service	Improving the services provided		2022-2023	Other funds not prohibited by law
38.	Fulfilling the obligations assumed under international agreements	38.1 Introducing a system of quick response in case of accidents in the Republic of Armenia	Positioning location of accidents, quick response of operational services	Ministry of Emergency Situations	2nd ten-day period of December 2022	State Budget, other funds not prohibited by law, AMD 900 million
		38.2 Introducing an electronic system for levying road fees	Ensuring unified amount of payments and control mechanisms		2nd ten-day period of December 2022	Other funds not prohibited by law
		38.3 Introducing a system for weighing of trucks	Creating an electronic system regulating the process of weighing trucks	Urban Development, Technical and Fire Safety Inspectorate	2nd ten-day period of December 2022	State Budget, other funds not prohibited by law
39.	Regulating the field of motor vehicle transport	39.1 Elaborating and adopting legislation defining the requirements for transportation of dangerous goods by motor vehicle transport	Defining requirements for safe transportation of dangerous goods		2nd ten-day period of December 2023	No funding is required
		39.2 Adopting the Decision of	Forming a more optimal transport		3rd ten-day period of	Other funds not

		the Government of the Republic of Armenia "On approving the reforms in the field of transport and the market regulation strategy"	system for the sustainable development of the country		July 2024	prohibited by law
40.	Renewing the vehicles operated	40.1 Elaborating legislation on utilisation	Introducing a system for changing old and technically worn out vehicles		2024-2025	No funding is required
41.	Continuously increasing the quality and durability of the interstate, republican and local motor roads	41.1 Repairing (renovating, medium repair), reconstructing and constructing the interstate, republican and local motor roads	Each year, around 500 km of renovated and reconstructed roads, ensuring safe traffic on the motor roads of the Republic of Armenia	"Road Department" Fund (upon consent)	2021-2026	Funds envisaged for 2021-2026 by the State Budget of the Republic of Armenia and the loan programme The amount of financial means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"
42.	Restoring and constructing tunnels and bridges	42.1 Renovating, repairing and reconstructing tunnels and bridges, in particular restoring Dilijan and Pushkin Tunnels	Each year, performing works for repairing, renovating and reconstructing bridges envisaged by the State Budget of the Republic of Armenia; design and estimate documents for restoring Dilijan and Pushkin Tunnels are at the drafting stage. The design and estimate documents for restoring Dilijan and Pushkin Tunnels are available by the	"Road Department" Fund (upon consent)	2021-2026	Loan and grant funds and State Budget of the Republic of Armenia. The estimate value of the Programme for restoring Dilijan and Pushkin Tunnels is

			end of 2025.			around AMD 65 billion, including drafting — EUR 1,45 million (ADB)
43.	Improving the furnishings for organising road traffic	43.1 Re-equipping the interstate and republican roads with technical means for organising road traffic (road signs, traffic lights, road fences, road markings)	Re-equipping with technical means for organising road traffic (road signs, including road signs requiring information, traffic lights, road fences, road markings), availability of an approved road signs distribution plan In 2023-2025, it is envisaged to inventory-take and install technical means on inter-state and republican roads (missing, stolen, discoloured signs, as well as barriers).	"Road Department" Fund (upon consent)	2022-2026	Funds envisaged by the State Budget of the Republic of Armenia for renovation, maintenance and operation in 2022-2026 The amount of financial means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"
44.	Increasing the level of road safety — improving the "black points"	44.1 Inventory-taking of the "black points" of the state motor roads of common use of the Republic of Armenia and continuously implementing safety measures based on the analysis of data on traffic accidents for the purpose of eliminating them	• Enhancing the road traffic safety • Reducing the number of road accidents conditioned by road malfunction by up to 20% In 2023-2024, it is envisaged to implement an expanded programme aimed at eliminating the "black points" and improving the programme of road safety, in particular, installing road signs, installing markings and	"Road Department" Fund (upon consent)	2022-2026	Funds envisaged for 2021-2026 by the State Budget of the Republic of Armenia and the loan programme

			barriers and protective devices in sections and cross-roads posing risk of accidents, as well as horizontal bends and separate sections during construction works. In 2025 — implementing actions aimed at eliminating 10 “black points” and improving road safety			
		44.2 Eliminating dangerous points on H-8 republican and M-5 interstate roads	Eliminating 9 dangerous points and ensuring road safety	“Road Department” Fund (upon consent)	3rd ten-day period of December 2021	AMD 773,714,644 (including VAT) Grant means of the EIB
		44.3 Eliminating dangerous points on M-2 and M-4 interstate roads	Eliminating 9 dangerous points and ensuring road safety	“Road Department” Fund (upon consent)	2nd ten-day period of May 2022	AMD 348,216,750 (including VAT) Grant means of the EIB
		44.4 Eliminating 10 and 12 dangerous points signed on M-2, M-3, M-4, M-7, M-11 and M-14 interstate roads	Eliminating 22 dangerous points and ensuring road safety	“Road Department” Fund (upon consent)	3rd ten-day period of September 2022	AMD 1,185,199,153 (including VAT) Grant means of the EIB
45.	Improving the lifeline road network	45.1 Restoring and renovating the 12 roads included in the Project "Second Additional Financing of the Lifeline Roads Network Improvement Project" (AF2 LRNIP Project)	Restoring, renovating and reconstructing 12 roads with a total length of 68,74 km in Armavir, Ararat, Syunik, Gegharkunik, Lori, Shirak and Aragatsotn marzes of the Republic of Armenia, Implementing the "Safe Villages" component in 16 communities deemed to be beneficiaries of the Project	“Road Department” Fund (upon consent)	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, credit means in the amount of AMD 7,887 billion

46.	Continue implementing the "North-South" Road Corridor Programme	46.1 Constructing Tranche 4 — Sisian-Kajaran II technical category new road section (with calculated speed of 100 km/h) with a total length of about 60 km, including bridges with a total length of 4.7 km and tunnels with a total length of 12.5 km (the longest tunnel is Bargushat Tunnel, the length of which will comprise about 8.6 km)	• Reducing the length of Sisian-Kajaran road section by about 58 km, • Increasing the 50 km/h average speed of vehicles up to 100 km/h, • Reducing travel time by about 1,5-2 hours, • Increasing convenience and safety, • Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism	"Road Department" Fund (upon consent)	3rd ten-day period of December 2026	ADB — loan funds in the amount of EUR 236 million, EBRD — loan funds in the amount of EUR 236 million, EIB — loan funds in the amount of EUR 236 million, support from the Government of France — loan funds in the amount of EUR 402 million, co-funding by the Republic of Armenia — EUR 231 million
		46.2 Carrying out works of Tranche 4 — constructing Kajaran Tunnel (with a length of about 7.0 km) and reconstructing the road section with a length of about 4 km on the existing M-2, Yerevan-Yeraskh-Goris-Meghri-Iran border road (entrance to Kajaran Tunnel-Sisian-intersection of the envisaged new road section Kajaran)	• Reducing the length of Kajaran-Agarak road section by about 14 km, • Increasing the current 50 km/h average speed of vehicles up to 80 km/h, • Reducing travel time on Kajaran-Agarak road section by about 35-40 minutes, • Reducing the use of the Meghri mountain pass (2535 meters above sea level), which will	"Road Department" Fund (upon consent)	3rd ten-day period of December 2026	State Budget of the Republic of Armenia, loan or grant funds Loan funds from the Eurasian Fund for Stabilization and Development and co-funding by the Republic of Armenia, USD 200

		significantly increase the level of road safety, as well as will enable to avoid difficulties related to ensuring passability through the Meghri mountain pass in winter, • Increasing convenience and safety, • Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism			million (excluding taxes required by the legislation of the Republic of Armenia) and USD 129.1 million (excluding taxes required by the legislation of the Republic of Armenia), respectively
	46.3 Constructing Tranche 2 — Ashtarak-Talin I technical category road section with a total length of about 42 km (with calculated speed of 100 km/h)	• It is envisaged to construct I technical category road section with a total length of about 42 km (with calculated speed of 100 km/h), • Reconstructing the existing M1 one-way highway consisting of 2 lanes into a two-way highway consisting of 4 lanes in compliance with the international standards • Increasing convenience and safety, • Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism	"Road Department" Fund (upon consent)	3rd ten-day period of December 2025	State Budget of the Republic of Armenia, loan or grant funds AMD 42.5 billion
	46.4 Reconstructing Tranche 4 — Kajaran-Agarak II technical category road section with a total	• Reducing travel time on Kajaran-Agarak road section by about 35-40 minutes,	"Road Department" Fund (upon consent)	3rd ten-day period of December 2026	EDB — USD 150.0 million; State Budget of the

		length of about 32 km (with calculated speed of 80 km/h)	• Increasing convenience and safety, • Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism			Republic of Armenia — USD 131 million
		46.5 Carrying out construction works of Tranche 3 — Talin-Lanjik and Lanjik-Gyumri road section with a length of 42 km	• Reconstructing the existing M1 one-way highway consisting of 2 lanes into a two-way highway consisting of 4 lanes in compliance with the international standards, • Increasing convenience and safety, • Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism	"Road Department" Fund (upon consent)	2023-2024	Financial volume — USD 100 million (ADB) EUR 74,1 million (EIB) Sources: 1. Asian Development Bank 2. European Investment Bank (EIB) 3. State Budget of the Republic of Armenia
		46.6 Starting design and stage implementation works of Tranche 4 — Artashat-Sisian I technical category road section with a total length of about 162 km, including bridges with a total length of 14 km and tunnels with a total length of 12.4 km	• Design works of Artashat-Sisian road section have been carried out	"Road Department" Fund (upon consent)	3rd ten-day period of December 2026	State Budget of the Republic of Armenia, EU credit or grant means in the amount of AMD 5760 million
		46.7 Tranche 5: Reviewing the design and estimate package of Gyumri bypass road section	2025 — the process of alienation of the lands has started	"Road Department" Fund (upon consent)	2025-2026	EU —grant funds —EUR 850 thousand

47.	Completing reconstruction of M-6, Vanadzor-Alaverdi-Bagratashen interstate road	47.1 Restoring and improving the km38+450-km90+191 section of M-6, Vanadzor-Alaverdi-Georgia border interstate road	51,74 km reconstructed road, • Reducing the time of travel from Vanadzor to Bagratashen up to 100 minutes, compared to 110 minutes in 2014, Reducing the international roughness index (IRI) from 6 to 3	"Road Department" Fund (upon consent)	3rd ten-day period of December 2022	Loan funds from the Asian Development Bank —EUR 41.39 million State Budget of the Republic of Armenia
48.	Modernising the Northern Corridor	48.1 Constructing a new bridge at the border checkpoint of Bagratashen	Constructing at the customs checkpoint 2 bridges having two directions and 5 flights, with external lighting and water drainage system, one bridge in each direction, each with 2 lanes	"Road Department" Fund (upon consent)	2022-2024	Financial volume — EUR 4 400 000 Sources: 1. Credit means of the European Bank for Reconstruction and Development 2. State Budget of the Republic of Armenia
49.	Developing the motor road infrastructure	49.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy on the Motor Roads of the Republic of Armenia" to the Office of the Prime Minister of the Republic of Armenia for the purpose of developing the motor road infrastructure of the Republic of Armenia	The draft Decision of the Government of the Republic of Armenia "On approving the Strategy on the Motor Roads of the Republic of Armenia" is elaborated The draft Decision was approved by the Government of the Republic of Armenia	"Road Department" Fund (upon consent)	3rd ten-day period of November 2022	100% grant means

50.	Introducing the latest technologies and methods for the purpose of increasing control over the quality of construction materials and road construction	50.1 Developing a programme on introduction and application of the latest technologies and methods in the sector of road construction and submitting recommendations to the Office of the Prime Minister of the Republic of Armenia	Programme on introduction and application of the latest technologies and methods in the sector of road construction, elaborated and approved for the purpose of increasing the durability, quality and efficiency of the road network	Urban Development Committee, "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	3rd ten-day period of June 2026	No additional resources are required
51.	Introducing a road safety system	51.1 Submitting to the Office of the Prime Minister of the Republic of Armenia the drafts of the Law of the Republic of Armenia On making amendments and supplements to the Law of the Republic of Armenia "On motor roads"" and of the related laws in accordance with the EU Road Safety Directives	• Regulating, under the legislation, the road infrastructure safety management in accordance with the international practice • Defining, under the legislation, minimum safety requirements for the tunnels		1st ten-day period of March 2022	No additional resources are required
		51.2 Establishing a system of road audit (establishing requirements and procedures for conducting road audit, qualification of auditors)	Introducing the road safety management system and the institute of auditors	"Road Department" Fund (upon consent)	2024-2026	State Budget of the Republic of Armenia, grant funds The amount of financial means will be specified in the process of implementation of the Action

		51.3 Conducting a training course on road safety audit in accordance with the international standards	Defining a legislative requirement for road safety audit, developing an audit system — defining the functions of an auditor, the qualification and training thereof	"Road Department" Fund (upon consent)	3rd ten-day period of December 2021	100% grant funds
		51.4 Applying the minimum safety requirements for tunnels	• Ensuring the minimum level of safety for road users in tunnels in accordance with the EU standards, • Ensuring the minimum level of safety for road users in tunnels, Reducing the number of road traffic accidents in tunnels,	Urban Development Committee, "Road Department" Fund (upon consent), "National University of Architecture and Construction of Armenia" Fund (upon consent)	1st ten-day period of June 2026	State Budget of the Republic of Armenia, grant funds The amount of financial means will be specified in the process of implementation of the Action
52.	Assessing the existing system for road asset management and making further necessary improvements	52.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1419-N of 4 November 2010" to the Office of the Prime Minister of the Republic of Armenia	Bringing the functions performed by the subdivision responsible for maintenance of roads into compliance with the functions of the responsible procurement subdivision defined by the legislation of the Republic of Armenia on procurement, establishing additional requirements in accordance with the costs of road maintenance works, ensuring continuous reforms of the maintenance works	"Road Department" Fund (upon consent)	1st ten-day period of December 2021	No additional resources are required
53	State registration of roads	53.1 Measurement and state registration of the interstate and	Registering the right to ownership over interstate and republican motor	Cadastre Committee, "Road Department"	2022-2026	State Budget of the Republic of Armenia and grant

		republican roads	roads. In 2023, measurements and state registration of at least 1 road section will be conducted. In 2025, measurement and state registration of at least 1 interstate road will be carried out.	Fund (upon consent)		funds (will be implemented only in case of availability of financial means)
54.	Regulating the process of organising road traffic, bringing it into compliance with EAEU technical regulations	Submitting draft Decisions of the Government of the Republic of Armenia "On making amendments and supplements to Decisions of the Government of the Republic of Armenia No 1206-N of 29 June 2006, No 1699-N of 26 October 2006, No 113-N of 10 January 2008" to the Office of the Prime Minister of the Republic of Armenia	Clarifying the provision of motor roads of the Republic of Armenia with technical means for organising road traffic	"Road Department" Fund (upon consent)	1st ten-day period of December 2022	No additional resources are required
55.	Assessing the climate change impact on the road infrastructures and implementing mitigation actions	55.1 Assessing the climate change risks on the motor roads of common use of the Republic of Armenia and elaborating a plan on climate change adaptation in the current works in accordance with the best international practice	• 2024 — climate and disaster risk analysis has been performed. • By the end of 2025 — the Climate Change Adaptation Programme has been elaborated. • 2026 — impacts of the main factors of climate change are taken into account in the road construction works, in particular assessment of the impact of change of the road surface due to the change of precipitations and temperatures is carried out	Ministry of Environment	2024-2026	100% grant funds

56.	Developing capacities of specialists and organisations in the road sector	56.1 Elaborating an annual programme for education and training of specialists in the road sector and organising courses each year	• Increasing the professional potential through education and training of specialists of the road sector, including in the leading foreign educational institutions and international construction and engineering companies, exchanging the best international practices • At least 30% of specialists of the road sector will undergo training each year; At least 3 specialists of the road sector will undergo training in the leading foreign educational institutions and international construction and engineering companies each year	Urban Development Committee "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	2022-2026	100% Grant means
		56.2 Defining mechanisms for assessment of capacities of key entities included in the road sector (clients, designers, contractors, technical controllers, etc.) and for raising them	Assessment of capacities and increasing quality of key entities in the road sector. In 2023-2024, it is envisaged to hold teaching and training courses for specialists of the road sector for the specialists of the sector in the training courses of Moscow Automobile and Road Construction State Technical University	Urban Development Committee "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	2022-2026	100% grant funds
57.	Increasing liability for damage caused to the roads,	57.1 Submitting to the Office of the Prime Minister of the Republic	Making stricter the provisions on administrative and criminal liability for		3rd ten-day period of December 2022	No additional resources are

	including for theft of and/or damage to the road signs and other elements of equipment	of Armenia the drafts of the Law of the Republic of Armenia "On making amendments and supplements to the Administrative Offences Code of the Republic of Armenia" and of the Law of the Republic of Armenia "On making amendments and supplements to the Criminal Code"	damage caused to the roads			required
58.	Regulating development of the areas in the road protection zones	58.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 2404-N of 29 December 2005" to the Office of the Prime Minister of the Republic of Armenia	Establishing additional legislative requirements for the areas in the road protection zones as objects of special regulation, elaborating a unified policy on disposing and management of those areas		1st ten-day period of December 2022	No additional resources are required
59.	Prohibiting facilities constructed or under construction in the areas adjacent to the motor roads without consent of the person disposing of the road	59.1 Inventory-taking of facilities constructed or under construction in the areas adjacent to the motor roads without consent of the person disposing of the road and submitting to the Office of the Prime Minister of the Republic of Armenia the draft Decision of the Government of the Republic of Armenia on envisaging appropriate financial means in the State Budget of the Republic of Armenia for the purpose of dismantling the facilities threatening road traffic safety	2023 — Inventory-taking of facilities constructed or under construction in the areas adjacent to the motor roads without consent of the person disposing of the road has been conducted in at least one marz and the financial means necessary for their dismantling have been calculated; 2024 inventory-taking of facilities constructed or under construction in the areas adjacent to the motor roads	Urban Development, Technical Standards and Fire Safety Inspectorate; Cadastre Committee; Police; Urban Development Committee; Staffs of Marzpets, "Road Department" Fund (upon consent)	2023-2026	No additional resources are required

			without consent of the person disposing of the road has been conducted in at least three marzes 2025-2026 — each year, inventory-taking of facilities constructed or under construction in the areas adjacent to the motor roads without consent of the person disposing of the road has been conducted in at least two marzes and the financial means necessary for their dismantling have been calculated, as well as recommendations have been submitted to the Office of the Prime Minister of the Republic of Armenia. Ensuring safe traffic, regulating construction of the facilities in the areas adjacent to the motor roads			
60.	Promoting the format of state-private sector co-operation in the road sector	60.1 Elaborating programmes on state-private sector co-operation in the road sector and submitting recommendations to the Office of the Prime Minister of the Republic of Armenia	• The programmes on state-private sector co-operation in the road sector are elaborated • Availability of PPP programmes implemented in accordance with the PPP contracts • Implementation of PPP pilot programme in the road construction, renovation and building processes by the 1st semester of 2026	Ministry of Economy "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	3rd ten-day period of 2026	State Budget of the Republic of Armenia, grant means Investments by private companies The amount will be determined within the scope of the PPP contract
61.	Constructing an earth road	61.1 Constructing earth roads	• 2023 — preparing design and	Ministry of Economy	2023-2026	State Budget of the

	to the "alpine" meadows and pastures Reconstructing the inter-community roads, as well as other infrastructures (bridge) for the southern regions of Armenia	leading to the "alpine" meadows and pastures. Restoring about 250 km inter-community and 50 km intra-community roads and bridge for the southern regions of Armenia	estimate documents for constructing earth roads; 2024-2026 — constructing 30 km of earth road each year; • Developing historical and cultural, educational, academic and cognitive (archaeological, geological), ecological, ethnographic and other forms of tourism for the purpose of ensuring additional income for the "alpine" meadows and the national parks	"Road Department" Fund (upon consent)		Republic of Armenia, credit and grant means The amount of financial means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"
62.	Increasing the level of safety of railway traffic and the quality of the services provided	62.1 Acquiring passenger and freight rolling stock, modernising the existing	Increasing the volumes and effectiveness of passenger and cargo transportation, increasing traffic safety and the quality of providing services. Renovating the 37 km line, according to the agreement reached. In 2023, it is envisaged to renovate a 17 km of railway. During 2024, it is envisaged to carry out renovation of 9,725 km railway.	"South Caucasus Railway" CJSC (upon consent)	2021-2026 During the term of the Concession Agreement	Investment Programme of the Concession Agreement By 2024 - AMD 39 billion. According to the agreement reached, in 2025-2038, the volumes of investments will increase and comprise AMD 95 billion.
63.	Reviewing subsidisation of damages incurred as a result of railway passenger transportation	63.1 Developing new mechanisms for subsidisation and making amendments to the Concession Agreement	Developing and improving the railway infrastructures	"South Caucasus Railway" CJSC (upon consent)	2nd ten-day period of December 2022	State Budget of the Republic of Armenia
		63.2 Selection of the elaborated	Making relevant amendments to the	"South Caucasian	2nd day ten-period of	

		mechanism and making amendments to the Concession Agreement	Concession Agreement	Railway" CJSC (upon consent)	December 2024	
64.	Developing the commercial navigation capabilities	64.1 Adopting the Decision of the Government "On approving the draft Law 'On commercial navigation'"	Developing the commercial navigation and increasing the cargo turnover		3rd ten-day period of June 2023	No funding is required
65.	Ensuring the process of approving the 5-year Master Plan submitted by the ""Armenia" International Airports" CJSC, implementing the Master Plan, clarifying the asset lists attached to the Concession	65.1-65.2 Measures aimed at improving and developing "Zvartnots" airport of Yerevan and "Shirak" airport of Gyumri and the infrastructures	Ensuring the investments and carrying out the works envisaged by the Master Plan. Continuously developing the infrastructure.	""Armenia" International Airports" CJSC (upon consent), Urban Development Committee, Ministry of Economy, Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	2021-2026	1. By the ""Armenia" International Airports" CJSC, according to the Master Plan
		65.3 Inventory-taking of concession assets	Inventory-taking of the assets of the ""Zvartnots" International Airport of Yerevan" CJSC and the ""Shirak" Airport of Gyumri" CJSC transferred to the "Armenia International Airports" CJSC for use under the right of concession and record-registered in the balance sheet of the State Property Management Committee of the Ministry of Territorial Administration and Infrastructure of the Republic of Armenia, clarifying	State Property Management Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2023	No funding is required

			composition of the existing property (immovable property, movable property, stocks) based on the inventory results and submitting recommendations on writing off the fully worn-out (unfit for use) property			
66.	Expanding the geography of flights to the Republic of Armenia and from the Republic of Armenia and ensuring affordable air transportation	66.1 Supporting the measures aimed at increasing the number of airline companies	Ensuring competition, as a result of which tariffs for air tickets are expected to be reduced. The entry of two Armenian airlines in the aviation system market is envisaged in 2023.	""Armenia" International Airports" CJSC (upon consent), Ministry of Economy, Tourism Committee of the Ministry of Economy	2021-2026	No funding is required
67.	Liberalising the aviation market with all the EU member states	67.1 Organising the process of signing the Common Aviation Area Agreement between the Republic of Armenia and the EU and the EU member states	Signing the Common Aviation Area Agreement between the Republic of Armenia and the European Union and the member states of the European Union, creating a common aviation area with the EU member states, expanding the geography of carrying out air communications, as well as developing the international aviation system		2021-2026	No funding is required
68.	Increasing the level of flight and aviation safety by ensuring the compliance thereof with the international agreements of the Republic of Armenia, the provisions of the Convention on the	68.1 Elaborating and submitting the draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On aviation”	Bringing the legislative framework regulating the aviation sector into compliance with the international standards	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2022	State Budget or other funds not prohibited by law (the amount will be specified after conducting assessment)

	International Civil Aviation, and, as far as possible, with the international standards published by the International Civil Aviation Organisation and other international organisations related to the sector of aviation, as well as the practices and procedures recommended	68.2 Clarifying the power of the Civil Aviation Committee to adopt secondary regulatory legal acts deriving from the Law "On aviation"	Bringing the legislative framework regulating the aviation sector into compliance with the international standards	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2021	No funding is required
		68.3 Revealing the main reasons for the shortcomings and inconsistencies related to flight and aviation safety, elaborating a plan on corrective actions and co-ordinating their proper implementation	As a result of analysing the main reasons for the shortcomings and inconsistencies recorded in the aviation sector and implementing corrective actions, it will be possible to reduce the risks posed to flight and aviation safety	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2022	State Budget or other funds not prohibited by law
		68.4 Introducing electronic systems, as well as digitising the existing information and analytical databases	As a result of digitisation, it will be possible to reduce the risks of the human factor, as well as to ensure high quality work efficiency	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of High-Tech Industry	1st ten-day period of December 2026	State Budget or other funds not prohibited by law
		68.5 Improving the necessary qualifications of specialists of the Committee through theoretical and practical courses	As a result, the specialists of the Civil Aviation Committee will receive the appropriate qualification and fulfil their responsibilities in the context of compliance with the international standards, in particular of the International Civil Aviation Organisation (hereinafter referred to as "ICAO"), the European Aviation Safety Agency (hereinafter referred to as "EASA") and with other documents. Increasing of professional	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	2021-2026	State Budget or other funds not prohibited by law

			qualifications through theoretical and practical courses is provided for by Annexes 1, 6 and 8 of the International Civil Aviation Convention. Increasing the necessary qualifications of specialists of the Civil Aviation Committee through theoretical and practical courses is carried out according to the annual training plan. In 2023, it is envisaged to conduct at least 80 courses, in which 180 employees of the Civil Aviation Committee will participate. During 2024, it is envisaged to hold at least 62 courses, which will be attended by 131 participants from the Civil Aviation Committee (some of the employees participate in more than one course). During 2025, it is envisaged to hold at least 62 courses, which will be attended by 131 participants from the Civil Aviation Committee (some of the employees participate in more than one course).			
69.	Secure development of general aviation, adoption of new procedures for operation of unmanned aerial systems, as well as airfields and helicopter	69.1 Adopting a new procedure for operation of unmanned aerial systems for necessary instructions and trainings, creating a digital platform and introducing electronic systems necessary to ensure	It will contribute to development of unmanned aerial systems and will regulate their safe operation. Elaborating of maps and defining of permissible flight zones will enable to	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure,	1st ten-day period of December 2026	State Budget or other funds not prohibited by law

	platforms	supervision over the field	ensure safe use of the airspace.	Ministry of Defence, Police, Cadastre Committee, Military-Industrial Committee of the Ministry of High-Tech Industry		
		69.2 Adopting new procedures for operation of airfields and helicopter platforms	It will contribute to development of general aviation and will regulate safe operation of airfields and helicopter platforms. As a result of development and implementation of the procedures on airfields and helicopter platforms, investors will become interested in making possible investments and developing general aviation.	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of Defence Cadastre Committee	3rd ten-day period of June 2022	No funding is required
70.	Establishing a competitive regional aviation training centre in accordance with the international standards	70.1 Studying the aviation training centres certified by the international organisations, negotiate with the management staff of the selected international aviation training centres and contribute to establishment of a competitive regional aviation training centre in accordance with the international standards. Within the scope of the studies, consider the appropriateness of participation of investors, the possibilities of concession	As a result of negotiations, the format of co-operation will be determined. As a result, the aviation sector of Armenia with its specialists will become more independent, being capable of resisting any challenge faced thereby. As a result of ensuring high-quality aviation education, foreign students will prefer studying at the Aviation Training Centre of the Republic of Armenia. The rating of the Republic of Armenia in the international aviation sector will improve.	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2026	State Budget or other funds not prohibited by law (the amount will be specified after conducting assessment)

		management, not excluding the state participation.	New aviation specialists will be prepared, as a result of which it will be possible to ensure further generational change.			
		70.2 Reviewing the legislative framework regulating the process of certification of aviation training centres in accordance with the international standards	As a result of regulating the legislative framework, the process of certification of aviation training centres will be brought into compliance with the international standards, which will contribute to modernisation of the existing aviation educational complexes of the Republic of Armenia and competitiveness thereof in the region, as well as it may serve as a stimulus for investments in the field of the complexes preparing aviation specialists	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2022	No funding is required
71.	Creating, through legislative amendments, a favourable environment and conditions for establishing local airline companies	71.1 Recommend legislative amendments, creating a favourable environment and conditions for the operation of airline companies, as well as the creation of new local airline companies and the development of aviation	As a result of legislative amendments, we will promote development of the Armenian airline companies, will contribute to strengthening of both the interstate and the domestic ties and will increase recognition of the State in the international arena	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2022	No funding is required
		71.2 Reviewing the existing legal acts by bringing them into compliance with the ICAO standards and the recommended practices	Bringing the procedure for issuance of an aircraft operator certificate into full compliance with the applicable international standards	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2022	No funding is required
72.	Improving the quality of passenger service in	72.1 Introducing the System for Passenger Preliminary Information	Bringing into compliance with the international standards by improving	Office of the Security Council,	3rd ten-day period of December 2022	Other funds not prohibited by law

	accordance with the international requirements	(PPI)	aviation safety	National Committee for Simplification of Procedures, Ministry of Foreign Affairs, State Revenue Committee, National Security Service, Police, Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Civil Aviation Committee		
73.	Developing the transport infrastructures (expressway, metro or highway) connecting Yerevan with "Zvartnots" airport	73.1 The Government will discuss together with the Ministry of Territorial Administration and Infrastructure and other agencies of the Republic of Armenia and take measures aimed at development of the transport infrastructures (expressway, metro or highway) connecting Yerevan with "Zvartnots" airport	The newly constructed road will allow getting to the airport from the capital and to the capital from the airport in a productive time period, which will contribute to the development of tourism and growth of air transportation. The alternative road will also ensure quick movement of the rescue forces and means to the airport in case of emergency situations. In 2023, continuing the negotiations on the use of the on-line fiscal space	Yerevan Municipality (upon consent) and other agencies	2022-2024	State Budget or other funds not prohibited by law

			is envisaged			
74.	The Government will, with participation of the ""Armenia" International Airports" CJSC and the Civil Aviation Committee, hold negotiations with the leading airline companies of the world to carry out air transportation to Armenia and from Armenia. At the same time, we will hold negotiations with the Armenian airline companies to create a favourable environment and conditions for their activities, as well as to increase the competitiveness.	74.1 Carry out works for restoring the volumes of air transportation by using mechanisms for reducing the expenses of airline companies (including complete elimination of air duty in the event of positive impact on the economy). Reach an agreement with the ""Armenia" International Airports" CJSC for the purpose of carrying out works of ensuring direct flights to the United States of America and obtaining relevant permits.	As a result, we will have an increase in the number of air transportation and passenger flow, which will contribute to improvement of the indicators of the organisations carrying out aviation activities in the Republic of Armenia, which will also stimulate economic activity	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of Finance, State Revenue Committee	1st ten-day period of July 2022	No funding is required
		74.2 To reach an agreement with "'Armenia' International Airports" CJSC, for the purpose of carrying out the work of ensuring direct flights to the USA and obtaining relevant permits	As a result, we will have direct air transportation to the USA and vice versa, the geography of flights will expand, the volume of passenger and cargo transportation will increase	Ministry of Territorial Administration and Infrastructure Civil Aviation Committee, Ministry of Foreign Affairs	3rd ten-day period of December 2025	No funding is required
75.	The Government will take measures to strengthen the institutional capacities of the body authorised for conducting state professional investigation into aviation accidents and serious incidents, which will carry out professional investigation into accidents and serious incidents in accordance with	75.1 Proper performance, in accordance with the international standards, of the functions of the body carrying out investigation into aviation accidents and serious incidents, being fully independent of the Civil Aviation Committee and composed of qualified specialists. It is provided for by Annex 13 to the Convention on the International Civil Aviation Organisation.	As a result, possibility will be provided to ensure transparent and proper conduct of investigations independent of the Committee. Having an authorised body independent of the Civil Aviation Committee is defined by a number of international agreements and ensures analysis of the current trends in aviation safety and provision of relevant information to the entities		3rd ten-day period of March 2022	No additional funding is required, at the expense of funds of the Ministry of Territorial Administration and Infrastructure

	the international standards and will be independent of the Civil Aviation Committee		carrying out aviation activities for the purpose of preventing future accidents, as well as excludes conflict of interests during professional investigation into accidents and serious incidents and within the scope of the Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP-CMA).			
76.	Increasing the volumes of passenger flows	76.1 Carrying out continuous works with the Concessionaire of the airport for improving the quality of service, reducing tariffs of the services provided and solving other problems	Make the airport more attractive and affordable for airline companies and tourist organisations. In this case, the volumes of passenger flows are expected to increase	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2025	No funding is required
77.	Solving the problems existing in the sector of water supply and water drainage (wastewater treatment), continuously improving the quality of services provided to consumers and meeting the needs of consumers	77.1 Carrying out works for securing the rights and obligations of the lessor and lessee provided for by the lease agreement existing within the scope of state-private partnership in the sector of water supply and water drainage (wastewater treatment)	Continuously improving services of water supply and water drainage (wastewater treatment) — ensuring the main performance indicators (water supply continuity, water quality, unrecorded water, subscriber satisfaction, etc., normally operating standards). Improving as much as provided for by the lease contract for each year— until the end of the contract, increase the continuity of water supply to 23.5 hours/day in the city of Yerevan, 20 hours/day in other urban communities, and 20 hours/day in rural areas, keep the water quality standards in accordance with the		2021-2026	Means provided for by the lease agreement

			water quality standards in force in the Republic of Armenia			
		77.2 Implementing reforms (including institutional) aimed at managing the process of providing services of water supply and water drainage (wastewater treatment) in settlements not served by the lessee, including it in the function of the state authorised body	Providing reliable, sustainable and safe water supply and water drainage (wastewater treatment) services in settlements not serviced by "Veolia Djur" CJSC, defining and ensuring main performance indicators. In 2023, the State Budget of the Republic of Armenia envisages carrying out acquisition of design and estimate documents for the construction of water supply systems in 8 settlements of Aragatsotn and Tavush Marzes and performing construction works. In 2024, the process of improving drinking water supply and drainage systems in several settlements not served by "Veolia Djur" CJSC of Armavir Marz of the Republic of Armenia will be discussed with the World Bank. In 2025, it is envisaged to launch the works for modernising the water supply system in settlements of Noyemberyan Community of Tavush Marz of the Republic of Armenia not serviced by “Veolia Djur” CJSC.		2021-2026	State Budget of the Republic of Armenia and other funds not prohibited by law, according to availability of relevant investments
		77.3 Implementing subvention programmes aimed at the development of the sector of water	Improving the water supply and water drainage (wastewater treatment) services provided in settlements not		2021-2026	State Budget of the Republic of Armenia,

supply and water drainage in settlements not serviced by the lessee for ensuring proper level of services	serviced by the Lessee as a result of making investments. Water supply and water drainage services will be improved by the results of the works performed under the subvention programme applications each year.			community budgets and other funds not prohibited by law
77.4 Issuing a licence, under the procedure prescribed, to "Armenian Water and Sewerage" CJSC for provision of water supply and water drainage (wastewater treatment) services and creating conditions necessary for resumption of activities in this field	Regulating and improving the process of providing water supply and water drainage (wastewater treatment) services		2nd ten-day period of December 2022	Other funds not prohibited by law
77.5 Defining an effective mechanism for conducting permanent monitoring of the quality of drinking water in the settlements of the Republic of Armenia for the purpose of bringing the quality of water into compliance with the sanitary rules and norms approved by the state authorised body	Providing consumers with drinking water of the required quality. The Water Committee shall forward on a monthly basis the information submitted by the "National Centre for Disease Control and Prevention" SNCO of the Ministry of Health of the Republic of Armenia to “Veolia Djur” CJSC for the purpose of receiving clarifications on the deviations recorded as a result of the monitoring of the quality of drinking water in the settlements located in the area of service thereof.	Ministry of Health	2021-2026	State Budget of the Republic of Armenia and other funds not prohibited by law
77.6 Ensuring completion of the International Construction	Ensuring mechanical treatment of the wastewater flowing from Yerevan,	Ministry of Environment	2nd ten-day period of	State Budget of the Republic of

	Contractor Agreement of the new "Aeratsia" wastewater treatment plant (WTP), launching and handing over for operation the plant after formation of the property, carrying out preparatory works for the further stages of the WTP reconstruction programme	Abovyan, Nor Hachn, Arzni and other settlements		December 2022	Armenia and other funds not prohibited by law
	77.7 Carrying out works for ensuring complete treatment of the wastewater discharged from the wastewater treatment plants operating in 3 urban settlements of the basin of Lake Sevan, sewaging the rural settlements of the region and installing local wastewater treatment plants and equipment by the economic entities operating in the area	Improving the water drainage (wastewater treatment) services, completely treating the wastewater flowing into Lake Sevan. Report on the technical and economic rationale of the pilot decentralised cleaning of waste water in the vicinity of Lake Sevan, submitted by the specialised company within the scope of the project “EU4Sevan”co-funded by the European Union and the Federal Ministry for Economic Cooperation and Development of Germany. Within the scope of the pilot programme, it is envisaged for Gavar WWTP to equip the Plant with HUBER waste water treatment machine, which will make the process of mechanical purification of waste water more efficient. In 2025, the planning of works for the modernisation of 3 treatment plants is	Ministry of Environment	2024-2026	Other funds not prohibited by law

	envisaged.			
77.8 Creating a system for monitoring of quality of the treated wastewater flowing from the existing wastewater treatment plants deemed to be state ownership	Preventing the risk of contamination due to discharge of untreated wastewater in the water basins and other natural areas	Ministry of Environment	2026	State Budget of the Republic of Armenia and other funds not prohibited by law
77.9 Establishing specialised structures for installation and servicing of local wastewater treatment plants in the facilities of economic entities, not connected to the sewerage network	Ensuring treatment and reuse (where possible) of wastewater generating in the settlements, fully carrying out water drainage services It is envisaged to discuss the process of the Programme within the scope of "EU4Sevan" Programme. In 2025, the study of wastewater disposed from the facilities of economic entities located in Sevan basin and the possibility of its treatment will be discussed with the ADB.	Ministry of Environment	2024-2026	Other funds not prohibited by law
77.10 Elaborating the draft Decision of the Government of the Republic of Armenia "On the concept paper on development of the field of wastewater drainage" and submitting it to the Government of the Republic of Armenia	Ensuring availability of water drainage (wastewater treatment) services in the settlements of the Republic — creating possibilities for complete treatment and reuse of wastewater		2nd ten-day period of December 2022	No funding is required
77.11 Carrying out works of restoring the water supply and	Continuously improving the water supply and water drainage services in		2nd ten-day period of December 2023	With co-funding of the State Budget of

		water drainage systems in 11 cities and 41 rural settlements of 6 marzes of the Republic of Armenia, including in the cities of Gyumri, Vanadzor and Armavir	accordance with the indicators prescribed by the relevant loan agreement. Works performed within the scope of the Water Supply and Sewage System Improvement Project — Phase 3" implemented with the support of the German KfW Bank: conduits under repaired — 163.1 km; sewerages under repair — 6.5 km; home connections under repair — 5520. Works performed within the scope of the Water Supply and Sewage System Improvement Project — Phase 3" implemented with the support of the European Investment Bank: conduits under repair — 87.8 km; sewerages under repair — 3.5 km; home connections under repair — 2972.			the Republic of Armenia At the expense of funds of the German KfW Bank, the European Investment Bank, the European Union/NIP (Neighbourhood Investment Programme)
		77.12 Carrying out works of improving the water supply and water drainage systems in 4 villages not serviced by the lessee and ensuring the operation thereof	Continuously improving the water supply and water drainage services in accordance with the indicators prescribed by the relevant loan agreement		2nd ten-day period of December 2023	With co-funding of the State Budget of the Republic of Armenia At the expense of funds of the German KfW Bank, the European Investment Bank, the European Union/NIP (Neighbourhood Investment

						Programme)
		77.13 Carrying out works of improving the water supply systems in the city of Yerevan	Improving the water supply services		2nd ten-day period of December 2022	With co-funding of the State Budget of the Republic of Armenia At the expense of funds of the European Bank for Reconstruction and Development, the European Investment Bank, the European Union/NIP (Neighbourhood Investment Programme) Total cost — USD 27561.1 thousand (including loan in the amount of USD 14000.0 thousand and grant in the amount of USD 7665.0 thousand, with co-funding in the amount of USD 5896.1 thousand)
78.	It is envisaged to implement necessary legislative and	78.1 Developing and implementing the "Strategic	Enshrining perspective ways of development of the irrigation system.	Consulting company	2022-2023	Other funds not prohibited by law,

	structural reforms for the purpose of solving the problems existing in the irrigation sector and improving the situation	Programme for Effective Management of the Irrigation Systems"	It is expected to define at the concept paper level the vision for the institutional and organisational development of irrigation systems, based on which a strategic programme for the effective management of irrigation systems will be further elaborated. It will have a guideline significance for the water supply organisations for the management, maintenance and operation of irrigation systems at the level of the country — "Jrar" CJSC and 15 Water Consumers Companies.			with respect to co-funding of the State Budget of the Republic of Armenia
79.	Continuously furnishing the irrigation systems with modern water metering equipment and equipping them with a data collection and control system	79.1 Assessing technical condition of the hydro-technical structures and increasing controllability	For the purpose of carrying out accurate record-registration of the supplied irrigation water, equipping the intake points in the water supply systems, from the main water pipelines to the separating nodes of the intra-household network, with modern water metering devices, which will be connected to the SCADA system. The 2023 State Budget of the Republic of Armenia envisages installing 748 water metering devices.		2021-2023	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law Total cost — AMD 2,646,657.8 thousand. In 2021 — AMD 787,000.0 thousand envisaged, in 2022 — AMD 929,828.9 thousand, in 2023 — AMD 908,086.7

						thousand
		79.2 Introducing an electronic platform for the purpose of implementing interconnected complex measures of technical, economic, organisational, financial and legal nature	Centralised, operative e-governance through creation of an e-platform. It is expected to create an electronic management server system equipped with relevant technical and personnel resources, for the purpose of ensuring the centralised management of around 1400 water metering devices installed in 2021-2022, as well as of 748 envisaged for 2023. In 2024, the work on drawing up the technical task will start In 2025 — operation of the electronic platform.	Ministry of High-tech Industry of the Republic of Armenia	2023-2025	Through funds not prohibited by law Within the scope of the United Nations Development Programme "Transition to low-carbon irrigation technologies in Lori and Shirak regions of Armenia to increase productivity, improve food security and living standards"
80.	Assessing and improving the technical state of operation conditions in the irrigation systems	80.1 Conduct comprehensive technical audit and, based on the results thereof, develop and apply approaches and criteria for capital investments	Defining criteria for the assessment of the technical condition of irrigation systems within the scope of Component 4 of the Eurasian Bank — 20 December 2023. With the support of UNDP, in 2023, pilot projects were implemented in 2 WUAs, depending on the results of which, their localization in other WUAs		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

			will be considered in 2024. 2025-2026 — Within the framework of the French Development Agency (AFG), a technical assessment of the actual condition of the main and secondary channels will be conducted in Ararat and Armavir Marzes. Mechanisms and a methodology for determining the priority investments will be developed and introduced.			
		80.2 Make capital investments and implement an investment policy aimed at restoration of the irrigation systems	Restoration of the irrigation systems, reduction of losses and further long-term maintenance. Implementation of the works for the renovation of 5 facilities envisaged by the 2023 State Budget of the Republic of Armenia. Implementation of the works for the renovation of 5 facilities envisaged by the 2023 State Budget of the Republic of Armenia. Implementation of restoration works of Talin 1 pumping station planned by the state budget of the Republic of Armenia in 2024 and completion of construction works in 2025. Acquisition of design estimate documents for 21 facilities by the 2024 State Budget of the Republic of Armenia. Implementation of construction works		2022-2026	State Budget of the Republic of Armenia 2024 — AMD 550,000.0 thousand and AMD 122,000.0 thousand ; 2025 — AMD 3,324,000.0 thousand

			in 2025-2026.			
81.	Programme on development of irrigation systems	81.1 Carry out improvement of the irrigation systems — reconstruction of the inter-household and intra-household irrigation networks	7 gravity flow systems, with a total length of 37,4 km, have been constructed, 16.2 km of extremely decayed and accident-prone sections of 45 main canals have been restored, intra-household systems with a length of around 262,1 km have been restored in 105 settlements of five marzes by June 30 of 2023 (starting from 2018), it is envisaged to bring the works for restoration of the decayed and accident-prone sections with a total length of 53.7 km of 23 second-degree canals. As a result of the works performed, 8 pumping plants have been decommissioned, 11.5 mln kWh electricity will be saved per year, the irrigated lands have increased by 10500 hectares, the level of water provision will increase, the losses in the sections being restored will gradually be reduced by nearly 7%, and sustainable, unimpeded water supply will be carried out in those lands. Since September 2022, the additional works of restoration/construction of accident-prone sections of 27 second-degree canals with a total length of 65.8 km and 3 intra-household irrigation systems with a total length of	Cadastre Committee	2022-2023 ongoing	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia Eurasian Development Bank Total cost of the Programme — USD 48,000.0 thousand (including credit means in the amount of USD 40,000.0 thousand and co-funding in the amount of USD 8,000.0 thousand)

			16.1 km have started, which is envisaged to be completed in July 2024 (second-degree up to date 44.6 km of second-degree and 14.0 km of intra-household network sections have been restored). As a result of the performance of the additional works, it is expected to save around 3.6 million kWh of electricity per year, and to increase the irrigated lands by around 3000 hectares. In 2024, sections of the second-degree canals with a total length of 15.2 km will be restored.			
82.	Preparing and implementing reservoir construction programmes (Caps and Vedi Reservoirs) during 2021-2026	82.1 Phase 1 of "Akhuryan River Integrated Water Resources Management Programme". Constructing Kaps Reservoir	Surface water flow management and storage. Increasing the weight of gravity water in the irrigation water supply. Solving the housing problem of 28 families recognised as beneficiaries of the state support programme for housing, for the purpose of solving the housing problems of the resettled families of Jradzor community, including the families having become homeless due to earthquake at settlements located in a disaster area of the community. On 9 June 2023, the start of the "Construction of Kaps Reservoir and Auxiliary Structures" contract was given, which envisages building Kaps Reservoir, with a height of 34 m and		2021-2026 (the Programme was launched in 2017 and will be completed in 2027)	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia German Development Credit Bank Total cost of the Programme — EUR 62400.0 thousand (including credit means in the amount of EUR 50000.0 thousand, grant in

			with a volume of 25 million m^3. In 2024-2025, it is envisaged to carry out renovation works of the Floor and Irrigation tunnels, In 2025-2026, it is envisaged to raise the dam by 34m. After that, the volume of the dam is expected to be brought to 60 million m^3, in case of which it will be necessary to bring the dam up for 18 m more, bringing it to a height of 52 m. In this case, the construction works will end in the end of 2027. In 2023, the process of compensation of affected persons/households of Jradzor Settlement of Amasia Community commenced, and it is envisaged to complete it in 2025.			the amount of EUR 2000.0 thousand and co-funding in the amount of 10400.0 thousand)
		82.2 Phase 2 of "Akhuryan River Integrated Water Resources Management Programme". Constructing a gravity irrigation system	Transporting irrigation water, supplying it to water users For the purpose of directing the financial means of Phase 2 to the construction of Kaps dam, according to the arrangements reached with the German side, the draft amendment to the Agreement was elaborated by KfW , which was signed on 2 May 2024 and approved by Order of the President of the Republic of Armenia NH-191-N of 25 June 2024. The availability period of the loan		2021-2024	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia German Development Credit Bank Total cost of the Programme — EUR 22200.0 thousand

			funds has been extended until 31 December 2026 by the Agreement signed on 2 May 2024 and approved by Order of the President of the Republic of Armenia NH-193-N of 25 June 2024. In 2025, , it is envisaged to carry out — with the involvement of the Asian Development Bank — the feasibility study of increasing the volume of the reservoir from 25 million m^3 to 60 million m^3 and constructing a gravity irrigation system.			(including credit means in the amount of EUR 18500.0 thousand and co-funding in the amount of EUR 3700 thousand)
		82.3 Carrying out works of construction of Vedi Reservoir dam and auxiliary structures, water transportation and irrigation system. Completing the detailed design works of the intra-household irrigation network under Vedi Reservoir	Managing the flow of surface waters. Increasing the weight of gravity water in the irrigation water supply. It is envisaged to complete the construction works of Vedi dam and auxiliary structures during 2023 (dam height — 85 m, the second dam height — 17 m). Within the scope of the implementation of the Programme, the construction works of the intra-household irrigation network of pilot around 500 ha of lands located in the area under Vedi Reservoir will start in 2023 and end by December 2024.		2021-2025 (the Programme was launched in 2017)	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia Support from the Government of the French Republic Total cost of the Programme — EUR 90003.63 thousand (including credit means in the amount of EUR 75003.63 thousand and co-funding in the

						amount of EUR 15000.0 thousand)
83.	Creating opportunities for providing the amount of water necessary for water supply of additional irrigated lands included in the service area of the irrigation systems, designing and constructing gravity systems and new reservoirs	83.1 Drawing up design documents for the construction of and constructing Argichi Reservoir in Gegharkunik marz	Volume — 6,5 mln m^3. The 268 ha lands being in the area under the reservoir constructed in Martuni region of Gegharkunik marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method. As a result, about 1 mln kWh electricity will be saved, about 3122 ha more lands will be added, the annual water demand of which will comprise about 9,3 mln m^3 water. In 2023, the design works will start, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2025, it is envisaged to have design estimate documents, the EIA and the Action Plan for Resettlement.	Ministry of Economy, Urban Development Committee, Armenian Territorial Development Fund (upon consent)	2021-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.2 Drawing up design documents for the construction of and constructing Astghadzor Reservoir in Gegharkunik marz	Volume — 1,25 mln m^3. The 360 ha lands being in the area under the reservoir constructed in Martuni region of Gegharkunik marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method. As a result, about 1,9 mln kWh electricity will be saved. Through construction of the reservoir, about 1080 ha more lands will be added, the annual water		2021-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

			demand of which will comprise about 3,3 mln m^3 water. In 2023, the design works will start, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, it is envisaged to have design estimate documents, the EIA and the Action Plan for Resettlement.		
		83.3 Drawing up design documents for the construction of and constructing Yelpin Reservoir in Vayots Dzor marz	Volume — 0.8 mln m^3. As a result of construction of the reservoir constructed in Vayots Dzor marz of the Republic of Armenia, the water provision of 400 ha lands will be ensured, and about 0.5 mln kWh electricity will be saved. From 2023, in case financial means are envisaged, the design works will start, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, it is envisaged to have design estimate documents, the EIA and the Action Plan for Resettlement.	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.4 Drawing up design documents for the construction of and constructing Khndzorut Reservoir in Vayots Dzor	Volume — 9.0 mln m^3. The 25 ha lands being in the area under the reservoir constructed in Vayk region of Vayots Dzor marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result,	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

			about 0,025 mln kWh electricity will be saved. Through construction of the reservoir, about 1500 ha more lands will be added, the annual water demand of which will comprise about 9,0 mln m3 water. It is envisaged to start the works for the study of the technical and economic rationale from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.		
		83.5 Drawing up design documents for the construction of and constructing Vernashen Reservoir in Vayots Dzor	Volume — 3.5 mln m^3. Through construction of the reservoir in Yeghegnadzor region of Vayots Dzor marz of the Republic of Armenia, about 800 ha more lands will be added, the annual water demand of which will comprise about 3.5 mln m^3 of water. It is envisaged to start the works for the study of the technical and economic rationale from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, the feasibility study of	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

	the reservoir is envisaged to be carried out with EBRD funds.			
83.6 Drawing up design documents for the construction of and constructing Khachik Reservoir in Vayots Dzor	Volume — 0.55 mln m^3. The 163 ha lands being in the area under the reservoir constructed in Areni region of Vayots Dzor marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 1,2 mln kWh electricity will be saved. It is envisaged to implement design works of the reservoir in 2023. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
83.7 Drawing up design documents for the construction of and constructing Getik Monastery Reservoir in Vayots Dzor marz	Volume of the reservoir constructed in Vayots Dzor marz of the Republic of Armenia — 35 mln m^3. As a result of construction of the reservoir, the water provision of 0.5 thousand ha lands will be ensured. Creating grounds for rendering a decision on the design and construction of the reservoir in 2023. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
83.8 Drawing up design documents for the construction of and constructing Zirak Reservoir in	Volume of the reservoir constructed in Vayots Dzor marz of the Republic of Armenia — 25 mln m^3. Creating grounds for rendering a decision on		2022-2026	Through funds of the State Budget of the Republic of Armenia and

		Vayots Dzor marz	the design and construction of the reservoir in 2023. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.		other funds not prohibited by law
		83.9 Drawing up design documents for the construction of and constructing Kasakh Reservoir in Armavir marz	Volume — 11.5 mln m^3. The 380 ha lands of Aknalitch community being in the area under the reservoir constructed in Etchmiadzin region of Armavir marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 4,3 mln kWh electricity will be saved. At the same time, about 12 mln m^3 of water will be saved from the Sevan-Hrazdan system. Design works will start from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, it is envisaged to have design estimate documents, the EIA and the Action Plan for Resettlement.	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.10 Drawing up design documents for the construction of and constructing Selav-Mastara Reservoir in Armavir marz	Volume — 13.0 mln m^3. It is envisaged to be constructed on the 1230 m mark at the intersection of the left branch of Talin Canal of Selav Mastara River. It is designed to increase the water provision of 8500 ha lands. Creating grounds for	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

	rendering a decision on the design and construction of the reservoir in 2023. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.		
83.11 Drawing up design documents for the construction of and constructing Hakhum-2 Reservoir in Tavush marz	Volume — 1.0 mln m^3. About 920 ha lands of "Tavush" Water Users Association in Berd region of Tavush marz of the Republic of Armenia are currently envisaged to be irrigated mechanically. Through construction of the reservoir, mechanical irrigation will be replaced with gravity water irrigation. It is envisaged to start the works for the study of the technical and economic rationale from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
83.12.Drawing up design documents for the construction of and constructing Koghb Reservoir in Tavush Marz	Volume — 2.0 mln m^3. Through construction of the reservoir in Noyemberyan region of Tavush Marz of the Republic of Armenia, about 670 ha more lands will be added, the annual water demand of which will comprise about 2,9 mln m^3 water. It is	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

			envisaged to start the works for the study of the technical and economic rationale from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.		
		83.13 Drawing up design documents for the construction of and constructing Artik Reservoir in Shirak marz	Volume — 1.69 mln m^3. The 32 ha lands being in the area under the reservoir constructed in Artik region of Shirak marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 0,1 mln kWh electricity will be saved. Through construction of the reservoir, about 400 ha more lands will be added, the annual water demand of which will comprise about 1,5 mln m^3 water. In case a contract is concluded by the results of the tender and financial means are envisaged, the design works will start from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, it is envisaged to have design estimate documents, the EIA	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

		and the Action Plan for Resettlement.		
	83.14 Drawing up design documents for the construction of and constructing Khndzoresk Reservoir in Syunik marz	Volume of the reservoir constructed in Syunik marz of the Republic of Armenia — 5.21 mln m^3. As a result of construction of the reservoir, the water provision of 1.5 thousand ha lands will be ensured. Creating grounds for rendering a decision on the design and construction of the reservoir in 2023. In 2024-2025, the feasibility study of the reservoir is envisaged to be carried out with EBRD funds.	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
	83.15 Drawing up design documents for the construction of and constructing Lichk Reservoir (Meghri) in Syunik marz	Volume of the reservoir constructed in Syunik marz of the Republic of Armenia — 1.17 mln m^3. In case a contract is concluded by the results of the tender and financial means are envisaged, the design works will start from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In case a contract is concluded by the results of the tender and financial means are envisaged, the design works will start from 2023, which will serve as a basis for the further course of implementation of the programme for the construction of the reservoir. In 2024-2025, it is envisaged to have	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

			design estimate documents, the EIA and the Action Plan for Resettlement.			
		83.16 Constructing an irrigation water pipeline from Kaps Reservoir to Talin Main Canal	Replacing mechanical irrigation with gravity water systems. For the purpose of accumulating the water flows of Akhuryan water basin in Caps Reservoir and then transferring them to Aragatsotn and Armavir Marzes, in case of implementation of the Programme, a 70-80 km long gravity flow pipeline will be built. A design tender process will start in 2023. If the Programme is implemented, a 70–80 km long gravity pipeline will be built, which after collecting the water flows of the Akhuryan Reservoir in the Kaps Reservoir, will then be transported to Aragatsotn and Armavir Marzes. In 2024-2025, it is envisaged to discuss with the Asian Development Bank and/or the German KfW bank the feasibility study of increasing the volume of Kaps Reservoir from 25 million m^3 to 60 million m^3 and constructing a gravity irrigation system.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.17 Constructing a gravity water system starting from Herher Reservoir	Increasing the weight of gravity water in the irrigation water supply. Partial compensation to owners of 680 lands is envisaged within the scope of the alienation and resettlement		2021-2026 (Completion of construction in 2027)	State Budget of the Republic of Armenia Total cost of construction — AMD

	programme. In 2023, start of the construction tender process after the end of the Impacted lands assessment and EIA process is envisaged. In 2024-2025, it is necessary to carry out a detailed, additional technical and economic study and, based on the results of the latter, to prepare revised design and estimate documents and an EIA process.			10,714,678.2 thousand, in 2021 — AMD 900,000.0 thousand, in 2022 — AMD 900,000.0 thousand, in 2023 — AMD120,000. 0 thousand
83.18 Constructing a gravity water system starting from Geghardalich Reservoir	Replacing mechanical irrigation with gravity water systems		2021-2022	
83.19 Constructing, reconstructing and carrying out preparatory works of 31 daily regulatory pools	Providing the quantity of water necessary for water supply of the lands included in the service area of the irrigation systems and additional irrigated lands, which will create the necessary preconditions for increasing the efficiency of use and for sustainable development of the water systems. In the 1st quarter of 2023 Submitting the final package of design and estimate documents by the consultants. Start of the tender process for relevant construction works. In 2024, construction and		2022-2025	State Budget of the Republic of Armenia Total cost of construction — AMD around 12,699,887.4 thousand, in 2022 — AMD 492,962.4 thousand 2023 — AMD 1,500,000.0 thousand; 2024 — AMD 2,700,000.0

	reconstruction works of 15 DRPs will start. In 2025, construction and reconstruction works of 13 DRPs will start.			thousand; 2025 — AMD 1,200,000.0thousand
83.20 Feasibility study of the construction of the Garnahovit Reservoir in Aragatsotn Marz and drawing up of design documents	It is envisaged to be built on the Garnahovit River of Aragatsotn Marz of the Republic of Armenia; the total volume of the reservoir is 1.05 million m^3. The planned irrigated land area is 200 ha. In 2025, issues related to carrying out the feasibility study of the reservoir will be discussed with the ADB.		2024-2026	International donor organisation
83.21 Feasibility study of construction of Karmir village reservoir in Tavush Marz and drawing up of design documents	It is envisaged to be built on the upper reaches of Voskepar River in Tavush Marz of the Republic of Armenia. The total volume of the reservoir is 8.50 million m^3. If the reservoir is built, the settlements of Noyemberyan community will be provided with irrigation water, irrigable land will increase and electricity costs will be reduced. In 2025, issues related to carrying out the feasibility study of the reservoir will be discussed with the ADB.		2024-2026	International donor organisation
83.22 Feasibility study of the construction of Getik Reservoir in Lori Marz and drawing up of	It is planned to be built on the Chichkhan tributary of Pambak River in Lori Marz of the Republic of		2024-2026	International donor organisation

		design documents	Armenia The reservoir is half-built; the construction started in 1982 and stopped in 1988. The volume of the reservoir was planned to be 20-22 million m^3. If the reservoir is built, almost all settlements of Spitak community will be provided with irrigation water. In 2025, issues related to carrying out the feasibility study of the reservoir will be discussed with the ADB.			
84.	Ensuring continuity of the safe operation of "Arpa-Sevan" Tunnel	84.1 Studying the emergency sections of Arpa-Sevan hydro-technical structure, drawing up design and estimate documents and carrying out construction works	Raising the level of Lake Sevan, increasing the water discharge of the tunnel, ensuring uninterrupted operation. During 2023, it is envisaged to bring to the end the works for renovation of the most accident-prone sections of "Arpa-Sevan" Tunnel 2 having started in 2022, with a total length of around 100 linear metres. For the purpose of raising the level of Lake Sevan, increasing the water capacity of the tunnel, and ensuring the smooth operation, a procurement process for purchasing services for drawing up the package of design and estimate documents for the renovation works of the most accident-prone sections with a total length of 246 m of "Arpa-	Urban Development Committee	2022-2024 (ongoing)	State Budget of the Republic of Armenia in 2022 — AMD 1,615,126.5 thousand, in 2023 — AMD820,000.0 thousand In 2024 — AMD 1,000,0 thousand In 2025 — AMD 1,250,882.8

			Sevan" Tunnel 2 have been undertaken. In case a contract is concluded by the results of the tender and financial means are envisaged, the design works will start from 2023, which will serve as a basis for the further course of implementation of the programme for the renovation of the most accident-prone sections of "Arpa-Sevan" Tunnel 2. With the design estimate documents obtained in 2023, the construction works of the fundamental repair will start in 2024. In 2024-2025, it is envisaged to carry out renovation works of the most damaged sections with a total length of 244.7 m. At the same time, design works will be carried out from 2025, which will serve as a basis for the further course of implementation of the Programme for the renovation of the most accident-prone sections of "Arpa-Sevan" Tunnel 2.			
85.	Carrying out works of improvement of the meliorative condition of wet (super-wet) agricultural lands	85.1 Maintaining and operating the collector drainage network. Carrying out works of determination of the levels and quality of groundwater	Improving the meliorative condition of lands, reducing the level of groundwater. Within the scope of the "Maintenance and operation of the collector drainage network "Programme of the State Budget of the Republic of Armenia, works for cleaning, restoration and repair of		2021 (ongoing)	State Budget of the Republic of Armenia in 2022 — AMD 290,823.9 thousand; 2023 — AMD 290,823.9

			sections of the collector drainage network with a total length of around 200 km are implemented each year. Permanent monitoring of groundwater is conducted in 455 observation boreholes installed in Ararat Valley. Cleaning of 222 km of collector drainage networks has been envisaged for 2023. For 2024, cleaning of 173 km of collector drainage networks is envisaged. For 2025, cleaning of 175.5 km of collector drainage networks is envisaged.			thousand; 2024 — AMD 298,094.5 thousand; 2025 — AMD 300,000,0 thousand 2026 — AMD 315,660.5 thousand
86.	Conducting preliminary assessment of the flood risk, drawing up maps of flood danger and risk, drawing up plans for flood risk management	86.1 Creating a database for protection of the property of settlements, areas of economic value and population of the Republic from floods and overflowing, regulating implementation of the priority anti-flood measures, carrying out centralised management of the sector through a computer programme for management	Protecting the property of settlements, areas of economic value and population from the risk of floods and overflowing. For the purpose of performing works for the enhancement of the banks of Debed River in the territory of Ayrum Community (Debedavan, Bagratashen, Ptghavan, Haghtanak settlements) of Tavush Marz of the Republic of Armenia and creating a border road (Armenia-Georgia border), works are being conducted for agreeing the package of the	Ministry of Environment, Ministry of Internal Affairs Cadastre Committee	2022-2024 (ongoing)	State Budget of the Republic of Armenia in 2022 — AMD 923,499.7 thousand; 2023 — AMD 475,6586 thousand, 2024 — AMD400,000,0 thousand 2025 — AMD 1,182,985.0 thousand

			design and estimate documents with the Georgian side. In case of receiving the consent of the Georgian side, works for starting the construction programme will be undertaken. The works for design of the restoration of the former river bed between the border marks No 16 to No 14 of Araks River in Araksavan and Burastan Communities of Ararat Marz and restoring the flooded barrier of the river in the vicinity of border mark No 16 in the Armenian side, around 130 m long and 8 m deep, are underway. The design will serve as a basis for starting the programme for the implementation of the works. The completion of the works for restoring the flood wall of Tandzut and Pambak Rivers, cleaning the mudslide bed called “Kyandal” of Aparan and enhancing the banks, having started in 2022, are envisaged during 2023. Construction works will be completed in 2024. In 2025, within the scope of primary anti-flood measures, it is envisaged to carry out detailed feasibility study and to prepare design and estimate documents finalised based on the			

			results of that study. Construction works will commence based on the design and estimate documents obtained.			
87.	Assessing the existence and condition of property in the irrigation systems	87.1 Carry out inventory-taking and evaluation of the irrigation systems (canals, reservoirs, deep wells, water pipelines, pumping stations, buildings, constructions, machinery, other hydro-technical structures, etc.)	Assessing the actual condition of the property available for making investments. The terms of reference are being elaborated, which will be approved in the 3rd ten-day period of March 2023, by the results of which the additional quantitative indicators will be ascertained. The "Irrigation Systems Modernisation" programme envisages the implementation of mapping and measurement of hydro-technical structures, entering updated quantitative and qualitative data about their actual condition into the GIS software application. It is envisaged to start the works in April 2024. Within the scope of the event, more than 1000 km of main and about 1600 km of inter-household canals and pipelines will be mapped and measured. It is predicted that during 2024, the data of about 400 km of main and about 700 km of inter-household		2021-2026	Eurasian Development Bank The total cost of the programme is USD 48,000.0 thousand (including loan funds of USD 40,000.0 thousand and co-financing of USD 8,000.0 thousand)

			canals and pipelines will be entered into the GIS software application. Under Funding Agreement between the Government of the Republic of Armenia and the French Development Agency No CAM 1002 06 D of 23 April 2020 (2025-2026), within the framework of the programme "Armenia — Irrigated Agriculture Development in Ararat and Armavir Marzes" it is envisaged to carry out inventory-taking of irrigation systems.			
88.	Properly operating the existing reservoirs	88.1 Works for restoration and re-equipment of the reservoirs	Safely operating the reservoirs and large HTSs, increasing safety of the population and settlements. Acquisition of design and estimate documents and expert examination for restoration of Metsavan and Aparan Reservoirs and restoration of the dam of Tavush Reservoir are envisaged for 2023. In 2024, the restoration works of the dam of the Tavush Reservoir will be carried out. In 2025, within the scope of the Actions for restoration and re-equipment of 5 dams, it is envisaged to carry out a detailed feasibility study and prepare design and estimate documents finalised based on the	Ministry of Internal Affairs Urban Development Committee	2022-2024 (ongoing)	State Budget of the Republic of Armenia, in 2022 — AMD 1,276,652.0 thousand, in 2023 — AMD 238,5253 thousand 2024 — AMD288,863.8 thousand

			results of that study. Construction works will commence based on the design and estimate documents obtained.			
		88.2 Developing a plan ensuring technical safety of each reservoir	Safe operation of reservoirs and large hydraulic structures Increasing the safety of the population and settlements. The programme for implementation of works for conducting examination of reservoirs in the prescribed manner and elaborating a security protocol will be drawn up in 2023. In 2025, an inter-agency commission will be established to develop a programme for ensuring technical safety of reservoirs. The Technical Commission for Water Systems Operation and Maintenance will conduct observations of hydraulic engineering structures to assess their technical condition. The preparation of safety declarations for hydraulic engineering structures in operation will commence.	Ministry of Internal Affairs	2021-2026	Other sources not prohibited by the law of the Republic of Armenia
89.	Digitising the systems aimed at management of the migration processes	89.1 Developing a programme ensuring digitisation of the systems aimed at management of the migration processes	The programme ensuring digitisation of the systems aimed at management of the migration processes is developed	Police, National Security Service, Ministry of Foreign Affairs	1st ten-day period of December 2022	Grant means

				Ministry of High-Tech Industry "EKENG" CJSC (upon consent)		
		89.2 Making legislative amendments stemming from the programme ensuring digitisation of the systems aimed at management of the migration processes	The legislative amendments stemming from the programme ensuring digitisation of the systems aimed at management of the migration processes have been made	Police, National Security Service Ministry of Foreign Affairs Ministry of High-Tech Industry "EKENG" CJSC (upon consent)	1st ten-day period of December 2022	Grant means
90.	Digitising, simplifying and automation services provided to citizens, including foreign citizens	90.1 Studying services provided to citizens, including foreign citizens	The digitised services provided to citizens, including foreign citizens are recorded, possibilities for digitisation, automation and simplification of non-digitised or incompletely digitised services are identified	Police, National Security Service, Ministry of Foreign Affairs, Ministry of High-Tech Industry, "EKENG" CJSC (upon consent)	2nd ten-day period of April 2022	Grant means
91.	Digitising and simplifying the system of issuing work permits and residency to foreign citizens in the Republic of Armenia	91.1 Launching a unified electronic platform for registration of foreign workers	The unified electronic platform for registration of foreign workers is launched	Ministry of Labour and Social Affairs, Ministry of Foreign Affairs, Ministry of High-Tech	1st ten-day period of January 2022	Grant means

				Industry, Police, National Security Service, State Revenue Committee, "EKENG" CJSC (upon consent), Office of the International Centre for Migration Policy Development in Armenia (upon consent), International Organization for Migration (upon consent)		
92.	Ensuring performance of the actions provided for by the Concept Paper on State Management of Migration of the Republic of Armenia and targeted at the regulation of issues related to integration and re-integration, management of migration flows, crisis management of the mass influx of forced migrants and the promotion	92.1 Submitting to the Office of the Prime Minister of the Republic of Armenia the final revised draft Decision of the Government of the Republic of Armenia "On approving the 2022-2032 Strategy for Regulation of Issues Related to Integration and Re-integration and the 2022-2026 Action Plan deriving therefrom of the Migration Policy of the Republic of Armenia"	Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2032 Strategy for Regulation of Issues Related to Integration and Re-integration and the 2022-2026 Action Plan deriving therefrom of the Migration Policy of the Republic of Armenia" to the Office of the Prime Minister of the Republic of Armenia.		2nd ten-day period of December 2021	Grant means
		92.2 Submitting the draft	The Decision of the Government of	Ministry of Emergency	3rd ten-day period of	No funding is

	of repatriation	Decision of the Government of the Republic of Armenia "On approving the Programme for Crisis Management of the Mass Influx of Forced Migrants" to the Office of the Prime Minister of the Republic of Armenia	the Republic of Armenia "On approving the Programme for Crisis Management of the Mass Influx of Forced Migrants" is adopted	Situations	March 2022	required
		92.3 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Programme for Promotion of Repatriation" to the Office of the Prime Minister of the Republic of Armenia	The Decision of the Government of the Republic of Armenia "On approving the Programme for Promotion of Repatriation" is adopted	Office of the High Commissioner for Diaspora Affairs	1st ten-day period of September 2022	No funding is required
93.	Continuously improving the mechanisms for admission of foreign citizens and stateless persons seeking asylum in the Republic of Armenia	93.1 Constructing and furnishing a new temporary accommodation centre for asylum-seekers	The new temporary accommodation centre for asylum-seekers is constructed, furnished and operating	Office of the International Centre for Migration Policy Development in Armenia (upon consent), Office of the United Nations High Commissioner for Refugees in Armenia (upon consent)	3rd ten-day period of July 2022	Grant means
94.	Effectively organising the processes of readmission, in accordance with the international obligations assumed in that field	94.1 Expanding the geography of readmission agreements and applying digital solutions in the sector	Properly implementing the international commitments undertaken by the Republic of Armenia. In 2023, responding, within the time limits prescribed, to claims received within the scope of readmission	Police, Ministry of Foreign Affairs, National Security Service	2021-2022	No funding is required

			agreements via the electronic system for management of readmission claims			
		94.2 Implementing programmes aimed at the re-integration of citizens returning to the Republic of Armenia	Providing re-integration support to 38 families of citizens of the Republic of Armenia returning to the Republic of Armenia each year	Ministry of Labour and Social Affairs, Ministry of Education, Science, Culture and Sport, Ministry of Health, Ministry of Economy, Office of the International Centre for Migration Policy Development in Armenia (upon consent)	2021-2022	State Budget of the Republic of Armenia — AMD 13680.0 thousand grant means
95.	Increasing the effectiveness of commercial organisations with state participation, radically reforming the current monitoring and analysis system and improving the quality of management of commercial organisations for that purpose	95.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1262-N of 5 October 2017" to the Office of the Prime Minister of the Republic of Armenia	Carrying out monitoring and analysis of commercial organisations with state participation through an electronically reformed system, increasing the level of reliability of the results of assessment of activities of organisations due to newly recommended financial and non-financial (in-kind) indicators, as well as drawing up development programmes in accordance with the recommended new indicators and ensuring their planned growth will allow increasing the level of efficiency of the organisations. It is envisaged to ensure, due to reform of the monitoring system and		From 2022 until 1st ten-day period of November 2023	No funding is required

			definition of newly planned indicators, an average increase of 0.25% of the main financial indicator (profitability according to assets) compared to the base year, the total value of which will comprise AMD 1 billion. Adopting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1262-N of 5 October 2017" in 2023.			
96.	Settling the socio-economic issues of the population, completing the process of donation of community facilities deemed to be state ownership within the shortest period possible, more targeted and effective management of the housing fund, as well as effective and complete implementation of the process of donation and gifting of state ownership property through a single unified legal act	96.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 305-N of 24 March 2011" to the Office of the Prime Minister of the Republic of Armenia	Within the shortest period possible: 1. solving the housing issues of the population groups in need, as well as completing the extended process of donation of community facilities, due to which housing conditions of the population will be improved, as well as the process will contribute to the effective management of the housing fund; 2. regulating the process of donation of the entire property that is state ownership (and not only community facilities), as well as creating and regulating a new tool kit for organising the process of donation of state property, including ensuring the exercise of control over the fulfilment		From 2022 until the 2nd ten-day period of November 2024	No funding is required

			of the conditions defined by contracts; 3. increasing the efficiency of management of state property due to the unified and full clear regulation of the process of donation and gifting of state property. In 2023, implementing preparation works for elaborating a draft Decision of the Government of the Republic of Armenia “On approving the procedures for donation and gifting of property that is state ownership, and repealing Decisions No 305-N of 24 March 2011 and No 1067-N of 3 October 2016”. Adopting the Decision of the Government of the Republic of Armenia in 2024.			
		96.2 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 404 of 14 May 2001" to the Office of the Prime Minister of the Republic of Armenia	Solving the housing issues of about 160 families having the status of refugee within the shortest possible time limit, completing the extended process of privatisation of community facilities, due to which housing conditions of the population will be improved, and the given housing fund will be better preserved and improved by establishment of the right of ownership. Solving the housing issue of around 10 families having the status of refugee, Adopting the Decision of the Government of the Republic of Armenia “On making amendments		From 2022 until 3rd ten-day period of December 2024	No funding is required

			and supplements to Decision of the Government of the Republic of Armenia No 404 of 14 May 2001" in 2023.			
		96.3 Adopting the Decision of the Government of the Republic of Armenia "On approving the procedures for donation and gifting of property that is state ownership, and repealing Decisions No 305-N of 24 March 2011 and No 1067-N of 3 October 2016"	Unified regulation of the process of donation and gifting of property deemed to be state ownership, the complete management of which will contribute to increasing the efficiency of management of state property. In 2023, it is envisaged to implement works for elaborating a draft Decision of the Government of the Republic of Armenia "On approving the procedures for donation and gifting of property that is state ownership, and repealing Decisions No 305-N of 24 March 2011 and No 1067-N of 3 October 2016"		From 2023 until the 3rd ten-day period of December 2024	No funding is required
97.	Increasing the effectiveness of state property management, detecting deviations from and violations of the requirements of the legal acts regulating the use of state property and the damage caused thereby due to monitoring, analysis, as well as assessment of the level of effectiveness of the state of use of state property	97.1 Establishing proper control in the period of use of property due to monitoring of the use of state immoveable property, detecting damages and taking measures to restore them, as well as assessing the effectiveness of use of immoveable property due to the first monitoring. Detecting deviations from and violations of the requirements of the legal acts and the obligations	Developing and implementing an annual monitoring programme for up to 300 units of immoveable property according to priority. Implementing measures for recovering the damage detected as a result of monitoring, as well as adopting decisions on alienation of up to 50% of the unused and ineffectively used identified property and on providing it for use. Taking as a basis the requirements of		From 2022 until 3rd ten-day period of December 2023	No funding is required

	based on the data of the unified electronic database of state property	assumed under the agreements concluded, partitioning unused or ineffectively used state property, submitting to the Office of the Prime Minister of the Republic of Armenia recommendations on reports on the results and improvement of the use of property, as a result of optimisation of the operating subdivisions of the Committee and on establishment of a new monitoring department due to the use of positions.	Decision of the Government of the Republic of Armenia No 202-N of 18 February 2021, for the purpose of conducting permanent monitoring of the use of state immovable property, as well as revealing and improving the condition of use and maintenance of state property, the working group will conduct monitoring of up to 200 property units subject to monitoring during 2023 over the use and maintenance of state property transferred to the Committee.			
98.	Replacing the territories not deemed to be state ownership and used by the state system bodies and state organisations at the expense of the funds of the State Budget of the Republic of Armenia with territories deemed to be state ownership	98.1 Submitting the draft Decision of the Prime Minister of the Republic of Armenia "On replacing the non-state territories leased for state needs with state territories" to the Office of the Prime Minister of the Republic of Armenia	Reducing expenditures of the State Budget of the Republic of Armenia at the expense of reduction of the lease payments due to the process of replacement of the territories not deemed to be state ownership and used by the state structures for the lease payment at the expense of the funds of the State Budget of the Republic of Armenia with the relevant territories deemed to be state ownership. Currently, the funds allocated from the State Budget of the Republic of Armenia amount to tens of millions. It is envisaged to reveal the exact size of the areas of the non-state territories used for state needs as a result of inventory-taking and to replace the 50% of them with relevant		From 2022 until 1st ten-day period of November 2024	No funding is required

			state territories. For the purpose of substituting territories deemed to be non-state ownership used at the expense of the funds of the State Budget of the Republic of Armenia by bodies of the state system and state organisations with territories deemed to be state ownership, adoption of 5 Decisions of the Government of the Republic of Armenia by the Committee is envisaged in 2023.			
99.	Defining the composition and structure of the state property necessary for performance of the functions of the State and not subject to alienation	99.1 For the purpose of defining composition of the property necessary for performance of the functions of the State, establishing requirements for the immoveable property necessary for performance of the functions of the state bodies and partitioning composition and area of the property not subject to alienation upon initiative of the Committee, with participation of the state bodies and on the basis of recommendations, as well as the results of the monitoring being conducted. Based on the mentioned information, making relevant amendments to the 2021-2023 Programme for State Property Management approved by Decision of the Government of the Republic of Armenia No 458-L of 1	Based on the recommendations submitted by the bodies of the state administration system, state non-commercial organisations, standards applicable in the Republic of Armenia, as well as on the international practice and studies, partitioning composition and area of the property necessary for performance of the functions of the State and not subject to alienation, from the 10356 units of immovable property deemed to be state ownership record-registered in the electronic record-registration database of state property introduced by Decision of the Government of the Republic of Armenia No 562-N of 28 April 2005, as well as defining composition of the property subject to alienation and organising works for alienation or provision for use of up to 30% of it, in particular preliminary	Interested agencies and bodies of the Republic of Armenia	From 2022 until 1st ten-day period of November 2024	

		April 2021.	market assessment, as well as carrying out of the process of alienation or provision for use. For the purpose of defining the composition of the property necessary for exercising state functions, summarisation of information on around 3 330 000 sqm total territories received from 37 bodies as a result of enquiry by the Committee will be conducted in 2023 and adoption of the Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 458-L of 1 April 2021". In 2024 — ongoing works of the process of 2023.			
100.	For the purpose of creating a favourable investment environment and attracting investments, partitioning unused or ineffectively used state immovable property having relatively high level of liquidity and implementing major investment programmes of social and economic significance through organising of sale	100.1 For the purpose of creating a favourable investment environment and increasing the effectiveness of state property, collecting relevant documents on at least ten units of immovable property with estimated cost of AMD 1 billion and more and with investment value, organising the alienation process	Increasing credits to the State and community budgets of the Republic of Armenia from alienation of the state immovable property having high level of liquidity; in particular, in case of the best scenario of sale, credits in the amount of up to AMD 7 billion to the State Budget of the Republic of Armenia, and up to AMD 3 billion — to the community budgets. At the same time, creating new jobs and ensuring investments in the amount of up to AMD 5 billion.		3rd ten-day period of December 2022	No funding is required

101.	Increasing effectiveness of the process of alienation of state non-profile property, creating a new toolkit for this purpose, by means of outsourcing to the specialised structures	101.1 For the purpose of effectively organising the process of alienation of up to 3 units of state non-profile property (within the scope of the pilot programme), involving specialised organisations in these works through competition and regulating their participation due to creation of a new toolkit	Increasing credits to the State and community budgets of the Republic of Armenia from alienation of the state non-profile property; in particular, in case of the best scenario of sale, credits in the amount of up to AMD 2.1 billion to the State Budget of the Republic of Armenia, and up to AMD 900 million — to the community budgets. At the same time, creating new jobs and ensuring investments in the amount of up to AMD 1.5 billion.		3rd ten-day period of December 2022	At the expense of funds received from alienation, according to Article 27 of the Law of the Republic of Armenia “On management of state property”
102.	Shaping a favourable investment environment and establishing a securities market, as well as carrying out the process of privatisation of commercial organisations with a relatively high level of profitability and with state participation through the stock exchange	102.1 Adopting the Decision of the Government of the Republic of Armenia “On approving the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On the 2017-2020 Programme for Privatisation of State Property""	Specifying the composition and number of property subject to privatisation, as well as carrying out privatisation of up to 2 commercial organisations as a result of ensuring the involvement of means of the population at large and promising investors due to introduction of effective forms of privatisation (through the stock exchange) during privatisation (in the amount of sale of at least 50% of the stocks subject to privatisation), due to which credits in the amount of up to AMD 1.4 billion to the State Budget of the Republic of Armenia and in the amount of up to AMD 600 million to the community budgets will be ensured. Amendment of the Programme for Privatisation of State Property — inclusion of new	Interested agencies and bodies of the Republic of Armenia Central Bank (upon consent)	From 2022 until 1st ten-day period of December 2023	No funding is required

			companies.			
103.	Optimising the composition and structure of commercial organisations not subject to privatisation and with state participation, defining the number according to branches, as well as separating organisations operating with losses, inefficiently and with no prospect for development and including them in the privatisation programme	103.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making an amendment to Decision of the Government of the Republic of Armenia No 474-N of 29 April 2010" to the Office of the Prime Minister of the Republic of Armenia	Based on the necessity to perform the functions defined by the State, defining the number of organisations not subject to privatisation and specifying the number of organisations subject to privatisation, carrying out the process of privatisation, as well as developing and approving effective development programmes upon initiative of the superior bodies and with participation of the State Property Management Committee, implementing investment measures, as a result of which the level of profitability of organisations will increase. Due to privatisation of commercial organisations with state participation, it is envisaged to ensure credits in the amount of AMD 700 million to the State Budget of the Republic of Armenia, and AMD 300 million — to the community budgets, and due to the increase of 0.15% of the level of profitability, the profit volume will increase by AMD 600 million. Implementing preparation works for elaboration of the draft Decision of the Government of the Republic of Armenia "On making an amendment to Decision of the Government of the		From 2022 until 1st ten-day period of November 2024	No funding is required

			Republic of Armenia No 474-N of 29 April 2010" in 2023, adopting the Decision of the Government of the Republic of Armenia in 2024.			
104.	For the purpose of increasing effectiveness of state property management, partitioning property in need of improvement, not subject to alienation in the future and protected as property deemed to be state ownership, and ensuring renovation and reconstruction of the property concerned through long-term lease and provision for gratuitous use in exchange of implementation of certain investment programmes	104.1 Providing up to ten units of state immovable property in need of improvement for long-term lease or gratuitous use for a certain period of time in exchange of making investments	Due to investments made by private persons, renovating and reconstructing the immovable property deemed to be state ownership, as well as creating new jobs and increasing the funds of the State Budget of the Republic of Armenia due to investments. As a result of the Action, it is envisaged to ensure investment in the amount of up to AMD 500 million and increase in the credits in the amount of up to AMD 30 million to the State Budget of the Republic of Armenia.		3rd ten-day period of December 2022	No funding is required
105.	Developing SMEs in the field of State-communities partnership in the marzes, partitioning property not used or not used effectively, as well as property that was previously presented for alienation, but was not sold, and implementing socio-economic investment programmes of economic	105.1 Implementing local socio-economic investment programmes by involving unused or ineffectively used property in the marzes, and for this purpose, alienating, providing for lease and gratuitous use up to ten units of immovable property with low level of liquidity, with the support of the Ministry of Territorial Administration and Infrastructure and the communities	Due to making investments by involving property in different communities of the Republic, increase in the credits in the amount of up to AMD 70 million to the State Budget of the Republic of Armenia and in the amount of up to AMD 30 million to the community budgets will be ensured. Ensuring investments in the amount of up to AMD 400 million, creating new jobs, as well as satisfying the demand		From 2022 until 1st ten-day period of February 2024	No funding is required

	significance through that property in different formats.	of the Republic of Armenia	for facilities (hotel, bakery, rest house, cultural centre...) in certain spheres. Moreover, in 2023 — increasing the credits to the State Budget of the Republic of Armenia for up to AMD 21 million and to community budget for up to AMD 9 million, ensuring investments in the amount of up to AMD 150 million and creating new jobs. In 2024 — increasing the credits to the State Budget of the Republic of Armenia for up to AMD 49 million and to community budget for up to AMD 21 million, ensuring investments in the amount of up to AMD 250 million and creating new jobs.			
106.	Following up on the pre-election promises of Prime Minister of the Republic of Armenia Nikol Pashinyan	106.1 Implementing steps stemming from the pre-election promises of Prime Minister of the Republic of Armenia Nikol Pashinyan, aimed at improving the social and economic situation of the communities	Following up on the promises made by Prime Minister of the Republic of Armenia Nikol Pashinyan 2023 — it is envisaged to implement programmes aimed at improving the socio-economic situation in the communities of the Republic of Armenia.	Staffs of Marzpets, communities (upon consent)	2022-2026	Other sources not prohibited by the law of the Republic of Armenia
107.	Ensuring rational and proportionate utilisation of resources	107.1 Adopting the Decision of the Government of the Republic of Armenia "On approving the draft Law of the Republic of Armenia 'On peculiarities of geological exploration and extraction of oil	Prescribing the principles of and procedure for provision of subsoil for the purpose of geological exploration and extraction of oil and natural gas in the territory of the Republic of Armenia, regulation of relations		2nd ten-day period of December 2024	No additional resources are required

		and natural gas’”	pertaining to the protection of the health of the population, the nature and the environment from harmful effects of subsoil use, ensuring safety of performance of works, and the protection of the rights and legitimate interests of the State and individuals during subsoil use.			
		107.2 Adopting secondary legislative acts stemming from the Law “On peculiarities of geological exploration and extraction of oil and natural gas”	Ensuring the enforcement of the Law. By the Government of the Republic of Armenia: 1. approving the sample forms of contracts on division of oil activities and product; 2. approving permits for oil activities; 3. approving the procedure for classification of oil and natural gas; 4. prescribing the procedure for providing information on the applicant from the centralised register for recording oil activity rights; 5. approving the sample form of the contract on using land parcels necessary for carrying out borehole drilling for the purpose of performing works for geological exploration.		2025-2026 After the entry into force of the Law: 1. within ten months; 2. within ten months; 3. within one year; 4. within eight months; 5. within ten months	No additional resources are required
		107.3 Adopting the Decision of the Government “On prescribing the procedure for extracting	Regulating legal relations pertaining to the extraction of renewable resources of sand and sand-gravel mixture in		3rd ten-day period of December 2024	No additional resources are

		renewable resources of sand and sand-gravel mixture in river mudflat deposits"	river mudflat deposits, including also implementation of works for extraction of resources of sand and sand-gravel mixture in river mudflat deposits located on the banks of border rivers in the border layer, and the conditions of whether furnished with extraction loading and extraction transporting vehicles and/or equipment with a GPS system.			required
		107.4 Adopting the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1129-N of 2 July 2020"	Regulating legal relations pertaining to provision of a single-use permit for the purpose of building barriers of river beds.		1st ten-day period of December 2024	No additional resources are required

Ministry of Finance

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Bringing the budget programmes in line with the policies prescribed by the existing strategy documents	1.1 Study of the existing budget programmes	All the budget programmes are studied	-	3rd ten-day period of December 2021	No funding is required
		1.2 Assessing the compliance with the strategy documents in effect	The compliance of all the studied budget programmes with the strategy documents is assessed	-	3rd ten-day period of March 2022	
		1.3 Reviewing the content and structure of budget programmes	The budget programmes are in line with the existing strategy documents	-	3rd ten-day period of September 2022	

2.	Introducing a process of assessing the budget programmes	2.1 Conducting a study and elaborating a concept paper for the purpose of introducing a function of assessing the budget programmes in the budget process of the Republic of Armenia	The initial version of the concept paper of the assessment of the budget programmes is available	-	3rd ten-day period of December 2021	No funding is required
		2.2 Elaborating guidelines for assessing the budget programmes on the basis of the concept paper	The guidelines for the assessment of budget programmes are elaborated		3rd ten-day period of March 2022	
		2.3 Conducting pilot assessments of the budget programmes	At least three budget programmes (social, economic sector, education or healthcare) are assessed		3rd ten-day period of November 2022	
		2.4 Reviewing and adjusting the assessment methodology, integrating the revealed peculiarities of the programmes	The revised (final) versions of the assessment methodology and the procedure for introduction are available		3rd ten-day period of December 2022	
		2.5 Introducing an assessment system	Procedures for assessment are available.	-	3rd ten-day period of March 2023	
		2.6 Introducing a monitoring system	The subdivision responsible for the monitoring of the budget programmes is replenished, and the specialists are trained and have relevant skills.		3rd ten-day period of December 2023	
		2.7 Elaborating a legislative package on transferring the function of direct control (inspection) over the State Budget of the Republic of Armenia to the State Supervision Service of the Republic of Armenia and submitting it to the Government of	The legislative package for transferring the function of direct control over the State Budget of the Republic of Armenia is elaborated and has been approved by the Government of the Republic of Armenia	State Supervision Service of the Republic of Armenia	3rd ten-day period of May 2023	

		the Republic of Armenia for approval				
3.	Introducing a participatory budgeting process	3.1 Studying the experience of different countries for the purpose of introducing participatory budgeting in the budget process of the Republic of Armenia and elaborating a package of recommendations	The experience of different countries for the purpose of introducing participatory budgeting is studied and the package of recommendations is elaborated		2nd ten-day period of February 2023	No funding is required
		3.2 Elaborating a time schedule for actions based on the package of recommendations elaborated as a result of study of the experience of different countries for the purpose of introducing participatory budgeting in the budget process of the Republic of Armenia and submitting it to the Prime Minister of the Republic of Armenia for approval	The time schedule for actions elaborated on the basis of the package of recommendations elaborated as a result of study of the experience of different countries for the purpose of introducing participatory budgeting in the budget process of the Republic of Armenia is available and the Decision of the Prime Minister of the Republic of Armenia is approved		2nd ten-day period of March 2023	
4.	Revising methodical instructions for submitting the MTEF and annual budget requests, simplifying and facilitating the processes	4.1 Drawing up a questionnaire for the purpose of identifying the gaps and deficiencies of the methodical instructions for submitting the MTEF and annual budget requests and providing it to the state administration bodies of the Republic of Armenia	The position of the state administration bodies of the Republic of Armenia on the methodical instructions for submitting the MTEF and annual budget requests is available		1st ten-day period of January 2023	No funding is required
		4.2 Revealing, analysing the recommendations and remarks on the methodical instructions for	Recommendations aimed at revising the methodical instructions for submitting the MTEF and annual		1st ten-day period of January 2023	

		submitting the MTEF and annual budget requests received from the state administration bodies of the Republic of Armenia and international partner organisations and elaborating a package of recommendations based thereon	budget requests are available			
		4.3 Revising methodical instructions for submitting the MTEF and annual budget requests, simplifying and facilitating the processes on the basis of the package of recommendations	The methodical instructions for submitting the MTEF and annual budget requests re revised, the processes are simplified and facilitated		2nd ten-day period of January 2023	
5.	Simplifying the procedures for secondments to foreign states, optimizing the document circulation volumes, clarifying the powers to adopt decisions on international secondments	5.1 Elaborating the draft Decision of the Prime Minister of the Republic of Armenia "On making amendments and supplements to Decision of the Prime Minister of the Republic of Armenia No 1230 of 19 September 2018" and submitting it to the Prime Minister of the Republic of Armenia for approval	The amendments and supplements to the Decision of the Prime Minister of the Republic of Armenia are approved, the procedure for international secondments are simplified, the means are envisaged in the expenses for the maintenance of the relevant bodies		3rd ten-day period of April 2023	No funding is required
		5.2 Elaborating the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 2335 of 19 December 2005" and submitting it to the Government of the Republic	The amendments and supplements to the Decision of the Government of the Republic of Armenia are approved, the funding procedure for the purpose of compensating the expenses for secondment are clarified conditioned by the change of the procedure for international secondments			

		of Armenia for consideration				
6.	Reforming the budget legislation of the Republic of Armenia	6.1 Studying legislations of different countries on the budgetary systems	Legislations of different countries on the budgetary systems are studied		3rd ten-day period of June 2023	No funding is required
		6.2 Revealing the problems of the budget legislation of the Republic of Armenia requiring current solutions based on the results of study of legislations of different countries on the budgetary systems, elaborating a package of recommendations and submitting it to the Government of the Republic of Armenia for consideration	Gaps of the budget legislation of the Republic of Armenia are revealed on the basis of the study of budgetary systems of different countries and the package of relevant recommendations is elaborated and approved by the Government of the Republic of Armenia		3rd ten-day period of December 2023	
7.	Defining the primary directions and the action plan for the development of the procurement system	7.1 Elaborating a concept paper and an action plan for the development of the procurement system, submitting to the Government for approval and implementation thereof	The problems of the procurement system have been revealed, the primary action plan aimed at the resolution thereof has been developed, which involves at least the following directions: 1. Capacity-building 2. Bringing the role of the Ministry of Finance of the Republic of Armenia in line with the existing requirements 3. Digitisation 4. Standardisation and green procurement Targeted ongoing improvements of the		3rd ten-day period of March 2022	No funding is required

			system			
8.	Introducing a new system of e-procurement	8.1 Developing a new system of e-procurement complying with the current requirements by involving all the clients in its domain	All the contracting authorities provided for by the Law of the Republic of Armenia "On procurement" shall perform the procurement procedures through an e-system by providing an opportunity for automatic collection, generation and analysis of all the data. The new system will be integrated with other systems directly related to the organising of procurement procedures and financing of contracts		3rd ten-day period of December 2023	State Budget of the Republic of Armenia or financial means provided by international donor organisations
9.	Reducing the time periods for making payments upon the result of the contract	9.1 Developing and submitting for approval a draft decision of the Government for the purpose of ensuring the payment upon the result of the contract by a contracting party within maximum 5 working days	Time periods for making payments upon the result of the contract shall be reduced by making amendments to the arrangements related to the procurement by defining a period of maximum 5 working days for the period starting from the moment of submission of the documents up to the moment the time period for payment expires, taking into account the quarterly proportions of incurring the budget expenditures		3rd ten-day period of March 2022	No funding is required
10.	Continuously developing capacities of persons involved in the procurement process and those making decisions	10.1 Assessing the needs, approving and implementing training programmes for the purpose of continuously developing capacities of persons involved in the process of procurement planning, elaboration of terms of reference, organising procedures,	Persons involved in the procurement process and those making decisions have sufficient knowledge to render decisions	Bodies of the state administration system; Local self-government bodies; Donor organisations	1st ten-day period of May 2023 - 3rd ten-day period of December 2023	No funding is required

		contract management and examination of complaints				
11.	Improving the tool-kit for the provision of methodological support on the procurement processes	11.1 Publishing questions frequently received from the clients and participants with regard to the procurement processes and the clarifications thereon provided by the authorised body	Ensuring on-line access to clarifications provided by the authorised body with regard to frequently received questions through publishing thereof in the official journal of procurement		1st ten-day period of April 2023	No funding is required
12.	Providing counselling within the scope of the methodological support of the procurement processes of the state administration bodies	12.1 Providing counselling to the state administration bodies in case of organising procurement procedures of military significance	Increasing quickness of rendering decisions as a result of increasing access to information for the deputy heads of the bodies — higher manageability of the procurement process	Bodies of the state administration system	1st ten-day period of February 2023 - 3rd ten-day period of December 2023	No funding is required
13.	Decreasing the risks of improper fulfilment of procurement contracts	13.1 Elaborating a draft Decision of the Government for the purpose of decreasing the risks of improper fulfilment of procurement contracts, and submitting it to the Government of the Republic of Armenia for consideration	The Decision of the Government of the Republic of Armenia on the introduction of a system for rating bidders based on non-discretionary standards as a result of the examination of improper cases of procurement contracts and excluding workload is approved	Bodies of the state administration system; Local self-government bodies	1st ten-day period of July 2023	No funding is required
14.	Defining the vision and the roadmap of the institutional transformation of the internal audit system	14.1 Developing a concept paper for transformation of the internal audit system and submitting it to the Government of the Republic of Armenia for approval	Defining a vision for internal audit based on the selection between the centralised, decentralised, outsourcing and internal capacity development systemic alternatives Implementing actions of institutional transformation aimed at the establishment of an efficient system of		3rd ten-day period of March 2022	No funding is required

			internal audit based on the roadmap			
15.	Cutting down the tax benefits with low efficiency and having no addressability	15.1 Elaborating recommendations with regard to amendments to be made to the tax legislation in relation to the elimination of sectoral tax benefits with low effectiveness and (or) having no addressability 15.2 Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations 15.3 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia	Tax benefits lacking sufficient addressability and efficiency are cut down.	Ministries elaborating and implementing sectoral policy State Revenue Committee	3rd ten-day period of May 2022	No funding is required
16.	Setting comparable and fair tax burden between different tax systems	16.1 Elaborating recommendations with regard to amendments to be made to the tax legislation in relation to setting comparable and fair tax burden between different tax systems 16.2 Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental	(1) fair and equal distribution of the tax burden in the taxation system is ensured; (2) the risks of artificially fitting in tax systems at the lower level and evading payment of taxes in this way and undermining the integrity of the chain of tax planning and documenting of transactions through the implementation of artificial transactions	Ministry of Economy State Revenue Committee	3rd ten-day period of May 2022	No funding is required

		organisations 16.3 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia	between different tax systems are minimised.			
17.	Cancelling the VAT payment with respect to the transactions of import of goods by VAT payers	17.1 Submitting legislative recommendations for the purpose of gradually cancelling the VAT payment with respect to the transactions of import of goods by VAT payers 17.2 Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations 17.3 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia	A favourable entrepreneurial environment is created through the formation of additional resources for VAT payers.	Ministry of Economy State Revenue Committee	3rd ten-day period of May 2022	No funding is required
18.	Reviewing the tax regulations for the purpose of developing the capital	18.1 Submitting legislative recommendations for the purpose of determining a long-term policy	Tax regulations obstructing development of the capital market are	Ministry of Economy The Central Bank	3rd ten-day period of September 2022	No funding is required

	market	with respect to the total burden of taxation of income tax and profit tax for dividends and interest incomes	reviewed.	(upon consent)		
		18.2 Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations				
		18.3 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia				
19.	Introducing a system of declaration of incomes operating on the basis of economic incentives	19.1 Elaborating recommendations with regard to amendments to be made to the tax legislation in relation to the introduction of a system of declaration of incomes of natural persons	Legislative solutions necessary for the introduction of the "social credits" system through the application of the system of declaration of incomes are given.	State Revenue Committee	3rd ten-day period of June 2022	No funding is required
		19.2 Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations				
		19.3 Elaborating a draft law envisaging relevant amendments				

		and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia				
20.	Reviewing the excise tax rates	20.1 Elaborating recommendations on amendments to be made to the tax legislation with regard to the review of the excise tax rates 20.2 Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations 20.3 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it to the Government of the Republic of Armenia for consideration	The Decision of the Government of the Republic of Armenia on approving the draft law is approved. Excise tax rates are reviewed.	State Revenue Committee	3rd ten-day period of June 2023	No funding is required
21.	Continuously improving the turnover tax and micro-entrepreneurship systems	21.1 Conducting studies for reviewing the tax burden in respect of turnover tax and withdrawing certain types of activities from the micro- entrepreneurship system, discussing the results of the study with the interested state	The Government of the Republic of Armenia has approved the draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia, whereby: (1) fair and equal distribution of the	Ministry of Economy State Revenue Committee	3rd ten-day period of June 2023	No funding is required

		administration bodies and professional-non-governmental organisations, submitting a report on the results of discussions to the Office of the Prime Minister of the Republic of Armenia 21.2 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia where necessary, based on the results of discussions and submitting it to the Government of the Republic of Armenia for consideration	tax burden in the taxation system is ensured; (2) the risks of artificially fitting in tax systems at the lower level and evading payment of taxes in this way and undermining the integrity of the chain of tax planning and documenting of transactions through the implementation of artificial transactions between different tax systems are reduced.			
22.	Expanding the geography of agreements that exclude double taxation	22.1 Elaborating a new version of a model agreement of the Republic of Armenia that exclude double taxation and discussing it with the interested agencies 22.2 Conducting negotiations with partner states with the purpose of expanding the geography of agreements that exclude double taxation	(1) The geography of agreements that rule out double taxation is expanded; (2) The acting agreements are in line with the current internationally accepted standards and approaches concerning the agreements that exclude double taxation.	Ministry of Foreign Affairs State Revenue Committee	3rd ten-day period of November 2025	No funding is required
23.	Elaborating a programme for the management of tax incomes	23.1 Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the programme for the management of tax incomes" and discussing it with interested state administration bodies and professional-non-	Actions ensuring the increase of the tax/GDP are elaborated and approved.	State Revenue Committee	3rd ten-day period of April 2022	No funding is required

		governmental organisations				
		23.2 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the programme for the management of tax incomes" to the Government of the Republic of Armenia for consideration				
24.	Conducting studies aimed at increasing the efficiency of the tax expenses	24.1 Conducting studies aimed at increasing the efficiency of the tax expenses	Actions ensuring the increase of the tax/GDP are elaborated and approved.	Ministries elaborating and implementing sectoral policy State Revenue Committee	2nd ten-day period of May 2023	No funding is required
		24.2 Submitting a report on the results of the conducted studies aimed at increasing the efficiency of the tax expenses to the Office of the Prime Minister of the Republic of Armenia				
		24.3 Discussing the report in the Office of the Prime Minister of the Republic of Armenia and, where necessary, elaborating a relevant draft legal act and submitting it to the Government of the Republic of Armenia for consideration	The report is considered and, where necessary, the draft legal act is submitted to the Government of the Republic of Armenia and approved thereby		3rd ten-day period of June 2023	
25.	Preparing consolidated financial statements of the Republic of Armenia, as a single unit	25.1 Developing or acquiring a uniform computer software for the purpose of carrying out consolidation	The computer software necessary for the consolidation is available		3rd ten-day period of December 2023	Grant for introducing Government Financial Management Information System

		25.2 Preparing interim consolidated financial statements at the level of ministries	Interim consolidated financial statements are submitted at the level of ministries		3rd ten-day period of December 2024	(GFMIS), the volume of which is determined upon the results of the tender
		25.3 Preparing interim consolidated financial statements of the Republic of Armenia	Interim consolidated financial statements are submitted at the state level		3rd ten-day period of December 2025	
26.	Automating the processes related to the management of the public finance at various levels of management and ensuring the efficiency and transparency of the transactions (introducing Government Financial Management Information System (GFMIS))	26.1 Developing tender documents within the framework of the programme for introducing "Government Management Information System (GFMIS)", were appropriate, reviewing, finalising thereof	Tender documents, including technical specifications, necessary for the procurement to be performed within the framework of the introduction of GFMIS are developed, reviewed and finalised	-	3rd ten-day period of December 2022	Grant for introducing Government Financial Management Information System (GFMIS), the volume of which is determined upon the results of the tender
		26.2 Purchasing GFMIS	The complete package of documents for implementation of GFMIS tender is compiled, the tender has been launched	-	3nd ten-day period of September 2023	
		26.3 Introducing GFMIS	GFMIS introduced in compliance with technical specification	State authorities	3rd ten-day period of December 2024	
27.	Improving the efficiency of management of fiscal risks arising from the activities of companies with state participation	27.1 Elaborating documents for the management of fiscal risks arising from the companies with state participation jointly with the International Monetary Fund	Clarifying the requirements for the accountability of companies with state participation		3rd ten-day period of February 2023	No funding is required
		27.2 Elaboration the draft decision of the Government summarising the requirements for viability (accountability deriving therefrom) of companies with state participation and submitting it to	The decision of the Government of the Republic of Armenia aimed at increasing the accountability, transparency of the companies with state participation and the efficiency of the management of fiscal risks arising		1st ten-day period of July 2023	

		the Government of the Republic of Armenia for consideration	from the activities therefrom is approved			
28.	Improving the efficiency of assessment of fiscal risks arising from the public-private partnership (PPP) contracts	28.1 Studying the existing and newly considered PPP contracts in the context of improving the transparency and risk management of co-operations implemented in the PPP format, clarifying the assessment of contingent liabilities	Improving the assessment of contingent and direct liabilities arising from contracts in PPP format: in-depth study of 4 contracts (airport, railway, Contour-Global, Ayg-1)		3rd ten-day period of December 2023	No funding is required
29.	Improving the efficiency of assessment of fiscal risks arising from the financial system	29.1 Publishing a report (whitepaper) identifying the fiscal risks arising from the activity of the financial system	Identifying possible sources of fiscal risks arising from the financial sector, presenting the possible impact on the budget and clarifying the role of the Government in the context of containment of risks arising from the activity of the financial system		3rd ten-day period of December 2023	No funding is required
		29.2 Developing models for assessment of contingent liabilities arising from pension fund activities	Assessing the contingent liabilities arising from the activities of pension funds and integrating into budget documents		3rd ten-day period of December 2023	
		29.3 Elaborating models for assessment of contingent liabilities arising from guaranteed bank deposits, co-operating with the Central Bank of the Republic of Armenia and the Deposit Guarantee Fund	Improving the efficiency of co-operation between the Government and other state agencies in the context of systemic and specific risks arising from the banking system, as well as the inclusion of contingent liabilities in budgetary documents		3rd ten-day period of December 2023	
30.	Improving assessment of risks related to long-term fiscal sustainability	30.1 Publishing a report (whitepaper) identifying risks related to long-term fiscal stability	Defining long-term fiscal stability, identifying the possible sources of risks threatening to the latter, presenting the possible impact on the budget and		3rd ten-day period of March 2026	No funding is required

			long-term sustainable economic growth			
		30.2 Developing long-term fiscal projections	Conducting an assessment of long-term fiscal sustainability, elaborating a model or methodology based on the latter's results		3rd ten-day period of December 2025	
31.	Assessing the tax potential of the Republic of Armenia and identifying the mid-term taxation opportunities	31.1 Approving the unified methodology for assessment of tax potential and gap (deviation from the potential level) for major types of taxes (VAT, income tax, profit tax) by the Minister of Finance of the Republic of Armenia	The unified methodology for assessing the tax potential and gap for major types of taxes (VAT, profit tax, income tax) is approved	State Revenue Committee; Ministry of Economy; Central Bank (upon consent	3rd ten-day period of April 2023	No funding is required
		31.2 Implementing assessments of tax potential and gap (deviation from the potential level) for major types of taxes (VAT, income tax, profit tax)	Credible estimates of the tax potential and gap are available			
32.	Revealing the optimal thresholds of debt of the Government, including the optimal share of domestic debt	32.1 Assessing the sustainability of the debt of the Government	Availability of estimates of the Government's debt sensitivity and debt portfolio vulnerability to potential shocks		2nd ten-day period of April 2023	No funding is required
		32.2 Assessing the thresholds of debt of the Government and defining targets	Presenting estimates of safe government debt thresholds and medium- and long-term targets		2nd ten-day period of June 2023	
		32.3 Assessing the optimal weight of the domestic debt	Availability of estimates of the optimal share of domestic debt in the Government's debt (after which new benchmarks will be set in the next strategy for the management of the Government's debt or existing		2nd ten-day period of September 2023	

			benchmarks will be reviewed)			
33.	Expanding the tool-kit for the domestic state debt	33.1 Submitting the draft Decision of the Government of the Republic of Armenia defining the rules for the issuance, placement, turnover and redemption of bonds attached to the state treasury inflation to the Government of the Republic of Armenia for consideration	The Decision of the Government of the Republic of Armenia defining the procedure for the bonds aimed at assessing the inflation expectations of the participants of the domestic state debt market is adopted	Central Bank (upon consent)	3rd ten-day period of August 2023	No funding is required
34.	Reviewing the current regulations prescribed by the legislation of the gambling sector, increasing the efficiency of reform, including accountability.	34.1 Elaborating a draft of the legal act envisaging regulations provided for the assessment of the investments made as a condition for licensing the organisation of the activity of a casino in other places provided for by the Law "On games of chance, on-line games of chance and casinos" and submitting it to the Government of the Republic of Armenia for consideration.			3rd ten-day period of April 2023	No funding is required
		34.2 Elaborating draft laws of the Republic of Armenia “On making supplements and amendments to the Laws “On lotteries” and “On games of chance, on-line games of chance and casinos” and submitting it to the Government of the Republic of Armenia for consideration for the purpose of increasing the level of accountability and transparency of	The legislative package aimed at increasing the level of accountability, transparency of the organisations of the gambling sector is approved by the Government of the Republic of Armenia		3rd ten-day period of September 2023	

		the organisations of the gambling sector				
35.	Reviewing the tax regulations for the purpose of developing the agricultural sector	35.1 Elaborating recommendations for reviewing the tax regulations hindering the development of the agricultural sector;	The tax regulations hindering the development of the agricultural sector are reviewed.	Ministry of Economy State Revenue Committee	3rd ten-day period of May 2022	No funding is required
		35.2 Discussing the submitted recommendations				
		35.3 Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it to the Government of the Republic of Armenia for consideration				
36.	Improving the quality of macroeconomic and fiscal short-term and medium-term forecasts	36.1 Developing and implementing Bayesian models in accordance with modern approaches in the system of short-term and medium-term forecasts of tax revenues according to major types of taxes	Availability of a new system of econometric models developed for short-term and medium-term forecasts of tax revenues according to major types of taxes and their use in macroeconomic forecasts carried out in the budget process	December 2024	No financing is required	
		36.2 Developing and introducing a semi-structural gap model (SSGM) for medium-term forecasting of macroeconomic indicators	Availability and application of Quarterly Projection Model (QPM) in macroeconomic forecasts carried out in the budget process		3rd ten-day period of November 2025	
37.	Organising a world-class	37.1 Organising the 2024 Annual	Development of cooperation of	Ministry of Economy	3rd ten-day period of	State Budget of the

	financial event, raising the international reputation of Armenia and the recognition of the country, revealing Armenia's investment opportunities	Meeting and Business Conference of the Board of Governors of the European Bank for Reconstruction and Development	Armenia with the European Bank for Reconstruction and Development, strengthening of international image of Armenia, expansion of the business environment and increase of the attractiveness of the investment environment for companies of the private sector		May 2024	Republic of Armenia AMD 829,920,000.0 thousand

Office of the Prime Minister

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Improving the toolkit for ensuring public participation in the policy-making process	1.1 Raising issues of participatory management and studying international experience and forming an institutional mechanism	- The issues of participatory management in processes implemented by the State are identified and recorded: The cooperation with the partners of the Republic of Armenia and international partners (state bodies, organisations) is ensured. - The functions of the mechanism supporting the participatory management process and improving that process are defined.	State administration bodies Civil Service Bureau of the Office of the Prime Minister	October 2024	Subject to assessment in the implementation phase State Budget Sources not prohibited by law (grant, technical assistance)
		1.2 Improving tools, regulations and mechanisms of participatory	1. The following are reviewed and revised in the decision-making	State administration bodies	December 2025	Subject to assessment in the implementation

		management	processes: • Electronic participatory tools and their significance (the principle of defining electronic tools as "means" of participatory process). • The guidelines on public discussions and hearings are elaborated. 1.2. The capacities of the state administration bodies are improved with regard to the participatory processes. 2.3 Annual analysis and statistics on the participatory processes are maintained.	Information Systems Agency of Armenia (upon consent)		phase State Budget Sources not prohibited by law (grant, technical assistance)
2.	Introducing a unified strategic communication system of the government	2.1 Forming functional and institutional architecture for strategic communication management	The description of the institutional architecture of the strategic communication is formed — needs assessment and problem-rising are carried out.	State administration bodies	November 2024	Subject to assessment in the implementation phase State Budget Sources not prohibited by law (grant, technical assistance) Subject to assessment in the implementation phase
		2.2 Elaborating and introducing strategic communication programmes	The programmes of strategic communication, the system of public awareness and strategic		November 2024	Subject to assessment in the implementation phase

			communication quality control, monitoring and effectiveness evaluation			State Budget Sources not prohibited by law (grant, technical assistance)
		2.3 Strengthening of capacities of state sector in the sector of strategic communication	The capacities of state sector are strengthened in the sector of strategic communication, including in terms of personnel and technical re-equipment required.	State administration bodies	December 2024	Subject to assessment in the implementation phase State Budget Sources not prohibited by law (grant, technical assistance)
		2.4 Implementing actions on the fight against disinformation	With the joint efforts of the Government of the Republic of Armenia and civil society, the document on the fight against disinformation has been elaborated and the relevant actions have been implemented.	State administration bodies	December 2025	Subject to assessment in the implementation phase State Budget Sources not prohibited by law (grant, technical assistance)
3.	Increasing the efficiency of management and operation of the inspection system	3.1 Submitting draft Law of the Republic of Armenia "On making supplements and amendments to the Law 'On inspection bodies'" to the Government for approval	The activity of the management of the inspection bodies, including the boards is regulated, the mechanisms for the management of quality and accountability are improved The databases necessary for inspection control are available The legislative problems identified as a result of the activities carried out during 2018-2021 have been	State administration bodies State Revenue Committee Urban Development Committee	3rd ten-day period of September 2023	No additional funding is required

			eliminated			
4.	Simplifying administrative procedures and clarifying liability measures	4.1 Submitting draft Law of the Republic of Armenia "On making supplements and amendments to the Law 'On administrative offences'" to the Government for approval	The human and financial resources spent on unit administration have decreased The comparability of the measures of liability applied for the offence with its significance is ensured Recurrent violations have decreased	*Office coordinating the work of inspection bodies* Urban Development Committee	2nd ten-day period of December 2024	No additional funding is required
5.	Safety-enhancing, planned and risk-targeted inspections with clear procedures	5.1 Submitting draft Law "On making supplements and amendments to the Law 'On organising and holding inspections in the Republic of Armenia'" to the Government for approval	Types of notifiable and non-notifiable controls are reviewed and clarified Quantity of unscheduled controls has decreased Grounds for controls, double controls are reviewed and the procedures are simplified Administration aimed at preventing the offences is being implemented	*Office coordinating the work of inspection bodies* Ministry of Economy Ministry of Environment State Revenue Committee Urban Development Committee	1st ten-day period of December 2024	No additional funding is required
6.	Regulating and clarifying control of food, veterinary and phytosanitary sectors	6.1 Submitting draft Law "On making amendments and supplements to the Law 'On veterinary'" to the Government for approval	Targeted supervision functions separated from the systems for service provision and policy elaboration Higher level of maintaining the norms set in the fields of food and feed safety, veterinary and phytosanitary	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Economy Ministry of Health Inspection body responsible for the field	1st ten-day period of February 2024	No additional funding is required

		6.2 Submitting the draft Law "On making amendments and supplements to the Law 'On food safety'" to the Government for approval			1st ten-day period of February 2024	No additional funding is required
		6.3 Submitting draft Law "On making amendments and supplements to the Law 'On phytosanitary'" to the Government for approval			1st ten-day period of February 2024	No additional funding is required
		6.4 Submitting draft Law "On making amendments and supplements to the Law 'On feed'" to the Government for approval			2024 թ. 1st ten-day period of February 2024	No additional funding is required
		6.5 Submitting draft Law "On making amendments and supplements to the Law "On state supervision of food safety" to the Government for approval		Bureau for Co-ordination of Activities of Inspection Bodies Inspection body responsible for the field	1st ten-day period of February 2024	No additional funding is required
7.	Resolving the disputable issues of food supervision and safety	7.1 Submitting the Decision of the Government of the Republic of Armenia "On establishing the procedures for assigning national reference testing laboratories in the field of food safety" to the Government for approval	National reference testing laboratories assigned in the field of food safety Providing final protocols by the national reference testing laboratories in case of contesting the results of laboratory expert examination during the supervision	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Economy Ministry of Health Inspection body responsible for the field	2nd ten-day period of December 2022	No additional funding is required
8.	Increasing the level of	8.1 Submitting the draft Law "On	Digitised and improved mechanisms	Bureau for Co-	2nd ten-day period of	No additional funding is

	protection of the rights of employees	making supplements to the Labour Code of the Republic of Armenia" to the Government for approval	for the supervision carried out by the Healthcare and Labour Inspection Body Introducing an electronic platform for concluding employment contracts mandatorily from 2023 for state bodies and from 2025 for non-state bodies	ordination of Activities of Inspection Bodies Ministry of Labour and Social Affairs Inspection body responsible for the field	December 2022	required
9.	Operationally implementing supervision over the epidemiological situations, prevention of infectious diseases	9.1 Submitting the draft Law "On making amendments and supplements to Decision of the Prime Minister of the Republic of Armenia No 755-L of 11 June 2018" to the Prime Minister for approval	Reorganised regional marz centres of the Healthcare and Labour Inspection Body	Bureau for Co-ordination of Activities of Inspection Bodies Inspection body responsible for the field	1st ten-day period of December 2022	State Budget Other funds not prohibited by law
10.	Supervising and analysing the organisation of education meeting the requirements of the legislation for the purpose of increasing the quality of education	10.1 Submitting the draft Laws of the Republic of Armenia "On state supervision of the field of education" and "On making supplements to the Code of Administrative Offences of the Republic of Armenia" to the Government for approval	Legal regulations necessary and sufficient for the natural and effective operation of the Education Inspection Body Submitting collected data on the organisation and quality of education, analysis and recommendations on the current situation and dynamics to the authorised body Permanent monitoring of the level of implementation of state adopted policy by educational institutions, feedback	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Education, Science, Culture and Sport Inspection body responsible for the field	1st ten-day period of March 2023	No additional funding is required
11.	Ensuring targeted supervision and of safety of	11.1 Submitting the draft Law of the Republic of Armenia "On market	Legal regulations necessary and sufficient for the natural and	Bureau for Co-ordination of Activities	2nd ten-day period of June 2023	No additional funding is required

	non-food products	surveillance" to the Government for approval	effective operation of the Market Surveillance Inspection Body Directing the surveillance to the source of violation Preventing and/or terminating the circulation of non-food products dangerous for human life and health, not meeting the requirements of domestic and interstate legislation Promoting the establishment of up-to- date quality infrastructures	of Inspection Bodies Ministry of Economy Inspection body responsible for the field		
12.	Increasing the safety and the quality of services provided in the field of transport	12.1 Submitting draft Laws "On repealing the Laws 'On state supervision in the field of transport', 'On Transport Inspectorate of the Republic of Armenia'" and "On making amendments and supplements to the Law 'On railway transport'" to the Government for approval	Legal regulations sufficient for the operation of inspection body exercising supervision in the field of transport Clearly defined directions for supervision in the field of transport Preventing the traffic of vehicles loaded more than permitted Working regime for drivers defined under interstate agreements	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Territorial Administration and Infrastructure State Revenue Committee Inspection body responsible for the field	1st ten-day period of December 2022	No additional funding is required

Office of Deputy Prime Minister M. Grigoryan

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount

1	2	3	4	5	6	7
1.	Ensuring strategic grounds for systemic reforms of public administration	1.1 Adopting the strategy for public administration reforms (SPAR) by 2030	- The framework of the long-term strategy for reforms is approved - The plan for the first-stage actions of the reforms is approved, the implementation has been commenced - State policies and programmes previously mentioned in the strategy are completely harmonised and comply with the objectives of the strategy - Public administration reforms are outcome-oriented, the measurability whereof is ensured by monitoring and assessment system	-	2nd ten-day period of December 2021	No additional funding is required
		1.2 Forming an institutional system for the administration and implementation of reforms	- The mandate for coordinating the reforms and the competences are clearly set - The Public Administration Reform Office is established and replenished by administrative and professional staff by at least 85 % - For the implementation of reforms, public-private partnership lies upon institutional grounds - Inclusion and participation of	-	3rd ten-day period of February 2022	Subject to assessment at the stage of implementing SPAR State Budget EU OECD SIGMA consulting assistance

	the implementation of reforms are ensured within the meaning of involvement of both the state system and the groups of public beneficiaries			
1.3 Approving the first-stage reform expenditure plan and the partnership framework of public administration reforms	- Resources necessary for implementation of the reforms are fully ensured - Programmes implemented in the field of public administration reforms with the development partners are coordinated and comply with the strategic objectives of the country	Ministry of Finance	2nd ten-day period of January 2022	Subject to assessment at the stage of implementing SPAR State Budget EU/OECD counselling assistance
1.4 Elaborating a concept paper of an innovation fund of public administration reforms and operation according thereto	- A target-oriented financial instrument is available for mobilisation of financial resources necessary for the reforms implemented by the state in the field of public administration and public policy - Clear commitment of the state aimed at implementing stable and ongoing investments in public administration reforms is available - A flexible innovation mechanism is launched for funding of reforms by the development	Ministry of Finance	1st ten-day period of December 2022	AMD 3.0 billion (capital) State Budget (10%) Other sources not prohibited by law (grant, technical assistance) (90%)

		partners and private sector - Transparent, participatory and accountable mechanisms for funding, monitoring and assessing the efficiency of public administration reforms are introduced			
1.5 Launching the official website (e-platform) of public administration reforms	- A unified information platform for the implementation of public administration reforms is available - Transparency and accountability of the implementation of reforms is ensured - Proactive communication and notification to the public is ensured about the process and the outcome of the reforms	Ministry of High-Tech Industry EKENG CJSC (upon consent)	3rd ten-day period of March 2022	AMD 70.0 million Other sources not prohibited by law (grant, technical assistance)	
1.6 Approving the communication strategy of public administration reforms	- Efficient measures and instruments of notifying to the public about public administration reforms are ensured - Public and business perceptions of public administration reforms are equivalent to the agenda of the reforms - High level of literacy and cognition on the state and state administration system among	"Public Relations and Information Center" SNCO	1st ten-day period of March 2022	AMD 8.0 million Other sources not prohibited by law (grant, technical assistance)	

			various layers of public is ensured			
2.	Modernising the system for strategic planning and policy elaboration	2.1 Reviewing strategic planning framework and methodology, including elaborating formats and guidelines	- Full vertical and cross-sectoral harmony is available between the objectives, outcomes and actions of the national strategy of the country - The scope and financial planning prescribed by the strategic documents of the country are completely mutually agreed in accordance with the objectives, actions and outcomes - The strategic and policy documents fully comply with the existing requirements - Relevant methodological guidelines and instruments of strategic planning are fully available	Ministry of Finance Ministry of Justice	3rd ten-day period of June 2024	Other sources not prohibited by law (grant, technical assistance) World Bank, Asian Development Bank, EU/ OECD SIGMA expert assistance
		2.2 Elaborating, introducing and launching a digital strategic planning system, including monitoring and evaluation modules s	- Processes of elaboration, monitoring and accountability of the documents of strategies, policy and other programmes are digitised - Information and statistics on the objectives, actions and outcomes provided for by the documents of strategies, policy	Ministry of High-Tech Industry Information Systems Agency of Armenia (upon consent)	3rd ten-day period of June 2026	AMD 80.0 million (initially) State Budget Fourth Public Sector Modernisation Project

	and other programmes are easily accessible for the effective assessment and analytical purposes - Processes of elaborating strategic documents, their current monitoring and accountability are automated and effective through the optimal involvement of human resources - Outcomes and statements of monitoring the implementation of strategic documents are fully publicised in accordance with the prescribed calendar			
2.3 Reviewing and testing institutional mechanisms for strategic planning, including through flexible and innovative work procedures	- The organisational structures and human resources required to carry out strategic planning functions are specified, including through flexible and innovative work procedures - The functions of the Office of the Prime Minister and other state departments (including those subject to possible outsourcing to the professional and scientific community), strategic planning, co-ordination and harmonisation procedures are defined	Ministry of High-Tech Industry Ministry of Justice National Security Service EKENG CJSC (upon consent) The Central Bank (upon consent)	2nd ten-day period of June 2026	Subject to assessment at the stage of implementing SPAR Other sources not prohibited by law (grant, technical assistance)

		2.4 Capacity building of personnel involved in strategic planning processes	- The staff of the subdivisions for strategy planning, policy coordination and elaboration of all the state bodies has undergone methodical teaching and training - Education resources and teaching models necessary for the ongoing development of capacities in the field of strategy planning and policy elaboration are introduced	Civil Service Bureau of the Office of the Prime Minister of the Republic of Armenia	3rd ten-day period of June 2026	AMD 20.0 million (initially) Other sources not prohibited by law (grant, technical assistance)
3.	Modernising services provided to the public	3.1 Adopting legislation establishing a unified policy in the field of public services	- Legal grounds for the unified policy in the field of state and community services are ensured in compliance with the advanced international practice - Unified procedural and technical (including digital and electronic, cybersecurity) criteria and standards of services are introduced - Pricing of services provided by the state is implemented through unified, clearly defined criteria and based on methodology - The system for monitoring mechanisms and quality assessment is introduced	Ministry of Justice Ministry of High-Tech Industry Ministry of Territorial Administration and Infrastructure Ministry of Finance Ministry of Economy National Security Service EKENG CJSC (upon consent) The Central Bank (upon consent)	3rd ten-day period of November 2022	AMD 25.0 million

			- Legal grounds for cross-border interoperability for the provision of public services are elaborated			
		3.2 Forming of institutional system in the field of public services and digital transformation	- Mandate and competences for coordinating the public services and the digital transformation are clearly set - The institution for public services and digital transformation is established and replenished by administrative and professional staff by at least 95 % - Inclusiveness and participation of public services and digital transformation are ensured by the involvement of both the state system and the groups of public beneficiaries, including via a model presuming coordination of resources and joint responsibility - Systems for monitoring, accountability and outcome evaluation of public services and digital transformation are launched	Ministry of High-Tech Industry EKENG CJSC (upon consent) Central Bank (upon consent)	3rd ten-day period of September 2022	AMD 250.0 million (initially, annually) State Budget Other sources not prohibited by law (grant, technical assistance)
		3.3 Launching of the national digital platform of Armenian services	- A unified digital platform for the provision of public services has been launched, providing	Ministry of High-tech Industry	3-rd ten-day period of July 2024	No additional funding is required

	access to all services on a "one-stop" basis	Information Systems Agency of Armenia (upon consent)		
3.4 Defining the legal basis for the digital architecture of services, including the legalisation of "once only", "digital by design", "digital first" principles, open data policy and service delivery standards, including the methodology for monitoring and evaluation of services	- The agenda for modernising the public services is drawn up guided by solutions for their rationalisation and restructuring in accordance with the outcomes of the detailed analysis of business processes - Application of principles "one-stop shop" and "only once" in the field of the provision of public services is stipulated - The provision of services is citizen-centred, by involving the principle of user experience into the architecture of business processes of provision of services	Ministry of High-Tech Industry Ministry of Justice Information Systems Agency of Armenia (upon consent) Central Bank (upon consent)	3rd ten-day period of December 2024	AMD 50 million Other sources not prohibited by law (grant, technical assistance)
3.5 Restructuring of services based on the principle of life experiences, giving priority to 12 selected experiences (according to the published plan), and integrating with the national service platform of Armenia	- The infrastructures necessary for the complete digitisation of services are modern — equivalent to the advanced security standards - Stage-by-stage digitisation of all the public services is ensured based on the solutions of rationalisation and restructuring of services	State administration bodies Ministry of High-Tech Industry Central Bank (upon consent) Information Systems Agency of Armenia (upon consent)	3rd ten-day period of December 2025	AMD 300 million State Budget Fourth Public Sector Modernisation Project Sources not prohibited by law

			- Motivational schemes for the public to prefer digital services are introduced - The comparability of the country with global leaders in the field of provision of digital and innovation-based services is ensured - Citizens and the private sector receive the services provided by the state with maximum convenience in the context of time, resource and administration			
		3.6 Establishing and fully launching cyber security standards of digital systems	- Institutional frameworks, regulations and standards for cyber security are defined - The technical basis and the human capabilities aimed at servicing the system are provided	Ministry of High-tech Industry Central Bank (upon recommendation) Information Systems Agency of Armenia (upon consent) State administration bodies	3rd ten-day period of December 2025	Subject to assessment at the stage of implementing SPAR Sources not prohibited by law (grant, technical assistance)
4	Establishing a merit-based and professional public service system	4.1 Modernising the digital infrastructure of human resources management	- The existing human resource management information system /HRMIS/ is modernised based on the principle of unity of the state system, being equipped with rich databases and analytical tool kit, including	Civil Service Bureau Ministry of High-tech Industry National Security Service EKENG CJSC (upon	2nd ten-day period of November 2023	AMD 30.0 million Other sources not prohibited by law (grant, technical assistance)

			with other necessary interoperable registers of administrative data	consent)		
5	Institutional modernisation of state administration system	5.1 The system for institutional and functional modernisation in public sector is operated	- Legal basis ensuring the continuity of the modernisation of state administration system — including the mandate for coordination and the clear responsibility of the implementation thereof — are fully introduced - Institutional capacities are formed for elaborating and implementing the agenda of functional and institutional modernisation of state administration - The digital environment of functional-institutional system is elaborated and operated, being ensured by modern tool kit and databases necessary for functional analysis - The fact-orientedness of making institutional amendments to the state system is ensured by the introduction of assessment systems	Ministry of High-Tech Industry EKENG CJSC (upon consent)	3rd ten-day period of September 2022	AMD 15.0 million (initially) Other sources not prohibited by law (grant, technical assistance)

Office of Deputy Prime Minister T. Khachatryan

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Increasing the institutional efficiency of the bodies of the executive power	1.1. Elaborating the methodology of functional analysis of the state administration bodies	The methodology of functional analysis of the state administration bodies is elaborated A toolkit is designed and implemented for the purpose of providing functional analyses		3rd ten-day period of February 2024	AMD 22.32 million State Budget and other sources not prohibited by law (grant, technical assistance)
		1.2 Inventory-taking of the state administration bodies and elaborating a unified methodology for determining the organisational type	The unified methodology for determining the organisational type of state administration bodies is elaborated The state administration bodies are inventoried and classified in accordance with the methodology, the unified typology of bodies is elaborated		3rd ten-day period of February 2024	AMD 22.32 million State Budget and other sources not prohibited by law (grant, technical assistance)
		1.3 Functional analysis of the state administration bodies and other organisations that serve them and the implementation of the structural changes arising from it	- Recommendations arising from the requirements of the functional and institutional review of state administration are presented, including those related to legal regulations - The activities of the central administration of the Government and state		3rd ten-day period of November 2025	AMD 488.16 million State Budget and other sources not prohibited by law (grant, technical assistance)

			administration bodies are efficient, optimal and up-to-date in terms of functions, structure and processes - The unity of the executive management system is ensured as a result of the implementation of legal regulations clearly defining the full typology - Internal functional modernised structure in all state administration bodies according to pre-implemented functional in-depth analysis and optimisation plans is ensured - The legal basis ensuring the continuity of the modernisation of the state administration system are introduced			
2.	Increasing the competitiveness of the public service	2.1. Improving the classification of public service types and positions	- On the basis of the functional analysis of the state administration bodies, the unified methodology for reviewing the functions of the personnel is elaborated - On the basis of the elaborated methodology, the job descriptions (functions) of	Civil Service Bureau of the Office of the Prime Minister State administration bodies	2nd ten-day period of December 2025	AMD 90 million State Budget or other sources not prohibited by law (grant, technical assistance)

			the employees for each state administration body have been reviewed and the required competencies have been defined accordingly. - Competency baseline assessment is conducted to highlight employee training needs according to new job descriptions			
		2.2. Improving the system of financial interest in the public sector	- Phased model for the transition to the new payroll system is defined - Modernised performance appraisal system is introduced - Based on the new standards, the reward system is introduced - The social security system is reviewed	Civil Service Bureau of the Office of the Prime Minister State administration bodies	2nd ten-day period of December 2025	AMD 108.54 million State Budget or Other sources not prohibited by law (grant, technical assistance)
1.		2.3. Improving the system of non-financial interest in the public sector	- Recruitment and staffing procedures in the public service system are improved by incorporating the best practices of the private sector and internationally applicable practices - Mechanisms are in place to promote merit-based	Civil Service Bureau of the Office of the Prime Minister	2nd ten-day period of December 2024	AMD 184.68 million State Budget or Other sources not prohibited by law (grant, technical assistance)

			promotion and horizontal mobility of public servants - Training policy is elaborated using mandatory and voluntary components - Existing training system is reviewed to include the best private sector and internationally applicable mechanisms - Mechanisms to improve the state order formation process in higher educational institutions are introduced - Mechanisms for submission of applications for targeted scholarships by state bodies elaborating and implementing sectoral policies are introduced			

Security Council Office

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Establishing External Intelligence Service subordinate to the Prime	1.1 Elaborating drafts for making amendments and supplements to the Law of the Republic of Armenia "On	Establishing a specialised service — carrying out external intelligence service and having its special role in	National Security Service	2021-2022	No additional financial means are required

	Minister of the Republic of Armenia for the purpose of increasing the effectiveness of ensuring the security of the Republic of Armenia	external intelligence activity and external intelligence service" and to related laws and submitting them to the Government of the Republic of Armenia for approval.	the process of ensuring the security of the Republic of Armenia — subordinate to the Prime Minister of the Republic of Armenia		2021-2022	
		1.2 Elaborating and adopting the statute, structure, staff-list of the External Intelligence.			2021-2022	
		1.3 Elaborating and adopting procedures arising from the Law of the Republic of Armenia "On external intelligence activity and external intelligence service".				
2.	Envisaging the State Protection Service as a body subordinate to the Prime Minister by recognising the necessity of operational management of functions of the body replenished with military servicemen and endowed with the status of "other troops", as well as by considering that, in case of sate protection service, the service is conditioned by the imperative to rapidly response to the situation and to take equivalent actions on a daily basis	2.1 Elaborating draft laws "On making amendments and supplements to the Law of the Republic of Armenia "On ensuring the safety of persons subject to special state protection" and submitting them to the Government of the Republic of Armenia for approval.	Granting the State Protection Service a status of a body subordinate to the Prime Minister by removing it from the system of bodies of national security service.	National Security Service State Protection Service	2021-2022	No additional financial means are required
		2.2 Elaborating and adopting the statute, structure, staff-list of the State Protection Service.			2021-2022	

3.	Revising (reviewing) the National Security Strategy of the Republic of Armenia taking into account the new challenges faced by the Republic of Armenia.	3.1 Establishing an inter-agency commission for revising the National Security Strategy of the Republic of Armenia. 3.2 Carrying out activities of revising the National Security Strategy of the Republic of Armenia.	Availability of an updated guiding document in the field of security, which in turn will contribute to modernising the security systems of Armenia, as well as to revising and harmonising other sectoral strategies and policies arising from the strategy.	-	2021-2022	No additional financial means are required

Office of the High Commissioner for Diaspora Affairs

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Promoting repatriation and integrating repatriates	1.1 Submitting the draft Law of the Republic of Armenia "On repatriation"	The adoption of the Law will provide an opportunity for regulating the legal grounds for repatriation, defining the responsible state bodies, the scope of support arising from the status of a repatriate and those envisaged by the integration package		2nd ten-day period of April 2022	No funding is required
		1.2 Establishing a centre for repatriation and integration and ensuring the activities thereof	- The Centre for Repatriation and Integration will serve as a unified platform for regulating all the matters and problems related to repatriation. - The accessibility and effectiveness of the entire repatriation process will be	Ministry of Labour and Social Affairs of the Republic of Armenia Ministry of Internal Affairs of the Republic of Armenia Migration Service	2021-2026	State Budget of the Republic of Armenia AMD 23,000.0 thousand is envisaged for 2021 AMD 34,245.7 thousand is envisaged

			improved, which will provide an opportunity for regulating various problems related to the integration of repatriates, will contribute to implementing rapid, effective and complex services and the priority problems of the repatriates will be regulated. - Coordinating works with other state and non-governmental bodies. - The State will be more ready for the increase and maintenance of flows of voluntary repatriation and repatriation in the state of emergency. - An effective mechanism for detecting, recording and regulating the problems of repatriating and returning persons/families. It is envisaged to provide services to at least 2500 persons each year.	State Revenue Committee of the Republic of Armenia Ministry of Education, Science, Culture and Sport of the Republic of Armenia Ministry of Health of the Republic of Armenia Ministry of Economy of the Republic of Armenia Ministry of Defence of the Republic of Armenia Police of the Ministry of Internal Affairs of the Republic of Armenia Ministry of Justice of the Republic of Armenia		for 2022 AMD 38,305.7 thousand is envisaged for 2023 AMD 16,305.7 thousand is envisaged for 2024 AMD 27,263.1 thousand is envisaged for 2025 Other sources not prohibited by law of the Republic of Armenia
		1.3 Providing healthcare assistance to the compatriots returned/repatriated from conflict zones and communities in emergency situations	At least 100 compatriots annually returned/repatriated from other communities in conflict and emergency situations will receive healthcare assistance within the scope of state order, which will	Ministry of Health of the Republic of Armenia	2022-2026	Other sources not prohibited by the law of the Republic of Armenia

			provide an opportunity for resolving their priority medical problems (diagnosis and treatment, except for medical services provided using the latest and expensive technologies).			
		1.4 Implementing free-of-charge education in state higher education institutions of the Republic of Armenia for students returned/repatriated for permanent residence in the Republic of Armenia	At least 20 returned/repatriated students (moved to Armenia maximum 2 years prior the academic year) in state higher education institutions of the Republic of Armenia will annually receive allocation of places with full refund of tuition fee for bachelor's programme, not filled within the scope of state-funded places / after the completion of the HEI entrance exams of each year and the summary of their results/, for the purpose of expanding the opportunities to receive higher education and be integrate in the Republic of Armenia to the repatriated/returned compatriots.	Ministry of Education, Science, Culture and Sport of the Republic of Armenia	2022-2023	Other sources not prohibited by the law of the Republic of Armenia
2.	Developing the Armenia-Diaspora co-operation	2.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the strategy for developing the Armenia-Diaspora co-operation"	Adoption of the Decision of the Government of the Republic of Armenia will provide an opportunity for setting the main directions for the Armenia-Diaspora co-operation and the grounds for drawing up a pan-Armenian agenda	Bodies of the state administration system of the Republic of Armenia	3rd ten-day period of June 2022	No funding is required
		2.2 Improving the legislation of the Republic of Armenia related to	Study of the legal scope of Diaspora Armenians, repatriation, charity	Bodies of the state administration system	2022-2026	No funding is

	Diaspora Armenians and those repatriated	activities and investment environment for the Diaspora will be implemented. In 2023-2026, it is planned to submit recommendations to the Office of the Prime Minister of the Republic of Armenia for the purpose of improving the legislation of the Republic of Armenia concerning the Diaspora Armenians and those repatriated.	of the Republic of Armenia		required
	2.3 Implementing the Action "Step Towards Home"	A 2-week educational-cognitive programme "Step Towards Home" will be organised for Diaspora Armenian youth aged 13-18. The programme includes: a 13-day camp programme, Armenian language courses, Homeland Studies, familiarisation visits, meetings, sport and cultural events. Participation by 400 persons is envisaged in 2023. From 2024, 600 persons are expected to participate.		3rd ten-day period of August 2022 3rd ten-day period of August 2023 3rd ten-day period of August 2024 3rd ten-day period of August 2025 3rd ten-day period of August 2026	State Budget of the Republic of Armenia AMD 83,649.2 thousand is envisaged in 2022 AMD 84,182.6 thousand is envisaged starting from 2023 (each year) AMD 153,060.1 thousand is envisaged from 2023 (each year) AMD 127,472.2 thousand is envisaged from 2025 (each year)
	2.4 Implementing the Action "Training of Young Leaders of the	After participating in the two-week training programme organised in		3rd ten-day period of July 2022	State Budget of the Republic of Armenia

	Diaspora"	Armenia, the young people return to the communities and, within a year, carry out (a total number of) community and awareness-raising meetings — at least 60, inter-community work experience exchange manuals — at least 20, publications on social platforms and media about the office, other Armenian programmes and information initiatives — at least 40. From 2024, 30 persons will participate in the event annually and within a year they will carry out (in total number) community and awareness meetings — at least 80, inter-community work experience exchange manuals — at least 20, publications on social platforms and media about the office, other Armenian programmes and information initiatives — at least 50.		3rd ten-day period of October 2023 3rd ten-day period of October 2024 3rd ten-day period of October 2025 3rd ten-day period of October 2026	AMD 11,806.7 thousand is envisaged in 2022 AMD 11,966.4 thousand is envisaged starting from 2023 (each year) AMD 26,603.1 thousand is envisaged starting from 2024 (each year)
	2.5 Involving Diaspora Armenian professionals of "Igorts" to work in the state administration system of the Republic of Armenia	Within the scope of the programme, the highly qualified Diaspora Armenian professionals will be involved in the bodies of state administration system of the Republic of Armenia. At least 5 new programmes aimed at development of the Republic of Armenia will annually be jointly elaborated with the relevant field specialists of	Bodies of the state administration system of the Republic of Armenia	2021-2026	State Budget of the Republic of Armenia AMD 123,872.3 thousand is envisaged in 2022 AMD 247,582.8 thousand is envisaged starting from 2023 (each year)

			Armenia. As a result of the implementation of the Action, at least 25 % repatriation of specialists is envisaged per each year.			
		2.6 Ensuring the awareness on Armenia-Diaspora cooperation	Preparing, broadcasting and promoting annually at least 30 programmes, 50 video materials, 10 animation materials, 4 live broadcasts, 4 films on the Armenia-Diaspora co-operation, programmes, repatriation, investments made by the Diaspora, involvement of the professional potential of the Diaspora Armenians in the life in Armenia via social platforms, TV companies and community websites of the Diaspora. Providing trilingual information on the website of the office, distributing at least 300 press releases per year, implementing at least 2200 publications annually on all social platforms, as well as distribution of at least 12 five-language newsletters annually to more than 30 thousand e-mail of the Diaspora. Branding and promoting the office and existing programmes on information platforms. Informative co-operation with at least 40 Diaspora and Armenian partners to publicise and raise the level of		2021-2026	State Budget of the Republic of Armenia AMD 60,000.0 thousand is envisaged in 2022 (each year)

	awareness about the Diaspora-related programmes and news.			
2.7 Implementing the Action "Support to Armenian-language media in Georgia"	Ensuring the operation of at least 3 Armenian-language media in Georgia, as a result whereof the Diaspora-Armenians will have an opportunity to get acquainted with the information concerning both the internal and external policy of Armenia and the Armenian community in Georgia.		2021-2024	State Budget of the Republic of Armenia AMD 10,000.0 thousand is envisaged in 2022 (each year) AMD 16,500.0 thousand is envisaged in starting from 2024 (each year)
2.8 Implementing the Action "Support to Armenian-Language Media in the Diaspora"	Ensuring the operation of at least 4 Armenian-language media in the Diaspora, as a result whereof the Diaspora-Armenian will have an opportunity to learn information on both the internal and external policy of Armenia and the Armenian community of the country concerned.		2025-2026	State Budget of the Republic of Armenia AMD 16,500.0 thousand is envisaged starting from 2025 (each year)
2.9 Establishing an institute of Commissioners for Diaspora Affairs	Commissioners for Diaspora Affairs will be appointed in communities of the Diaspora, which will be the representatives of the office in Diaspora, who will ensure the permanent liaison with the communities detect the problems and recommend directions for their resolution. It is envisaged to appoint at least 2 commissioners for	Ministry of Foreign Affairs of the Republic of Armenia	2021-2026	No funding is required

			Diaspora affairs in 2023. It is envisaged to appoint at least 3 Commissioners for Diaspora each year starting from 2025.			
		2.10 Establishing a Diaspora Council	An advisory body consisting of prominent Diaspora Armenian figures and sectoral specialists will be set up adjunct to the High Commissioner for Diaspora Affairs of the Republic of Armenia to discuss the issues related to the Armenia-Diaspora co-operation. It is envisaged to set up the board in 2023.		2022-2026	No funding is required
3.	Studying the Diaspora communities, revealing the potential thereof and providing support to the communities	3.1 Revealing human potential of the Diaspora and road mapping thereof	Information on human potential available in the fields of specialisation, economy, science and education, culture and other fields will be collected. Starting from 2023, it is envisaged to collect data about 25000 Diaspora Armenian individuals annually and revise already collected information. In 2023, information about 50000 individuals collected in 2021 will be revised. In 2024, it is envisaged to revise 50000 data previously collected.	Ministry of Foreign Affairs of the Republic of Armenia	2021-2024	State Budget of the Republic of Armenia AMD 75000.0 thousand is envisaged in 2022 AMD 72000.0 thousand is envisaged starting from 2023 /each year/ AMD 20 million is envisaged in 2024
		3.2 Conducting studies of Diaspora communities	Community passports will be drawn up according to countries, wherein all the operating structures of the		2022-2026	Other sources not prohibited by the law of the Republic of

			community will be represented. Starting from 2023, an informative website will be created, wherein information on the communities will be summarized.			Armenia
		3.3 Employment in Diaspora communities	- Working visits to the Diaspora communities to get acquainted with the community problems on the spot, discussing ways for resolving them. - Community and individual meetings as a result of visits. - Taking part in cultural, community and other events organised in the communities. - Submitting programmes of the Government of the Republic of Armenia for Developing the Armenia-Diaspora co-operation. It is expected that at least 20 percent of the problems arisen in Armenian communities during the visits will receive a resolution. Visits to 18 communities of Diaspora are envisaged per year.	Ministry of Foreign Affairs of the Republic of Armenia	2nd ten-day period of December 2021 2nd ten-day period of December 2022 2nd ten-day period of December 2023 2nd ten-day period of December 2024 2nd ten-day period of December 2025 2nd ten-day period of December 2026	State Budget of the Republic of Armenia AMD 51,045.8 thousand is envisaged in 2022 AMD 51,045.8 thousand is envisaged in 2023 (each year)
		3.4 Supporting the Armenian communities of the Diaspora	For the purpose of supporting the activities of educational-cultural centres of the Diaspora, logistics accessories will be provided. Starting from 2023, the communities will		2023	State Budget of the Republic of Armenia AMD 13,562.6 thousand is envisaged

			organise performances by cultural figures that left Armenia — at least 2 actions per year.			in 2023 /each year/
4.	Drawing up a unified Armenia-Diaspora agenda and involving the potential of the Diaspora in favour of the development of the Republic of Armenia	4.1 Holding pan-Armenian conferences in Armenia	- Up to 2500 persons — out of which 1800 from Diaspora — will take part in 3 conferences (on Diaspora Armenian political figures and state servants, investments and charity made by the Diaspora and Armenia-Diaspora pan-Armenian conferences) to be held in Armenia in 2022, during which problems about the development of the Armenia-Diaspora cooperation will be discussed and further actions will be outlined. - A Youth pan-Armenian conference will be held in 2023 with the participation of up to 800 Diaspora Armenians, during which problems of the youth in Armenia and Diaspora will be discussed, as well as a plan-schedule will be elaborated on the further cooperation. - Starting from 2024, organising 1 pan-Armenian conference is envisaged. - In 2025, it is envisaged to hold 1	Bodies of the state administration system of the Republic of Armenia	2022-2026	State Budget of the Republic of Armenia AMD 129,325.5 thousand has been envisaged in 2022 AMD 39,530.0 thousand has been envisaged in 2023 AMD 280,000.1 thousand has been envisaged in 2024 AMD 294,078.0 thousand has been envisaged in 2025

			pan-Armenian conference and 1 professional conference.			
		4.2 Organising professional conferences and discussions	It is envisaged to organise 1 professional pan-Armenian conference every year. It will provide an opportunity for establishing professional links, creating professional networks and implementing unified programmes.		2023	State Budget of the Republic of Armenia AMD 13,718.0 thousand is envisaged in 2023
		4.3 Involving the potential of the Diaspora in the development processes of the Republic of Armenia	By co-operating with agencies of the Republic of Armenia, involving on-line and off-line of Diaspora Armenian specialists on voluntary basis in the bodies of the state administration system of the Republic of Armenia. Starting from 2023, involvement of at least 5 sector-specific specialists annually is envisaged.	Bodies of the state administration system of the Republic of Armenia	2022-2026	No funding is required
		4.4 Involving Diaspora Armenians in various layers of public sector in the long and short terms	- Appointing Diaspora Armenians as deputy heads in the agencies of the Republic of Armenia; - Appointing Diaspora Armenians as advisers to the heads in agencies of the Republic of Armenia; - Involving Diaspora Armenian specialists in various layers of public sector in the long term and in a remote format for the purpose of providing expert and	Bodies of the state administration system of the Republic of Armenia	2022	

			consultative services.			
		4.5 Supporting Diaspora in making investments	- Providing information to Diaspora Armenians on the opportunities for making investments in Armenia and on the privileges provided by the State; - Providing document and consultative support to Diaspora Armenian investors; - Providing information to the Diaspora Armenian investors on the investment programmes approved or pending at the draft stage in marzes of the Republic of Armenia.	Ministry of Economy of the Republic of Armenia	2021-2026	No funding is required
		4.6 Supporting Diaspora in implementation of charity programmes	Supporting Diaspora in implementation of charity programmes in communities of Armenia. In 2024 it is envisaged to support the at least 3 investment programmes.	Ministry of Territorial Administration and Development of the Republic of Armenia	2021-2026	No funding is required

Cadastre Committee

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Establishing an integrated	1.1 Training of specialists of Spatial	Involving about 40 qualified	-	1st ten-day period of	State Budget of the

	cadastre	Data Management (GIS)	specialists in the management of spatial data for carrying out the maintenance of basic and sectoral components of the Integrated Cadastre		December 2022	Republic of Armenia and other funds not prohibited by law AMD 40.0 million
		1.2 Creating sectoral components of the Integrated Cadastre and fully launching the system according to the preparedness of the sectors	Creating a database of sector-specific cadastres — creating a single unified information resource on the basis of information documents interconnected by the union of branch cadastres having geographical dimensions with spatial reference of data, by ensuring integration of the relevant branch cadastres into one unified platform	Ministry of Environment Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and Sport, Urban Development Committee	3rd ten-day period of December 2024	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 185.0 million
		1.3 Drawing up a terms of reference of national geoportal, acquiring and launching a programme	Launching software modules of basic and thematic layers, a national geoportal and defining a hierarchy of accessibility thereof	Ministry of Environment Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Education, Science Culture and Sports Ministry of High-Tech Industry Urban Development Committee Ministry of Internal	3rd ten-day period of December 2024	No funding is required

				Affairs Yerevan Municipality (upon consent) Infrastructure management organisations (upon consent)		
		1.4 Establishing and introducing a pilot sectoral cadastre	Establishing and introducing a single-sector cadastre which will enable to identify practical issues of integration and, where necessary, make edits to the legal acts developed by the previous steps and other operational documents	Ministry of Territorial Administration and Infrastructure	3rd ten-day period of December 2023	No funding is required
		1.5 Lease of computer server set	Conditioned by the works for transferring the information systems of the Cadastre Committee to the cloud domain (at least one year), drawing up terms of reference for the expansion of the server system temporarily (through a set), and lease of a set	Ministry of High-Tech Industry	2024 - 3rd ten-day period of December 2025	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 1974000
2.	Elaborating a national spatial data infrastructure (standard)	2.1 Elaborating and modernising the normative-technical and legal documents concerning the spatial data, metadata banks of the Republic of Armenia	Adopting a legal act on data policy, defining the requirements for the thematic layers	Ministry of High-Tech Industry	3rd ten-day period of December 2023	No funding is required
		2.2 Localising INSPIRE directives related to the EU spatial data and harmonising them with the	Introducing a national spatial data infrastructure (standards)	-	3rd ten-day period of December 2023	No funding is required

		normative-technical and legal documents in force in the fields of geodesy and cartography of the Republic of Armenia				
		2.3 Regulating the legal framework	Elaborating draft Laws of the Republic of Armenia "On making amendments and supplements to the Law "On geodesy and cartography", "On making amendments and supplements to the Law "On state registration of rights to property" aimed at ensuring legislative ground for creating a national spatial data infrastructure	-	3rd ten-day period of December 2021	No funding is required
3.	Updating the basic layers of geo-informative systems of the territory of the Republic of Armenia	3.1 Aerial photography of the territory of the Republic, works of creating a model of orthophotoplans and a digital elevation model	Updated chronological series of orthophotoplans of the entire territory of the Republic of Armenia and of the digital elevation model	-	2nd ten-day period of December 2021	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 597,915.0
		3.2 Works of creating cartographic basis of the settlements of the Republic of Armenia in the geo-informative system	Updated chronological series of cartographic basis of about 41000 hectare territory of the Republic of Armenia In 2023 — 6000 ha In 2024 — 12000 ha In 2025 — 18000 ha In 2026 — 5000 ha	Ministry of Territorial Administration and Infrastructure	2nd ten-day period of December 2022-2026 (ongoing)	No funding is required
4.	Implementing cadastral	4.1 Making amendments to the legal acts in force, developing new	Improving the legal framework on the basis of legal problems revealed	-	3rd ten-day period of	No funding is

	map correction works	regulations, where necessary	during map correction works, making amendments to Decision of the Government of the Republic of Armenia No 698-N of 29 April 2021		December 2022	required
		4.2 Correction works of cadastral maps of the communities covered by orthophotoplans of the Republic of Armenia	Plans of corrected cadastral districts of communities entirely covered by orthophotoplans of the Republic of Armenia, identifying the property not included in the cadastral map and field surveying In 2023 — 3000-5000 units In 2024 — 3000-5000 units In 2025 — 3000-5000 units In 2026 — 6000-10000 units	-	3rd ten-day period of December 2022-2026 (ongoing)	No funding is required
		4.3 Observing additional points, where necessary, for the purpose of correction of cadastral districts of the communities of the Republic of Armenia	Surveying up to 25 points in a settlement being corrected each year	-	3rd ten-day period of December 2022-2026 (ongoing)	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 180.0 million
5.	Modernising the state geodesic network (GNSS)	5.1 Condensing, balancing the network, modernising software, updating server node	Condensing the network of permanent reference stations	-	3rd ten-day period of December 2022	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 180.0 million
6.	Updating the on-line card register for the maintenance of geographical names and creating printed materials	6.1 Maintaining and updating the state card register of geographic names of the Republic of Armenia and creating bulletins	Creating an amended and recovered Armenian electronic database of geographic names of the Republic of Armenia, ensuring relevant layer of National Spatial Data Infrastructures	Ministry of High-Tech Industry	2nd ten-day period of December 2021-2023	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 30.0 million

			of the Republic of Armenia			
		6.2 Creating amended and recovered Armenian printed glossaries and directories of geographic names of the Republic of Armenia and the world	Printing amended and recovered Armenian glossaries and directories of geographic names of the Republic of Armenia and the world, which is necessary for the state, scientific and educational systems	Ministry of High-Tech Industry	2nd ten-day period of December 2021-2023	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 10.0 million
7.	Drawing up thematic atlases	7.1 An atlas of a new format — printed, multilingual, as well as with an option of being posted in the Internet	Updated multilingual atlases In 2023, publishing works of up to 10000 maps will be carried out	-	2nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 170.0 million
8.	Developing skills and capacities necessary for implementing geodesic works in the territory of the Republic of Armenia	8.1 Exchange of experience within the framework of collaboration with international partners and acquisition of skills for applying modern methods for the purpose of enhancing the accuracy of the existing elevation model of the Republic of Armenia.	The opportunities for having a more accurate elevation model for the Republic of Armenia will be assessed and a more effective method for implementation of geodesic works (using aerospace technologies and gravimetric measurements) will be recommended	-	2nd ten-day period of December 2025-2026	No funding is required
9.	Creating multi-scale basic cartographic layers in the territory of the Republic of Armenia	9.1 Compiling maps through the method of generalisation	Obtaining multi-scale basic cartographic layers	-	3rd ten-day period of December 2025	No funding is required
10.	Introducing an on-line, automatic cadastre of immoveable property	10.1 Adopting the Decision of the Government of the Republic of Armenia on approving the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On state	Regulating the legislative framework, as a result whereof the documents required for the state registration of rights will be submitted by the bodies issuing them. In addition, they must be submitted only electronically through special	-	2nd ten-day period of December 2023	No funding is required

		registration of rights to property"	channels or electronic information systems.			
		10.2 Adopting the Decision of the Government of the Republic of Armenia on approving the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On state registration of rights to property"	Regulating the legislative framework, as a result whereof the documents required for the application, amendment or termination of restrictions by the competent bodies applying the restriction will be submitted only electronically, through special channels between the Cadastre Committee and the relevant bodies and through electronic information systems under on-line regime	Ministry of Justice State Revenue Committee Prosecutor's Office (upon consent) Investigative Committee National Security Service	2nd ten-day period of December 2026	No funding is required
		10.3 Verifying and identifying the subjects of laws in force in the text database of the electronic system and those terminated, including on the basis of the information available in the communities and other state bodies	Identifying the immoveable property entities, ensuring the accuracy of information provided on-line, enabling the automatic application of restrictions	Ministry of Territorial Administration and Infrastructure Ministry of Internal Affairs	2nd ten-day period of December 2024	No funding is required
		10.4 Expanding the types of information provided on-line: developing new information packages, searching for information from cadastral maps maintained on-line	Significantly simplifying the procedure for acquiring information, reducing the deadlines for the provision thereof (immediately after the request)	-	2nd ten-day period of December 2022 (ongoing)	No funding is required
		10.5 Introducing an on-line service meeting the requirements of each state body (The terms of reference is submitted by the relevant body.	Replenishing the group consisting of 15 members implementing identification of entities as a result of optimisation	Ministry of High-Tech Industry	2nd ten-day period of December 2023	State Budget of the Republic of Armenia and other funds not prohibited by law

		Prior the submission it is agreed with the Cadastre Committee)				AMD 25.0 million
		10.6 Adopting the Decision of the Government of the Republic of Armenia on approving the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On state registration of rights to property"	Regulating the legislative framework, as a result whereof the cadastral file will be maintained only electronically.		2nd ten-day period of December 2026 (ongoing)	No funding is required
11.	Collecting, entering data on the addressed objects of the settlements of the Republic of Armenia and combining them with the cadastral maps	11.1 Collecting, entering data on the addressed objects of 1 urban and 1 rural settlement of the Community of Yerevan, combining them with the cadastral maps and pilot operation of the system	Preparatory works, combining the unified address register and the registry adjusted in the automated informative system of the address register with the cadastral maps	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	3rd ten-day period of December 2022	No funding is required
		11.2 Organising meetings with the heads of the communities in marz centres, communities, representing the procedure of using the information system of the address registry, training of specialists, as well as collecting, entering data on the addressed objects from all the communities and combining them with the cadastral maps	1. Combining the unified address register and the registry adjusted in the unified information system of addresses with the cadastral maps	Ministry of Territorial Administration and Infrastructure	2nd ten-day period of June 2023	No funding is required
		11.3 Launching the unified address register and the information system of the address registry within the framework of the integrated cadastre and interoperability	Reflecting any change of renaming or numbering of the immoveable property address made in the address registry and providing access for users, ensuring	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech	2nd ten-day period of December 2026	State Budget of the Republic of Armenia and other funds not prohibited by law

			interoperability of address based state and private registers and other systems, as well as reflecting the information in the cadastral maps	Industry State Revenue Committee Ministry of Internal Affairs "EKENG" CJSC (upon consent)		AMD 5.0 million
12.	Implementing structural reforms with the purpose of raising the effectiveness of the registration processes of immoveable property	12.1 Establishing a unified registration unit	Centralising the registration, provision of information, evaluation, archiving of cadastral files, maintenance of record-registration data and cadastral maps, developing a unified methodology	-	1st ten-day period of December 2026	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 1, 800.0 million
		12.2 Optimising the offices providing services on account of development of services provided on-line, expansion of the list and geography of services provided by the operators (communities, "HayPost" CJSC, etc.). Establishing a consultation centre instead of optimised offices	Raising the effectiveness of and optimising the labour resources, reducing the expenses for the maintenance of Cadastre system, improving the quality of servicing, expanding the geography of servicing	-	3nd ten-day period of December 2024 (ongoing)	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 300.0 million
13.	Improving and developing the immoveable property market	13.1 Submitting the Draft Law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia "On immoveable property appraisal activities" to the Office of the Prime Minister of the Republic of Armenia	Expanding, establishing the scope of market assessment and raising the level of confidence of the market participants and the public towards those carrying out the appraisal activities	-	2nd ten-day period of December 2021	No funding is required

		13.2 Adopting the Decision of the Government of the Republic of Armenia on approving the draft law regulating the activities of immoveable property agents (brokers)	Introducing new tool kit through legislative regulation, ensuring the development of the field	-	2nd ten-day period of December 2024	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 60.0 million
14.	Approving the cadastral values of the lands of agricultural significance	14.1 Adopting a decision of the Government of the Republic of Armenia "On approving the cadastral values of the lands of agricultural significance"	Approving the cadastral values of the lands of agricultural significance, which will ensure base values for land parcels for creating taxation bases of the agricultural land parcels deemed to be an immoveable property taxable object	-	2nd ten-day period of December 2021	No funding is required
15.	Establishing 2024-2026 and 2027-2029 taxation bases of the immoveable property in the Republic of Armenia	15.1 Appraising (re-appraising) immoveable property deemed to be an immoveable property taxable object by the data record-registered as of 1 July 2023 and exchanging information, data thereon through the interoperability platform — providing them electronically to the operator of the unified platform of electronic community management (UPECM)	Establishing 2024-2026 taxation bases of the immoveable property deemed to be an immoveable property taxable object of the Republic of Armenia, which will enable the local self-government bodies to record-register and accept the payments of the immoveable property tax for 2024-2026	-	3rd den-day period of September 2023	No funding is required
		15.2 Appraising (re-appraising) immoveable property deemed to be an immoveable property taxable object by the data record-registered as of 1 July 2026 and exchanging information, data thereon through the interoperability platform — providing them electronically to the	Establishing 2027-2029 taxation bases of the immoveable property deemed to be an immoveable property taxable object of the Republic of Armenia, which will enable the local self-government bodies to record-register and accept the payments of the immoveable	-	3rd den-day period of September 2026	No funding is required

		operator of the unified platform of electronic community management (UPECM)	property tax for 2027-2029			
16.	Drawing up a report on availability and distribution of the land fund (balance of land resources) of the Republic of Armenia	16.1 Adopting the draft decision of the Government of the Republic of Armenia "On the report on availability and distribution of the land fund (balance of land resources) of the Republic of Armenia for each year"	Approving the Decision of the Government of the Republic of Armenia "On the report on availability and distribution of the land fund (balance of land resources) of the Republic of Armenia for each year" the updated and adjusted data whereof may be used by all the interested state bodies, organisations and persons	-	3rd den-day period of September of each year	No funding is required
17.	Replenishing the personnel bank	17.1 Cooperating with higher education institutions implementing sectoral educational programmes, reviewing educational programmes, establishing laboratories	Engaging specialists highly qualified in the field deriving from the actions of the development programme of the Cadastre Committee, as a result whereof the Cadastre Committee will be replenished with young specialists under the age of 25 who meet the requirements of science and techniques and are knowledgeable, who will gain relevant professional knowledge and skills in the jointly established scientific-educational laboratories. In 2023, within the scope of the measure, 250 interns will undergo professional practice at the Cadastre Committee	Ministry of Education, Science, Culture and Sport	2022-2026	State Budget of the Republic of Armenia and other funds not prohibited by law AMD 50.0 million

Committee on Nuclear Safety Regulation

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Regulation of new legal relations in the field of atomic energy use	Submitting the draft Law of the Republic of Armenia "On atomic energy" to the Office of the Prime Minister of the Republic of Armenia	Enshrining requirements of the international treaties (amendment to the Convention on Physical Protection of Nuclear Material, Joint Convention on the Safety of Spent Fuel Management and on the Safety of Radioactive Waste Management) ratified by the Republic of Armenia following the entry into force of the Law of the Republic of Armenia "On use of atomic energy for peaceful purposes", integrating the recommendations of IAEA missions, approximating the Law with the Directives of the European Union 2009/71 of 25 June 2009 establishing a Community framework for the nuclear safety of nuclear installations and 2011/70 of 19 July 2011 establishing a Community framework for the responsible and safe management of spent fuel and radioactive waste	-	3rd ten-day period of September 2025	Maintenance expenses, no additional funding from the State Budget of the Republic of Armenia is required
2.	Bringing the legislation on the field of atomic energy use into compliance with the Directives of the	Submitting the draft Decision of the Government of the Republic of Armenia "On approving the permissible limits of radioactive	Ensuring the safety of population, protection of the environment against potential harmful impact	-	2nd ten-day period of September 2026	Maintenance expenses, no additional funding from the State

	European Union (2013/51/ of 22 October 2013 "On laying down the requirements for the protection of the health of the general public with regard to radioactive substances in water intended for human consumption") and the requirements for IAEA safety standards	substances in water intended for consumption" to the Office of the Prime Minister of the Republic of Armenia	from exposure to ionising radiation			Budget of the Republic of Armenia is required
3.	Bringing the legislation on the field of atomic energy use into compliance with the Directives of the European Union (Directive 2013/59/ of 5 December 2013 laying down basic safety standards for protection against the dangers arising from exposure to ionising radiation, and repealing Directives 89/618, 90/641, 96/29/, 97/43 and 2003/122/) and the requirements for IAEA safety standards	Submitting the draft Decision of the Government of the Republic of Armenia "On approving the requirements for the safety of ionising radiation and safety of protection from ionising radiation" to the Office of the Prime Minister of the Republic of Armenia	Ensuring the safety of population, personnel of facilities using atomic energy, protection of the environment against potential harmful impact from exposure to ionising radiation	-	2nd ten-day period of November 2026	Maintenance expenses, no additional funding from the State Budget of the Republic of Armenia is required
4.	Bringing the legislation on the field of atomic energy use into compliance with	Submitting the draft Decision of the Government of the Republic of Armenia "On shipments of	Ensuring the safety of population, personnel of facilities using atomic energy, protection of the	-	2nd ten-day period of November 2026	Maintenance expenses, no additional funding

	the Directives of the European Union (2006/117 of 20 November 2006 "On the supervision and control of shipments of radioactive waste and spent fuel") and the requirements for IAEA safety standards	radioactive waste and spent fuel" to the Office of the Prime Minister of the Republic of Armenia	environment against potential harmful impact from exposure to ionising radiation			from the State Budget of the Republic of Armenia is required

State Revenue Committee

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
1.	Modernising the electronic systems and infrastructures	1.1 Improving and automating of analytical tools	Expanding and introducing tools implemented through the automated method of standard analysis. As a result 59 standard analytical and reporting methods and at least 66 risk criteria apply. 2023 Quantity of the current standard analytical reporting methods — 49 and risk criteria — 66 2024 Quantity of the current standard analytical reporting methods — 53		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)

			2025 Quantity of the current standard analytical reporting methods — 56 2026 Quantity of the current standard analytical reporting methods — 59			
			Expanding the analytical capacities on the basis of information available in and received by the tax authority. As a result the scope of the notified taxpayers will be expanded by at least 40 % due to increase in the risk criteria. It is envisaged to expand the scope of the notified taxpayers by increasing the risk assessment criteria in the self-operated notification system In 2023 — increased by 30,0 % as compared to that of 2019 In 2024 — increased by 35,0 % as compared to that of 2019 In 2025 — increased by 38,0 % as compared to that of 2019 In 2026 — increased by 40,0 % as compared to that of 2019		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 15.0 million)
		1.2 Launching an electronic platform for refunding the interest amounts paid for the servicing of a	Automating the process by launching an electronic platform for refund of interest amounts paid for the servicing	The Central Bank (upon consent) Ministry of Finance	2021-2023 (ongoing)	State Budget of the Republic of Armenia, funding sources not

	mortgage loan	of a mortgage loan, reducing the time period for refunding and decreasing human resources for study. As a result the process of refunding of interest amounts paid for the servicing of a mortgage loan is automated. Refunding of interest amounts paid for the servicing of a mortgage loan will be made within a period of 2-5 working days.	Cadastre Committee "ACRA Credit Reporting" CJSC (upon consent)		prohibited by law (AMD 100.0 million)
	1.3 Improving the systems for collection of customs fees and other fees	Elaborating and introducing a system for electronically paying the customs fees and other fees collected by the customs authority. As a result the system for collecting the customs fees is modernised. The format for identifying and approving the amounts repaid by the Treasury of the Republic of Armenia is digitised by 100 %. At least 50 % of economic entities carrying out foreign economic activities pay the customs fees and other fees on-line.	Ministry of High-Tech Industry	1st ten-day period of December 2021	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million)
	1.4 Introducing mobile applications of electronic systems for issuing settlement documents and submitting reports	Expanding the scope of the system users and simplifying the document circulation by introducing handy electronic tools for the taxpayers, particularly for SME entities. As a result the following is elaborated and operate:	Ministry of High-Tech Industry	3rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 700.0 million)

	1. A new platform and mobile application of electronic services provided to natural persons; 2. A mobile application of a platform for submitting tax calculations and reports; 3. A new WEB platform and a mobile application for issuing tax bills.			
1.5 Improving the e-systems for processing the information received from third persons	Ensuring availability of information received from the third persons on the immoveable property owners and the change of the latter in the e-system. As a result WEB systems for receiving data from bodies conducting registration of immoveable property are elaborated and introduced.	Police Ministry of Territorial Administration and Infrastructure Civil Aviation Committee "EKENG" CJSC	3rd ten-day period of December 2024	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 50.0 million)
1.6 Creating tools for elaborating databases with modern structure for Big Data, expanding and developing the tool kit	Introducing analytic reports, applying modern scientific technologies for data analysis for the purpose of implementing tax targeted administration. As a result all the employers of the tax system of the State Revenue Committee use these tools and at least 5 agencies use the programmed reports.	Ministry of High-Tech Industry	3rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)
1.7 Elaborating systems with machine-learning artificial intelligence	Introducing systems for management and analysis of information flows. As a result elements with machine-learning artificial intelligence are	Ministry of High-Tech Industry	3rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law

		introduced in the systems "Taxpayers subject to inspection", "Tracking of goods".			(AMD 380.0 million)
	1.8 Strengthening and improving the capacities of electronic management systems	Strengthening and improving the operation capacities of electronic management systems, ensuring uninterrupted operation of the system. Improving the effectiveness of tax administration by 0.5-0.7 percentage points at the end of the programme. As a result a new server system is introduced and operates, the electronic systems work uninterruptedly under a 24/7 regime	Ministry of High-Tech Industry	3rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 500.0 million)
	1.9 Ensuring an option to output the data reflected in settlement documents (tax invoices, cash register receipts, etc.)	Ensuring an opportunity for comparing the prices of goods sold by taxpayers based on the data of settlement documents and as a result thereof identifying risky taxpayers who cause price violations. As a result the system is introduced.		3rd ten-day period of December 2021	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 50.0 million)
	1.10 Introducing electronic system of automatic release of goods and vehicles (automatic release) without visiting the locations of customs authorities	Reducing time spent on customs operations. As a result, the system "National One Stop Shop for Foreign Trade of the Republic of Armenia" is modernised. At least 30% of product declarations are released automatically through an automatic electronic system. The	Ministry of High-Tech Industry	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 50.0 million)

		release time of product declarations is reduced by at least 70%.			
	1.11 Introducing the "Unified Customs Account" system	Significantly expanding capabilities of electronic systems creating customs obligations, digitisation, and integration with the Payment Processing System. As a result, the system of recording and collecting customs fees has been modernised, the time spent on customs processes has been reduced, and the system of "Unified Customs Account" has been introduced.	Ministry of High-Tech Industry	3rd ten-day period of December 2026	World Bank Fourth Public Sector Modernisation Project of the Republic of Armenia (PSMP 4) (AMD 700.0 million)
	1.12 Passenger declaration and introducing its mobile application	Digitised electronic version of passenger declaration. As a result, the electronic system of submitting the passenger declaration is functioning.	Ministry of High-Tech Industry	3rd ten-day period of December 2024	State Budget of the Republic of Armenia (AMD 70.0 million)
	1.13 Automation of Issuance of Certificate of Residency	Electronic system for issuance of certificate of residency. As a result, the statement of information of residency is issued exclusively automatically. 2024 Issuing certificate of residency of organisations electronically 2025 Issuing certificate of residency for	Ministry of High-Tech Industry	3rd ten-day period of December 2025	State Budget of the Republic of Armenia (AMD 20.0 million)

			natural persons electronically			
		1.14 Membership of the Republic of Armenia in the Global Forum on Transparency and Exchange of Information for Tax Purposes of the Organisation for the Development of Economic Cooperation	Automatic information exchange with the participating countries of the Global Forum. Automatic information exchange system is available.		3rd ten-day period of December 2024	State Budget of the Republic of Armenia (AMD 250 million)
		1.15 Regulating the taxi service sector in the electronic system of submission of reports of natural persons	A system of accounting and reporting to the tax authority for individuals providing taxi services. There is an accounting system for taxi services.		3rd ten-day period of December 2024	State Budget of the Republic of Armenia (AMD 200.0 million)
2.	Improving the quality of servicing the taxpayers and expanding the services provided	2.1 Ensuring an opportunity for the tax authority and the taxpayers to communicate with each other completely electronically through appropriate software	Exchanging all documents related to inspections and examinations electronically and through a personal office. As a result the system is introduced. The time spent on the process of submitting documents to the taxpayer is reduced by at least 10 working days.	Ministry of High-Tech Industry	2nd ten-day period of December 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 30.0 million)
		2.2 Elaborating and introducing a new subsystem for managing the customs declarations and notifications	Reducing the number of visits to the customs authority by the economic entities and customs authority-economic entity contacts, as well as reducing the time spent and the volume of activities due to the introduction of a subsystem for the management of notifications. At the same time, significantly increasing the	Ministry of High-Tech Industry	3rd ten-day period of March 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)

	efficiency of management of the existing works and resources by introducing a sub-module for the management of declarations. As a result, the system is introduced. All the customs declarations are managed through the given system.			
2.3 Improving the system of the law-abiding taxpayers	Encouraging the bona fide and law-abiding behaviour of the taxpayers, expanding and introducing simplified tax and customs procedures for them by ensuring the rooting of the principle of voluntarily fulfilling tax obligations by the taxpayers and the further enhancement of the State-taxpayer partnering relations, in order the payment of the tax would not be considered only as an obligation, but also it would be appreciated and be more attractive. As a result, the number of entities having received a certificate of law-abiding taxpayers has increased by at least 30%. In 2023 — increased by 15 % as compared to that of 2021 In 2024 — increased by 20 % as compared to that of 2021 In 2025 — increased by 25 % as compared to that of 2021		2022-2026 (ongoing)	State Budget of the Republic of Armenia (AMD 7.0 million)

	In 2026 — increased by 30 % as compared to that of 2021			
2.4 Introducing a modern system for managing the human resources of the State Revenue Committee	The new inclusive system for the selection, appointment, training of tax and customs officers is in line with the international best practices. As a result, the necessary amendments to the relevant regulatory legal acts are made.		3rd ten-day period of December 2026	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 135.0 million)
2.5 Continuously improving the system for notifying and training the taxpayers	Increasing the level of awareness about the tax and customs legislation. Each year, minimum 600 academic/hour course is ensured about the tax and customs legislation for the taxpayers. In 2023 — minimum 600 academic/hour. In 2024 — minimum 600 academic/hour. In 2025 — minimum 600 academic/hour. In 2026 — minimum 600 academic/hour. Every year, implementing at least 20 actions of public awareness-raising by mass media, official website of the State Revenue Committee, social platforms and other means.		2021-2026 (ongoing)	No additional funding is required

		In 2023 — at least 20 actions. In 2024 — at least 20 actions. In 2025 — at least 20 actions. In 2026 — at least 20 actions.			
	2.6 Organising inquiries on the procedures of tax and customs administration	Assessing the standpoint of the taxpayers about the tax and customs administration implemented. Conducting inquiries on the standpoint of the taxpayers at least twice a year. 2023 Conducting inquiries on the standpoint of the taxpayers. 2024 Conducting inquiries on the standpoint of the taxpayers. 2025 Conducting inquiries on the standpoint of the taxpayers. 2026 Conducting inquiries on the standpoint of the taxpayers.		2022-2026 (ongoing)	Funding sources not prohibited by law (AMD equivalent to USD 75.0 thousand)
	2.7 Reducing the terms of crediting to the unified account the compensated amount subject to crediting to the unified account through the procedure established	Easing the administrative burden. Reducing, by 5% annually, the average terms of crediting the compensated amount to the unified account through		2021-2023 (ongoing)	No additional funding is required

		by the legislation	the procedure established by legislation.			
		2.8 Revealing and preventing corruption risks and phenomenon in the tax and customs bodies	Reducing corruption risks, availability of a tool kit for effective and inclusive fight against corruption. Information received from all the alarms containing corruption phenomena is verified.		2021-2023 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 25.0 million)
		2.9 Establishing a modern centre for customs formulations	The cost-consumption and time-consumption of customs processes are reduced. As a result, the vision of the operation of centres for customs formulations is approved throughout the entire territory of the Republic of Armenia and at least one modern centre for customs formulations is established.		3rd ten-day period of December 2026	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 14.0 million)
3.	Reducing the shadow by improving the systems for managing the tax control risks	3.1 Improving the legality of activities carried out by economic entities or the discipline of full documentation of transactions, perfecting the control tool kit	Reducing the shadow economy, increasing tax discipline, increasing tax revenues, as a result whereof, at the end of the implementation of the programme, the Taxes/GDP ratio will improve by about 2.6 percentage points under other equal conditions. At least 7% increase in the number of settlement documents issued and at least 10% increase in sales turnover, each year compared to the previous year. In 2023, the number of settlement		2021-2026 (ongoing)	No additional funding is required

			documents issued increased by at least 7%, and the sales turnover increased by 10% as compared to that of 2022. In 2024, the number of settlement documents issued increased by at least 7%, and the sales turnover increased by 10% as compared to that of 2023. In 2025, the number of settlement documents issued increased by at least 7%, and the sales turnover increased by 10% as compared to that of 2024. In 2026, the number of settlement documents issued increased by at least 7%, and the sales turnover increased by 10% as compared to that of 2025.			
		3.2 Improving the tax discipline of taxpayers carrying out imports from the Member States of the Eurasian Economic Union to the Republic of Armenia and improving the control tool	Reducing the shadow economy, increasing the tax discipline, increasing the tax revenues. Minimum 20 % of the imports from the Member States of the Eurasian Economic Union to the Republic of Armenia are studied. In 2023, study of at least 20 % of the imports is envisaged. In 2024, study of at least 20 % of the imports is envisaged.		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 300.0 million)

			In 2025, study of at least 20 % of the imports is envisaged. In 2026, study of at least 20 % of the imports is envisaged.			
		3.3 Improving the mechanisms for calculating tax obligations	Improving indirect methods for tax calculation and introducing rules for preventing misuse of tax planning in accordance with the international practice. As a result relevant legislative acts are adopted.	Ministry of Finance	3rd ten-day period of September 2022	No additional financial means are required
			Improving the regulations for transfer pricing. As a result, secondary legislative acts related to transfer pricing are adopted. In 2023, all the legal acts are already adopted and amendments and supplements are possible to be made to the legal acts, where necessary, for the purpose of improving the regulations for transfer pricing. Meanwhile, the system for revealing and assessing the risks of transfer pricing is introduced and applied, which contributes to the increase of the level of effectiveness of transfer pricing administration. From 1 January 2024, 2 legal acts (Order of the Chairperson of the		2022-2025 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD equivalent to USD 100.0 thousand annually)

			State Revenue Committee of the Republic of Armenia No 943-L of 9 September 2022 "On establishing the procedure and conditions for reaching an initial pricing agreement" and Order of the Chairperson of the State Revenue Committee of the Republic of Armenia No 939-L of 9 September 2022 "On approving the form of and the procedure for filling in the report exchanged between countries") are entered into force, which will improve the taxpayer-tax body relations and the level of effectiveness of conducting tax administration will increase. In 2025, the current regulations for transfer pricing are being effectively applied.			
		3.4 Improving the system of assessment of the sectoral tax potential of value added tax, profit tax and income tax, in cooperation with the International Monetary Fund, within the framework of possible technical assistance to be provided by the latter	Assessing the tax potential of the sectors of economic activity in terms of value added tax, profit tax and income tax and assessing the tax administration gap. As a result, the assessment of the tax gap on the value added tax, profit tax and income tax according to the sectors is sent to the Ministry of Finance of the Republic of Armenia.		2021-2023	Funding sources not prohibited by law
		3.5 Reviewing and improving the	Reviewing the electronic system of		3rd ten-day period of	State Budget of the

		risk management systems	selectivity of complex tax controls. As a result, relevant software changes are operated based on the risk standards reviewed in the electronic automated management system of selectivity of the taxpayers subject to control and on the modern analytical tools.		December 2025	Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million according to the schedule prescribed by the Strategy of the State Revenue Committee)
4.	Increasing effectiveness of customs control by improving customs risk management tool kit	4.1 Improving and simplifying the customs risk management tool kit	Automating the system for the customs control carried out after the release of goods. As a result, the automated system for the customs control carried out after the release of goods is launched.		3rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 90.0 million)
		4.2 Harmonising the customs and tax risk management systems	Integrating the customs and tax risk management systems, developing compatibility model, accurate targeting of economic entities as a result of comparing and analysing large-scale tax and customs databases. As a result, the customs and tax risk management systems are integrated.		3rd ten-day period of March 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)
		4.3 Introducing a system for "Unified Database of Customs Offences"	Targeting economic entities having committed an offence in the customs sector. As a result, the system is introduced and harmonised with the "Risk Management" System of the "National One Stop Shop for Foreign Trade of		3rd ten-day period of March 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 35.0 million)

			the Republic of Armenia" System. Forms, acts and protocols applied by the structural subdivisions of the Customs Service of the State Revenue Committee of the Republic of Armenia are digitised.			
		4.4 Elaborating risk indicators for the purpose of regulating customs operations related to postal (courier) items — formulating risk indicators of frequency of border crossings through passport and Public Service Number data, elaborating risk indicators based on the data on the weight and frequency of border crossings of goods	Classifying items imported on the basis of risk indicators, according to personal or non-personal use, reducing physical contact of customs officials with citizens. As a result, it will be possible to classify the items imported on the basis of risk indicators as items for personal or non-personal use, the physical contact of the customs officials with the citizens will be minimised. Increase in customs payments collected from postal (courier) items equivalent to at least the increase in the volume of imports of postal items for non-personal use.	National Security Service	1st ten-day period of June 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 30.0 million)
5.	Improving the "One Stop Shop" System	5.1 Developing a new model for the use of weighing system data, integrating the centralised system of scales operating at the state border crossing points of the Republic of Armenia into the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System	Improving the software of weighing system. As a result, the weighing system is integrated with the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System. All the weighing is carried out through the introduced system.		3rd ten-day period of December 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 30.0 million)

		5.2 Introducing an e-system for issuing permission documentation required for customs formulations	Reducing time spent on customs operations. As a result, the e-system for issuing permission documentation required for customs formulations is introduced. Permission documentation issued, for implementing customs operations, only electronically makes at least 70 % of the total.	Ministry of Finance Ministry of Economy Ministry of Health Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry National Security Service Police Food Safety Inspection Body	3rd ten-day period of December 2022	No additional funding is required
		5.3 Integrating other systems operating at the state border crossing points of the Republic of Armenia into the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System	Reducing time spent on customs operations. As a result, other systems operating at the state border crossing points of the Republic of Armenia are integrated into the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System. Time spent on exercising customs control	Ministry of High-Tech Industry "EKENG" CJSC (upon consent)	3rd ten-day period of December 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 35.0 million)

			is reduced by 10 %.			
		5.4 Jointly using the existing control tools by the State Revenue Committee of the Republic of Armenia and the National Security Service of the Republic of Armenia — integrating the systems of National One Stop Shop for Foreign Trade of the Republic of Armenia and EBMIS (Electronic Border Management Information System).	Increasing the level of control over the border crossings of natural persons at high risk through the introduction of a "smart" risk management system. As a result the systems are integrated. Targeted control is exercised during the border crossings of natural persons through the introduced system.	National Security Service Ministry of High-Tech Industry	3rd ten-day period of December 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 42.0 million)
		5.5 Modernising the basic electronic control systems required for the final introduction of the "One Stop Shop" system, elaborating and introducing new systems	Modernising and launching the basic electronic control systems required for the final introduction of the "One Stop Shop" system, which will simplify the process of crossing the customs border, thus contributing to the increase of investment attractiveness. As a result, the electronic system is modernised and applied. 90% of electronic systems and more have been brought into compliance with the requirements of the legal acts in force. 90% of the permission documentation required for the implementation of foreign economic activity is digitised. 80% of economic entities engaged in foreign economic activity and more use the introduced electronic systems.	Ministry of High-Tech Industry	3rd ten-day period of December 2023	Funding sources not prohibited by law

6.	Strengthening the international cooperation	6.1 Introducing international standards for exchanging information within the scope of membership of the Republic of Armenia to the Global Forum on Transparency and Exchange of Information for Tax Purposes of the Organisation for Economic Co-operation and Development (OECD)	Ensuring the fulfilment of obligations undertaken by the Republic of Armenia. As a result, at least "largely compliant" expert evaluation rating is acquired.	Central Bank (upon consent)	2nd ten-day period of December 2021 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 10.0 million)
		6.2 Implementing works aimed at introducing Common Reporting Standard of OECD	Elaborating a roadmap of introducing an informative system automatically or spontaneously for the purpose of taxation in the Republic of Armenia. As a result the roadmap is elaborated.	Ministry of High-Tech Industry	3rd ten-day period of April 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 10.0 million)
		6.3 Implementing works ensuring the application of the standards of the Framework of Base Erosion and Profit Shifting that concern the functions of the tax body	Fulfilling the international obligations undertaken by the Republic of Armenia. As a result the standards are introduced. In 2023, the legal acts aimed at the introduction of the relevant standards are already adopted and, where necessary, amendments and supplements are possible to be made to the legal acts for the purpose of bringing the legal acts in compliance with the approaches of the international standards. From 1 January 2024, 2 legal acts		2021-2025 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 10.0 million)

	(Order of the Chairperson of the State Revenue Committee of the Republic of Armenia No 939-L of 9 September 2022 "On approving the form of and the procedure for filling in the report exchanged between countries" and Decision of the Prime Minister of the Republic of Armenia "On establishing the procedure for and terms of settling disputes regarding tax issues through the procedure for mutual agreement") ensuring the implementation of actions 13 and 14 of "Tax Base Erosion and Profit Shifting" project are entered into force, which increases the level of effectiveness of implementation of tax administration and the settlement of disputes between the tax bodies. In 2025, the legal acts already adopted are being effectively applied.			
6.4 Integrating with the systems for cross-border electronic delivery of documents/exchanging information within the scope of the Eastern Partnership	Ensuring the possibility of receiving electronic settlement documents from foreign organisations and sending settlement documents abroad by the organisations registered in the Republic of Armenia by joining one or several electronic delivery systems. As a result, connection to one or more electronic delivery systems is conducted. An opportunity to receive electronic settlement documents from	Office of the Prime Minister "EKENG" CJSC (upon consent)	3rd ten-day period of June 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million)

			foreign organisations and sending settlement documents abroad by the organisations registered in the Republic of Armenia is available.			
		6.5 Implementation of works for introducing the OECD Common Reporting Standard (CRS)	Conducting efficient and targeted tax administration as a result of the automatic or self-induced use of information for taxation in the Republic of Armenia. In 2025, operation of the automatic information exchange system envisaged under the Common Reporting Standard. Adoption of secondary legislative acts and guidelines on the implementation of the CRS standard. Conducting supervisory activities by the results of the exchanges carried out during 2026.	Ministry of High-Tech Industry	2025-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 10.0 million)

Urban Development Committee						
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Establishing grounds required for implementation of a state policy on urban development at the	1.1 "Drawing up urban development project (territorial planning) documents" within the framework of the 2017-2024 programme — drawing up	Combined micro-regional spatial planning documents drawn up. **In 2021 — 20 documents:** - Vayots Dzor, Republic of	Ministry of Territorial Administration and Infrastructure Ministry of Economy	2021 -1 July 2024	State Budget In 2021 AMD 199,936,0 thousand

	territorial level	combined micro-regional spatial planning documents	Armenia — 1,2,3,4,5,6 (45 settlements), - Armavir, Republic of Armenia — 1,2,3,4,5,6,7,8,9 (97 settlements) - Aragatsotn, Republic of Armenia — 2,5,10,11 (40 settlements), - Ashotsk Community of Shirak Marz of the Republic of Armenia (11 settlements). **In 2022 — 25 documents:** - Aragatsotn, Republic of Armenia — 1,3,4,6,7,8,9 (74 settlements), - Shirak, Republic of Armenia — 1,2,4,5,6,7,(84 settlements), - Gegharkunik, Republic of Armenia — 3,4,8 (41 settlements), - Shirak, Republic of Armenia — 3,9,10,11 (34 settlements), start, - Gegharkunik, Republic of Armenia — 1, 2, 5, 6, 7 (51 settlements). - In 2023-2024 — 23 documents: - Lori, Republic of Armenia — 1,2,3,4,5,6,7,8,9 (128 settlements),	Chamber of Architects (upon consent)		In 2022 - AMD 453,084,0 thousand (the Contract provides for AMD 276.950,0 thousand) In 2023 - AMD 502,906,0 thousand 2024 (the Contract provides for AMD 374.608,0 thousand) In 2024 — AMD 298.530,0 thousand

			- Kotayk, Republic of Armenia — 1,2,3,4,5,6,7,8,9,10 (69 settlements), - Shirak, Republic of Armenia — 3, 9, 10, 11 (34 settlements), end. In 2024, it is planned to complete the project by providing the communities of the Republic of Armenia with spatial planning documents.			
		1.2 Elaborating a project for zoning the part of Lchashen-Sevan Peninsula of "Sevan" National Park and the draft charter for urban development	Creating favourable conditions for investments in the recreational zone of Lake Sevan	Ministry of Territorial Administration and Infrastructure Chamber of Architects (upon consent) Ministry of Environment Ministry of Economy "Sevan National Park" state non-commercial organisation (upon consent)	End of 1st semester 2021-2022	No funding is required (the required AMD 43,000.0 thousand has been allocated in 2020 as an advance payment, which was transferred to the treasury deposit account "900008000011" of the Ministry of Finance of the Republic of Armenia in 2022)
		1.3 Supporting the urban development activities in the borderline communities	Resolving the main issues of urban development of borderline communities through elaborating packages of investment programmes for development based on the recommendations approved within the scope of micro-regional documents, ensuring safe living environment, improving demographic indicators, for	Ministry of Territorial Administration and Infrastructure Ministry of Economy Staffs of Marzpets (except for the Staff of	1st quarter of 2021-2026	The amount and sources of funding will be specified after the Government approves the investment packages

			ensuring whereof proposing concepts aimed at the formation of growth poles and community development: **In 2021 — 4 drawn up micro-projects:** - Ararat Marz of the Republic of Armenia — 2; - Syunik Marz, of the Republic of Armenia — 1; - Armavir Marz of the Republic of Armenia — 1. **In 2022 — 2 drawn up micro-projects:** - Ashotsk Community of Shirak Marz of the Republic of Armenia — 1; - Aragatsotn Marz of the Republic of Armenia — 1. **In 2023 — 2 drawn up microprojects:** - Gegharkunik Marz of the Republic of Armenia — 1; - Shirak Marz of the Republic of Armenia — 1. **In 2024 — 3 drawn up microprojects:** - Lori Marz of the Republic of Armenia — 1.	Marzpet of Kotayk)		

	In 2025-2026, according to the problems set forth by the Government			
1.4 Elaborating the Task of the Resettlement Master Plan and the Master Plan of the Republic of Armenia	Elaborating a strategy for sustainable territorial development of the country through sequential drawing up of documents at national and local level (resettlement and territorial organisation, detailed urban development zoning) and effective spatial planning based thereon taking into account the socio-economic factors, engineering-geological, engineering-transport, natural conditions and resources, other peculiarities of ecological situation, cultural heritage, geography and region	Bodies included in the composition of the inter-agency commission established by Decision of the Prime Minister N 1064-A of 22 December 2009 Ministry of Defence	Elaborating the Task of the Master Plan — 2nd ten-day period of December 2024 Elaborating the Master Plan — 2026 (ongoing up to the 3rd ten-day period of December 2027)	No funding is required for elaboration of the Task of the Plan. State Budget. The amount for funding the elaboration of the Plan will be specified after the Government approves the Task
1.5 Submitting the draft Decisions of the Government "On making amendments to the Law "On urban development" and "On approving the procedure for drawing up, examining, coordinating, approving and changing the area planning designs" to the Office of the Prime Minister	The Law "On urban development" prescribes the concept of "area planning design". The area planning design is a more detailed document for urban development regulation, which includes the main criteria in accordance with the urban development norms of the areas adjacent to the interstate or national roads, special regulation zones, constructed districts or those being newly constructed, which at the same time contribute to determining the investment attractiveness of the area.	Ministry of Territorial Administration and Infrastructure Ministry of Economy Chamber of Architects (upon consent)	2021-November 2022	No funding is required

	1.6.1 Submitting the draft Decision of the Government of the Republic of Armenia “On approving the procedure for the elaboration, examination, agreement, approval and amendment of the territorial master project of the landscape, health resort, recreation system for the administrative units of the Republic of Armenia or their groups" to the Office of the Prime Minister 1.6.2 Elaborating the Task of the Master Plan of the territorial master project of the landscape, health resort, recreation system for the administrative units of the Republic of Armenia or their groups	Comprehensive assessment of existing resource potential and that being improved, establishing an interconnected network of sustainable tourism system based thereon by ensuring the use of resources economically, assessment of recreational capacity of areas, prevention of overcrowding of natural ecosystems, assessment of existing infrastructure, nomination of a unified outline of planning organisation of the reform.	Ministry of Economy	2nd ten-day period of December 2025 - 2nd ten-day period of December 2026	No funding is required
	1.7 Elaborating a draft Decision of the Government "On approving the procedure for approval and amendment of projects on historical and cultural justification of settlements of the Republic of Armenia or specific parts thereof"	An elaborated system of criteria and regulators of interventions on the architectural and natural heritage of the formulated urban development environments of the settlements and preserved urban development heritage	Ministry of Education, Science, Culture and Sport	2024-2025	No funding is required
	1.8 Founding a new residential district in Shurnukh settlement of Goris community of Syunik Marz	Ensuring housing conditions — by construction of 13 mansions — for families deprived of the possibility to manage their residential property (including land parcels and auxiliary	Ministry of Territorial Administration and Infrastructure Cadastre Committee	2021-2nd quarter of 2023	State Budget The total amount of contracts concluded for the implementation

			constructions) because of zoning in Shurnukh settlement of Goris community of Syunik Marz. **2022** — construction of mansions; **2023** — communication infrastructures	Ministry of Labour and Social Affairs		of construction works (including technical and copyright controls) of the Programme makes AMD 1.214.563,6 thousand
		1.9.1 Adopting a draft Law "On site development of the Small Centre of Yerevan" to the Office of the Prime Minister 1.9.2 Adopting the draft Decision of the Government "On making supplements to Decision of the Government of the Republic of Armenia No 728-N of 26 June 2009"	Along with the balanced spatial development of the capital city, defining the peculiarities of the urban development activity of the Small Centre of Yerevan, preserving the identity of the architectural image, improving the aesthetic environment of construction, creating a safe, attractive and comfortable living environment.	Yerevan Municipality (upon consent) Ministry of Education, Science, Culture and Sport Cadastre Committee	1st quarter of 2024	No funding is required
2.		2.1 Implementing the programme of introducing a state urban development informative system (Urban Development Cadastre)	Through the creation of a state urban development informative system in the whole territory of the Republic with technical and software support, to carry out a significant part of the functions through a unified electronic system, outlining the recommendations of legislative regulation and enshrining the ways of solving the latter, including complex and accurate information on objects of urban development activities, spatial planning, urban development norms, restrictions, as well as engineering-geological, seismic situation, other	Ministry of Territorial Administration and Infrastructure Ministry of Economy Cadastre Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	2026-2027 (ongoing)	State Budget, EU grants The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-justifications

			factors affecting urban development activities, Providing legal, normative-technical, software-technological and methodological common basis and practically introducing, creating a system of unity and data exchange of basic and urban geo-informational systems			
3.	Conducting in full the process of issuance of urban development permits through an on-line system, reducing the stages of issuance thereof and reviewing the scope of activities requiring permits in terms of content	3.1 Submitting the draft Decision of the Government "On making amendments to Decision of the Government of the Republic of Armenia No 596-N of 19 March 2015" to the Office of the Prime Minister	Reviewing the procedures prescribed for construction, organising procedures with all the bodies and organisations taking part in the procedures through the integrated unified electronic system "e-permits". The system will provide an opportunity for exercising the monitoring of the procedures and it will serve as a unified information database of the construction sector	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Cadastre Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	3rd ten-day period of September 2022	No funding is required
		3.2 Improving the processes of urban development activities	A number of supplements and amendments made to Decision of the Government of the Republic of Armenia No 596-N of 19 March 2015 for the purpose of simplifying urban development processes, reducing the	Ministry of Economy Ministry of Territorial Administration and Infrastructure	2022-2026, 3rd ten-day period of December of each year; end date - 3rd ten-day period of	No funding is required

			terms of procedures. Taking into account the large volume of the mentioned Decision, the format of the amendments to the project has been envisaged by separate annexes (sections): - **In 2023** — elaborating the section of design permit; - **In 2024** — elaborating the section of permits for construction and demolition; - **In 2025** — elaborating the section of certificate of completion of construction and operation permit; - **In 2026** — defining the extended list of significant and insignificant deviations, as well as reviewing the list of objects according to the new methodology for the assessment of risk level.	Ministry of Environment Cadastre Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	December 2026	
4.	Project for urban development zoning of areas within special regulation zones of urban development activities adjacent to interstate and national roads of the Republic of Armenia.	4.1 Developing uniform standards for planning special regulation zones adjacent to interstate and national roads, sample designs of facilities and area improvement schemes.	Ensuring the safety of state roads, regulating the construction of adjacent areas as specially regulated urban development objects by creating a comfortable environment with high-value aesthetic features of urban development features of the territories, considering the cities of Yerevan, Gyumri and Vanadzor as a	Ministry of Territorial Administration and Infrastructure	2025-2027	State Budget, EU grants The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-

			matter of priority.			justifications
5.	Ensuring the development, modernisation of regulatory documents of the field of urban development and harmonisation thereof with international norms, according to the priorities of solving the existing problems	5.1 Delegating the elaboration, localisation, modernisation of regulatory-technical documents of the field of urban development (technical regulations, construction norms, sets of construction norms and rules, procedures) to contractor organisations	• Regulatory-technical documents modernised (in accordance with the sectoral priority directions) in line with the interstate, international and European norms and standards in the field of urban development (of seismic safety, energy efficiency, impact of water environment by ensuring requirements for design of the hydraulic structures (including tailings dams), accessibility of persons with disabilities, climate change adaptability, civil protection and other requirements) • Replenished database of regulatory-technical documents in the field of urban development • Every year, about 15-20 elaborated regulatory-technical documents of the field of urban development (technical regulations, construction norms, sets of construction norms and rules, procedures), according to the priorities of solving the existing problems proposed by the Government, out of which start of elaboration of 19	Ministry of Internal Affairs of the Republic of Armenia Ministry of Defence Ministry of Education, Science, Culture and Sport Ministry of Health Ministry of Territorial Administration and Infrastructure Ministry of Environment Ministry of Economy Yerevan Municipality (upon consent)	4th quarter of 2021 - 3rd ten-day period of June 2022 3rd ten-day period of July 2022 4th quarters of 2023-2025, 2026 — ongoing	State Budget In 2021 — AMD 15.235,0 thousand, in 2022 — AMD 118.675,0 thousand, (the Contract provided for AMD 117.475,0 thousand), in 2023 — AMD 74.500,0 thousand, (the Contract provided for AMD 134,881,0 thousand) in 2024 — AMD 292.000,0 thousand, in 2025 — AMD 268.000,0 thousand, in 2026 — AMD 121.000,0 thousand The distribution of expenditures for document processing is mainly done in two stages: providing prepayment by the end of the first budget year and complete funding of activities in the first

			documents in 2023. • As a result, high quality urban development objects built/reconstructed.			quarter of the next year
		5.1.1 Technical translation and partial localisation of the standards of the urban development sector of EU member states.	Delegated technical translation and partial localisation of up to 5 documents/standards per budget year ("Construction, reconstruction motor roads of common use", "Railways", "Ventilation, heating, and air conditioning systems", "Airports", and "Accessibility of buildings and constructions for persons with disabilities")	Ministry of Foreign Affairs Ministry of Territorial Administration and Infrastructure Ministry of Economy	2nd quarter of 2026, ongoing	Grant project financial means (AMD 15-20 million with respect to each document)
		5.1.2 Works for developing a methodical guide/manual for the operation and maintenance of buildings and constructions of general education facilities	Proper operation of buildings and constructions, improvement of operation conditions, and acquisition of specialised services by organisations operating buildings and constructions (on outsourcing basis) on contractual basis, which will contribute to the building's lifespan through periodic studies of internal engineering communication channels, structural solutions, additional measures for interior design, adaptation and accessibility, within the scope of organising services through their current repairs and re-equipment. The methodical guide will contain basic requirements for obtaining building operation,	Ministry of Economy Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure	4th quarter of 2025	State Budget of the Republic of Armenia; other funds not prohibited by law

			maintenance services and the main maintenance areas, and the building operators and maintenance service providers will be guided thereby.			
		5.2 Elaborating a package of recommendations aimed at modernising the methodology for construction pricing and submitting it to the Office of the Prime Minister	Elaborating a roadmap for introducing a new methodology meeting the modern requirements instead of non-modern (yet of the Soviet era) methods of methodology for construction pricing, defining the scope of the legislative and secondary legislative acts subject to review	Ministry of Territorial Administration and Infrastructure Ministry of Economy Union of Builders of Armenia (upon consent) "Association of the Armenian Developers" NGO (upon consent) "National University of Architecture and Construction [of Armenia]" (upon consent)	30 June 2022	No funding is required
		5.3 Elaborating the draft Order of the Chairperson of the Urban Development Committee "On approving the list of multi-use sample designs and general characteristics thereof" (Draft elaboration and coordination activities, elaborating programme recommendations on the site topography, expert examination of plans and on envisaging financial means for the acquisition of similar	• Approved list and characteristics of totally 12 multi-use sample designs of educational, healthcare, residential, agricultural and other public facilities • Substantiation of budget and MTE programmes on the basis of multi-use sample designs, regular replenishment of the list by newly elaborated sample designs, in accordance with Decision of the	Ministry of Education, Science, Culture and Sport Ministry of Health Ministry of Labour and Social Affairs Ministry of Defence Ministry of Territorial Administration and Infrastructure	4th quarter of 2021 4th quarter of 2021 - 2022 ongoing 2nd semester of 2022 - 2023 ongoing	No funding is required No funding is required State Budget The amount of financial means required will be specified within the scope of the approved expenditure framework based on the relevant calculation-

		plans within the scope of the budget programmes)	Government N 814-N of 7 June 2012 • Introducing urban development programmes by site topography sample designs, reducing the total duration of the programme by up to 30%-40% and the cost of design works by about 60%-70%	Ministry of Economy		justifications (for instance: expenses of site topography of one plan with a value of about AMD 15,000.0 thousand at an average volume will be 15,000.0 x 30%**0** = AMD 4,500.0 thousand)
		5.4 Elaborating legislative regulations for applying the principle of "Joint procurement", elaborating the draft Law "On making supplements to the Law "On Urban Development" and submitting it to the Office of the Prime Minister (elaborating and coordinating the Draft, submitting recommendations in terms of other legislative legal regulations with regard to phasing (fission) of design works, clarification of methodologies of repeated and accompanying expert examination, elaborating special procedures)	• Priority legislative regulations adopted in the manner prescribed • Large-scale construction (urgent) programmes planned in accordance with the policy and strategy in the field of urban development by the drafts of the State Budgets and Mid-term Expenditure Programmes • Delegating programmes qualified as "urgent" to one contractor, "simplified" and simultaneous purchase applying the principle with the complete package of construction project: design, expert examination, consultative services, construction	Ministry of Finance State Administration Bodies Local self-government bodies (Yerevan Municipality) upon consent	3rd ten-day period of June 2022 3rd ten-day period of September 2022 3rd ten-day period of November 2022	No funding is required No funding is required State Budget The amount of financial means required will be specified within the scope of the approved expenditure framework based on the relevant calculation-justifications (for instance: for the acquisition of a construction object with a value of about AMD 1,500,000.0 thousand (including the copyright and technical controls) at an average volume

						within 1 package the following expenses will be required: design (17%) ≈ AMD 25,500.0 thousand, expert examination (6%) ≈ 1,500.0 thousand, **Σ=** AMD 1,500,000.0+25,500.0+1,500.0 ≈ 1.527.000,0 thousand)
6.	Forming a scientific-research and experimental base, training of scientific staff for the purpose of introducing new technologies in construction, developing and implementing methods for overseeing the quality of construction and the construction materials made from local raw materials	6.1 Delegating the elaboration of modernisation (rehabilitation) programme of "Expertise Center for Urban Development Projects" JSC, current coordination of programme development activities, implementing actions envisaged by the programme (reviewing the legislation, ensuring reorganisation activities of the Center, developing new statutory requirements, selection, engagement of professional staff)	• Reviewed, modernised legislation, a programme elaborated for rehabilitation of the Expertise Center (priority measures envisaged by the programme, envisaging implementation of functions assigned to the Center, clarification of responsibilities and rights, accelerated study of problems identified in the field of urban development by delegation of state bodies, provision of possible legal regulations for provision of expert opinion, reservation of necessary powers, for example: study of technical state of buildings/constructions, research, revision of draft packages, double and accompanying state expert examinations, etc.) • Reviewed statute, engaged	Ministry of Economy "National University of Architecture and Construction of Armenia" (upon consent) Union of Builders of Armenia (upon consent)	3rd ten-day period of October 2022	The amounts and sources of funding will be specified after the Government approves the modernisation (technical re-equipment) programme

			engineering and technical staff • Up-to-date conditions for scientific, scientific and research and experimental studies in the field of urban development, consolidated engineering and technical resources, substantiation of the policy of introduction of new technologies in the field, accelerated studies of urban development issues, repeated and accompanying expert examinations of urban development documents, activities of elaboration of regulatory-legal and technical documents, expert opinions, etc.			
7.	Ensuring legal grounds necessary for raising the level of reliability and seismic safety of buildings and constructions	7.1 Submitting the draft Decision of the Government "On approving the procedure for declaring residential, public and industrial buildings/structures unfit for use (subject to demolition) due to the technical state" to the Office of the Prime Minister	• Approved procedure • Approved action plan in accordance with the schedule of priorities • Launching of the process of declaring the buildings/structures unfit for use (subject to demolition) due to the technical state in accordance with the action plan, on a phase-by-phase basis, based on the priorities for solving the problems proposed by the Government	Ministry of Internal Affairs of the Republic of Armenia Urban Development, Technical and Fire Safety Inspectorate Ministry of Territorial Administration and Infrastructure Local self-government bodies (Yerevan Municipality) upon consent	3rd ten-day period of March 2022 3rd ten-day period of October 2022 From the 3rd ten-day period of June 2023 to 2026 ongoing	No funding is required in terms of legal regulations State Budget The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-justifications (the demolition works of 1 square meter area are

						estimated up to AMD 50.0 thousand, the cost for 1000 square meters of the average building will make AMD 50,000.0 thousand)
		7.2 Submitting recommendation on surveys and preventive measures in more dangerous landslides, elaborating the draft Order of the Chairperson of the Urban Development Committee "On making supplements in Order of the Chairperson of the Urban Development Committee adjunct to the Government of the Republic of Armenia No 128-N of 11 September 2017" (elaborating additional regulatory requirements for designing urban development objects — replenishing the Order with provisions on landslide control and preventive measures, ensuring the awareness on the newly elaborated requirements)	• Complete package of recommendations, revised agency legal act • Architectural-planning and design assignments replenished with new additional requirements for elaborating design documents of the urban development objects • According to the priorities for solving the problems proposed by the Government, urban development programmes approved by landslide control/preventive, guiding measures, launching of the programme	Ministry of Internal Affairs of the Republic of Armenia Ministry of Territorial Administration and Infrastructure Local self-government bodies Yerevan Municipality (upon consent) "National University of Architecture and Construction of Armenia" (upon consent)	3rd quarter of 2022 4th quarter of 2022 — 2023 (ongoing) 4th quarter of 2023 — 2026 ongoing	No funding is required
		7.2.1 Mapping of landslide areas using the GIS system.	Works for developing a digital map of landslide areas	Ministry of Internal Affairs Ministry of Territorial Administration and Infrastructure	4th quarter of 2025	Sources not prohibited by law

				Ministry of High-Tech Industry Cadastre Committee		
8.	Replenishing a number of objects of utmost significance with special design solutions for ensuring accessibility of their operation for persons with disabilities	8.1 Submitting the draft Decision of the Government "On approving the list of a number of objects of utmost significance subject to replenishment with special design solutions and the action plan ensuring accessibility of their operation" to the office of the Prime Minister (Draft elaboration and coordination activities)	**1st quarter of 2023:** - Adopting the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 250-L of 3 March 2022". **4th quarter of 2023:** - Inspecting the technical condition of and passportising (conclusion of state procurement contracts, launch/completion of works) 29 objects of the city of Yerevan from among 54 objects of special and utmost significance at I phase with special design solutions approved by the Decision. **4th quarter of 2024:** - elaborating design documents (conclusion of state procurement contracts, launch/completion of works) for 29 objects. **4th quarter of 2025 - 2026 ongoing:** - implementing measures for accessibility of operation	State Administration Bodies Local self-government bodies Yerevan Municipality (upon consent)	4th quarter of 2021 — 2026 ongoing	No funding is required in terms of legal regulations State Budget and Community Budget The amount of financial means required will be specified within the scope of the approved expenditure framework based on the relevant calculation-justifications (about AMD 20,000.0 thousand will be needed for wheelchair ramps, escalator, elevator and separated toilet facilities)

			(conclusion of state procurement contracts, launch/completion of construction works) of 29 object buildings. **4th quarter of 2024:** - Inspecting the technical condition of and passportising (conclusion of state procurement contracts, launch/completion of works) 29 objects of the Marzes of the Republic of Armenia from among 54 objects at the II phase. **4th quarter of 2025:** - elaborating design documents (conclusion of state procurement contracts, launch/completion of works) for 25 objects. **4th quarter of 2025 (organising the) - 2026:** - implementing measures for accessibility of operation (conclusion of state procurement contracts, launch/completion of construction works) of 25 object buildings.			
9.	Introducing a system for granting passports to buildings and constructions	9.1 Submitting the draft Decisions of the Government "On approving the package of drafts on making amendments to the Law "On urban development" and to related laws	**1st quarter of 2023:** - approving the pilot programme by adopting the Decision of the Government of the Republic of Armenia " On making	Ministry of Internal Affairs of the Republic of Armenia Ministry of Territorial Administration and	4th quarter of 2021 - 2026 ongoing	No funding is required in terms of legal regulations State Budget

		and "On defining the procedure for granting passports to buildings and constructions" to the Office of the Prime Minister (activities of elaboration of legal acts, draft action plans of pilot programme, activities of elaboration of a procedure for granting passports, coordination of programme implementation, cooperation with responsible and other interested bodies)	amendments and supplements to Decision of the Government of the Republic of Armenia No 250-L of 3 March 2022". **4th quarter of 2023:** - passportising 29 objects of special and utmost significance of the city of Yerevan. **4th quarter of 2024:** - passportising 25 objects of utmost significance of the Marzes of the Republic of Armenia. **2023-2024:** - elaborating, circulating and adopting the legislative legal regulations upon the results of passportisation and the procedure for passportisation through the procedure prescribed. **2025-2026 (ongoing):** - elaborating an action plan approved and agreed with state and territorial administration bodies, local self-government bodies — schedule drawn up in accordance with priorities. **2025-2026 (ongoing):** Launching the process of granting passports to newly built and existing	Infrastructure Staffs of Marzpets Local self-government bodies Yerevan Municipality (upon consent)		The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-justifications (no funding is envisaged for granting passports to newly-built buildings, as for existing buildings — AMD 3,000.0-5,000.0 thousand will be needed for granting passport to one building according to enlarged calculation)

			buildings of various significance in accordance with the action plan, on a phase-by-phase basis. Within the framework of interoperability, the building and construction passporting system is integrated with the National Spatial Data Infrastructure, ensuring the mutual exchange of spatial data.			
10.	Introducing a rating system for organisations carrying out activities in the field of urban development	10.1 Submitting the draft Laws "On making amendments and supplements to the Law "On licensing", "On making amendments to the Law "On state duty", "On making amendments and supplements to the Law "On urban development" and 'On making amendments and supplements to the Law "On liability for offences in the field of urban development" to the Office of the Prime Minister.	By the adoption of the Draft, it is expected to formulate clear, favourable and complete legal environment for economic entities being licensed in the field of urban development.	Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	2021	No funding is required
		10.2 Adopting the draft Decisions of the Government "On approving the procedures for licensing, certification, testing of specialists, formation of a register of specialists and organisations and for maintenance of the structure", as well as "On approving the five-year schedule for ongoing professional development of the	Creating an equal competitive field for economic entities, as well as raising the requirements for professional qualification and the responsibility. Establishing the structure and content of the urban development documents prescribed by Law, as well as a unified procedure for licensing in compliance with the types and classification of activities subject to licensing in the	Ministry of High-Tech Industry Ministry of Education, Science, Culture and Sport Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime	2nd ten-day period of December 2023	No funding is required

specialists"	field of urban development. Planning the process of organising the ongoing professional development for five year.	Minister Urban Development, Technical and Fire Safety Inspectorate		
10.3 Defining the requirements for the professional criteria and qualification of specialists working in the field of urban development upon the order of the Chairperson of the urban Development Committee	Criteria for specialists working in the field of urban development are the following: - professional characteristics; - individual staff and work schedule of professional commissions; - standard forms of employment contracts; - testing questionnaires; - text of the notice and requirements for contenders; - list of classification of professional qualifications; - requirements for organising, implementing and participating in the actions ensuring continuous professional development; - quantity of credits of ongoing professional development and the criteria for their issuance in respect of every profession; "- criteria for specialists working in the field of urban development:	Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate Cadastre Committee	2nd ten-day period of September 2024 3rd ten-day period of September 2025	No funding is required

			- professional characteristics; - standard forms of employment contracts; - esting questionnaires; - text of announcement and requirements for contenders.			
		10.4 Establishing registers of economic entities and specialists in the field of urban development	Rating of economic entities and specialists automatically, verifying the validity and monitoring.	Ministry of High-Tech Industry Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	2nd ten-day period of December 2023	Funding envisaged within the scope of "The third programme of modernisation of the state sector"
11.	Introducing principles and legal mechanisms aimed at improving the quality of expert examination of urban development documents	11.1 For the purpose of regulating the relations concerning the expert examination of the urban development documents, adopting the draft Law "On making amendments and supplements to the Law "On urban development"	Defining the professional requirements for the experts, their rights and responsibilities. Setting the types and general principles of the expert examination of documents.		2025	No funding is required
		11.2 Adopting the draft Decision of the Government "On approving the form of legal regulations, coordination and amendment of expert examination of urban development documents, of the expert opinion and the procedure	Carrying out a complex expert examination of state expert urban development documents through certified experts independent of the bodies conducting expert examination.		Within six months following the day of official publication of the Law prescribed by point 11.1	No funding is required

		for granting it"				
12.	Rooting sustainable mechanisms for implementation of the functions for management, maintenance and exploitation of the multi-apartment housing fund	12.1 Submitting the draft Decision of the Government "On approving the concept paper of reforming the system of management of a multi-apartment buildings" to the Office of the Prime Minister	Outlining the function aimed at the maintenance and safe operation of multi-apartment buildings — that is to say outlining the roadmap of reforms of the management system	Ministry of Territorial Administration and Infrastructure	3rd ten-day period of November 2022	No funding is required
		12.2 Adopting Decision of the Government "On approving the draft Law "On making amendments to the Law "On multi-apartment building management"	Wording the Law "On multi-apartment building management" with a new edition, enshrining principle and long-term solutions for the reform of the management system of multi-apartment buildings Submitting the draft to the Office of the Prime Minister Adopting a decision of the Government	Ministry of Territorial Administration and Infrastructure	1st ten-day period of November 2025 1st ten-day period of March 2026	No funding is required
13.	Regulating the existing problems in the field of management of multi-apartment buildings and ensuring future developments by continuously improving the legislation	13.1 Approving the rules on maintenance and operation, modernisation (including on increasing the energy efficiency and energy saving) of multi-apartment buildings upon the Order of the Urban Development Committee	Extending the service life of buildings, increasing the reliability, suitability and consumer characteristics of operation and convenience thereof, reducing the cost of energy resources	Ministry of Internal Affairs of the Republic of Armenia Ministry of Territorial Administration and Infrastructure "National University of Architecture and Construction [of Armenia]" (upon consent)	3rd ten-day period of January 2022	No funding is required

13.2 Submitting the relevant draft Law "On making amendments and supplements to the Law "On management of a multi-apartment building" to the Office of the Prime Minister	Regulating the following issues in the field of management of multi-apartment building: - separating the competences of authorised state administration body, territorial administration bodies and local self-government bodies; - defining the scope of documents being transferred to the building managing body by the developer after the construction of the multi-apartment building, - transferring the property constituting common shared ownership to the owners of the building by the developer after the construction of the multi-apartment building and the sale of the apartments, - defining the peculiarities and restrictions of the disposal of the property (especially engineering infrastructures, areas for installing mechanical, electrical, sanitary-technical and other equipment intended for full and unified maintenance of the building) constituting common shared ownership within the period starting from the moment	Ministry of Territorial Administration and Infrastructure of the Republic of Armenia "Association of the Armenian Developers" NGO (upon consent)	3rd den-day period of September 2022	No funding is required

		the construction of the multi-apartment building has launched up to the moment the managing body has been established			
	13.3 Submitting the draft Decision of the Government "On defining the conditions, peculiarities of, procedure for the implementation of state targeted programmes in the field of management and maintenance of a multi-apartment building, defining the volume and method of participation of the State, as well as owners of the building constructions in the funding of those programmes" to the Office of the Prime Minister	Defining the conditions, peculiarities of, procedure for the implementation of state targeted programmes in the field of management and maintenance of a multi-apartment building, defining the volume and method of participation of the State, as well as owners of the building constructions in the funding of those programmes		3rd ten-day period of May 2022	No funding is required
	13.4 Submitting the draft Law "On making supplements to the Code of the Republic of Armenia "On administrative offences" to the Office of the Prime Minister	Providing administrative liability for failure to make non-cash payments of mandatory and other payments prescribed by the Law "On management of a multi-apartment building"		3rd ten-day period of April 2022	No funding is required
	13.5 Submitting the draft Decision of the Government "On making supplements to Decision of the Government of the Republic of Armenia No 2078-N of 7 December 2020" to the Office of the Prime Minister	Defining in detail the term of making "non-cash payments" of mandatory and other payments prescribed by the Law "On management of a multi-apartment building" in Decision of the Government of the Republic of Armenia of December No 2078-N of	The Central Bank (upon consent)	3rd ten-day period of March 2022	No funding is required

			7 December 2020			
14.	Transiting to specialised management in the field of multi-apartment building management	14.1 Submitting the draft Law "On making amendments, supplements to the Law "On management of a multi-apartment building" to the Office of the Prime Minister	Viewing the management of a multi-apartment building as a type of specialised activity Defining a norm authorising the Government in terms of defining the requirements for the professional qualification of persons carrying out functions of multi-apartment building management	Ministry of Education, Science, Culture and Sport "National University of Architecture and Construction [of Armenia]" (upon consent) "Association of the Armenian Developers" NGO (upon consent)	3rd ten-day period of May 2022	No funding is required
		14.2 Submitting the draft Decision of the Government "On defining the requirements for the professional qualification of persons carrying out functions of multi-apartment building management"	Requirements prescribed for the professional qualification of persons carrying out functions of multi-apartment building management	Ministry of Education, Science, Culture and Sport "National University of Architecture and Construction [of Armenia]" (upon consent) "Association of the Armenian Developers" NGO (upon consent)	1st ten-day period of December 2022	No funding is required
		14.3 Drawing up questionnaires of training courses on the basis of requirements prescribed for professional qualification of persons carrying out functions of multi-apartment building management	Defining the scope of knowledge, skills and capacities necessary for persons carrying out functions of multi-apartment building management	Ministry of Education, Science, Culture and Sport "National University of Architecture and Construction [of Armenia]" (upon	2023-2025	No funding is required

				consent)		
		14.4 Organising training courses on the basis of requirements for professional qualification of persons carrying out functions of multi-apartment building management	Preparing managers specialised in the field of multi-apartment building management Quantitative outcome indicators, according to the accepted outcomes of planning of training courses based on the Decision of the Government of the Republic of Armenia "On defining the requirements for the professional qualification of persons performing functions of management of multi-apartment buildings".	Ministry of Education, Science, Culture and Sport "National University of Architecture and Construction [of Armenia]" (upon consent)	Starting from 2025 (ongoing)	The amount and sources of funding will be specified after the elaboration of the courses and will additionally be enshrined by the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252-L of 25 February 2021
15.	Regulating the issue of the housing fund in poor technical state (with 3rd-4thdegree damage)	15.1 Submitting the draft Law "On making a supplement to the Law "On urban development" to the Office of the Prime Minister	Defining norms authorising the Government in the matters concerning the issue of the housing fund in poor technical state	Ministry of Territorial Administration and Infrastructure	3rd ten-day period of November 2021	No funding is required
		15.2 Submitting the draft Decision of the Government "On establishing an informative system on the technical state of the housing fund" to the Prime Minister	Establishing an informative system based on the opinions issued as a result of the technical state of the housing fund and a possibility to output data with regard to buildings in the worst condition in the current period	Ministry of High-Tech Industry Ministry of Internal Affairs of the Republic of Armenia Cadastre Committee	3rd ten-day period of August 2022	No funding is required
		15.3 Submitting the draft Decision of the Government "On defining the state policy for regulating the issues of the housing fund subject to reinforcement-reconstruction	Creating legal grounds — defining approaches and priorities — based on the international practice for the implementation of programmes aimed at reinforcement-reconstruction of the housing fund	Ministry of Territorial Administration and Infrastructure Ministry of Internal Affairs of the Republic	3rd ten-day period of November 2022	No funding is required

		(with 3rd degree damage) to the Office of the Prime Minister		of Armenia		
		15.4 Submitting the draft Decision of the Government "On defining the state policy for regulating the issues of the housing fund subject to demolition" (with 4th degree damage) to the Office of the Prime Minister	Creating legal grounds, defining approaches and priorities based on the international practice for the implementation of programmes aimed at resettlement of the residents of the dangerous housing fund subject to demolition	Ministry of Territorial Administration and Infrastructure Ministry of Internal Affairs of the Republic of Armenia	3rd ten-day period of November 2022	No funding is required
		15.5 Adopting the draft Decision of the Government "On defining the procedure for temporarily resettling the citizens from the housing fund in case of reinforcement and reconstruction or demolition of that fund"	Establishing a procedure for temporary resettlement of citizens during the period the housing fund in poor technical state is being reinforced-reconstructed and enshrining a procedure for permanent resettlement of citizens in case the dangerous building is being demolished	Ministry of Territorial Administration and Infrastructure Ministry of Internal Affairs of the Republic of Armenia	3rd ten-day period of September 2023	No funding is required
		15.6 Adopting the draft Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 274-N of 19 March 2015"	Defining procedures for conducting surveys on the technical state of buildings and constructions and for maintaining the opinions issued as a result	Ministry of Internal Affairs of the Republic of Armenia	2nd ten-day period of November 2023	No funding is required
		15.7 Implementing programmes aimed at resolving the issues of the housing fund in poor technical state	Implementing programmes aimed at phase-by-phase resolution of the issue of housing fund in poor technical state according to the principles, approaches and priorities set by the Government: the first phase up to	Ministry of Territorial Administration and Infrastructure Union of Builders [of Armenia]	Starting from 2024 (ongoing)	State Budget, private investments The amount of funding and the proportions as per sources will be specified according to

			2026, starting to resolve at least 70 percent of problems of dangerous (with 4th degree damage) multi-apartment buildings in the Republic as for 2021 Quantitative outcome indicators according to the relevant decisions (points 15.2, 15.3, 15.4, 15.5, 15.6 and 15.7) of the Government of the Republic of Armenia aimed at resolving the issues of the housing fund in poor technical state (with 3rd and 4th degree damage)	(upon consent) Chamber of Architects (upon consent) "Association of the Armenian Developers" NGO (upon consent)		the approaches set by the Government and will additionally be enshrined through the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252-L of 25 February 2021
16.	Ensuring the continuity of housing construction to promote the Government's commitment to the housing construction under the Constitution	16.1 Submitting the draft Law "On renovation" to the Office of the Prime Minister of the Republic of Armenia	Creating legal preconditions aimed at ensuring the continuity of housing construction to promote the Government's commitment to the housing construction under the Constitution and to update the existing housing stock	Ministry of Territorial Administration and Infrastructure Ministry of Economy Yerevan Municipality (upon consent) "Association of the Armenian Developers" NGO (upon consent)	1st ten-day period of June 2026	No funding is required
17.	Regulating the main problems of temporary constructions placed/built after the earthquake Improving the facility conditions of objects of	17.1 Adopting the Decision of the Government defining the approaches and priorities related to further disposal of temporary constructions and resettle families residing therein	Creating legal grounds: - for freeing the land plots of disaster zone settlements from temporary constructions and recovering the urban development environment with	Ministry of Territorial Administration and Infrastructure Staffs of Marzpets of Shirak, Lori, Aragatsotn	1st ten-day period of October 2022	No funding is required

	administrative, healthcare, sports, cultural and general educational significance		priority given to state and community-owned land plots - for resettlement of families living in temporary constructions with differentiated approach depending on grounds that a family has a status of homeless	Marzes Communities of Shirak, Lori, Aragatsotn Marzes (upon consent)		
		17.2 Launching programmes based on the approaches and priorities set by the Government related to further disposal of temporary constructions and resettling families residing therein	Removing the temporary constructions installed/built after the earthquake in the settlements of the disaster zone, resettling the families living in them, considering as a priority the freeing of state and community-owned land plots in the urban settlements of the disaster zone from the installed/built temporary constructions. **In 2023**, in accordance with Decision of the Government of the Republic of Armenia No 1601-N of 13 October 2022, - approval of the list of temporary constructions and the families residing therein by the heads of the relevant community and to ensure processes requiring no funding, - launching processes not requiring financial resources; In 2024-2027, implementing programmes requiring funding,	Ministry of Territorial Administration and Infrastructure Staffs of Marzpets of Shirak, Lori, Aragatsotn Marzes, Communities of Shirak, Lori, Aragatsotn Marzes (upon consent)	Starting from 2023 (ongoing)	State Budget of the Republic of Armenia The amount of funding will be specified in accordance with the approaches provided for by the Government and will be enshrined through the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252-L of 25 February 2021

			according to the financial resources allocated for that purpose by the State Budget of the Republic of Armenia for the given year.			
18.	Improving the building conditions of administrative, healthcare, sports, cultural and general education facilities	18.1 Building modular type nurseries with a capacity of 144 places in the communities	Completed construction works, out of which: o **2023:** - Arevik community of Armavir Marz; - Spitak community of Lori Marz; - Astghadzor community of Gegharkunik Marz; o **2024:** - Alagyaz community of Aragatsotn Marz; - Aralez community of Gegharkunik Marz; - Hrazdan community of Kotayk Marz; - of non-main constructions installed/built after the earthquake in the settlements of the disaster zone; - Artik community of [Shirak] Marz; structures and were constructed after the earthquake; - Sisian community of Syunik Marz; - Shatin settlement of Yeghegis	Ministry of Education, Science, Culture and Sport	2021-2024	State Budget The total estimate cost for the implementation of the Programme comprises about AMD 8.000.000,0

			community of Vayots Dzor Marz; - Bagratashen settlement of Ayrum community of Tavush Marz			
		18.2 Constructing modular type schools replenished with a small number of children in 22 communities	Completed construction works, out of which: o **2022:** - Deghdzut community of Ararat Marz; - Argina Village of Armavir Marz; o **2023:** - Lusakn community of Aragatsotn Marz; - Garnahovit community of Aragatsotn Marz; - Lernahovit Village of Gegharkunik Marz; - Shatjrek community of Aghberk Village of Gegharkunik Marz; - Jil Village of Gegharkunik Marz Medovka community of Lori Marz; - Community of Hagvi Village of Lori Marz; - Harzhis Village of Syunik Marz; - Vaghatin Village of Syunik Marz; - Darbas Village of Syunik Marz; - Yeghegis Village of Vayots Dzor	Ministry of Education, Science, Culture and Sport	2021-2024	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 16.710.437,0 thousand

			Marz; - Chiva Village of Vayots Dzor Marz; - Gomk Village of Vayots Dzor Marz; - Aregnadem Village of Shirak Marz; - Berdashen Village of Shirak Marz; - Kaps Village of Shirak Marz; - Jrarat Village of Kotayk Marz; - Katnaghbyur Village of Kotayk Marz; - Kirants community of Tavush Marz; ○ **2024:** - Dovegh Village of Tavush Marz			
		18.3 Constructing new blocks of high schools	Masis community of Ararat Marz	Ministry of Education, Science, Culture and Sport	2022-2023	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 776.544,1 thousand
		18.4 Constructing new blocks of secondary schools	Constructing the secondary school of Nerkin Getashen Village of	Ministry of Education, Science, Culture and	2022-2025	State Budget The total amount of

	Gegharkunik Marz	Sport		contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 1.802.400,0 thousand
18.5 Reconstructing the primary vocational (technical) and secondary vocational educational institutions	**2023:** - "Yerevan State Collage of Light Industry" SNCO; estimate documents of the completed construction works, **2024:** - "Nor Geghi State Agricultural College Named After Academician G.Aghajanyan" SNCO; completed construction works **2025:** - "Goris State Agricultural College after Professor Kh. Yeritsyan" SNCO, completed construction works	Ministry of Education, Science, Culture and Sport	2021-2025	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 3.215.639,8 thousand (the estimated cost is included in terms of Yerevan State College of Light Industry)
18.6 Building a weightlifting gym	Building the Weightlifting gym named after Simon Martirosyan of Jrarat community of Armavir Marz	Ministry of Education, Science, Culture and Sport	2022-2023	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls)

				of the Programme makes AMD 554.276, 2 thousand
18.7 Building "Junior Greco-Roman Wrestling School after Arthur Aleksanyan" new sports complex	Building a new sports complex in Gyumri community of Shirak Marz	Ministry of Education, Science, Culture and Sport	2021-2026	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 5.290.204,8 thousand
18.8 Constructing multi-apartment buildings	Completed construction works, out of which: ○ **2022:** Aparan community of Aragatsotn Marz ○ **2023:** Spitak community of Lori Marz	Ministry of Labour and Social Affairs	2021-2023	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 1.259.743,1 thousand
18.9 Reconstructing buildings of healthcare institutions	Completed construction works, out of which: ○ **2023:** Charentsavan community of Kotayk Marz Tsaghkahovit community of Aragatsotn	Ministry of Health	2021-2024	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls)

		Marz Talin community of Aragatsotn Marz ○ **2024:** Masis community of Ararat Marz			of the Programme makes AMD 4.202.040,8 thousand
	18.10 Improving the facility conditions for the Anti-Corruption Committee and the Court	Reconstructing the building of the specialised Anti-Corruption Court located at the address 5/1 Ara Sargsyan Street in Ajapnyak community of Yerevan. Building the administrative building of the Anti-Corruption Committee on the land plot with an area of 15 hectare adjacent to railway of "Spandaryan" station in Ajapnyak Administrative District	Ministry of Justice	2021-2023	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 579.179,6,thousand The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls) of the Programme makes AMD 3.543.956,1 thousand
		Building the administrative building of the Anti-Corruption Committee on the land plot with an area of 15 hectare adjacent to railway of "Spandaryan" station in Ajapnyak administrative district	Ministry of Justice	2021-2024	State Budget The total amount of contracts concluded for the implementation of construction works (including technical and copyright controls)

					of the Programme makes AMD 3.543.956,1 thousand
		Obtaining design and estimate documents for the construction of a new building of the Anti-Corruption Specialised Court in the territory located at the address 86, 12th Street Silikyan District, Ajapnyak, Yerevan	Ministry of Justice	2023	State Budget The amount of contracts concluded for the implementation of the Programme makes AMD 19.490,0 thousand
	18.11 Improving the facility conditions of courts	Obtaining design and estimate documents for the construction of a new administrative building of the seat in Gavar of the Court of First Instance of General Jurisdiction of Gegharkunik Marz	Supreme Judicial Council (upon consent)	2021-2022	State Budget The amount of contracts concluded for the implementation of the Programme (including the simple expert examination) makes AMD 7.260,0 thousand

CHIEF OF STAFF
OF THE PRIME MINISTER
OF THE REPUBLIC OF ARMENIA **A. HARUTYUNYAN**